THE UNITED STATES AIR FORCE
IN SOUTHEAST ASIA

The Advisory Years To 1965

by

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With the assistance of

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Foreword

This publication is the first of a series titled *The United States Air Force in Southeast Asia*. It tells the story of the Air Force’s involvement in the region from the end of the second World War until the major infusion of American troops into Vietnam in 1965. During these years, and most noticeably after 1961, the Air Force’s principal role in Southeast Asia was to advise the Vietnamese Air Force in its struggle against insurgents seeking the collapse of the Saigon government.

This story includes some issues of universal applicability to the Air Force: the role of air power in an insurgency, the most effective way to advise a foreign ally, and how to coordinate with other American agencies (both military and civilian) which are doing the same thing. It also deals with issues unique to the Vietnamese conflict: how to coordinate a centralized, technological modern air force with a feudal, decentralized, indigenous one without overwhelming it, and how best to adapt fighter, reconnaissance, airlift, and liaison planes to a jungle environment.

Additional volumes in this series will tell the story of the Air Force in South Vietnam, in Laos, and over North Vietnam until the cessation of the Air Force’s direct role in 1973.

JOHN W. HUSTON
Major General, USAF
Chief, Office of Air Force History
Preface

Robert Frank Futrell's works on Air Force history span the decades from the second World War to Vietnam. For the former conflict he contributed sections to *The Army Air Forces in World War II*, edited by Craven and Cate. His volume *The United States Air Force in Korea, 1950-1953* is the official history of the Air Force in that action. His *Ideas, Concepts, Doctrine* book is a fundamental primer of basic thinking about air power among American military services from 1907 through 1964. Before his retirement in 1974, Dr. Futrell wrote a detailed manuscript on the early years of the USAF involvement in the Vietnamese war. I consider it an honor to have been called upon to prepare this manuscript for publication.

I wish to thank Major General John W. Huston, Chief, Office of Air Force History, for a hospitable environment; Dr. Stanley L. Falk, Chief Historian, for invaluable counsel and support; Mr. Max Rosenberg, Deputy Chief Historian, Mr. Carl Berger, Chief, Histories Division, Colonel John Schlight, Chief, Special Histories Branch, and Mr. Jacob Van Staaveren, historian, for helpful comments; Dr. George M. Watson for responses to my requests for information; and all the members of the Office of Air Force History for making me feel at home.

I am responsible for any omissions or distortions in this narrative.

Martin Blumenson
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Part One:
The Truman Years
I. Origins of The American Commitment to Vietnam

About 700 miles west of the Philippine Islands, across the China Sea, lies the great Indochinese peninsula. China is to the north, Burma to the west, and Malaysia to the south. The western part of the peninsula holds Thailand (ancient Siam) while the eastern portion contains Laos, Cambodia, and Vietnam (formerly elements of French Indochina). This area of Southeast Asia (SEA) attracted little American interest and attention until the closing months of World War II.

American policymakers who shared President Franklin D. Roosevelt's anticolonial sentiments expected Indochina to be freed from French hegemony. Yet France reestablished control over Laos, Cambodia, and Vietnam, which had been part of the French Empire since the 19th century. To some extent this occurred because the British government wished to resuscitate France as a European power to help Britain balance somewhat the growing strength of the Soviet Union. The United States acquiesced in this aim, and increasingly so as the confrontation of the postwar superpowers evolved into the cold war. It was the cold war that drew the United States into this region.

Japan had virtually occupied Laos, Cambodia, and Vietnam after the fall of France in 1940. While allowing the French to maintain a presence and a measure of control, the Japanese incorporated the Indochinese economic resources into their system. In March 1945, with Metropolitan France liberated and a full-fledged member of the Allied coalition, the Japanese interned French civilian and military officials and removed the pretense of a combined occupation.

French police agencies and other offices of internal control having been eliminated, indigenous groups seeking Vietnamese independence began to expand their activities. The most vigorous organization was the Viet Minh. Dominated by the Indochinese communist party and directed by Ho Chi Minh, the Viet Minh launched guerrilla operations against the Japanese and soon claimed to control much of northern Vietnam, the Tonkin provinces. To help harass the Japanese and also to gather intelligence, the U.S. Office of Strategic Services sent several small teams to Vietnam.

By the time of the Japanese surrender in August 1945, the Viet Minh had emerged as the leading nationalist group in Vietnam. Viet Minh soldiers on August 19 arrived in Hanoi, capital of Tonkin, and assumed de facto control. In Hue, capital of Annam, the central provinces, Emperor Bao Dai, last of the Vietnamese royal family and a puppet of both France and Japan, abdicated. In Saigon, capital of Cochin China in the south, a committee took power while
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recognizing the overall authority of the Hanoi regime. On December 2 in Hanoi, Ho Chi Minh proclaimed the independence of the Democratic Republic of Vietnam.

Meanwhile, the war in Europe had closed and in July 1945 the Potsdam Conference convened. The American, British, and Russian representatives agreed to include French military forces in operations being planned in Asia, chiefly to liberate Indochina. The conferees also acted to regularize operational boundaries. The China Theater under Generalissimo Chiang Kai-shek was extended southward to the 16th parallel, just below Tourane (Da Nang). The territory south of that line came under the Southeast Asia Command headed by Admiral Lord Louis Mountbatten. This division determined who was to exercise control after the Japanese capitulation.3

In August 1945, Chinese nationalist troops moved into Tonkin and part of Annam, while British troops occupied the rest of Annam and all of Cochin China. The British restored French authority in the south, and the French brought military forces into the country and ruthlessly suppressed Vietnamese aspirations for independence. Despite some continuing guerrilla activity, the French had regained their former colonial status and were well established in Saigon by the end of the year.

In the north the Chinese refused to intervene in a contest between the well-organized Viet Minh and the small numbers of French. Concerned by the threat of the Chinese communists under Mao Tse-tung, the Chinese nationalists were reluctant to see the triumph of Ho Chi Minh in Vietnam. They preferred the return of the French if France would abandon territorial and economic rights formerly granted as concessions in China. This generally neutral stance fueled the struggle for power between the Viet Minh and the French. A guerrilla war of low intensity soon developed.

When the French agreed to renounce their concessions early in 1946, Nationalist China recognized French sovereignty in Indochina and moved Chinese troops out of Vietnam. By the end of March, they were being replaced by French military forces.

Ho Chi Minh had been negotiating with the French authorities for recognition of his new government and ultimate independence. The exchanges were futile and incidents of violence multiplied. The climax came in November 1946 after a French patrol boat in Haiphong harbor clashed with Vietnamese militia. The French responded by brutally bombarding the city and killing an estimated 6,000 civilians, whereupon Ho broke off the talks. In December he moved his government into the mountains of Tonkin and opened full-scale guerrilla war by attacking the French in Hanoi.

American policymakers had conflicting feelings. Their sympathy for the Vietnamese nationalists left them reluctant to see France restore control by force—they wanted French authority to enjoy the support of the Vietnamese people. On the other hand, Americans were uneasy because Vietnamese independence might produce a communist state.4
Hoping that the Vietnamese were more nationalistic than communistic, U.S. government officials urged the French to end the guerrilla warfare and to find a political solution acceptable to both parties. If France made a bona fide accommodation to ultimate Vietnamese sovereignty, Ho’s strength might collapse. Continually advocating an equitable solution to the problem of conflicting claims to power, the United States prohibited the export of war materials to the French in Vietnam, although munitions sent to Metropolitan France could, of course, be reshipped to Southeast Asia.5

While combating Ho’s guerrilla activities, France entered into negotiations with anti-Ho Vietnamese parties. To give these elements a native leader, the French in the spring of 1949 installed Bao Dai, the former emperor, as the chief of state of an entity formed by the union of Tonkin, Annam, and Cochin China. But this was hardly more than a show of sovereignty, for the French retained control of Vietnamese foreign and military affairs.6

Troubled American officials began to accept this arrangement as the cold war intensified everywhere. The Greek civil war, the Berlin blockade, the coup d’etat in Czechoslovakia, as well as the successes of the Chinese communists against the nationalists, led to a heightened concern with worldwide communism that appeared to be monolithic. Surely, Ho Chi Minh’s communist affiliation was part of a growing global menace. To cope with this and to rehabilitate Western Europe as a force against communist encroachment, the United States early in 1949 helped to form and joined the North Atlantic Treaty Organization (NATO) for mutual defense.

The final triumph of the Chinese communists in October 1949 seemed to confirm the worst American fears. It spurred the Congress to pass the Mutual Defense Assistance Act designed to deal with the cold war. The President was empowered to dispense funds to various nations, including “the general area of China” which was extended to cover Southeast Asia and specifically Vietnam.7

The ongoing guerrilla war in Vietnam that weakened French support of NATO and the defense of Western Europe, the arrival of Chinese communist troops at the northern frontier of Vietnam at the beginning of 1950, the formal recognition of Ho Chi Minh’s Democratic Republic of Vietnam by Communist China and the Soviet Union in January 1950—all persuaded the United States government to adopt the Bao Dai solution. On February 7, 1950, the United States extended diplomatic recognition to the State of Vietnam as well as to the Kingdoms of Cambodia and Laos.

Nine days later, France requested American economic and military assistance for prosecution of the war in Indochina. Unable to bear the burden without American aid, France was thinking of withdrawing from the region if Ho Chi Minh received increasing resources from China and the Soviet Union.8

What the French needed immediately were ammunition, napalm, and barbed wire to help defend perimeters around Hanoi and Haiphong against Viet Minh attacks. Their air units in the Far East possessed only obsolete and
miscellaneous aircraft.* Few fully trained military maintenance technicians were on hand because of a general shortage in Metropolitan France, where the French Air Force depended in large part on contract aircraft maintenance.9

President Harry S. Truman regarded the emergence of Communist China as an extension of Soviet power and saw the growth of communist influence over Asia as a threat to American interests. He instructed the National Security Council to formulate a policy for strengthening non-communist Asian nations. The result was a resolve to block communist expansion by collective and bilateral security treaties. Since the Joint Chiefs of Staff (JCS) had already recommended spending funds to support anti-communist forces in Indochina, $75 million allocated in the Mutual Defense Assistance Act for “the general area of China” was appropriately at hand.

The French wanted a substantial and long-term American commitment. And in the spring of 1950, American decisionmakers all opposed what was called losing Southeast Asia to communism. Consequently, the United States Government during fiscal year 1951 decided to provide $164 million in military aid to France for use in Indochina.10

Whatever doubts some American officials may have had that French military success, predicated on American military assistance, would necessarily lead to a strengthened non-communist government in Vietnam vanished in the face of two events. The first was intelligence confirmation of increasing aid to the Viet Minh by the People’s Republic of China. The second was the invasion of the Republic of Korea on June 25, 1950, by the communist forces of the Democratic People’s Republic of Korea.

Now the struggle seemed absolutely clear. As President Truman told Americans on June 27, the communists had “passed beyond the use of subversion to conquer independent nations and will now use armed invasion and war.” The United States, he promised, would resist aggression in Korea and at the same time accelerate military assistance to France and the Associated States in Indochina (Vietnam, Laos, and Cambodia).11 Even as he spoke, eight C-47 transports were being prepared for delivery to Metropolitan France. Because the situation was critical in Southeast Asia, American pilots flew these planes direct to Saigon and turned them over even before formal U.S. agencies were in the country to coordinate shipments of assistance materials. These eight aircraft were the first aviation aid furnished by the United States to the French in Vietnam.

As American forces entered the war in Korea and as the French resisted Viet Minh attacks in Tonkin, Donald R. Heath became the U.S. Minister to the Associated States on July 6, 1950. The initial elements of the U.S. Military

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*French Air Force Indochina consisted of two squadrons totaling forty-six British MK-IX Spitfires, three squadrons of sixty-three American F-63 Kingcobras, two squadrons of thirty-five German JU-52 transports, and one squadron of twenty American C-47s, plus some light liaison planes. The French Navy had a patrol squadron of eight American PBY-5A Catalinas and a reconnaissance squadron of nine British Supermarine-I Sea Otters. A lack of specialized aircraft required the use of fighters for reconnaissance, strafing, and bombing missions. In general, however, bombardment was conducted by PBY patrol planes and by JU-52 transports under contract.

Mr. Heath was the Chief of Mission and the senior U.S. representative in Saigon. General Brink, the MAAG chief, was his military advisor. MAAG received and reviewed requests for American aid to the ground, naval, and air forces, established requirements and, after coordinating with Heath, submitted them to the Department of Defense (DOD).

Although Americans hoped to work directly with the Vietnamese as well as with the French, the French termed the Bao Dai government and its military forces incapable of dealing with assistance matters. French troops were carrying the burden of the war, and the few Vietnamese units in existence had limited capacities except as auxiliaries.

As a consequence, MAAG received requests from the French, transferred title of military assistance program materials to them, and tried to insure the proper use of the items supplied. On December 23, 1950, the United States, France, Vietnam, Cambodia, and Laos signed the Mutual Defense Assistance Agreement. A provision stipulated that American goods destined for Indochina would pass through French hands.

The military assistance effort had three priorities. The first was responding to emergency requests to enable French forces to meet immediate threats. The second was improving French military capabilities. The third and least important was developing indigenous Vietnamese armed forces.

With respect to aviation requirements, not until October 1950, when forty U.S. Navy F-6F Hellcats arrived in Saigon aboard a French carrier, could the United States make available fighter aircraft to replace the old MK-IX Spitfires. While the French requested F-63 Kingcobras primarily because of their 37-mm cannon, the United States Air Force (USAF) had no spare parts or ammunition for these obsolete aircraft and instead furnished ninety F-8F Bearcat fighters, which were ferried to Vietnam in February and March 1951. Delays in installing ground equipment postponed the arrival in Vietnam of five RB-26 reconnaissance planes until July. Twenty-four B-26 bombers were renovated and transported to Hawaii by carrier in December, then flown to Tourane. Nine others flew from Sacramento to Hawaii and on to Vietnam at the of the year.

These deliveries completed the initial aviation schedules under the Mutual Defense Assistance Program. The planes enabled the French to expand sortie rates from an average of 450 a week in the summer of 1950 to 930 in the spring of 1951.

* Hereafter in this work, the terms “Air Force,” “Army,” “Navy,” and “Marine Corps” will mean “U.S. Air Force,” “U.S. Army,” “U.S. Navy,” and “U.S. Marine Corps.” Military forces of other nations will be specifically designated, for example, “French Air Force.”
(Bottom) F-8F Bearcats ferried to Vietnam. (Upper left) C-47 with French markings. (Upper right) USAF C-119s with French markings leave Haiphong to drop supplies at Dien Bien Phu.

P. 9: (Top) B-26s. (Center) Morane-500 Crickets. (Bottom) F-8F Bearcats on Dien Bien Phu Airfield.
Despite higher American priorities in Korea, U.S. materiel dispatched to Vietnam helped the campaigning. High Commissioner and Commander in Chief Gen. Jean de Lattre de Tassigny said in January 1951 that U.S. air resources, “especially napalm bombs, arrived in the nick of time.” Mr. Heath believed that “French superiority in aviation and artillery was responsible for turning back a Viet Minh offensive. In particular, the use of napalm . . . was a decisive factor in the French holding operations.”

Further French victories in May 1951 compelled the Viet Minh to abandon battles of confrontation and to retreat to lower-key guerrilla operations of harassment and ambush. The war assumed the characteristics of a stalemate.

For a variety of reasons—to gain the initiative, to respond to American urging for a greater Vietnamese stake in the struggle, to allow France to contribute more to the NATO defenses in Europe—the French acceded to a request from Bao Dai and projected an expansion of Vietnamese military forces. They opened an air training center at Nha Trang Airfield in June 1951 and a Vietnamese Air Force office in Saigon during July. Furnishing for training several Morane-500 Cricket liaison aircraft (French-built version of the German Fieseler Storch), the French established the Vietnamese 312th Special Mission Squadron at Tan Son Nhut Airfield near Saigon. Though the first Vietnamese flyers received their training in Metropolitan France, French instructors at Nha Trang started in March 1952 to train small numbers of pilots, observers, and maintenance men.

These efforts permitted the activation in 1953 of two Vietnamese Cricket observation squadrons and in 1954 of a light combat assault liaison squadron equipped with French Dassault M.D.-315 Flamants. The three squadrons were reorganized on July 1, 1954, into the Vietnamese 1st Liaison Group. Although the air training program had significance for the future, it yielded only a token number of Vietnamese liaison pilots and observers who had begun to fly combat missions under French control toward the end of 1952.

By then the new MAAG chief, Brig. Gen. Thomas J. H. Trapnell, USA, and Col. Arvid E. Olson, chief of the MAAG Air Force Section, were concerned over the effectiveness of French Air Force Indochina. It was limited to a personnel ceiling of 10,000 men and still suffered from a scarcity of technicians. Aircraft maintenance and supply were consequently marginal. Plagued by poor consumption records, the French found it difficult to project future materiel requirements. At the same time, the Korean War imposed its own needs. American deliveries to Vietnam decreased, and F-8Fs and B-26s scheduled to meet increasing attrition remained unsent during 1952. Yet ten C-47s arriving in March and April 1952, and ten more in September and October bolstered the French.

The French flew the C-47s to their limits to meet stepped-up action by the Viet Minh in October. The planes performed so well that Gen. Raoul Salan, who had replaced de Lattre, asked General Trapnell for additional ones. Trapnell passed the request to Washington and, toward the end of the year, Far East Air Forces (FEAF) headquarters in Tokyo received instructions to fill the order.
FEAF hurriedly dispatched twenty-one C-47s to Clark Air Base in the Philippines. There, the 24th Air Depot Wing removed USAF insignia, added paradrop equipment, and delivered the planes to the French at Nha Trang. To provide technicians for better maintenance and supply, the wing sent a temporary duty force to Nha Trang on January 4, 1953. This was the first USAF contingent, exclusive of the MAAG, to deploy to Vietnam. They remained in the country until French troops relieved them on August 14.20

While the United States was funding approximately one-third of the costs of military operations, the French, despite limited success in northwest Tonkin, became increasingly disheartened by their own casualties and expenditures. Appropriations from Bao Dai's government and from the French National Assembly for continuing military operations were difficult to obtain.21 As Secretary of State Dean Acheson informed President-elect Dwight D. Eisenhower in November 1952, the French, in Paris as well as in Vietnam, were wavering in their support for the war. They wanted international backing and additional assistance for their efforts.22

Dealing with this problem would be one of President Eisenhower's concerns.
Part Two:
The Eisenhower Years
II. Dien Bien Phu

Early in his administration, President Eisenhower decided that three actions were necessary for French success in Indochina. France had to give "greater reality" to Vietnamese nationalistic aspirations and thereby deny the Viet Minh their claim of struggling for independence. With the Vietnamese people thus allowed a greater stake in their destiny, the French had to place more reliance on indigenous military forces, requiring better equipment and training facilities. Finally, the free world had to furnish more assistance to France, which alone was carrying on what appeared to be an international struggle.1

In March 1953 Secretary of State John Foster Dulles advised French authorities that the United States would enlarge its fiscal support if France framed an acceptable plan for resolving the war.2 Before the French government could make a detailed response, the Viet Minh launched another offensive in western Tonkin in April 1953, moved into Laos, and threatened Thailand.3

A NATO foreign ministers conference was in progress in Paris and French officials asked Dulles for the loan of C-119 transports to lift tanks and other heavy equipment into Laos. Although Eisenhower was unwilling to employ USAF crews on these combat missions, he agreed to lend the planes if Civil Air Transport contract crews from Taiwan flew them. These arrangements made, FEAF received the order to provide the aircraft. In May USAF crews flew six C-119s to Nha Trang where contract pilots took them to Cat Bi Airfield near Haiphong. The 24th Air Depot Wing sent a supporting maintenance and supply detachment to Cat Bi, and then to Gia Lam Airfield near Hanoi. The aircraft and detachment withdrew from Vietnam late in July after satisfying the requirement.4

General Henri Eugene Navarre, a new commander in chief, arrived in Vietnam in May 1953, with instructions to defeat the Viet Minh and bring the war to a close in conformance with American provisos. Navarre drew a plan to use mobile strike forces against main enemy units. He hoped to expand support, heighten cooperation among ground, naval, and air forces, secure fresh reinforcements from France, and improve Vietnamese forces. He proposed to lure the Viet Minh into open battle, break up their main forces by 1955, and reduce them to a low level of guerrilla warfare that for the most part indigenous troops could contain.5

To help Navarre and incidentally to observe the local conditions, an American joint military mission headed by Army Lt. Gen. John W. O'Daniel and including Maj. Gen. Chester E. McCarty, commander of FEAF's 315th Air Division (Combat Cargo), reached Saigon on June 20. O'Daniel was favorably impressed with Navarre's plan. So was McCarty. Because of the personnel shortages in French Air Force Indochina, McCarty noted, deliveries of more U.S. aircraft without air and maintenance crews made little sense. Navarre wanted extra paratroop lift capacity, and McCarty proposed to lend the French C-119s. The planes could be dispatched to Cat Bi a day before a planned
operation, flown in combat by French crews, and returned to Clark Air Base for maintenance.\textsuperscript{6}

The commander of French Air Force Indochina rejected the C-119s. Instead, he requested MAAG in August 1953 to supply twenty-five C-47s plus necessary equipment by October 1. Pulled out of units in the United States, these aircraft were delivered to Vietnam in December.\textsuperscript{7}

The armistice in Korea, signed on July 27, 1953, raised the possibility of greater support not only by the United States for the French but by Communist China for the Viet Minh as well. American officials nevertheless believed in the efficacy of Navarre’s plan. When the French government in September agreed to the eventual independence of Vietnam, the United States promised to make available—in addition to the assistance funds already committed to the French and the Associated States of Vietnam, Cambodia, and Laos—$305 million by the end of 1954. In March 1954 the United States would offer to boost the amount and to reimburse France up to $785 million for expenditures in Indochina during calendar year 1954.\textsuperscript{8}

In Vietnam, Navarre said he would keep General Trapnell and MAAG informed of operational plans and not limit their function simply to handling materiel requests. Expecting MAAG to play a larger role in assisting the French, Secretary of Defense Charles E. Wilson in January 1954 augmented the Air Force Section from seven officers and eight airmen to thirty officers and thirty-five airmen. Yet, despite public announcements in Washington of all-out American support, MAAG continued to have little influence on French activities. MAAG complained (as other bodies with similar missions elsewhere normally noted) that the French were reluctant to accept advice. They generally expected the United States to deliver everything requested, regardless of their ability to use or to maintain it.\textsuperscript{9}

Starting his operations in the fall of 1953, General Navarre focused on the plain of Dien Bien Phu. Located in northwest Tonkin and near the border of Laos, it controlled the main road between the two regions. A strongly fortified air and ground base at Dien Bien Phu would reestablish French authority in the area and block Viet Minh incursions into the neighboring kingdom.\textsuperscript{10}

Paratroopers jumped onto an airstrip at Dien Bien Phu on November 20, and began to fortify the area. They needed heavy equipment, including large quantities of barbed wire. On December 5 FEAF started to ferry 315th Air Division C-119s to Cat Bi Airfield for further flight by French military or by civilian contract crews. At Cat Bi a detachment of the 483d Troop Carrier Wing, the 8081st Aerial Resupply Unit, and a provisional maintenance squadron of the Far East Air Logistics Force supported from twelve to twenty-two C-119s at any given time.\textsuperscript{11}

As Navarre developed an enclave in northwestern Tonkin, he had to weaken the French defenses of Hanoi and Haiphong. In December 1953 and in January 1954, Viet Minh attacks threatened French security in those cities. Even more serious was a growing Viet Minh concentration around Dien Bien Phu.\textsuperscript{12}
The American government noted the dangers, and Assistant Secretary of Defense for International Security Affairs Frank C. Nash directed the military services to give the highest priority to the Mutual Assistance Program without regard to funding. On January 16, 1954, President Eisenhower instructed Defense Secretary Wilson to report to him all that could be done to help the French without actually committing U.S. forces to combat. To permit the French to counter Viet Minh incursions into Laos, six long-range B-26s arrived in Indochina in January. When the French then requested twenty-two more, ten to offset attrition and twelve to augment bombing capabilities, Assistant Secretary Nash on January 29 resolved to provide them even if they had to come from operational USAF squadrons in the Far East. Notified of the decision, FEAF ferried sixteen of its planes from Japan to Clark Air Base where French markings were painted on, then delivered them to Tourane in mid-February. These aircraft remained on loan until sixteen B-26s and three RB-26s, funded by the Mutual Defense Assistance Program, could reach Indochina later in February and March.13

Despite talk of getting additional aviation personnel from France and of using Vietnamese to augment French service troops, the French air units remained approximately one-fourth undermanned. FEAF received instructions on January 31 to organize for duty in Vietnam several provisional C-47 and B-26 maintenance and supply units, with a composite strength of some three hundred men. Brig. Gen. Albert G. Hewitt, commander of Far East Air Logistics Force, arrived in Saigon on February 2, 1954, and established a B-26 detachment at Tourane and a C-47 detachment at Do Son Airfield near Haiphong. Three days later, the members of this highly classified undertaking began to be airlifted in. President Eisenhower informed the American public that “some airplane mechanics . . . who would not get touched by combat” had been sent to Vietnam.14

Support of the French bothered Gen. Otto P. Weyland, FEAF commanding general. Because furnishing USAF personnel hampered his own combat readiness, he preferred the French to receive American funds for contract maintenance. Traveling to Vietnam early in February, General Weyland gained the impression that the French problems were “primarily political and psychological.” The Vietnamese disliked the French and served poorly under them. More serious, the Vietnamese laborers who worked at the Hanoi airfields by day might well be joining the Viet Minh at night.15

As growing communist forces gathered around Dien Bien Phu and cut the surface routes to the garrison, General Navarre airlifted new French and Vietnamese troops into the airhead. By mid-January 1954, air supply required twenty C-119 and fifty C-47 sorties each day. The security of this airlift seemed threatened when radio intercepts reported Viet Minh stockpiling of 37-mm rapid-fire, Soviet-made antiaircraft (AA) artillery ammunition nearby. At the request of the Army attaché in Saigon, two FEAF experts in antiaircraft warfare, Captains Robert M. Lloyd and Robert W. Hicks, visited Vietnam between January 16 and February 5. They warned that 37-mm guns sited along the limited air approaches

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to Dien Bien Phu would have "considerable success" against low-flying transports. But after studying aerial photographs, the officers concluded that the French had exaggerated the threat—there were no enemy 37-mm guns in the area.16

President Eisenhower was apprehensive that the Viet Minh would overrun the troops besieged in the isolated fortress at Dien Bien Phu, but Navarre remained optimistic. The position was attracting a large part of the Viet Minh military forces and if they attacked, the French would inflict heavy casualties on them. The report of the American antiaircraft artillery experts was reassuring. French Minister of Defense Rene Pleven and Armed Forces Chief of Staff Lt. Gen. Paul H. R. Ely visited the site in February and were impressed with the strength of the defenses. General O'Daniel enthusiastically reported the land garrison able to withstand any attack that the Viet Minh could launch "at present." The USAF directorate of intelligence decided in March 1954 that Ho Chi Minh would be "stupid" to attack and take heavy losses when "hit and run" tactics were so much more effective.17

In talks completed on February 18, 1954, France, the United States, Great Britain, and the Soviet Union agreed to discuss political solutions for Korea and Indochina at a conference to be held in Geneva on April 26. Secretary of State Dulles had opposed setting a specific date for further international negotiations, arguing that a fixed time would tempt Ho Chi Minh into a spectacular operation.18

His concern was prophetic—Ho sought an all-out victory at Dien Bien Phu. Chinese advisors had trained and equipped Viet Minh artillery and antiaircraft units. Disassembled weapons, brought in on the backs of human carriers, had been reassembled and placed in positions concealed under heavy vegetation in the hills surrounding the French garrison. Artillery pieces included 75- and 105-mm howitzers, the latter of American manufacture that had been captured in Korea. Among the antiaircraft arms were Soviet-made 37-mm automatic weapons and 12.7-mm heavy machineguns. A 100-mile road was opened to a major depot on the Chinese border, and a fleet of 1,000 trucks arriving from China assured sufficient shells for a high rate of fire.19

Before the Viet Minh launched their attack against Dien Bien Phu, guerrillas struck the Gia Lam and Cat Bi airfields inside the Hanoi-Haiphong perimeter. On the night of March 3, infiltrators used plastic explosives to damage or destroy ten civil transport aircraft at Gia Lam. Three nights later at Cat Bi, guerrillas destroyed one B-26 and six Morane-500 Crickets and damaged three parked B-26s.20

The attack against Dien Bien Phu began on March 10 with shelling of the two airstrips. At nightfall on the 13th the Viet Minh mounted massed assaults against outposts. Although the French dropped two paratroop battalions into Dien Bien Phu on March 14 and 16, the Viet Minh clung to the surrounding hills and sent artillery fire plunging down upon the garrison and airstrips. Ground support came from all available air units of French Air Force Indochina, the French aircraft carrier Arromanches, and from some naval patrol airmen flying
PB4Y-2 Privateers out of Cat Bi. Sorties during the week of March 11-17 averaged forty-three per day.

On the 14th communist gunners closed the principal airstrip at Dien Bien Phu, then destroyed seven F-8Fs, two C-47s, one C-119, four Crickets, and two H-19B helicopters on the ground. A B-26 hit by antiaircraft fire crashed upon landing at Cat Bi. Enemy fire the next day downed one F-6F and one F-8F. That same week, flak damaged three F-8Fs and one C-119. C-47s and smaller planes sneaked into the airstrip at night for two weeks to evacuate casualties. These missions ceased after an air ambulance was destroyed by artillery on March 28.

French fighters and light bombers giving direct and close air support to the ground troops had to operate from higher altitudes because of the accurate antiaircraft fire. The crews therefore found it harder to locate and hit dug-in and carefully camouflaged positions. Since napalm dropped by C-47s seemed particularly potent, the French on March 18 asked to use FEAF C-119s for larger napalm drops on moonlit nights. While General Weyland thought the C-119s rather vulnerable for such work, he agreed to furnish them. One plane carrying 4,000 gallons of drummed napalm crashed during takeoff from Cat Bi on March 23. Nevertheless, the French flew some C-119 drops with satisfactory results. But napalm, effective in the rice paddies of the Red River Delta, was less suitable to the canopied and rain-soaked forest around Dien Bien Phu.

With the major airstrip at Dien Bien Phu closed, the 170 tons of ammunition and 32 of food required each day to sustain the garrison had to be dropped into ever-shrinking zones. All military air transports, including American C-119s, were committed to this resupply, even though high-altitude drops from 8,000 to 10,000 feet dispersed much cargo into Viet Minh territory. Drops from 3,000 to 4,000 feet were impossible because of the 37-mm antiaircraft fire. Supplies in lieu of aircraft and crews were sacrificed, and one-half to two-thirds of the items fell into enemy hands.

President Eisenhower seriously considered a direct U.S. military intervention. But judging adequate ground forces to be already engaged, he was reluctant to commit American ground troops in Southeast Asia or to employ air units squarely in support of the French. He was unwilling to authorize stronger U.S. measures unless a coalition of powers, including Britain in particular, gave moral meaning to such an undertaking.

Talk of using American air and naval forces to support the French prompted Vice Chief of Staff Gen. Thomas D. White to direct a study on how best to employ the Air Force in Indochina. Army Chief of Staff Gen. Matthew B. Ridgway dispatched a team of officers under Maj. Gen. James M. Gavin to Vietnam to gather facts on a possible ground force commitment. President Eisenhower, noting that General Trapnell was due for rotation, directed that General O'Daniel, an experienced combat commander who still visited Indochina periodically, be assigned as Chief of MAAG.

In Washington on March 20, French General Ely met with President Eisenhower, Secretary of State Dulles, and Chairman of the Joint Chiefs of Staff Admiral Arthur W. Radford, USN, who were gravely and sympathetically
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P. 20: (Top) USAF C-124 at Ceylon airlifting French soldiers to Vietnam. (Center) French paratroopers. (Bottom) French Foreign Legion.

P. 21: (Top) President Eisenhower with Gen Paul Ely and Adm. Arthur W. Radford. (Below) Supplies unloaded in Indochina under the Military Defense Assistance Program.
concerned about the situation. Eisenhower directed Radford to give the French whatever materials they requested. He was speaking of logistic assistance, but Ely had the impression that much more was involved in the offer. Dulles reiterated the position that overt U.S. participation in the war would depend on French willingness to expand the training of indigenous forces and to give ultimate independence to the Associated States. Radford was more encouraging. He spoke of direct U.S. intervention by sixty B-29 bombers escorted by 150 carrier aircraft of the Seventh Fleet against the Viet Minh at Dien Bien Phu.

In Paris, Ely reported Radford's personal assurance of naval air support if the situation required it. The French government on March 29 then sent Col. Raymond Brohon to Vietnam to see if American intervention was needed to save Dien Bien Phu.26

In Hanoi, Brohon told General Navarre of possible American air strikes. At first feeling that they might trigger overt Chinese intervention, Navarre informed General Ely on the night of April 3 that direct American action might "have a decisive effect particularly if it comes before the [next] Viet-Minh assault." The Viet Minh had already launched a massed attack on the evening of March 30, and were about to mount another on the night of April 4. They seemed to be taking heavy casualties.27

On the 3d of April in Paris, the French government asked the United States to fly two battalions of French paratroopers and some naval personnel from France to Vietnam. The Americans agreed and set the first airlift for the 15th.28 Alerted on April 3 to assume the mission, the United States Air Forces in Europe planned to use C-119s of the 322d Air Division (Combat Cargo). On the 6th, however, Prime Minister Jawaharlal Nehru refused to permit flights over India, even though the troops transported would be unarmed and dressed in civilian clothes. Air Force headquarters accordingly directed the 62d Troop Carrier Wing to deploy C-124s from Larson Air Force Base, Washington. On April 20, six C-124s picked up 514 passengers in Paris and Tunis and traveled to Vietnam, with intermediate refueling stops in Libya, Egypt, Saudi Arabia, Pakistan, Ceylon, and Thailand. The planes unloaded at Tourane on the 23d. A second lift of five C-124s departed Marseilles with 452 passengers on May 5, followed much the same route, and arrived at Tourane on the 8th.29

Meanwhile, at midnight on April 4, Premier Joseph Laniel asked Ambassador C. Douglas Dillon for strikes by Navy carrier pilots against Viet Minh artillery around the besieged French forces. As an alternative, he requested the immediate loan of ten to twenty B-29s, these to be maintained by USAF personnel and flown by French crews.30

Secretary Dulles had earlier spoken of the determination of the United States to resist Chinese aggression. In a speech to the Overseas Press Club in Washington on March 29, he expressed strong opposition by "whatever means" against the extension of communist power into Southeast Asia.31

British Foreign Secretary Anthony Eden wanted to be sure exactly what Dulles meant, for Eden thought it useless to encourage the French in an adventure that would succeed only with more than limited military assistance.
Accordingly, the British Ambassador Roger M. Makins informed Dulles that his government believed the French situation in Indochina to be beyond salvage. It was therefore important, he said, to refrain from jeopardizing the negotiations to be held in Geneva.32

Secretary Dulles, Admiral Radford, and Deputy Secretary of Defense Roger M. Keyes on April 3 briefed a select group of congressional leaders. The latter made it clear that the Congress would support no unilateral U.S. intervention in Indochina unless three conditions were met: unified action by the non-communist nations in Southeast Asia and by the United Kingdom, complete independence to be granted to the Associated States, and continuation by the French of their military effort on the same scale after other nations entered the conflict.33

Because congressional support for U.S. air and naval assistance to France depended on a British alignment, President Eisenhower wrote Prime Minister Winston Churchill a personal letter on April 4. Churchill's response three days later indicated little enthusiasm for involvement.34

On April 5 Dulles had revealed in testimony before the House foreign affairs committee that the Chinese were "coming awfully close" to overt military intervention. This, he said, Eisenhower would not countenance. Yet, given the British position, the United States on the 6th informed France that other circumstances were necessary for a direct American role in Vietnam.35

On the same day, Gen. Nathan F. Twining, Air Force Chief of Staff, recommended against lending B-29 aircraft for two reasons. The French had little ability to operate the planes and none to support them. Suitable targets for the large bombers were absent.36

General Navarre informed Paris on April 7 that he lacked French flight crews to man borrowed B-29s. Furthermore, without fighter escorts, the B-29s might be shot down if the Chinese sent in MIG jets.37

Convinced of Indochina's major importance to the free world, President Eisenhower on the 7th explained to the press why he thought so. The surrender of any free people to communism, he said, was inimical to freedom everywhere. The loss of Vietnam would expose other nations in Southeast Asia to communist aggression. "You have a row of dominoes set up, you knock over the first one, and what will happen to the last one is the certainty it will go over very quickly."38

American military studies were far from optimistic about the prospect of employing U.S. combat forces to support the French. A FEAF staff paper stressed the point that the French still followed an "arrogant" colonial policy and had so alienated native loyalties as to make a military solution probably impossible. Besides, rigid ceilings on French military manpower and a reluctance to develop native forces had dashed what hope there might have been to deal with the Viet Minh militarily. More specifically, the French had failed to exploit their planes fully, for they had neither interdicted enemy supply routes nor properly used air strikes against the hostile concentrations ringing the fortress.39

A USAF staff study concluded that air power would contribute to the efforts of land forces, but several factors would seriously inhibit air effectiveness.
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Cited were the character of the ground operations, the terrain, the weather, the absence among the indigenous population of a will to fight, the general scarcity of good air targets, and the want of target information.40

The Army fact-finding team headed by General Gavin reported that eight U.S. divisions plus thirty-five engineer battalions would have to fight in the Hanoi Delta and possibly seize Hainan Island. Because Southeast Asia had no good ports, airfields, and land communications, support requirements were tremendous. "We finally decided when we were all through," Gavin said later, "that what we were talking about doing was going to war with Red China under conditions that were appallingly disadvantageous." Ridgway sent the report to President Eisenhower who was struck by the enormity of the requirements posited.41

Yet U.S. military commanders in the Far East tried to furnish all-out logistic support to the French, even drawing equipment from American units. Gen. Earle E. Partridge, who assumed command of Far East Air Forces on March 26, 1954, directed "full, prompt, and effective" action. Thus, when the French High Commissioner asked Ambassador Heath early in April for eighteen C-47s to replace losses, the planes were flown from Japan to Tourane on April 9 and placed on loan. When the French wanted twenty-five B-26B aircraft, these too were provided. Other expedited deliveries included H-19 helicopters taken from Marine Corps units in the Far East, L-20 liaison aircraft from the Air Force, and twelve F-8F replacement aircraft diverted from Thailand commitments. The carrier Saipan brought twenty-five F-4U Corsair fighters to Tourane to augment the F-6Fs aboard the Arromanches. While FEAF sent large air shipments of munitions, paraflares, and white-phosphorus bombs, larger deliveries of heavier ordnance came by surface vessels loaded in Korea and Okinawa.42

Maj. Gen. Jacob E. Smart, FEAF deputy for operations, offered the French on April 7 the Hail (Lazy Dog) munitions stored in Japan. These small finned bullets had been manufactured for antipersonnel missions during the Korean War but had never been used in combat. With 11,200 of the missiles packed in a cluster adapter about the size and weight of a 500-pound bomb, the tactic was to drop the clusters from 15,000 feet and burst them at 5,000 feet. This allowed the finned bullets to gain lethal velocity as they approached the ground.43

Five million of these small missiles and 500 cluster adapters arrived at Haiphong on April 16, but the ship was delayed on berthing and did not unload until the 23d. When the shipment was unpacked, about half the missiles were corroded and many had damaged fins that affected their ballistic flight. Two FEAF technical experts, Lt. Col. William B. Sanders and Maj. Robert V. Prouty, urged the French to employ the finned bullets in a fairly large strike against enemy personnel. The French, however, preferred to use them against antiaircraft artillery emplacements. Four PB4Y-2 aircraft, each carrying 12 cluster units, opened the attack and through May 2 dropped 227 units; B-26s dropped 132.

Though Sanders and Prouty were unable to obtain concrete evaluations of results, the French appeared to be happy with circumstantial evidence. On April
30 and May 1 the missile bombs were extensively employed in conjunction with air resupply missions, and on these dates C-119 crews reported less antiaircraft fire than usual. Perhaps more indicative, the Viet Minh dispersed their antiaircraft batteries. To Sanders it seemed that "the finned bullet attacks were successful but only due to volume rather than good delivery tactics."

When Generals Partridge and Smart visited Vietnam during April 14-18, General Navarre asked whether B-29 operations were feasible. On his way home, Partridge radioed Brig. Gen. Joseph D. C. Caldara, commander of the FEAF Bomber Command (Provisional), to meet him at Haneda airport in Tokyo. There Partridge told Caldara of Navarre’s request. According to Navarre, B-29 operations had been cleared through diplomatic channels. Partridge had received no such directive. In any case, Caldara was to go to Vietnam and see whether B-29s would be effective. If so and B-29 flights were authorized, Caldara would have complete operational control. Partridge wanted him to employ his force as a total unit under mass-strike conditions.

Leaving Japan on the following day, Caldara flew to Saigon. After conferring with Robert McClintock, Chargé d’Affaires at the American Embassy, and with French officials, Caldara received an intelligence briefing. He then flew over Dien Bien Phu. He concluded that there were "no true B-29 targets." But if B-29s were "the only aircraft that can put the required tonnage on the roads and supply areas, we can do the job if directed." The monsoon weather had set in, limiting visual bombing. Hence bombing by shoran radar or by airborne radar would be essential.

Believing that B-29 operations could best be mounted from Clark Air Base in the Philippines, General Caldara planned to fly a maximum effort strike with 1/10-second-delay-fused, 500-pound general purpose bombs. Navy fighters operating from carriers would escort the bombers. "The bombing raid," Caldara later reminisced, "could have effectively destroyed the entire enemy force surrounding Dien Bien Phu."

This may have been wishful thinking. Although General Navarre repeatedly sought information on the ability of the B-29s to destroy antiaircraft facilities, he felt that the absence of ground-based radar guidance made a mass strike so close to the camp impossible. He preferred an American air strike against the major Viet Minh supply base at Tuan Giao, a road-junction town about fifty miles northeast of Dien Bien Phu. Caldara made a personal aerial reconnaissance of the enemy supply lines from Dien Bien Phu to the Chinese border and presented target information to the French. In Hanoi he discovered the French possessed more fighter-bombers and light bombers than they could use on any given day because of personnel and maintenance restrictions. Finally, Caldara judged a mass bombing by B-29s to be impractical under the conditions. He also informed Partridge, who directed him to return to Japan.

Arriving in Paris on April 19, Secretary Dulles learned that the situation at Dien Bien Phu was "virtually hopeless." It could be saved only through U.S. air intervention. Dulles suggested to the French government that Generals Navarre and O’Daniel hold an emergency consultation. But on the 23d when Navarre
asked for an American B-29 air strike, Dulles told Foreign Minister Georges Bidault that direct U.S. intervention required a prior political basis.

Dulles conferred with Admiral Radford when the latter reached Paris on the evening of April 24, and they concluded that it was too late for United States action. In Geneva the following evening, Foreign Secretary Anthony Eden made it quite clear that the United Kingdom opposed direct American air involvement. Discussions next turned toward a new policy on the basis of a French defeat in northwest Tonkin.47

With direct American intervention ruled out, the sole hope for continued French resistance at Dien Bien Phu rested on reinforcing the garrison. Paratroopers flown from France to Vietnam in USAF aircraft offered the prospect of releasing experienced paratrooper battalions in reserve at Hanoi. Nevertheless, the dispatch of relief was meaningful only if air transport supply was available.

Navarre dropped small numbers of paratroopers into Dien Bien Phu on the nights of May 3, 4, and 5, but canceled another planned drop because of scarce airlift. Through April and early May, French combat aircraft and transports operated under the most severe restrictions of adverse weather and terrain as well as of hostile ground fire.48

As the defensive perimeter at Dien Bien Phu contracted, the drop zone diminished to a diameter of about 2,000 yards. Antiaircraft weapons sited on high ridges alongside the drop zone caught aircraft flying through the slot in a murderous crossfire. To escape flak, French C-47s dropped parabundles from 10,000 feet and had to make several passes over the target before they could kick out their complete loads. In deference to the ground fire, C-119s raised their drop altitude to 5,000 feet, and dumped their loads quickly in a single pass. Hardly safe from flak at that height, Civil Air Transport pilots complained that the C-47s dropped parabundles through their flights and that escorting flak-suppression aircraft were dropping bombs through flight formations. These were hazardous conditions for civilian crews whose contracts made no mention of flying in active combat areas.

To increase drop accuracy at 8,000 to 10,000 feet, French airborne technicians devised an ingenious procedure. They used a refueling line to hobble a cargo parachute until it neared the ground. Then an explosive time-delay fuze cut the line and allowed the parachute to deploy. The device appeared to work, and a detachment of the U.S. Army 8081st Quartermaster Airborne Supply and Packaging Company, which loaded C-119s at Cat Bi, adopted the parachute delay apparatus and used it on all C-119 drops during the last two weeks of the Dien Bien Phu campaign.49

Fragments of a 37-mm shell severely injured Civil Air Transport pilot Paul Holden on April 24. His fellow civilians refused to fly to Dien Bien Phu again without adequate combat air support, so French military pilots manned the C-119s. On the 26th, antiaircraft fire downed one F-6F and two B-26s. Flak-suppression missions (including a heavy concentration of Hail missiles), flown at the expense of close air support strikes and supply line interdiction, improved the situation. The civilian pilots returned to their planes on the 30th. Breaking a short
period of silence, 37-mm guns on May 6 scored hits on one C-119 and shot down another flown by civilian pilot James B. McGovern.*50

On the 6th planes delivered 196 tons of supplies to the garrison. What was to be the final Viet Minh assault started that evening. At noon of the 7th, soldiers broke into the heart of the French defenses, and the battle ended several hours later. Ho Chi Minh had scored a decisive victory that coincided with the negotiations in Geneva. There, delegates had failed to reach political agreement on Korea and were about to take up the problem of restoring peace to Indochina.51

* A legendary figure in Asia, McGovern had come to be known as “Earthquake McGoone” in deference to his huge size and black beard. He was a Fourteenth Air Force pilot in World War II and remained in the Far East with the Civil Air Transport Company. He died in the C-119 crash.
Victory at Dien Bien Phu allowed the Viet Minh to move troops and weapons toward the Hanoi-Haiphong perimeter. During the night of May 12, 500 Vietnamese regulars at Hanoi deserted with their arms. Grave doubts about holding the Red River Delta arose among the French. Deciding that the safety of the Expeditionary Corps in Vietnam had become the prime consideration, the government directed the French commander to withdraw. He could retire as far as the 18th parallel to safeguard the southern part of Vietnam.1

Although President Eisenhower believed overt Chinese intervention in Indochina hardly likely, he permitted the military services to plan for the contingency. Identifying the options open to the United States may have benefited French morale. At the time, Adm. Felix B. Stump, USN, was Commander in Chief, Pacific Command (CINCPAC), the unified commander responsible for U.S. military operations in Asia south of the 30th parallel. He conceived that an American commander of a Southeast Asia Defense Command ought to move into Vietnam with U.S. naval and air forces, perhaps eight Army divisions, and probably exercise operational control over the French forces.2

General Partridge, FEAF commander, promptly protested Admiral Stump's concept because it would divide the unity of air command in the Pacific and base air units on hazardous airfields. Less than enthusiastic about B-29s with conventional weapons, Partridge favored using carriers. Believing the struggle to be basically a civil war in which long-term pacification and unification rather than destruction were the prime objectives, he thought that conventionally armed B-29s might produce favorable short-term psychological effects but no lasting results. Indecisive and devastating air attacks would be counterproductive because the real task was to build indigenous military, economic, political, and psychological leadership.3

Toward the end of May, the Joint Chiefs of Staff were reluctant to place large numbers of American forces in Vietnam. They wished to avoid a defensive Korea-type response and preferred an offensive against mainland China, including attacks against the Chinese war-making capability and "employing atomic weapons, whenever necessary."4

President Eisenhower sent General Trapnell, MAAG-Indochina chief, to Paris at the end of May to discuss cooperative planning with General Ely, who was preparing to go to Vietnam as Commander in Chief and High Commissioner. When Ely failed to receive positive assurance of U.S. intervention even in the event of an overt Chinese attack, he was unwilling to accept an overall American commander and was averse to having American ground troops, except for one or two divisions as a show of good faith.5
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After that, the prospects of American intervention diminished. Discussions in Geneva on Indochina commenced May 8 between delegates from the United States, the United Kingdom, the Union of Soviet Socialist Republics, France, the People’s Republic of China, the Kingdoms of Laos and Cambodia, the State of Vietnam, and the Democratic Republic of Vietnam. The question was how to end the war between France (and its adherents) and the Viet Minh, the former supported by the United States and the latter by Communist China and the Soviet Union. The Viet Minh delegate was hardly anxious to compromise. He felt that the French colonials had been defeated and that all of Vietnam lay within Ho Chi Minh’s grasp.

Seeing little chance of holding an enclave in Tonkin, the French in June were agreeable to a partitioning of Vietnam that would leave the southern part to them. By then, the Viet Minh were establishing control over the central highlands. On the 24th, in Mang Yang Pass, they cut off and virtually destroyed 3,600 men of French Mobile Group 100 that was withdrawing toward Pleiku along Route 19.

The Viet Minh continued their military successes and the Geneva negotiations dragged on. Between June 25-28 in Washington, President Eisenhower and Prime Minister Churchill drew up a paper and offered it to the French as the basis for an armistice. Pledging to press for a collective defense of Southeast Asia, they warned that the international situation would be “seriously aggravated” if the French government refused to accept an agreement.6

The Soviet Union seemed more interested in Europe than in Southeast Asia. Informed speculation indicated that Foreign Minister Vyacheslav M. Molotov proffered Premier Pierre Mendes-France a somewhat favorable settlement in Indochina if the French abstained from participating in a European Defense Community. At the same time, Chinese Foreign Minister Chou En-lai, apparently impressed with the atomic might of the United States, hoped to demilitarize Indochina to deny the Americans bases there.7

On July 8 in Geneva, serious discussions centered around the place where a dividing line could be drawn across Vietnam. The French insisted on the 18th parallel, while the North Vietnamese argued for the 14th. After a private discussion between Mendes-France and Chou En-lai in Bern, the Viet Minh accepted the 17th parallel as the demarcation, and the negotiations moved rapidly to a conclusion on July 21.8

Signing an agreement on Vietnam, French and Viet Minh military representatives established two states separated at the 17th parallel, a demilitarized zone on each side of the line, and the withdrawal of French troops from the North and of Viet Minh from the South. They prohibited introducing fresh troops, arms, and munitions, as well as building new military bases in Vietnam. International Control Commission teams from Canada, India, and Poland were to supervise the implementation of the armistice and to report violations that might lead to resumed hostilities. Finally, there were to be, by July 1956, elections throughout Vietnam to unify the country. Consultations between representatives of the two
The Soviet Union wished all parties to accept the Geneva accords formally, but the United States preferred to keep them a matter between the two principals. Nevertheless the American delegate, Under Secretary of State Walter B. Smith, gave assurance that the United States would "refrain from the threat or the use of force to disturb" the agreements and would "view any renewal of the aggression in violation of the . . . agreements with grave concern and as seriously threatening international peace and security." The delegate from South Vietnam solemnly protested that his country was not bound by agreements. He objected that the French High Command had arrogated to itself the right to fix a date for a future election, a political rather than a military decision.10

The Geneva accords led to the removal of USAF logistic support detachments, and General Partridge had started the withdrawal as early as May 13. But when the French need for support to hold the Red River Delta slowed the evacuation, Partridge directed the detachments to take necessary measures for their own safety and security.11

The C-47 detachment at Do Son Airfield departed on June 29. The C-119 detachment at Cat Bi moved on May 23 to Tourane and joined the B-26 support group.12

On July 13 Defense Secretary Wilson ordered immediate suspension of all materiel shipments to Indochina. The Air Force stopped all deliveries, started to recover the B-26 and C-119 aircraft on loan, and arranged to evacuate its personnel. Much materiel already en route to Indochina in French-controlled ships could not be diverted, and eventually ended up in French dumps and depots. The B-26 and C-119 logistic support detachments remained at Tourane on aircraft recovery missions until the last of the loaned planes returned to Clark Air Base on September 6.13

The USAF units had little trouble evacuating their own people from Vietnam, but were hard-pressed to fulfill other personnel movements. The French requested assistance to repatriate wounded men from North Vietnam, and five C-124s moved 504 individuals. The 315th Air Division and 6481st Medical Air Evacuation Group handled these patients from Saigon hospitals via Clark Air Base to Tachikawa Air Base, Japan, where Military Air Transport Service (MATS) craft flew them to the United States and finally to France and North Africa. The Navy hospital ship Haven moved 725 men from Vietnam to Oran, Algeria, and to Marseilles.14

Air Force transports flew U.S. nationals from the Hanoi-Haiphong area; the Philippine Air Lines evacuated Filipino residents; Civil Air Transport planes took out Chinese; U.S. Navy Amphibious Group One and the Military Sea Transport Service lifted supplies and thousands of Vietnamese refugees to safety.

The largest of these movements by far took place between July 10, 1954, and July 30, 1955. Before the Viet Minh stopped the migration, about 880,000 Vietnamese fled from the North to the South.15
Refugees fleeing from North Vietnam when the country was divided at the 17th parallel.

Courtesy: USIA
GENEVA AGREEMENTS AND FRENCH WITHDRAWAL

(Right) Richard M. Nixon, Pierre Mendes-France, and John Foster Dulles.

(Below) Operation Wounded Warrior: USAF evacuation of French Foreign Legionnaires after Dien Bien Phu.

Courtesy: John Schlight
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Few efforts were made to evaluate the air operations of the Indochina War, quite possibly because of a general feeling that it was pointless to draw lessons from a conflict that was doomed from the start. The French had been unable to win the support of the people where the war was fought.

Even so, at General Twining’s direction, General Hewitt visited the region and prepared a detailed report. His main conclusion was that the manpower strength of the French Air Force had been hopelessly inadequate to support 182,000 ground troops dispersed in many garrisons. Air operations were largely responses to urgent ground force requests. In consequence the French had tried to do too much, in far too many places, with much too little.16

Summarizing the reasons for this lackluster performance, FEAF noted the personnel shortages and the poor organization. Often more aircraft than pilots were available, and too few maintenance men were on hand to keep planes serviceable. Furthermore, tactical air planners had been unable to develop targets in the “monsoon mountain mass” of North Vietnam, and interdiction missions had been relatively ineffective against enemy supply lines, particularly against the flow of goods from China.17 Both General Hewitt’s and FEAF’s assessment implied that the existing problems were correctable. But neither echoed an earlier estimate by Gen. G. J. M. Chassin, French air commander, who suggested that the Viet Minh tactics of concealment, dispersal, surprise, and psychological warfare were extremely difficult to counter with fast-flying military planes.18

President Eisenhower welcomed the end of bloodshed in Indochina. American assistance, he said, had been unable to cure an “unsound relationship between the Asiatics and the French” and had therefore been “of only limited value.”19

Two Vietnams emerged. In both, most people lived in two great river deltas, the Red in the north and the Mekong in the south, as well as in the lowlands between the sea and the mountains.

North Vietnam, under Ho Chi Minh at Hanoi, had about 16 million people including a communist political elite and battle-hardened military forces. Brutal collectivization programs in 1954 and 1955 decreased the popularity of the revolutionaries. The migration of nearly a million inhabitants south during the year after the Geneva accords was a protest against the regime and the conditions of life. But the communists confidently expected the national reunification plebiscite in 1956 to deliver the other Vietnam peacefully to them.

In South Vietnam, with 14 million people, failure of the French to develop indigenous leaders hampered the anti-communist nationalists. During the absence of Bao Dai in France, control of the state devolved upon Ngo Dinh Diem, a member of the Catholic minority. He became head of the cabinet in Saigon on June 18, 1954, and a few weeks later was invested as President of the Council of Ministers. Not widely known in the country and somewhat aloof, Diem depended heavily for advice on his immediate family, especially on his brother and political counselor, Ngo Dinh Nhu.20
Ho Chi Minh made no secret of his determination to extend his control over all of Vietnam. Immediately after the Geneva agreements, he called for a "long and arduous struggle" to win the south, which he described as "territories of ours." He soon sent cadres across the 17th parallel, and they became known as Viet Cong. They expanded the communist apparatus in the south, prepared for future infiltration of men from the north, and worked for eventual unification under Hanoi through subversion as well as open conflict.

President Eisenhower retained the U.S. Embassy in Saigon, and worked to strengthen the indigenous government in conjunction with the French, who had agreed to stay in Indochina until national forces could emerge. To compensate for and bolster the weak government, Secretary Dulles actively concerned himself with stimulating strong native military forces.

According to a National Security Council (NSC) paper in August 1954, the Viet Minh victory in Tonkin had enhanced communist military and political prestige in Asia. Now the Viet Minh were certain to try to extend their influence beyond North Vietnam by military and non-military pressures, that is, by overt aggression and by exploiting internal political instabilities and economic weaknesses in neighboring free countries.

To counter this estimated course of action, the United States decided to pursue three principal policies: negotiate a Southeast Asia security treaty pledging members to act promptly against armed aggression; swiftly support legitimate governments requesting and requiring assistance to defeat local subversion and rebellion; and, more specifically, support France in assisting the South Vietnamese to gain and maintain the military forces and the economic conditions needed to meet foreign aggression and insure internal security.

Moving speedily, the United States, Great Britain, France, Australia, New Zealand, Pakistan, Thailand, and the Philippines signed the Southeast Asia Defense Treaty in Manila on September 8, 1954. The major threats triggering the agreement were subversion from within and aggression from outside a country. Although an individual nation had primary responsibility for countersubversive activities, the Southeast Asia Treaty Organization (SEATO) would act as a clearing house to exchange information among the members and to discuss common policies. It was external armed aggression against any member that was recognized as the main common danger, and this the members pledged to meet collectively. Because the Geneva agreements prevented Vietnam, Laos, and Cambodia from joining the organization, SEATO spread its protection to them. In the case of Vietnam, the United States would work through the French to maintain the military forces "necessary for internal security." For all members, the United States would discharge its treaty obligations by deploying mobile forces rapidly into the area rather than by stationing units in the region. The treaty became effective in February 1955.

Since SEATO was to be a shield against external aggression, Secretary Dulles felt that South Vietnam needed military forces for internal security only. The Joint Chiefs of Staff were hesitant to spend scarce funds in Vietnam until a stable government existed. They believed, however, that U.S. military assistance...
to Vietnam should afford both internal security and limited defense against external attack.25

Much of the American problem stemmed from the kind of government in South Vietnam. The Saigon government had yet to consolidate its power, and there were conspiracies to unseat Diem. The Joint Chiefs wanted a reasonably strong civil government in control before the United States undertook a military training mission. Secretary Dulles understood this concern, but he thought that well-trained armed forces would strengthen the Vietnamese government. Under pressure from Dulles, the Joint Chiefs conceded that five indigenous divisions would permit Vietnam to maintain internal security and present a limited response to external attack. But it would take two or three years to train that force. If the United States decided to do the training, it should be assigned low priority so as not to impair more promising programs elsewhere.26

Between 1945-1954 the French had built up the Vietnamese regular and paramilitary forces to varying degrees of effectiveness. The Vietnamese Air Force consisted of the 1st Liaison Group with two squadrons of Morane-500 Cricket liaison planes and one squadron of Dassault M.D.-315 light combat assault aircraft, and a training center at Nha Trang. Few Vietnamese had held high rank. Most were inexperienced. Enlisted desertions were frequent and damaging.27

The French had declined the offer of American help in training the Vietnamese, but they changed their minds about the time of the Geneva accords. Generals O'Daniel and Ely in Saigon agreed that the United States should assume some responsibility. The Geneva agreements fixed the maximum strength of the MAAG at 342 U.S. officers and men, the number in the country when the accords were signed. Since this group was too small to do a great deal, the French retained management of the programs.

In October the Joint Chiefs ruled that the MAAG in Saigon could execute a training mission if this became a political necessity and if the French refrained from interfering. After a National Security Council meeting, the President ordered Ambassador Heath and General O'Daniel to “collaborate in setting in motion a crash program designed to bring about an improvement in the loyalty and effectiveness of the Free Vietnamese forces.” He instructed the Joint Chiefs to prepare a long-range program to reorganize and train the minimum number of Vietnamese forces necessary to preserve internal security.28

The President also wrote to Diem to ask for Vietnamese-American cooperation on developing a strong and stable state capable of resisting subversion and aggression. In return for U.S. assistance, Eisenhower expected Diem to reform his government, make it responsive to the nationalist aspirations of the Vietnamese people, and shape it into a representative and democratic regime.29

American policy statements stressed internal security considerations, but public announcements indicated the intention to strengthen the nation to repel aggression as well as subversion. The military forces projected were modeled on the U.S. tri-service pattern. They were more suitable for conventional military operations than for internal security and counterinsurgency activities.30

To dramatize interest in Vietnam and to evaluate the situation, President
Eisenhower sent General J. Lawton Collins, USA, to Saigon as a special U.S. representative on November 3, 1954. Among other missions, Collins was to look into the question of insuring the loyalty of the army to the government. Shortly after Collins arrived, a Vietnamese general officer who had challenged Diem's control departed for France. This resolved a struggle for the direction of the government in favor of Diem. Stability seemed enhanced.

Working within strength figures stipulated by the Joint Chiefs of Staff, Collins at first negotiated solely with the French. After January 1, 1955, when the union of the Associated States with France terminated, Collins conferred directly with Diem's government. He secured agreement for American support of a Vietnamese army numbering 94,000 men, enough for a mobile battle corps of three field divisions and one regimental combat team. MAAG was to assume full responsibility for assisting the Vietnamese government to organize and train this armed force. Due to the personnel ceiling on MAAG, the French would help. On February 12, 1955, the United States formally took over all Vietnamese military training.

Initial Vietnamese ground operations against the Viet Cong were encouraging. To destroy communist domination in certain areas, a Vietnamese brigade conducted a pacification operation in the Mekong Delta in February and March. In April and May larger forces pacified the Quang Ngai and Binh Dinh Provinces on the coast of the South China Sea. The soldiers broke up armed bands, destroyed arms caches, provided local security, and resettled refugees from North Vietnam on vacant lands.

During March, Diem's troops also put down a rebellion by the Binh Xuyen politico-religious sect, a revolt that spread to the Cao Dai and Hoa Hao sects. Driving the dissidents out of the city, the Vietnamese army crushed their armed forces in a final campaign in the Rung Sat swamps southwest of Saigon in September and October. Occupation of the Tay Ninh Province broke the Cao Dai insurgency.

The army performed well and the air force afforded moderate aid in the form of Cricket liaison flights that conducted surveillance, directed artillery, and dropped psychological warfare leaflets. These successes gave confidence to Diem and optimism to the Americans, who hoped that continued support would enable the government to "pull through."

Further encouragement came when Diem formed two new local defense organizations. He recruited men for the Civil Guard and assigned them to work with provincial chiefs as a rural police. He created the Self Defense Corps whose members used obsolete weapons to protect their homes, villages, and hamlets under the district chiefs.

Air Force studies suggested that the most immediate danger to Southeast Asia was subversion. But this was out of context with proposals to equip national air forces with conventional aircraft. In addition, there was need to develop indigenous equipment and techniques in line with U.S. doctrine, so American jet aircraft could function in the event of a U.S. deployment to meet a SEATO emergency. On May 5, 1955, General Twining approved an Air Force Council
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(Center) Gen. J. Lawton Collins and Premier Ngo Dinh Diem.

(Below) MAAG Headquarters in Saigon.

Courtesy: USIA
policy that the national air forces in the Pacific-Far East should be shaped to cope with internal aggression, to defend to a limited degree against external aggression, and to furnish air base complexes suitable for USAF use if necessary.\(^{36}\) Whether the three were compatible remained to be seen.

In September 1955 a program to forge indigenous countersubversive military forces seemed to demand highly mobile ground commando troops operating closely with tactical air; slow-flying conventional strike aircraft carrying diversified weapons and loitering over target areas for extended periods, plus visual and photo-reconnaissance planes, light transports, and helicopters; and a strong militia to overcome communist infiltration at local levels.\(^ {37}\)

The Joint Chiefs of Staff believed that a U.S. effort to defend South Vietnam against external aggression under SEATO procedures would be substantial, costly, and difficult to manage, especially without atomic weapons. To defeat a North Vietnamese invasion would call for two to four Army divisions besides the South Vietnamese ground forces. To invade and occupy North Vietnam would take eight U.S. divisions. Moreover, quite a few Air Force tactical fighter wings would have to be committed, and this depended on proper air facilities. To prepare to meet a North Vietnamese invasion in the near future, the Joint Chiefs suggested increasing the efficiency of the South Vietnamese forces and improving the air bases in the country and in neighboring states.\(^{38}\)

When Ho Chi Minh called upon Diem to open negotiations for a national plebiscite, not only Diem but Dulles protested publicly. An honest election would be impossible, they said, because the totalitarian regime in Hanoi would direct the vote of the people it controlled in the more populous North. Diem on August 9 positively rejected elections as long as the communist regime refused to grant democratic freedoms and fundamental rights to the people of North Vietnam. An October vote in South Vietnam gave Diem a mandate to set up a republic under his presidency. On October 26, 1955, the Republic of Vietnam came into being, and on the same day the United States extended recognition and established diplomatic relations.\(^ {39}\)

Because Ho Chi Minh was building a powerful army in North Vietnam, an invasion of South Vietnam would overwhelm Diem's forces that were organized and equipped chiefly for internal security.\(^ {40}\) MAAG had therefore suggested that the Vietnamese army concentrate on repelling outside attack and that the United States concentrate on training the Civil Guard and Self Defense Corps. Approving, the Joint Chiefs recommended that General Collins' ceiling of 94,000 men for the Vietnamese military forces be raised to 150,000. This would be enough for 4 field divisions, 6 light divisions, 13 territorial regiments; and about 4,000 air, 4,000 navy, and 5,000 civilian employees.\(^ {41}\)

Lt. Gen. Samuel T. Williams, USA, was appointed the new MAAG chief in Saigon. Arriving on November 15, 1955, he had to deal at once with an impending withdrawal of French forces to meet the revolt in Algeria.\(^ {42}\) Under arrangements made by General O'Daniel, French advisors were serving with American personnel in a Training Relations and Instructions Mission. The French departure required a larger American complement. While the Interna-
tional Control Commission was unwilling to approve a bigger MAAG, it allowed the United States to send 350 men to Vietnam as a Temporary Equipment Recovery Mission to inventory and remove surplus equipment. Stretching the authority granted, MAAG employed these personnel as logistical advisors to replace the French working with Vietnamese army units. They became the Combat Arms Training and Organization Division of MAAG. On April 23, 1956, the last French commander in chief in Indochina closed his headquarters and left for France.43

According to General Williams, pacification duty left the Vietnamese army little time for division combat training. Scattered miscellaneous units were hard to organize into a cohesive field force. President Diem described the light divisions as relics of the French colonial belief that the Vietnamese made poor soldiers and therefore had to work in small units. Increasingly, Diem wished his army to be organized and trained for field operations in conjunction with the SEATO nations. When British and Canadian authorities insisted that this would violate the Geneva accords and provoke particular disaffection in India, the United States refrained.44

South Vietnam's refusal to conduct elections to reunify the two Vietnams in accordance with the Geneva agreement led American officials during the winter of 1955-56 to expect a North Vietnamese invasion sometime after July 1956, the date when the elections would have taken place. Nothing happened, and two months later President Eisenhower decided to help South Vietnam build armed forces for internal security and also for limited initial resistance to North Vietnamese attack. The United States encouraged the South Vietnamese to align their military growth to U.S. military doctrine.45

As the United States prepared the Vietnamese to combat subversion and to repel invasion as well, it seemed unable to decide which was the greater threat. The objectives for expanded national and regional defenses — even the distinction between the two — were vague, confused, and at times conflicting. This aggravated the problem American advisors faced in adapting U.S. materiel and procedures to a strange environment.
IV. U.S. Command Problems in the Pacific: Emphasis on Southeast Asia

Authorities in Washington had closely managed the assistance to France during the Indochina War, but U.S. commanders in the Pacific exercised increasing influence afterward. They looked to American military interests on a divided basis. The Far East and United Nations Commands existed on the one hand and the Pacific Command on the other. Because of budgetary constraints, the latter had no Air Force theater headquarters or tactical units. All USAF resources were assigned to Far East Air Forces, headquartered in Tokyo. Under FEAF were Fifth Air Force and 315th Air Division (Combat Cargo) in Japan, and Thirteenth Air Force in the Philippines.¹

After March 26, 1954, Admiral Stump, Commander in Chief, Pacific Command, became responsible for reviewing all military assistance programs in this area, which took in Southeast Asia. Since Stump found it hard to manage without an air headquarters, the Joint Chiefs on March 31 directed General Twining to create a command at Hickam AFB, Hawaii. Hence Pacific Air Force (PAF) came into being under Maj. Gen. Sory Smith on the 1st of July. While Smith reported directly to Admiral Stump, he likewise answered to General Partridge, FEAF commander. This reflected an understanding that all USAF tactical air units in the Pacific and Far East would be assigned to FEAF in the interest of command unity throughout both theaters. Stump, who was described as "exceedingly if not unduly sensitive on the subject of command prerogatives," found it vexing, and understandably so, that FEAF should have a say in CINCPAC's area of responsibility. Yet General Partridge considered that a common USAF policy for the Pacific and Far East areas required him to be abreast of events in both places. He directed the Far East Air Logistics Force to have the 6410th Materiel Group support all air components in Southeast Asia.²

In February 1955, when General Partridge held a conference of air attachés and MAAG-Air representatives from all nations in Southeast Asia to discuss problems and programs, Admiral Stump reminded him of CINCPAC's primary responsibility for that area. Stump wanted General Smith to help promote projects consistent with U.S. military and political objectives in the Pacific Command. Placing Thirteenth Air Force under PAF on June I facilitated his wish.³

Under revised directives issued by Defense Secretary Wilson in July, Admiral Stump gained more authority in carrying out the Mutual Defense Assistance Program. Unified commanders like him were to be in the direct line of command over the MAAGs in their areas. Thus Army, Navy, and Air Force personnel assigned to MAAGs were no longer "allocated to CINCPAC" but rather placed
under his direct command. Stump therefore integrated the control of assistance programs in his headquarters. Only on technical matters did he allow MAAG chiefs to communicate directly with their military departments, their component commanders, and other service agencies. As for Stump's component Army, Navy, and Air Force commanders, they were limited to advising CINCPAC.4

The Air Force's centralization of global logistics under the Air Materiel Command further diluted FEAF influence over assistance concerns. General Partridge insisted on controlling his logistics, but Gen. Laurence S. Kuter who replaced him on June 4, 1955, accepted the new concept in the interest of economy and efficiency. Transferred to Air Materiel Command on October 1, 1955, Far East Air Logistics Force was redesignated Air Materiel Force Pacific Area. Under this organization the Northern Air Material Area Pacific handled support and technical assistance for Japan and Korea. The Southern Air Material Area Pacific at Clark Air Base similarly served Okinawa, Taiwan, the Philippines, Laos, Thailand, Cambodia, Guam, and Vietnam.5

MAAG-Air personnel now went straight to these materiel commands with their logistic problems, without need to go through the theater air command. In November 1955 Far East Air Force headquarters invited MAAG-Air representatives to a conference in Tokyo. Again CINCPAC objected that FEAF had no right to indoctrinate air sections with its philosophy and concepts.6

The inspection team dispatched by General Smith to Southeast Asia in November-December 1955 reported that the Army appeared to be dominating the MAAGs. To some extent, no doubt, this was in response to the desire of the individual countries. Still most MAAG chiefs, deputy chiefs, and chiefs of staff were Army officers. In Vietnam the MAAG-Air Section people were described as being "relegated to a minor role and treated as junior partners," without access to current war plans and unable to coordinate or consult with MAAG-Air sections in neighboring countries. There was a "deplorable lack of definite relationship" between the indigenous air forces supported by mutual defense assistance programs and the overall strategic objectives of the United States.7

After remarking on the close association between the Japanese and Korean Air Forces and Fifth Air Force, General Kuter urged Thirteenth Air Force (now under PAF) to foster similar rapport with indigenous air forces in Southeast Asia. On February 17, 1956, Smith charged Thirteenth Air Force with monitoring and reviewing assistance programs in SEA so that national air forces were developed in line with U.S. strategic aims.8

Austerely manned, Thirteenth Air Force headquarters needed twenty-eight more manpower spaces to perform the additional task. These slots were not to be had because the entire Air Force was trying to build to an authorized 137 wings without increasing personnel. Kuter and Smith conferred in April 1956 on how to improve the review and monitoring of assistance activities. In May and November, Air Materiel Force Pacific Area sponsored conferences of MAAG-Air representatives to the same end.9

Air commanders were disturbed by Admiral Stump's reliance on subordinate command organizations for local operations. As a matter of principle,
USAF leaders advocated centralized direction and control of air operations in the Pacific and Far East areas. Local control of tactical air units would restrict their operations to arbitrary and often meaningless geographic boundaries. Furthermore, air units would go under operational control of a commander who had little or no experience in training, equipping, and operating them. General Smith therefore protested the assignment of tactical air units to a subordinate unified command. It would, he said, partition air power to defend local pieces of scattered real estate. Smith, as Stump's theater air commander, should manage all air operations in Pacific Command in order to use the available units most effectively regardless of their locations. Stump pointed out that his area was too vast for overall direction of local operations from Hawaii. The division of command responsibilities between component commanders, he said, had led to disaster at Pearl Harbor in 1941, and he preferred a single commander responsible in each operational area for all military operations there. Kuter called the potential commitment of USAF squadrons to local defenses in Vietnam and elsewhere in Southeast Asia a "further emasculation of air power."

When President Eisenhower, the National Security Council, and the Joint Chiefs directed CINCPAC in July 1956 to prepare a contingency plan for defending South Vietnam against overt external attack, Admiral Stump thought in terms of setting up a U.S.-Vietnam Defense Command. The commander was to receive from Fifth Air Force the operational control of earmarked air defense and supporting forces, and from PAF a senior Air Force officer as the air component commander, plus staff personnel. The Joint Chiefs accepted this proposal.

While the prospective proliferation of subordinate unified commands threatened the unity of air power, other developments changed the picture. The consolidation of the United Nations, Far East, and Pacific Commands had come under study in the spring of 1955, after Secretary of Defense Wilson objected to the worldwide command structure that he deemed too large, unwieldy, and expensive. He wanted the system simplified and reduced, and the Joint Chiefs asked commanders for comments. General Kuter recommended a single U.S. unified command in the Pacific. The Joint Chiefs agreed early in 1956, and Secretary Wilson approved discontinuing the Far East Command (FEC) in favor of the Pacific Command, which was to be the single unified command in the Pacific and Far East areas. Headquarters Pacific Air Force then became PACAF/FEAF(Rear) on July 1, which foreshadowed another change, and the headquarters in Japan moved to Hawaii.

General Kuter suggested in August that the Pacific Command have three principal component commands, namely U.S. Army Pacific, U.S. Navy Pacific, and U.S. Air Force Pacific, and four subordinate joint commands — Hawaiian, Southern Pacific, Northern Pacific, and Marianas-Bonin. All forces allocated to CINCPAC, Kuter thought, should be assigned to the principal component commanders for operational control in peace and in war. The subordinate joint commands should have no combat responsibilities but rather should support
ambassadors and MAAGs, coordinate administrative and logistic activities, and perform other non-combat obligations in their areas. In a local war, a CINCPAC-designated task force commander selected from the military service predominantly involved would assume operational control of joint task forces. During local engagements, the Commander in Chief, Air Force Pacific, should have complete responsibility for air defense throughout the entire Pacific.

In October Admiral Stump and Army Gen. Lyman L. Lemnitzer, FEC commander in chief, recommended three component commands — Pacific Fleet, Pacific Air Forces, and Army, Pacific, each to administer, train, support, and operate allocated forces. Stump and Lemnitzer wished to retain existing subordinate unified commands and to establish two additional commands in the northwest Pacific. The plan failed to meet Secretary Wilson's demand for economy. It was reworked in Washington and resubmitted to the Secretary in December.

Reorganization as approved early in 1957 made the Pacific Command the single unified command directly responsible to the Joint Chiefs of Staff, with the Navy serving as executive agent. Under CINCPAC were three major component commands: United States Army, Pacific (USARPAC), United States Pacific Fleet (PACFLT), and Pacific Air Forces (PACAF), each headed by a commander in chief. According to CINCPAC instructions, PACFLT and PACAF were to perform air tasks on a mutually supporting basis. Only three subordinate unified commands remained. The Commander, Fifth Air Force, assumed responsibility as Commander, United States Forces, Japan, and received a joint staff but had no unified operational responsibilities. The Commanding General, Eighth Army, headed United States Forces in Korea and also served as Commander in Chief, United Nations Command. The Taiwan Defense Command continued unchanged. In the Philippines, Ryukyus, and Marianas-Bonin, CINCPAC representatives coordinated matters. In countries where no U.S. operating forces were located, the MAAG chief was the CINCPAC representative. All MAAGs were directly responsible to CINCPAC.

On the 1st of June, General Kuter opened his Headquarters Pacific Air Forces at Hickam AFB, consolidating for the first time USAF tactical forces in the Pacific and Far East areas under a single commander. Unity of command of all theater air power was nonetheless missing. Not only did PACAF and PACFLT have to cooperate on air tasks, but Admiral Stump — not Kuter — had the responsibility to develop indigenous air forces. Kuter could just advise Stump whether assistance programs squared with U.S. policies and objectives. In Kuter's view, indigenous air forces in Southeast Asia were hardly being helped to grow in harmony with USAF objectives. That is, the forces were not prepared to cope with internal subversion, to give limited defense against overt external aggression, and — perhaps most important — to offer suitable bases for U.S. air units that might be committed operationally. National air forces were being equipped with slow, conventional aircraft for combating insurgency. Air facilities that USAF jet aircraft could use in time of emergency were generally lacking.
Kuter instructed the commanders of the Fifth and Thirteenth Air Forces in August 1957 to act as “rallying points” for informal discussion with indigenous air leaders. In November he invited air attachés and MAAG-Air representatives to a conference in Hawaii, and urged them to work together to create a common purpose in the “packets of democratic air power” forming in Southeast Asia. Improving air facilities ranked high on his agenda.

Planning for the possible deployment of U.S. forces during the early months of 1958, the Commander in Chief, Pacific Air Forces, conceived of the mobile strike force. It would depart its home base within 24 hours after receiving an execution order, and engage in 15 days of self-supporting combat in Southeast Asia. Since General Kuter wanted Thirteenth Air Force to have a dominant role in SEA air activities, he charged Maj. Gen. Thomas S. Moorman (who became Thirteenth's commander on March 4) to take command of the PACAF Mobile Strike Force when it deployed through Clark Air Base. The force included three troop carrier squadrons and one combat airlift support unit from the 315th Air Division (Combat Cargo); a fighter squadron, a bomber squadron, a reconnaissance task unit with photo processing cell, and half of an air refueling squadron from Fifth Air Force; one fighter squadron from Thirteenth Air Force; and a search and rescue detachment from the 31st Air Rescue Squadron of Air Rescue Service (Pacific). Clark Air Base was to furnish logistic support, and Thirteenth Air Force was empowered to draw on PACAF resources to establish detachments at forward air bases.
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Because commitment of this mobile strike force would reduce the general war deterrent elsewhere, Tactical Air Command (TAC) began to alert in the United States a composite air strike force for rapid global deployment, mainly to back up an immediate response by PACAF to aggression. 21

During April 1958 the PACAF mobile strike force concept was tested in a SEATO exercise in Thailand against a simulated land aggressor force. For the first time in a SEATO exercise, nuclear weapons were inserted into the scenario. One observer, Lt. Gen. Frederic H. Smith, Jr., Fifth Air Force commander, believed it vital to interdict an enemy land force by air. Upon returning to Japan, he directed a staff study on the use of nuclear weapons if the Chinese invaded Southeast Asia. 22 In contrast, CINCPAC regarded forward defense in the Pacific as resting upon the twin pillars of strong mobile U.S. forces and of allied ones strengthened by American military assistance programs. 23

The Department of Defense Reorganization Act of 1958 markedly broadened CINCPAC’s authority as a unified commander. Army, Navy, and Air Force units previously allocated to him were now under his “full operational command.” The roles of the military departments and of the component commanders were confined to the administration and support of Army, Navy, or Air Force units assigned to the unified commanders. A new CINCPAC, Adm. Harry D. Felt — an experienced naval aviator whose exceptionally long tenure was to last from July 31, 1958, through June 1964 — would exercise operational command through his component commanders or through the commanders of subordinate unified commands. 24

Responsible for the immense area of the Pacific and its islands — excluding the Aleutians and the Bering Sea, but including Japan, Korea, Southeast Asia, and the eastern part of the Indian Ocean — Admiral Felt as CINCPAC was comparable to a theater commander in World War II. All the U.S. armed forces in that region were under him, and Vietnam was one of his obligations. Headquartered at Pearl Harbor, he also had at Hawaii the major subordinate commands of USARPAC, PACFLT, and PACAF, each headed by a component commander. Logistic and support forces, subordinate unified or triservice commanders, area representatives, and military assistance advisory groups like the one in Vietnam were also under him. His mission was to defend the United States against attack and “to support and advance United States policy and interests in the Pacific Command area.” 25

An advocate of the twin-pillar strategy, Admiral Felt perceived the separation between U.S. strategic planning and military assistance programs. The remedy involved, on the one hand, completing a CINCPAC contingency concept for Southeast Asia as a whole and, on the other hand, relating each country program to the entire strategy. A joint U.S. task force, he believed, should respond to aggression in Southeast Asia. He accordingly arranged for Marine forces on Okinawa to become the nucleus of a permanent CINCPAC Joint Task Force (JTF) 116. Since Marines would be airlifted to meet an emergency, the initial commander of this force was to be a Marine officer. When Army reinforcements arrived by air and sea, command was to pass to an Army officer.
PACAF designated the Thirteenth Air Force commander to head the air component of JTF 116 in order to establish his authority over affairs in Southeast Asia.  

During the autumn of 1958, Admiral Felt began to show the MAAGs how to relate their programs to regional as well as to country needs. PACAF's major task was to build air facilities and an air operating environment in Southeast Asia. General Kuter and Lt. Gen. William F. McKee, vice commander of Air Materiel Command, felt that aviation projects of the Military Assistance Program (MAP) and of the International Cooperation Administration, Central Intelligence Agency (CIA), were oriented to individual countries. They saw no reason why these projects could not be loosely connected to regional defense as a whole. Better relations between PACAF and MAAG-Air personnel, they believed, would ensure that petroleum, oil, and lubricants (POL), ammunition, ground-to-air communications, fire trucks, refueling vehicles, and other essentials would be in place. Maintained by indigenous air forces, these services would be available for USAF use if necessary. In June 1959 the MAAGs received from CINCPAC the first of a series of lists setting forth the priorities for accomplishing projects of this nature.

But coordination between CINCPAC contingency planning against an overt aggression and individual country assistance programs continued to be inadequate. For example, the latter were not designed or funded to build facilities that could be used by USAF units. These projects were the responsibility of the Department of Defense. The Office of the Assistant Secretary of Defense for International Security Affairs, which reviewed assistance programs, was often compelled to delete projects for indigenous military forces in Southeast Asia that could not be justified according to the law. The MAAGs also hesitated to recommend projects warranted only by U.S. interest. In Laos, for instance, it was "extremely difficult to explain why you need an 8,000-foot heavy duty runway, flat concrete, and sweepers to go with it in a country that uses Gooney Birds." Another set of programs sprang from the Army orientation of the MAAGs. For example, aviation equipment obtainable through military assistance programs was relatively high-priced and competed with projects desired by the Army. After visiting Pacific areas in 1959, Maj. Gen. Donald R. Hutchinson, USAF assistant for mutual security, found that Army officers held 15 of 23 worldwide MAAG chief positions. This, he suggested, resulted in unbalanced recommendations from the field. The Air Force sought a more equitable manning ratio, but it would take several years to bring about changes.

Despite these difficulties, General White (who had replaced General Twinning as Chief of Staff) wished PACAF to exert a strong influence on air matters throughout the Pacific, to include assistance programs. Soon after Gen. Emmett O'Donnell became Commander in Chief, PACAF, on August 1, 1959, MAAG-Air representatives were allowed to deal directly with the Air Materiel Force Pacific Area. Amendments to USAF manuals in September and November 1959 permitted PACAF to administer contracted technical services for the military assistance program. In February 1960 a change in a USAF regulation directed all
communications on air logistic matters to be routed through PACAF, and a revision of a DOD directive on military assistance instructed unified commanders to draw upon the advice of component commanders. What this meant, White reminded O'Donnell on March 25, was O'Donnell's growing role in the air aspects of military assistance. "To an increasing degree," White wrote, "the capability of MAP air forces must be oriented toward complementing the USAF war effort, and your active participation in MAP planning toward that end is urged."

By spring of 1960, General O'Donnell had gained some informal influence in military assistance matters, but no more than advisory authority. His advice was not regularly sought after nor was it always accepted when volunteered. Essentially, PACAF could have little impact on military assistance programs because it had no official part in starting, programming, and carrying out country projects. Through communications to the MAAG-Air sections, which were authorized to give technical support, PACAF views could be inserted into assistance deliberations. All proposals, however, required MAAG chief approval before submission to CINCPAC. The PACAF commander in chief as advisor could submit assistance proposals direct to CINCPAC, but these were invariably referred to the MAAG chief for comment. Though Air Force headquarters looked to O'Donnell for information on military assistance programs, he was outside the relevant command channel. A case in point was the construction programs handled for CINCPAC by the Navy's Bureau of Pacific Docks. Responsible Air Force officers in the field found it hard to get specific facts about the exact status of these projects.

As matters stood in 1960, the Southeast Asia Mutual Defense Assistance Program activities in progress since 1954 had failed to fulfill emerging requirements for internal country defense or for cooperative regional defense. On the whole, little stress had been given to developing indigenous air capabilities despite the rather large allocation of efforts, funds, and manpower to indigenous ground forces. The country air forces in Southeast Asia remained small and lacked sufficient personnel with basic skills to achieve rapid expansion. None had well-organized systems for operations and training, supply and maintenance, intelligence and communications-electronics, or civil engineering. But organizational arrangements were in process of change.
President Diem visited Washington in May 1957. Among other matters, he wished American support for an army of 170,000 men and ten divisions. Although Elbridge Durbrow, Ambassador to Vietnam, believed that a military establishment this large would be a drain on the Vietnamese economy, President Eisenhower seemed to give tacit approval when he and Diem issued a joint communiqué. The two countries would continue to work for a peaceful unification of Vietnam, and the United States would support South Vietnam against communist encroachment.

By 1958 the Army of the Republic of Vietnam was a force of 150,000 men organized into seven infantry divisions, one small brigade, and five territorial regiments. Diem had released the army from internal security duties to permit intensive field training. General Williams, the MAAG chief, was confident that these troops could deter North Vietnam from orthodox military attack. They could delay an invasion for fifteen days before falling back to Da Nang, where they could hold out for thirty days more. Presumably, outside assistance would have arrived by then to launch a counteroffensive or to defend the Saigon-Mekong Delta area.¹

But whether the Vietnamese ground forces could eliminate subversion and insurgency had yet to be seen.

While extraordinary priority was given to developing the army, only passing attention was accorded the Vietnamese Air Force, for it was regarded as incapable of playing a substantial role in larger SEATO operations. Instead, it was to deal with minor operations, mainly to give tactical support to ground activity in the country through airlift, paratroops, visual and photo reconnaissance, and medical evacuation.²

Planning for the Vietnamese Air Force had begun in January 1955, when General Collins, focusing chiefly on the Vietnamese army, explained that South Vietnam would rely for the most part on SEATO air support. The Vietnamese Air Force was to have an initial strength of 3,000 men organized in two liaison squadrons and one air transport squadron — "a small Air Force that will be used for liaison purposes, observation, and adjustment of fire, that kind of thing." Later, another transport squadron and a fighter squadron were to be added.³

Few MAAG spaces were allocated to USAF advisors, for the French were to organize and train the Vietnamese Air Force. U.S. aircraft deliveries to Vietnam in August 1955 under the Mutual Defense Assistance Program equipped the Vietnamese Air Force with aircraft and materiel released by the French — twenty-eight F-8F fighter-bombers, thirty-five C-47 transports, and
sixty L-19 planes. When the French returned excess H-19 helicopters to American custody, they were transferred to Vietnam for airlift and air rescue missions.

Because French officers had commanded Vietnamese air units, Vietnamese pilots gained little command experience. Vietnamese army officers were therefore permitted to transfer to high-level air force posts. Despite difficulties in securing sufficient qualified personnel, VNAF units were created. The 1st Air Transport Squadron came into being at Tan Son Nhut on July 1, 1955, with C-47s. It was organized a year later as the 1st Air Transport Group consisting of the 1st and 2nd Air Transport Squadrons and thirty-two C-47s. The Vietnamese took over the Nha Trang training center on July 7, 1955, and using L-19s formed the 1st and 2nd Liaison Squadrons. The French conducted an F-8F transition course at Cap Saint Jacques (Vung Tau) Airfield, and on June 1, 1956, the 1st Fighter Squadron was born at Bien Hoa and assigned twenty-five F-8Fs. Apart from these aircraft afforded by military assistance funds, the Vietnamese Air Force operated a special air mission squadron at Tan Son Nhut having one L-26 Aero Commander light transport, three C-47s, and three Beechcraft C-45s. Created without helicopters at Tan Son Nhut on June 1, 1957, the 1st Helicopter Squadron flew with the French unit that served the International Control Commission. When the French left in April 1958, they gave their ten excess H-19s to the Vietnamese.

While the French presence officially ended in April 1956, the Vietnamese government continued to contract with France for Air Force training. This arrangement left the USAF officers assigned to MAAG with few duties. They advised when requested to do so, tried to stay abreast of programs, and underwent some special training in the United States. When the French turned over the depot at Bien Hoa to the Vietnamese and suddenly withdrew their supply advisors, Air Force personnel informally filled the vacuum. In November 1956 the French agreed to relinquish their training functions to USAF advisors, and after 1957 Diem refrained from renewing training contracts with France. On June 1, 1957, complete responsibility for Vietnamese aviation assistance passed to the United States.

American advisors discovered that Vietnamese air officers were fairly good pilots, yet young and relatively inexperienced. Very few appeared to have mastered basic concepts of how to employ aircraft against any enemy. Consequently the Vietnamese army dominated the Joint General Staff and frequently President Diem himself directed air missions. Diem preferred airborne operations over air strikes, for the latter often endangered innocent people. Above all, he favored ground operations.

Weak in command and staff experience, the Vietnamese Air Force suffered especially in logistic support. Teams from the Southern Air Materiel Area Pacific, based in the Philippines during 1957-58, converted French systems to USAF procedures. Still the F-8Fs, — old Navy fighters worn out when the French transferred them — presented insoluble problems. The Vietnamese possessed limited maintenance skills, and spare parts were in short supply. In October 1958, when word came that armed T-28 trainers would replace the
L-19s of the Vietnamese Air Force.

A USAF Sikorsky H-19 helicopter at Tan Son Nhut Air Base.
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F-8Fs, the Vietnamese were disappointed. They wanted jet aircraft because the Thais, Filipinos, and Chinese Nationalists had them. But the Geneva accords prohibited the introduction of jets and, on the ground of maintenance alone, MAAG felt that the Vietnamese establishment was not sophisticated enough to handle them.8

By mid-1956 American aid built a 7,200-foot runway at Tan Son Nhut, South Vietnam’s international airport. The U.S. International Cooperation Administration next started work on another concrete runway, this one 10,000 feet long. Though the French in 1953-54 had laid a NATO-standard 7,800-foot asphalt runway at Da Nang, there were no runway lights or maintenance buildings. The depot at Bien Hoa featured permanent warehouses and hangars, but its pierced-steel runways could not be greatly expanded. The French had also operated a 5,900-foot pierced-steel runway at Cap Saint Jacques. Even so, the airfield was stripped of necessary facilities at the time F-8F transition training ended. At all of these airfields, the Vietnamese Air Force looked to the Vietnamese army for air base maintenance, ordnance, quartermaster, signal, and other specialized support.9

Yet all seemed to be going smoothly enough. Secretary of State Dulles could say in 1958 that the communist process “of trying to pick up one country after another has been pretty well brought to a stop by our collective defense treaties around the world which give notice that the Soviets cannot attack one without everybody coming to its defense.” In other words, the American threat of massive retaliation and the collective free world defensive alliances were preserving the peace in Southeast Asia.10

In South Vietnam there was incipient trouble. Certain conditions enhanced enemy efforts to disrupt life. The abolition of elected village councils in June 1956, the use of a compulsory labor as a tax in kind, experiments in forced resettlement, maladroit attempts to turn peasants into landholders, and other measures promoted discontent in the countryside. The absence of police in many rural areas, a scarcity of civil servants on local levels, and the inability of new and hastily organized paramilitary forces to substitute for an effective constabulary badly handicapped the Saigon government in dealing with guerrillas who exploited dissatisfactions of one sort or another. By 1958 many persons wedded to the unification of Vietnam under control of the North were ready “to launch immediately an armed struggle” to sustain the communist movement and to secure its forces in the south.11

In September 1958 North Vietnam proposed to South Vietnam an understanding on peaceful relations. The Diem government declined the offer because communist guerrillas in South Vietnam had kidnapped 236 persons and assassinated 193 that year. Political killings in the south would continue to mount, and the local communists or Viet Cong would step up attacks on South Vietnamese armed forces.12

The Central Committee of the Lao Dong Party in North Vietnam convened in May 1959. It decided “to continue the national democratic revolution in South Vietnam” and “to use force to overthrow the feudalist imperialist regime in order
to establish a revolutionary democratic situation and create the conditions for the peaceful reunification of the Fatherland."\textsuperscript{13}

This signaled the beginning of warfare in South Vietnam and the resumption of warfare in Laos, both of which coincided with Chinese probes across the border of India.\textsuperscript{14} The People's Army of Vietnam, commonly referred to as the North Vietnamese army, sent several combat units to drive the Laotian military from the border between Laos and South Vietnam. In their wake came transportation units to set up relay stations for a buildup and infiltration into the two countries.\textsuperscript{15}

The Viet Cong opened guerrilla war in September 1959, when they ambushed two Vietnamese army companies in the marshy Plain of Reeds southwest of Saigon. In October they attacked a small force in Kien Phong Province. In Viet Cong words, "the armed struggle was launched."\textsuperscript{16} Hanoi's policy directives, the growth of North Vietnamese army activities, and a marked increase in confirmed infiltrations into South Vietnam made clear Hanoi's declaration of war on the Republic of Vietnam and the commitment of its political and military apparatus to that end.\textsuperscript{17}

To American authorities in Saigon, optimistic assessments obscured the full dimension of the threat. While his government was apparently stimulating economic growth and internal stability, President Diem closely controlled its intelligence activities, often for his own political purposes. He had little knowledge of Viet Cong leadership, tactics, organization, logistics, and plans.\textsuperscript{18} As a result, U.S. assistance programs in 1959 and 1960 were oriented less toward internal threat in South Vietnam than toward the overt threat presented by communist activities in Laos and particularly in the sparsely populated central highlands of Vietnam adjacent to the Laotian border.

Diem had been interested in the latter area since 1957, when he conceived a program for building "agrovilles" or "new communities" around Pleiku, Kontum, and Ban Me Thuot. Without American assistance funds, Diem settled farmers there on new agricultural lands so as to strengthen security. By February 1959 he had established twenty-eight outposts, and on July 7 he announced an expanded program to create more "prosperity and density centers" in exposed rural areas.\textsuperscript{19}

In February 1960 the Government of Vietnam wanted trailwatchers and commandos along the border to protect these new settlements. Accordingly, the Vietnamese ranger training center was organized at Da Nang. At this time the Viet Cong were thought to number 3,000-5,000 full-time elite and regular troops, plus intelligence agents, recruiters, terrorists, service troops, and part-time guerrillas. Because the authority to keep in South Vietnam personnel of the Temporary Equipment Recovery Mission who augmented the MAAG was expiring, the United States decided in May to double the MAAG component to 685 men. This was done in spite of North Vietnam's protest to the International Control Commission. Several U.S. Army Special Forces teams arrived during the month, and Diem formed a Vietnamese ranger force with a projected strength of 10,000 men.\textsuperscript{20}
By then the Joint Chiefs of Staff had directed the senior American officials in Saigon and CINCPAC to draw up a broad counterinsurgency plan as a guide to the Diem government and to the small MAAG in South Vietnam. CINCPAC's plan contained among its key provisions a Vietnamese command and control system to integrate military and civil counterinsurgency operations. A bona fide military field command might end President Diem's meddling in operational affairs. Also needed was first-rate, centrally controlled intelligence and counterintelligence within the Vietnamese government. Ambassador Durbrow believed these to be all-important. The problem was to persuade Diem to approve and implement them.

Other proposed measures included better use of the Vietnamese forces to fight guerrillas without lessening their ability to meet an overt attack; improved governmental financial procedures; border and coastal patrols to stop infiltration and outside support of the anti-government guerrillas; better communications nets; more attention to civil affairs and psychological warfare; closer planning for economic growth and political stability; and moving the Vietnamese Civil Guard from the Ministry of Interior to the Ministry of Defense.

Army Lt. Gen. Lionel C. McGarr became the MAAG chief on August 31, 1960. He and Ambassador Durbrow elaborated the broad plan and worked with Vietnamese officials during the autumn and winter of 1960. In October General McGarr recommended and Admiral Felt concurred in enlarging the Vietnamese army from 150,000 to 170,000 men. Durbrow objected. A bigger army, he thought, would bring economic hardship to the country. He also desired to use the prospect of a greater military force as pressure on Diem for political reforms.

To ease counterinsurgency operations, Diem transferred the Civil Guard to the Ministry of Defense in November, and in the following month MAAG took responsibility for training and equipping it. Shortages in military assistance funds limited support to 32,000 instead of the planned 68,000 Civil Guard members.

To USAF officers the measures for Vietnamese stability were, as Maj. Gen. Theodore R. Milton, Thirteenth Air Force commander said, "entirely dominated by classic ground-force thinking." The Vietnamese Air Force had obsolescent aircraft and lacked trained pilots and technically qualified support personnel. Diem had worsened the tight personnel situation in August 1959 by terminating contracts with French air crews and service technicians who operated the Air Vietnam commercial airline. He replaced them with military flight crews and mechanics.

After a mysterious crash in August, President Diem grounded all the obsolete F-8Fs of the 1st Fighter Squadron, then in September asked for jets to replace them. He pointed to the U.S. jets given to Thailand and the Philippines. Sympathetic, Admiral Felt had two T-33 trainers and four RT-33 photo-recon aircraft added in the military assistance program funding for fiscal year (FY) 1961. These would be the beginning of a jet as well as a reconnaissance force. But the planes, while remaining pledged, were not delivered because the Geneva accords prohibited introducing jets into the country. To replace the F-8Fs, the
first notion was to make AD-4s available from Navy stocks. The Navy, however, could not forecast continued supplies for these obsolete planes. Thus, the program was amended early in 1960 to include AD-6 aircraft still operational in the U.S. Fleet. The first six arrived in Vietnam in September 1960, and twenty-five more were delivered in May 1961.\(^{25}\)

When in late 1960 some Vietnamese army rangers were ready for field operations, the H-19B helicopters handed down by the French to the 1st Helicopter Squadron were worn out. MAAG secured approval for a hurried shipment of eleven H-34Cs from the Army. They were airlifted to Saigon without renovation, four in December and the others soon afterward.\(^{26}\)

The AD-6s and H-34s had no immediate impact on operations. The high aircraft out-of-commission rates stemmed from poor maintenance and supply at Bien Hoa. Also to blame was the long pipeline time for processing spare parts requisitions through USAF logistic channels to Army and Navy sources. Yet between August and October 1960, the 1st Fighter Squadron flew twenty combat sorties, the L-19 liaison planes logged 917 combat hours, the helicopters accumulated 166 hours on operational missions, and C-47s of the 1st Air Transport Group flew thirty-two sorties.\(^{27}\)

Only five airfields were usable for AD-6 operations; no communications network served dispersed airfields; and President Diem believed that air units could not operate effectively from dispersed locations distant from depot supplies. The Vietnamese Air Force was oriented to the support of the Vietnamese army operations, but the ground troops gave little attention to spotting targets suitable for air strikes. About ninety percent of the ground targets were located by Vietnamese Air Force observers who flew in L-19s, based at the same fields as the fighters.

Approval for aircraft to strike ground targets was required from province chief, regional commander, the Joint General Staff, and sometimes Diem himself. As a final guaranty against bombing mistakes that might hurt the government's image, politically cleared and technically competent observers had to mark approved targets before air strikes could be launched against them — a rule of engagement reportedly directed by Diem.

A USAF team visiting South Vietnam reported, "The high level approval required for on-call fighter strikes, along with poor communications and/or procedures for requesting strikes, builds in excessive delays for efficient use of tactical air effort. This is particularly true in view of the hit-and-run guerrilla tactics of the Viet Cong."\(^{28}\)

Internal subversion in Southeast Asia still seemed minor in 1960. In comparison, China appeared to be threatening stability and peace. To counter this, the United States continued to rely on the presence of SEATO and on the credibility of its own treaty commitments in the area to discourage Chinese adventurism.\(^{29}\)

While the Chinese cited Nikolai Lenin to prove that war was useful for extending communism, Premier Nikita Khrushchev spoke to the United Nations General Assembly in September on "the grave danger of colonial wars growing
into a new world war." Sino-Soviet doctrinal divergencies came under debate in November 1960 in Moscow. The apparent outcome was a compromise announced on January 6, 1961, when Khrushchev noted that "world wars" and "local wars that would grow into a world thermonuclear war" were to be avoided while "national liberation wars" through which colonial peoples could attain independence were "not only admissible but inevitable" and merit full communist support.  

Meanwhile, the Lao Dong Party in Hanoi had announced on September 10, 1960, the formation in South Vietnam of "a broad national united front" of workers, peasants, and soldiers dedicated to overthrowing the Diem government. Thereafter, the tempo of Viet Cong infiltration and insurgency quickened. Viet Cong units of 100-300 men began to mount raids around Saigon. Even more serious, Diem charged in October that attacks in the Kontum-Pleiku area involved regular North Vietnamese military units operating out of Laos. This was aggression in the formal sense.  

The inability of the Diem government to deal with the Viet Cong sparked dissatisfaction within the Vietnamese army and led to an attempted coup on November 11. A paratroop force seized government centers in Saigon, prepared to attack the presidential palace, and called for Diem's resignation on the grounds of his autocratic rule, his nepotism, and his ineffective fight against communism. The chief of staff of the Joint General Staff led loyal troops into the capital and subdued the rebels on the following day.  

Although Diem's brother and political adviser, Ngo Dinh Nhu, announced the introduction of some reforms, Diem remained reluctant to decentralize his authoritarian controls. Instead of delegating authority to military commanders as Admiral Felt and General McGarr had recommended, Diem sought to enhance his position by fragmenting and dividing the military hierarchy. Diem made army regional commanders (later corps tactical zone commanders) independent of one another but each responsible to him. Since he appointed and removed province chiefs, many of whom were military officers, Diem frequently gave them command over army units operating within their provinces. Hence the field commanders looked to two superiors, their next higher military commander in the chain of command and the politico-military province chief. These tangled lines checked the quick movement and close control of units and reserves, including the employment of Vietnamese Air Force units. But Diem insisted on tight control of operations, chiefly those of the air force, because he feared a revolt or a coup against his government.  

There was also evidence that the Viet Cong benefited from security leaks at high levels. At times Viet Cong fed false information into the intelligence system to prompt bombardment of innocent targets. Now and then a province chief requested air strikes for his own private purpose, for example, in another province whose chief he disliked. Within this climate of suspicion, local officials had to go on record as approving air strikes flown in their areas of authority. All this spawned complexities, hesitations, and delays.  

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Apparently viewing the November coup attempt as proof of massive discontent within the Republic of Vietnam Armed Forces, Hanoi swiftly set up a shadow government in the south. The National Front for Liberation of South Vietnam (NFLSVN) was formally established on December 20, 1960. Even though it embraced a broad range of non-communist and nationalist opposition to President Diem, the Lao Dong Party in North Vietnam ordered its operations.\(^4\)

In Saigon, Diem and Nhu felt that American officials had favored the November coup, and relations with Ambassador Durbrow grew more and more strained. There was also persistent discontent in the Vietnamese armed forces, for Diem’s promise to liberalize the government had built up hope among officers. His refusal to do so produced deep disappointment.\(^5\)

By this time, warfare had erupted within neighboring Laos. On December 14, 1960, CINCPAC declared an alert for all units to comprise Joint Task Force 116 if the United States decided to intervene. Thailand was willing to transfer ten T-6 aircraft to Laos in exchange for more modern T-37 jets from the United States. President Eisenhower favored a SEATO reaction in Laos and Admiral Felt suggested offensive air action, but the SEATO allies were less than enthusiastic. Upon direction from Washington, Felt declared a higher alert for JTF 116 on December 31, and he requested a C-130 transportation squadron from the United States. With the arrival of the 773d Troop Carrier Squadron at Clark on the 2d of January, the task force was fully prepared to assist the Laotian government.\(^6\)

Three days later, President Charles De Gaulle made clear France’s refusal to take part in a SEATO intervention. As instructed from Washington, CINCPAC reduced the alert on January 6. The State Department said on the 7th that the United States would work with other free nations to pursue “whatever measures seem most promising.”\(^7\)

Dispatches from Southeast Asia in 1959 and 1960 competed for attention with louder signals from regions traditionally more vital to the United States. In January 1959 Fidel Castro and his guerrillas became the Government of Cuba. As the months passed, Castro’s orientation and outlook grew ever more Marxist, a development that evoked the whole complex of policies and emotions arising out of the Monroe Doctrine. At the same time, Premier Khrushchev repeatedly drew attention to the precarious status of West Berlin, a small island in the sea of Soviet-dominated Eastern Europe.

In Southeast Asia, along the northwestern frontier of the Republic of Vietnam and along the entire western frontier of North Vietnam was the Kingdom of Laos. This geographically vulnerable, largely unadministered, politically fragile country was an obvious avenue of approach for infiltrators from North Vietnam to the northern provinces and central highlands of South Vietnam. Given the difficulties of the Laotian government in making its will effective, a neutral Laos seemed to many U.S. officials only somewhat less a danger to Diem’s government than did a communist Laos.
All of these problems were weighed by officials who were very much aware that President Eisenhower's tenure would end in January 1961. As President Eisenhower later explained, he wanted to make no major commitment in the closing weeks of his administration that would obligate his successor to a predetermined course of action. Briefing President-elect John F. Kennedy on the 19th of January, Eisenhower emphasized that Laos as the key to all of Southeast Asia must be defended. If the allies failed to do so, he said, "our unilateral intervention would be our last desperate hope." What happened in Laos, of course, had meaning for Vietnam.
Part Three:
The Kennedy Years
VI. Initial Challenges and Actions

President Kennedy took office two weeks after Premier Khrushchev announced Soviet support for what he termed "wars of national liberation." These were neither the nuclear exchanges that had preoccupied American military thinkers nor limited wars like Korea. Rather, a war of national liberation consisted of subversion and guerrilla actions at a level far below that likely to trigger nuclear retaliation. Such a war could nevertheless erode the will and power of the target state until it was helpless.

The President tried to determine the real import of the Khrushchev doctrine and the exact nature of the communist threat to Southeast Asia. Realizing that the United States had few troops specially trained and equipped for counterinsurgency warfare, he directed Secretary of Defense Robert S. McNamara on February 1, 1961, to increase them. On March 28 Kennedy asked the Congress to give him the means to deal with "small externally supported bands of men." Pointing to nonnuclear, limited, guerrilla warfare as the most constant threat to free world security since 1945, the President wanted to be able to respond to this kind of aggression with nonnuclear weapons and to "help train local forces to be equally effective" against their enemies. The main burden of defense against overt attack, subversion, and guerrilla warfare had to rest on local populations and their military forces. Still, the United States needed strong and highly mobile units ready to combat the so-called lesser forms of conflict.1

Pursuing this aim in June, President Kennedy specified that the Joint Chiefs' "responsibility for the defense of the nation in the cold war [was] similar to that which they have in conventional hostilities." Air Force officials assumed that the new technique was to rank in importance with "preparation for conventional warfare." This belief seemed justified in July when the President transferred from the Central Intelligence Agency to the Department of Defense the responsibility for preparing and mounting large paramilitary operations, wholly or partially covert, requiring many militarily trained personnel and the type of equipment or military experience peculiar to the armed forces.2

Spurring these actions was the worsening situation in Laos. Fighting there between the government forces and the pro-communist Pathet Lao intensified. Both sides had outside support, alternating victories and defeats, and several coups d'état had taken place. American concern centered not only on Laos but on the possible adverse consequences in Vietnam. During the first two months of his administration, President Kennedy "probably spent more time on Laos than on anything else."3

Events in Cuba, climaxing at the Bay of Pigs in April, shaped the President's thinking. Urged to at least commit U.S. air power in Laos, Kennedy replied, "I just don't think we ought to be involved in Laos, particularly where we might find
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ourselves fighting millions of Chinese troops in the jungles. In any event, I don't see how we can make any move in Laos, which is 5,000 miles away, if we don't make a move in Cuba, which is only 90 miles away."

The Soviets had called on April 4 for a cease-fire in Laos and an international conference to resolve the problems. The Joint Chiefs were troubled. Diplomatic negotiations would probably result in a neutralized Laos, perhaps eventually a communist Laos, because SEATO had failed to curb the obvious aggression there. Laos behind the Iron Curtain would expose Thailand and South Vietnam to further communist infiltration. Most of the 12,000 Viet Cong guerrillas in South Vietnam had come through the Laotian panhandle or the thinly populated northeastern corner of Cambodia.

So serious did affairs appear that Kennedy on April 20 changed the advisory military body in Laos to a Military Assistance Advisory Group. He ordered the MAAG members to put on their uniforms and work closely with the demoralized Laotian troops. At Camp Courtney, Okinawa, Joint Task Force 116 (it and its air component redesignated SEATO Field Forces) readied for action. Open U.S. commitment in Laos looked imminent until Great Britain joined the Soviet Union on the 24th in appealing for a cease-fire and an international conference in Geneva.

The conference opened at Geneva in May, a time when retired General of the Army Douglas MacArthur advised President Kennedy against putting American ground forces on the mainland of Asia. If the United States intervened in Southeast Asia, he said, it must be ready to use nuclear weapons to meet a Chinese entry into the conflict. The Joint Chiefs of Staff categorically informed Defense Secretary McNamara that

any intervention with United States forces in Laos, either unilaterally or under SEATO auspices, should be taken only after firm U.S. governmental decision to the effect that the United States is thereby prepared and committed to succeed in its military intervention regardless of the extent of possible consequent Communist escalation; this is an unequivocal position which is fundamental to United States military actions.

To Secretary McNamara it seemed clear that the United States must soon decide whether or not to stand up and fight. Yet according to Army Chief of Staff Gen. George H. Decker, the United States could hardly hope to win a conventional war in Southeast Asia. General Decker suggested moving American troops into Thailand and South Vietnam to see if that would produce a cease-fire in Laos. But if the United States went into Laos, "we should go in to win, and that means Hanoi, China, and maybe even using nuclear bombs." Lacking enthusiasm for a ground war in Laos, Decker said later that

this is the last place in the world I would like to see... [U.S. forces] committed unless absolutely necessary... If it were only the Pathet Lao that was involved, there would be no problem. But undoubtedly North Vietnamese would come in and probably the Chinese Communists and when they do, it is hard to predict where our commitment would stop.

General Curtis E. LeMay, Air Force Chief of Staff, was dubious of U.S. policy on Laos, but he believed a cease-fire impossible without American military
action. That meant nuclear weapons if the Chinese entered the conflict. General O'Donnell at PACAF estimated that his air forces could prosecute a "small war" in Laos with conventional weapons. He envisioned an enlarged conflict including North Vietnam or China as requiring a "truly massive increase" in U.S. ground and air forces.9

President Kennedy deferred sending U.S. troops into Laos, tried to salvage as much as possible from a cease-fire, and offered reassurances to Thailand and South Vietnam. The Geneva negotiations produced no solution, but at a summit meeting in Vienna on June 4, Khrushchev agreed with Kennedy's proposal — "we all get out of Laos" and have "a neutral and independent Laos under a government chosen by the Laotians." But as late as April 1962, the State Department would find it "very hard to prophesy what is going to happen in Laos."10

Part of the difficulties in dealing with a possible use of force, General LeMay believed, was due to President Kennedy's procedural habits and tendencies. The President seemed to depend on ad hoc committees in lieu of the Joint Chiefs, leading to vetoes, stalling, lengthy discussions, and too many people "in the act and making decisions in areas where they weren't competent." This approach to policy, LeMay believed, failed to recognize that "going to war is a very serious business and once you make that decision that you're going to do that, then you ought to be prepared to do just that."11

General LeMay's uneasiness with President Kennedy's methods came at a time when other international crises clamored for attention. The Soviets were again threatening allied rights of access to West Berlin, so Kennedy requested and the Congress authorized the call to active duty of more than 147,700 Army, Navy, Marine Corps, and Air Force personnel. Included were thirty-six squadrons and 26,575 members of the Air National Guard and the Air Force Reserve. On September 1 the Soviet Union broke the nuclear test moratorium of several years by exploding megaton nuclear bombs in the atmosphere. The President instructed Defense Secretary McNamara to resume American nuclear tests.12

Though Laos overshadowed South Vietnam in SEA affairs during the first months of President Kennedy's administration, the fates of the two countries were intertwined. Soon after taking office the President considered plans to combat the insurgency in Vietnam. He agreed to enlarge the Republic of Vietnam Armed Forces by 20,000 men and to expand military training for the Civil Guard. In February he directed Ambassador Durbrow to secure President Diem's cooperation on these and other matters.13

In November 1960 President Eisenhower had strengthened the role of American Ambassadors in all countries. Each had "affirmative responsibility" for all U.S. activities, including military assistance. The Ambassador was to be informed on all that took place and to report "promptly to the President" whenever necessary. In May 1961 President Kennedy reiterated this instruction. However, he exempted American military forces in the field from the Ambassador's direct authority — they were responsible through military channels. In Southeast Asia CINCPAC, an area commander, reported to the Joint Chiefs of Staff, the Secretary of Defense, and the President. While the Ambassador was

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(Upper left) W. Averell Harriman, Pres. Kennedy, and Dean Rusk.


(Left) Members of the Vietnamese Self Defense Corps from Buon Enao

(Below) Female members of the Civil Defense Guard at Hao Cain.
outside this line, he was the Chief of Mission. He worked hand in glove with the military commander in the mutual exchange of information, the coordination of programs, and the formulation of policy.\textsuperscript{14}

In early 1961, six Vietnamese Air Force squadrons were combat-ready—one AD-6 fighter, two C-47 transport, two L-19 liaison, and one H-19 helicopter. The fighter unit by March had upped its monthly sortie rate 200 percent, from 40 to 120.\textsuperscript{15}

The Army of the Republic of Vietnam comprised seven infantry divisions, one airborne group, and nineteen separate battalions. Their limited combat readiness reflected "inexperienced leadership above the battalion level, inadequate logistical and technical service development, and other deficiencies of an organizational nature." The enduring need to divert troops to internal security missions interrupted training.\textsuperscript{16}

Complementing the army were several paramilitary forces. The 68,000 men of the Civil Guard (later called Regional Forces) had been organized in 1955 and were controlled by the province chiefs. Since October 1960 under the Ministry of Defense, the Civil Guard could neither arrest nor investigate. Members had the mission of patrolling. The Self Defense Force of 40,000 men constituted a full-time home guard defending its members' villages, and it was under the district chiefs. The United States moved quickly in 1961 to arm and train these two forces so as to free the army from static defense missions.\textsuperscript{17}

Against these forces and the general population, the Viet Cong had redoubled their campaign of terror during the first part of 1961, perhaps to disrupt presidential elections scheduled for April 9. The number of Viet Cong in South Vietnam swelled to around 14,000. By March the North Vietnamese army units in southern Laos seemed strong enough to push across the border and set up a "popular" government in the central highlands. If this took place, the Sino-Soviet bloc might pursue the technique used in Laos — recognize the shadow regime as the legitimate government of South Vietnam and furnish assistance. But what impressed President Kennedy above all were the assassinations. Sustained by North Vietnam, well-disciplined Viet Cong guerrillas in 1960 had killed over 4,000 civil officers, 2,000 state employees, and 2,000 police in South Vietnam.\textsuperscript{18}

The elections in April were reasonably orderly, and President Diem received an overwhelming vote. With Diem's position as head of state thereby confirmed and apparently secure, President Kennedy sent Chairman of the Joint Chiefs of Staff General Lemnitzer and Under Secretary of State W. Averell Harriman to Saigon to support Ambassador Durrow who was pressing Diem to make certain reforms. Calling on Diem, they urged him in particular to form a military field command and a central intelligence organization. Inasmuch as these creations might nurture potential political rivals, Diem found the decision hard to make. He did agree to try to upgrade the paramilitary forces, get better intelligence, start a junk navy to stop enemy infiltration by sea, establish internal security councils, decentralize his government, and undertake fiscal reforms.\textsuperscript{19}
The Advisory Years

Afterwards Diem reactivated the National Internal Security Council, founded a National Intelligence Agency, and appointed a commander of the Army Field Forces who was to work closely with General McGarr, the MAAG chief, on counterinsurgency. Abolishing the military regional headquarters, Diem divided the country into three tactical zones and a special tactical zone for Saigon, the capital. The commanders were responsible to the Army Field Forces commander, and they were to conduct all antiguerrilla military operations. The tactical zones could be further segmented into subzones coinciding for the most part with provincial boundaries. In them the military chief might also be a provincial chief and therefore would be in both civil and military chains of command.

On April 20, 1961, in Washington — one day after the Bay of Pigs invasion of Cuba collapsed — President Kennedy asked Deputy Secretary of Defense Roswell L. Gilpatric to draw up a comprehensive program. It was to cover military, social, and political actions, and be tailored to prevent a communist takeover in South Vietnam. The deputy Defense secretary swiftly organized an interagency committee and wrote a first-draft plan in about a week. His preface set the tone of the paper, "Come what may, the U.S. intends to win this battle." Gilpatric’s military recommendations apparently aimed to hearten national policy after the Bay of Pigs and to affirm explicitly American resolve to pay the cost of commitments in Southeast Asia. The recommendations included the installation of radar surveillance in South Vietnam, which would involve the U.S. Air Force; increasing the MAAG so it could train and support 20,000 more Vietnamese soldiers, thus building the army to 170,000; supplying arms and training to the paramilitary forces; and furnishing equipment for a small naval force.

At a National Security Council meeting on the 29th, Kennedy approved several measures: establishing a combat development and test center in Vietnam, expanding civic action and economic development programs, augmenting the 685-man MAAG by approximately 100 advisors, and adding to the Military Assistance Program for FY 1961 a heavy radar facility to be sited near Da Nang to observe and report Soviet flights across the Laotian border.

Meeting on May 4 with Senator J. William Fulbright, chairman of the foreign relations committee, Kennedy discussed the possibility of sending U.S. combat forces into South Vietnam. Probably as a result of this talk, the President told newsmen the next day that U.S. intervention would be inappropriate without prior discussions with Vietnamese leaders. The Air Force plans division informed General LeMay that the President's statement was "the first example of the type of over-all plan that the Air Force has advocated for some time." The division advised strong support. By May 10, however, the plans division was opposing premature commitment of U.S. forces to South Vietnam because it might "reduce pressure on Vietnam for initiative and forceful action," provoke the Chinese communists into intervening, and have a bad effect on American allies.
In contrast, JCS Chairman General Lemnitzer felt a sense of urgency. He frequently spoke of the possible "loss of Vietnam," termed the military threat extremely serious, and deplored the tendency of the U.S. government to waste time in quibbling over policy. 23

At Secretary McNamara's request to consider the commitment of American forces, the Joint Chiefs on May 10 favored an immediate deployment to provide a visible and "significant" deterrent to North Vietnamese and Chinese intervention. They believed it would release Vietnamese armed forces from static missions and enable active counterinsurgency operations, help train Vietnamese forces, be a nucleus for a U.S. buildup in the case of allied SEATO operations, and show the firm intent of American policy in Southeast Asia. The JCS leaned toward dispatching two reinforced infantry battalions to the central highlands to set up and operate two division training centers for the Vietnamese army. Having U.S. combat forces in the country was bound to bolster Vietnamese morale.

Asked to estimate U.S. force requirements, Admiral Felt, CINCPAC, discussed the matter with his component commanders on May 11. To General O'Donnell, South Vietnam was so deficient in airfields and ground facilities that only a few turnaround B-57s and F-102s could operate from Tan Son Nhut for short periods.

Admiral Felt recommended the dispatch to Vietnam of one Army infantry division with supporting troops; eight B-57s for border surveillance, close support, and anti-Viet Cong operations; four F-102s for air defense; and possibly two or three jet reconnaissance aircraft. If American forces were committed, Felt suggested that the MAAG chief be designated Commander, United States Forces, Vietnam, and be charged with control, under CINCPAC direction, of all U.S. forces there. 24

By then President Kennedy had decided against an open and substantial commitment of conventional U.S. combat troops. On May 11 he directed the Office of the Secretary of Defense (OSD) and the Joint Chiefs to continue studying potential U.S. task force structures for Vietnam and to assess the value and the cost of increasing the Vietnamese armed forces from 170,000 to 200,000 men. These actions were to signify "an intensified endeavor to win the struggle against communism and to further the social and economic advance of Vietnam" in cooperation with President Diem. The rationale, provided by the National Security Council, was "to prevent Communist domination in South Vietnam; to create in that country a viable and increasingly democratic society, and to initiate, on an accelerated basis, a series of mutually supporting actions of a military, political, economic, psychological and covert character designed to achieve this objective." 25

On the same day, the President committed an Army Special Forces group of 400 men to Vietnam. Its task was to organize the Tribal Area Development Program to clear and hold certain Viet Cong-controlled areas, mainly along the land border. This was the beginning of the Civilian Irregular Defense Group, initially supervised by the Central Intelligence Agency. Raising, training, leading,
and supporting irregular forces would hardly be possible without airlift, medical evacuation, and close air support. The Air Force would soon be involved.\textsuperscript{26}

Also on May 11, the President sent Vice President Lyndon B. Johnson to Saigon to demonstrate continuing U.S. support for Diem. Johnson’s visit was designed to strengthen Diem’s position at home, to make him feel safe enough to delegate power to subordinates (chiefly to a functioning field force command), to encourage accelerated Vietnamese and American actions, and to give Diem confidence in the United States. Johnson carried a letter from Kennedy promising more U.S. assistance if Diem promoted the economic and political development of his country.\textsuperscript{27}

Johnson and Diem discussed the question of committing U.S. forces to South Vietnam, and Johnson had the impression that “Asian leaders — at this time— do not want American troops involved in Southeast Asia other than on training missions.” The Embassy confirmed this point of view. Diem would welcome American combat forces solely in the case of overt aggression.\textsuperscript{28}

When Johnson asked Diem what he thought his country’s military needs were, Diem said he would give a detailed answer later. He observed dryly that the Vietnamese were not “accustomed to being asked for our own views on our needs.”\textsuperscript{29} A communique issued on May 13 at the conclusion of their talks made no mention of committing U.S. forces.

Upon his return to Washington, the Vice President said he saw no need for American troops in Vietnam except to help the Vietnamese train their forces. The nations of Southeast Asia had to make decided efforts, with stronger American support, to develop their economic and political systems and to provide for their own defense. He passed on Diem’s concern that the communists would employ the same strategy they had used in Laos — infiltration, aerial resupply, and establishment of a recognizable government. “Any help,” Johnson said, “economic as well as military, we give less developed nations to secure and maintain their freedom must be part of a mutual effort. These nations cannot be saved by the United States alone. To the extent the southeast Asian nations are prepared to take the necessary measures to make our assistance effective, we can be — and must be — unstinting in our assistance.”\textsuperscript{30}

Deputy Defense Secretary Gilpatric’s Committee on Vietnam consisted of members of the State and Defense Departments. On May 19 it proposed these objectives for American forces that might be deployed to Vietnam: deter the North Vietnamese and Chinese, release Vietnamese forces for fuller use in operations, train local troops, form a nucleus for future U.S. buildup, and demonstrate American firmness. The committee favored the founding of two training centers, each to be run by a reinforced U.S. infantry battalion, and the sending of minimal air and naval forces to stop infiltration and act against the insurgents. The Army urged deploying an infantry division plus special forces. The Air Force was reluctant to place combat units in a country where the major threat appeared to be insurgency and where the Vietnamese Air Force could afford the limited air support required by that threat.\textsuperscript{31}
Hoping to help the people of South Vietnam help themselves, President Kennedy sent to Admiral Felt and to Ambassador Frederick E. Nolting, Jr. (who had replaced Durbrow) thirty separate actions he wished carried out. The program encompassed: political activities to buttress Diem's confidence in the United States, to heighten his popular support at home, and to improve Vietnam's relations with its neighbors, chiefly Cambodia; economic measures to let Vietnam support larger military forces; and military proposals including the installation of a radar surveillance system, a 20,000-man expansion of the Vietnamese armed forces, more support for the Civil Guard and Self Defense Corps, and an augmented MAAG. The President also desired a stop to infiltration into South Vietnam and a facility to test new techniques against insurgency.

Diem issued decrees to carry out the counterinsurgency measures proposed by the Americans, but the extent of his implementation was far from clear. He went on using command and intelligence agencies for political ends, mostly to maintain a balance among several local Vietnamese factions and their senior officers of the armed forces competing for favor and power.

It soon became evident to Americans that the threat to Vietnam was more severe than had been suspected. At the summit in Vienna early in June 1961, Kennedy found Khrushchev willing to accept a neutralization of Laos but not of Vietnam. Reflecting upon this refusal, Secretary of State Dean Rusk later suggested that the United States should have said quite simply, "You can't have South Vietnam." Perhaps that would have prevented misunderstanding within the communist world of the American position on Southeast Asia.

Although the Joint Chiefs and CINCPAC advocated deploying U.S. forces for combat in South Vietnam to counter the Viet Cong, the President put faith in his program of helping the Vietnamese. Yet there were warnings in June 1961 that "the prospects for stability and progress are not too bright," due to intensified communist warfare and "a lack of real popular support for Diem's government."

In that month President Diem asked the United States to support a Vietnamese army of 270,000 (one airborne and fourteen infantry divisions). An expanded MAAG to operate training centers, he said, "would serve the dual purpose of providing an expression of the United States' determination to halt the tide of Communist aggression and of preparing our forces in the minimum of time."

In response the Joint Chiefs on June 21 recommended building the Vietnamese armed forces to 200,000 men and adding "two division equivalents, including necessary Navy and Air Force augmentation." Gilpatric counseled deferral of this action until the earlier 20,000-man increase had been assimilated.

To see if the South Vietnamese economy could sustain enlarged military forces, Kennedy sent a financial survey group headed by Dr. Eugene Staley to Saigon. Reporting in July, Staley favored further aid for Vietnam but warned against expecting military operations to achieve lasting results without economic
progress. A free society and a self-sustaining economy in Vietnam gave the best basis of hope for the future.\(^{38}\)

Military planners in Washington came to the same conclusion in July and August 1961. Adding to the Vietnamese armed forces or deploying two reinforced American battalions would hardly solve the problems. Preventing the communist domination of South Vietnam had to come through a series of mutually supporting political, military, economic, psychological, and covert actions.\(^ {39}\)

Cool to Diem’s request for more soldiers, the Joint Chiefs of Staff on August 3 decided that a nine-division force of 200,000 Vietnamese was sufficient. They thought priority should go to training the 20,000-man increase, the Civil Guard, and the Self Defense Corps, as well as to retraining existing forces. On August 11 President Kennedy approved U.S. support for a Vietnamese military establishment of 200,000 men. As Secretary of Defense McNamara told his principal subordinates a week later, internal security was the first priority, although military operations would give no lasting results without “continued and accelerated” economic and social progress.\(^ {40}\) But in September the Viet Cong intensified the conflict, occupying towns, cutting roads, slowing the flow of rice to market, and impeding other commercial traffic. They also assassinated about 1,000 people each month, mainly intermediate government officials.

Although the Vietnamese army had mauled several large guerrilla units in the Mekong Delta during June, it was able to do so because the foe stood and fought in the open. This was an ominous sign, since Viet Cong strength in combat units was now an estimated 13,000-15,000 men. The evaluation division of the Air Staff in Washington felt that “the communists are making a determined bid to take over that nation, and perhaps all of Southeast Asia, in the very near future.”\(^ {41}\)

Infiltrators in 1959 and 1960 had been chiefly administrators, propagandists, and logisticians. In 1961 combat soldiers—mostly trained veterans of the war against France and many of them born in South Vietnam—arrived and formed main force battalions and combat support companies. They had pushed south along two routes. The primary one was a corridor along the border. The other, 100 kilometers to the east, was called Ho Chi Minh Trail by the Americans, a name they later gave the whole system.

These small determined men moved beneath the forest canopy, brushed away their tracks when necessary, preserved rigid march discipline, and kept their movements secret. They traveled in groups of several hundred, an estimated 6,200 in 1961, 13,000 in 1962. Their presence was mirrored in the rise of incidents involving the assassination of officials, the destruction of government outposts, and the eagerness of guerrillas to fight in the open.\(^ {42}\)

There were 41 reported battles in the country during August 1961 but 450 in September. A telling action took place on the 18th of September. Around 1,500 guerrillas overran Phuoc Vinh, the capital of Phuoc Thanh Province. They publicly beheaded the province chief, held the town most of the day, and left before the Vietnamese troops arrived. President Diem was alarmed by the
infiltrators streaming from North Vietnam through Laos and by the Viet Cong's ability to assemble large units, to operate in battalions, to use extensive radio command nets, and to raid key provincial cities. On September 29 Diem asked Ambassador Nolting for a bilateral defense treaty with the United States. He pressed Admiral Felt, CINCPAC, for a "large increase in advisors of all types" and for American tactical air squadrons to help break up big communist units massing for attack. Diem's apprehension colored his address before the National Assembly on October 2: "It is no longer a guerrilla war. It is a war waged by an enemy who attacks us with regular units fully and heavily equipped and who seeks a strategic decision in Southeast Asia in conformity with the order of the Communist International."43

Controlling infiltration into the country was virtually impossible. South Vietnam's land border stretched 900 miles along neighboring Cambodia, Laos, and North Vietnam. Three-quarters of this distance consisted of rugged mountains, the rest of swamps and jungles. Portions of the frontier had never been precisely delineated. MAAG suggested using helicopters to patrol the border, but maintenance facilities were in short supply or entirely lacking. Surveillance by high-performance aircraft was hardly enough. Requesting SEATO forces to exercise border control would only place these units in a vulnerable position, grossly complicate communications and logistical support, and reduce but certainly not stop Viet Cong crossings.

The best technique came into being about the time of the Laotian crisis in May. The Vietnamese set up patrol bases and primitive airfields along the border. Manned by regular army troops, rangers, Civil Guard companies, and Montagnard scouts, these facilities were home for the roving patrols that located, harassed, and ambushed infiltrators. The landing strips made air resupply by C-47s possible. The ranger training center, which had been moved from Da Nang to Nha Trang, recruited and instructed Montagnard scouts. But the core of the system was the group of 400 Special Forces troops committed by President Kennedy. They brought direction and substance to the border-control program.44

To fulfill President Kennedy's desire for developing counterinsurgency methods, Defense Secretary McNamara directed the Defense Department's Advanced Research Projects Agency (ARPA) to create a Combat Development and Test Center in Vietnam. When its functions appeared to overlap and conflict with the MAAG's, Vietnamese and American officials agreed on June 29 to locate a small center within the Vietnamese armed forces headquarters in Saigon, to work with the Joint General Staff. With direct channels to ARPA and CINCPAC, the center served as a focal point for technical contract analysts dispatched to the country by ARPA and by the director of Defense research and engineering. By the 5th of August, the center was searching for a chemical agent to kill the tapioca plant (a food source for guerrillas), probing the use of patrol dogs, and considering the employment of chemical defoliants to deprive the Viet Cong of assembly and ambush areas.45
Installing surveillance radar to record Soviet overflights in clandestine supply and intelligence missions—as President Kennedy wished—was not easy. The Vietnamese armed forces were without aircraft control and warning. At Tan Son Nhut their 1st Radar Squadron owned two light TPS-1D search radars and two TPS-10D height finders. This equipment was stored from 1954 to 1958, then the Vietnamese Air Force utilized it merely for training. The 1st Squadron had never actually controlled aircraft, and many of its U.S.-trained technicians were assigned elsewhere, often in unrelated jobs.46

Military Assistance Program funds covered the installation of two heavy combination FPS-20/-6 radars at Tan Son Nhut and Da Nang, but delivery was impossible before September 1962. To fill the gap and to speed refresher training of Vietnamese technicians, Admiral Felt requested and Air Force headquarters directed on September 11, 1961, the deployment of a mobile combat reporting post to Vietnam. It came from the 507th Tactical Control Group at Shaw Air Force Base, South Carolina.

The combat reporting post comprised 67 men plus MPS-11 search and MPS-16 height-finder radars. This secret movement (all identification markings on boxed equipment were painted out) was airlifted to Vietnam during September 26–October 3. The installation started operating at Tan Son Nhut on the 5th of October and eventually received 314 more USAF personnel. A center was organized to control and report flights, and training of Vietnamese technicians commenced.

As the first USAF unit to arrive in Vietnam on a permanent duty status, the combat reporting post formed the nucleus of a tactical air control system. The personnel supervised construction of a tent city, met incoming aircraft, and in general eased the arrival of other officers and airmen ordered to Vietnam. They began “a radar capability to support interceptor and other combat activities in the event that U.S. or other allied forces must at some point be deployed to the country in an emergency.”47

Other USAF resources soon arrived to bolster photo reconnaissance. A single RT-33 had reconnoitered Laos until May 1961, but the United States suspended the mission to respect the cease-fire and the Geneva conference on Laos. The flights resumed on October 4. Shortly after the Saigon government asked for more photo reconnaissance to assist intelligence gathering, Fifth Air Force was ordered to move a detachment of its 15th Tactical Reconnaissance Squadron from Okinawa to Saigon. The detachment got to Tan Son Nhut on the morning of October 18, just after the Mekong River had overflowed its banks. The severe flooding spread to the greater part of three delta provinces, left 320,000 people homeless, and destroyed 1,000 kilometers of roads and 10 million acres of crops.

The four RF-101 aircraft, six flight crews, a photo processing unit, and support personnel were all known as Pipe Stem. Flights got under way on October 20, photographing the Mekong floods as well as areas controlled by the Viet Cong. During a month of operations, Pipe Stem flew sixty-seven photo sorties within the country, along the border, and to the Tchepone area of Laos.
Another detachment of four Fifth Air Force RF-101s, flight crews, photo processing unit, and support personnel reached Don Muang, Thailand, on November 6. Nicknamed Able Mable, it took over the reconnaissance missions on the 10th, leaving the RT-33 to transport film to a processing center at Tan Son Nhut or Clark. Filling the needs of the MAAGs in Laos and Vietnam, the first flights were mostly over Laos. But before long the pilots were flying seventy-five percent of their sorties over South Vietnam.48

Despite the buildup of American assistance, signs in Vietnam were mixed. President Diem had formed a Central Intelligence Organization, was improving the Civil Guard, was adding 20,000 men to the army, and had created a ranger force. American advisors were working down to company level, and small, helicopter-borne, quick-reaction units were being organized. Yet Diem's National Internal Security Council did a poor job of supervising the execution of military, political, and economic measures. Military units had scant time for rest and retraining. Province chiefs paid slight attention to the chain of command. Vietnamese forces diverted aircraft from troop lift to administrative purposes. Perhaps most disheartening, several Vietnamese military leaders asked U.S. officials what American reaction might be to a coup d'état against President Diem.

Inefficiency abounded. A typical example took place in autumn 1961. Several Vietnamese AD-6s got orders to strike Viet Cong troops gathered on the Bien Hoa side of a river dividing that province from Phuoc Thanh. By the time the fighters came, the guerrillas had crossed the river. While the planes orbited for three hours, the Phuoc Thanh Province chief could not be found to approve the strike.49

The Vietnamese Air Force was rated combat ready. Plans to expand it gained Military Assistance Program backing for second fighter and helicopter squadrons, one photo reconnaissance unit, and a third L-19 liaison squadron. Even though the Geneva accords forbade introducing jet aircraft into the country, there was some talk in American circles during 1961 of giving the Vietnamese surplus F-86 jets. This, it was said, would merely match the many communist violations since 1954.50

The Joint Chiefs of Staff frankly suggested that T-/RT-33 jets be delivered to the Vietnamese for reconnaissance. Even a few jet planes would impel the Vietnamese to expand and upgrade ground facilities—extremely valuable actions in light of possible future commitment of U.S. air units. Admiral Felt, CINCPAC, favored turning over several photo jets to the Vietnamese. The USAF planners in Washington warned, "immediate and serious degradation in the military effectiveness of the Vietnamese could result" from the absence of jets. The State Department stood solidly against the idea and in October Ambassador Nolting stopped trying to equip the Vietnamese with jet planes. Secretary McNamara told the Navy to send thirty piston-engine T-28 fighters to Saigon. The Air Force handled the transportation of these aircraft from the west coast to Vietnam. The first fifteen were in place by mid-December.51
THE ADVISORY YEARS

All this was—in retrospect at least—a prelude to two decisions made by President Kennedy on October 11, 1961. The President perused Diem's address of October 2 to the National Assembly that termed hostilities in Vietnam as changed and extremely serious. He also noted the stream of threat and vituperation flowing from Hanoi. Then Kennedy on the morning of the 11th ordered a USAF combat detachment to Vietnam. In the afternoon he sent his military adviser, Gen. Maxwell D. Taylor, to Saigon to find out how best to help the Diem government.
INITIAL CHALLENGES AND ACTIONS

(Left) T-28 fighter-bombers.

(Center) Lt. Richard A. Mathison and A1C Tri Pham Minh, VNAF, stand with a collection of Farm Gate aircraft: T-28 in foreground, a B-26 in left background, A-1E in right background and a C-47 in distance.

(Bottom) RF-101 Voodoo.
VII. Opening Farm Gate

The USAF combat detachment that President Kennedy ordered to Vietnam on October 11, 1961, had its roots in a small, secret organization created in the late 1950s when General LeMay was Vice Chief of Staff. In March 1961 LeMay responded to the President’s instructions for the armed services to examine how each could best contribute to counterinsurgency. When there was no doubt about communist aggression, LeMay personally favored a direct and open American response with the necessary strength. He defined “necessary” as “more than is actually necessary to do the job,” hitting “with overwhelming weight” to avoid “stretching things out over a period of time.” LeMay, soon to be Chief of Staff, was very much aware that the military services had to abide by different rules. Tactical Air Command was therefore directed to form a small, elite, volunteer unit around the organization. Its mission would be air operations in support of ground forces to be flown in older conventional aircraft.

The 4400th Combat Crew Training Squadron (nicknamed Jungle Jim) came into being at Eglin Air Force Base, Florida, on April 14, 1961. Commanded by Col. Benjamin H. King, the unit had 124 officers and 228 airmen, sixteen C-47s, eight B-26s, and eight T-28s. Equal numbers of the same types of aircraft were in temporary storage. The squadron’s mission of training indigenous air forces in counterinsurgency would combine with a mission of air operations.1

Officers and airmen of the 4400th—at times called air commandos—were volunteers, above average in physique, hardiness, and sense of adventure. Each was closely interviewed and approved by Colonel King. Next came psychiatric screening at Lackland Air Force Base, Texas, and survival indoctrination at Stead Air Force Base, Nevada. Those completing the program were certified to be emotionally mature, highly motivated, and stable. Unfortunately, not all were mentally attuned to teaching members of other cultures or in fact to perform a training mission—they were combat-oriented. Later, several men would prove unable to work with Asian officers. As volunteers dwindled, the rigorous standards were eventually lowered. The picturesque air commando uniform, personally picked by General LeMay, featured an Australian-type bush hat (with turned-up brim), fatigue, and combat boots.2

Two of the three types of Jungle Jim aircraft were extensively modified. The T-28 received armor plate and carried about 1,500 pounds of bombs and rockets, plus two .50-caliber machineguns with 350 rounds per gun. Loaded, the aircraft could speed at 160 knots to a target 200 miles distant then return to base. The C-47 (redesignated SC-47 after modification) boasted twice the normal fuel load, a stronger landing gear suited to dirt strips, and jet-assisted takeoff (JATO) racks for operations from short fields. The B-26 twin-engine attack bomber needed no modification, carrying 6,000 pounds of bombs and rockets, plus machineguns.
THE ADVISORY YEARS

When fully loaded, it had a combat radius of 400 miles at a normal speed of 200 knots and could loiter 30 to 45 minutes. The B-26 was designed for a glide bomb-delivery pattern, not for dive-bombing with rolling pullouts nor for landing with external ordnance in place after an aborted mission.3

To halt communist infiltration into South Vietnam, the Joint Chiefs on August 24 suggested to Secretary McNamara air interdiction of the inland trails over which the Viet Cong secured supplies. If the United States had no desire to commit American forces openly, why not institute unconventional, guerrilla-type operations.4

The President had mentioned several times to the Secretary of Defense the benefits of testing counterinsurgency techniques in Vietnam. On September 5 McNamara informed the three service secretaries that he intended to establish an experimental command under MAAG as a laboratory for refining organizational and operational procedures. General LeMay at this point invited Secretary of the Air Force Eugene M. Zuckert’s attention to the 4400th Combat Crew Training Squadron. Sending an element of the unit to Vietnam would be an ideal way to devise and evaluate special warfare methods. On September 19 Secretary Zuckert recommended this to Secretary McNamara. A detachment of the 4400th had just become operationally ready. If moved to Vietnam, it would acquire counterinsurgency experience and at the same time train the Vietnamese.5

McNamara liked the proposal, asked the Joint Chiefs of Staff for comment, and on October 5 had their recommendation to place a detachment of Jungle Jim with MAAG in Vietnam. The Secretary next made the idea known to the President.6

President Kennedy weighed the burgeoning Viet Cong strength, the more frequent reference in planning papers to U.S. covert operations, the desire of the Joint Chiefs to make a reassuring commitment of air strength to Vietnam, and President Diem’s change of heart on acceptance of American combat units in his country. On the morning of October 11, 1961, the Commander in Chief authorized the deployment of the Jungle Jim squadron to Vietnam “to serve under the MAAG as a training mission and not for combat at the present time.”7

But the 4400th was not specifically a training unit—it was “designed to fight.” It had been “singled out” for deployment because its combat capacity and involvement would shore up “South Vietnamese sagging morale.”8

The President’s decision five months earlier to send an Army Special Forces group to Vietnam now enunciated a new mission statement for Jungle Jim. It was to train indigenous airmen while working with and supporting the Special Forces, rangers, and irregular forces along the border. In this light, General LeMay saw the USAF unit as a regular part of the triservice team. Essentially, however, Jungle Jim was an experiment and one of its purposes was to forge counterinsurgency tactics. It could use sod runways and operate austerely in remote areas; carry out strike, reconnaissance, and airlift missions; fly close support for ground troops; drop small forces up to company-size; deliver supplies; and perform medical evacuation.9
Thus it was that 155 Air Force officers and airmen, volunteers to support friendly guerrillas, flying eight extemporized fighter-bombers, four light bombers of World War II vintage, and four twin-engine transports designed prior to the second World War, learned that they would go to Vietnam to support the government of President Diem. Exactly how was in some dispute.10

On the 13th of October, Colonel King and two of his officers visited Hawaii to coordinate Jungle Jim's movement with Admiral Felt, CINCPAC, who "enthusiastically supported the approved deployment." In Saigon the three officers briefed Ambassador Nolting who was happy to have Jungle Jim to train Vietnamese, develop tactics and techniques, and conduct other operations "as directed by the Ambassador." He asked that all aircraft arrive with Vietnamese insignia.11

Returning to Hawaii, King was assured by PACAF officers that no major problems existed. A tent camp would be ready for the detachment's arrival at Bien Hoa Airfield and support arrangements were underway. On October 28 Felt asked that the detachment be sent forward at once, without waiting for the Air Force to procure some L-28 Helio Super Courier light aircraft and Sidewinder air-to-air missiles for the T-28s.12 At Eglin the task force designated for Vietnam received the formal name of Detachment 2A, 4400th Combat Crew Training Squadron, and the code name of Farm Gate.13

Meantime, members of the 6009th Tactical Support Group under Col. Claude G. McKinney, Jr., entered Vietnam with the utmost secrecy during late October. These officers and airmen deployed on temporary duty from Tachikawa Air Base, Japan, to Clark, then to Bien Hoa where they prepared the base facility for Farm Gate. Additional detachments came from Thirteenth Air Force and PACAF (chiefly from the 6010th Tactical Support Group) to service and support the beginnings of an expanded USAF presence in Vietnam and elsewhere in Southeast Asia. All were formed into numbered temporary duty detachments on November 15—7 and 8 at Tan Son Nhut, 9 at Bien Hoa, and 10 at Don Muang, Thailand. Detachment 7 was a headquarters staff; 8 operated the "prime set-up" for an air operations and a combat reporting center, as well as a photo processing cell; while 9 and 10 maintained and serviced aircraft.14

Farm Gate departed Florida on the 5th of November. Four SC-47s flew to Clark Air Base. Eight T-28s were disassembled in California and, together with 140 officers and airmen, were ferried to Clark by MATS. After reassembly, Colonel King led two flights of T-28s to Tan Son Nhut. The detachment became operationally ready on the 16th, though a week passed before the last of the SC-47s and T-28s arrived. Farm Gate accepted four B-26s previously sent to the Far East. These hardnosed, strafing-model, light bombers reached Bien Hoa near the close of December.15

At Bien Hoa the Farm Gate detachment found a rundown French air base with a flight surface consisting of a single pierced-steel-plank runway 5,800 by 150 feet. Tear-outs in the steel tie strips demanded constant attention of welding crews, and the 315th Air Division C-130s bringing in communications equipment for a tactical air control system further tore up the runway. About 700
Vietnamese soldiers defended the airfield, because heavy vegetation and swampy terrain nearby afforded good cover for Viet Cong troops surrounding the air base. Farm Gate at once contacted the two USAF mobile reporting posts at Tan Son Nhut, and set about to organize a tactical air control system of sorts and to establish communications and supply requirements. The members of Farm Gate thought they were to conduct combat operations while training the Vietnamese. That was how General LeMay had briefed Colonel King, and King was more than willing to make his unit combat capable and responsive to Ambassador Nolting and to American military authorities. In early familiarization flights, T-28 crews trailed Vietnamese AD-6s to targets, observed their attack procedures, and, when authorized, fired on targets. The 155 men were highly motivated and eager to fight.

Nevertheless, on November 16 Admiral Felt tasked Farm Gate with conducting tactical training and pilot upgrading for the Vietnamese. President Kennedy was advised that the unit was “training Vietnamese aircrews and supporting Vietnamese operations against the Viet Cong.”

Uncertainties of mission and the absence of combat lowered morale from the start. The pilots expected to carry an air offensive to the Viet Cong. Instead, they trained and supplemented the Vietnamese Air Force, seeking to evolve techniques for what McNamara described to the press as “not full-scale warfare but guerrilla warfare.” Without clearcut agreement at higher levels on Farm Gate’s mission, the early operations tended to be improvised and experimental rather than systematic.

Farm Gate’s first regular employment was to reconnoiter and count the junk and sampan traffic in Vietnam coastal waters, a tedious job lasting from December 6 through 22, 1961. C-47s and pairs of T-28s flew four-hour search patterns and recorded sightings. Thirty-seven sorties turned up 6,294 vessels, but the aircrews had no way to tell how many were enemy. MAAG was equally at a loss to interpret the findings. The long uneventful flight patterns were a physical hardship for the T-28 crews. They were not allowed to crack their canopies in flight, even though weakened by the cockpit heat from the tropical sun. A second series flown during February 5-7, 1962, furnished no meaningful intelligence.

Farm Gate likewise also acquired the mission of supporting the Army Special Forces and their Civilian Irregular Defense Group. The C-47s operated under an ad hoc system free of MAAG and Vietnamese army control, to keep materiel, transportation, and funds in U.S. hands. The aircraft delivered locally procured items and emergency ones flown in from the United States. (Formal supply accountability was discarded.) These operations were small, Farm Gate flying just 205 sorties in the first six months of 1962.

While valuable, these missions were outside of what Farm Gate wanted to do. When Admiral Felt on December 4, 1961, directed General O'Donnell at PACAF to ready plans for operations, O'Donnell at once permitted Farm Gate to fly combat missions “with at least one South Vietnamese national aboard any aircraft so committed.” Secretary McNamara, meeting with the Joint Chiefs that day, approved combat with mixed crews. On December 6 the Joint Chiefs
granted formal authority for Farm Gate aircraft to fly combat if Vietnamese were aboard for training.22

On the 6th PACAF submitted to CINCPAC the same concept for operations. Actually, U.S. aircraft and personnel would support Vietnamese armed forces and help them deny the Viet Cong supply routes and concentration areas, fly armed patrols of South Vietnam's land and sea borders, and seek out and destroy Viet Cong headquarters as well as communist airlift into South Vietnam.23

Together, Vietnamese and Americans were to destroy Viet Cong lifelines and support bases. From Bien Hoa, Tan Son Nhut, and combat air bases to be developed at Da Nang and Pleiku, air operations were to stress photo reconnaissance, surveillance, interdiction, and close support of ground operations.24

Needed at once were a tactical air control system and a jointly manned American-Vietnamese air operations center. When Admiral Felt approved a limited tactical air control system on December 8, it appeared that operations would get under way. Thirteenth Air Force issued a draft plan on the 10th and distinguished between combat actions performed in support of the Vietnamese within South Vietnam and advisory and training actions. On the 15th, Ambassador Nolting directed that no combat mission of any description be undertaken without his consent.25

The next day, General Lemnitzer suggested that Farm Gate should not wait for "tailor-made jobs" but should center on training. Secretary McNamara repeated his approval of combat missions if the planes had Vietnamese aboard. However, he wanted all such flights to be confined to South Vietnam owing to the experimental nature of the program. Stressing the difference between "riding double" combat training missions and operational missions, he charged CINCPAC with the latter. He wanted Admiral Felt to use combat missions solely for "important jobs" and to monitor them closely. In other words, according to McNamara, "Jungle Jim is to be used for training and operational missions in South Vietnam with Vietnamese riding rear seats."26

On December 19 the Joint Chiefs sent a message "to insure no misunderstanding in the authority granted for the use of Jungle Jim aircraft." Farm Gate's principal purpose was training Vietnamese Air Force personnel. On the following day, Admiral Felt made known his conviction that Farm Gate, besides training Vietnamese, could carry out "all kinds of conventional combat and combat support flights" if a Vietnamese was on board to receive training.27

Admiral Felt's conviction sparked a reexamination of American policy in Washington. The National Security Council inclined toward authorizing U.S. uniformed personnel in Vietnam for "instruction in and execution of air-ground support techniques." That appeared broad enough to embrace all U.S. air actions. Yet the State Department view, later voiced by W. Averell Harriman, held that the statement hardly covered interdiction air strikes far from friendly ground troops. General Lemnitzer forwarded detailed clarifying instructions to Admiral Felt and General McGarr on December 26. He wanted Farm Gate to conduct combat missions only when the Vietnamese Air Force could not.
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Combined crews on combat missions would fulfill the purpose of training—to allow Vietnamese to fly these missions alone as soon as possible.

When General Lemnitzer's directive reached Farm Gate on the afternoon of the 26th a strike mission was in the air. Two Farm Gate T-28s were escorting two Vietnamese AD-6s to hit Viet Cong houses and rice fields about fifty miles north of Saigon. Despite recall efforts, the strike went on. But thereafter, the possibility of an independent American combat role came to an end.28

Determining Farm Gate's mission and its place in the organizational and command structure would be the subject of continuing discussion and controversy. Meanwhile General Maxwell Taylor had visited Vietnam and had reported his observations to the President, thereby shaping and refining the purpose and direction of national policy.
VIII. The Taylor Mission

Several hours after announcing on October 11, 1961, the dispatch of Farm Gate to Vietnam, President Kennedy disclosed that he was sending his military adviser General Taylor to Saigon. Taylor was to make an "educated military guess" of the situation in the country and to find "ways in which we can perhaps better assist the Government of Vietnam in meeting this threat to its independence." In his letter of instructions to the general, Kennedy said, "the initial responsibility for the effective maintenance of the independence of South Vietnam rests with the people and government of that country." Concerned with political, social, and economic matters in addition to military problems, the President appointed Walt W. Rostow as Taylor's deputy. Actually, Taylor was to advise the President whether to deploy U.S. combat forces for a direct role in Vietnam, or to continue U.S. training and support functions only.1

Public knowledge of Taylor's mission produced an immediate reaction from the communists. On October 12 Premier Chou En-lai warned that China could scarcely "be indifferent to the increasingly grave situation caused by United States imperialism in South Vietnam." Ho Chi Minh went to Peking for discussions. The Soviet Union linked the Taylor mission with flagging diplomatic discussions at Geneva and charged the United States with planning to send troops to Vietnam to bring pressure to bear on the situation in Laos. On October 14 North Vietnam protested to the International Control Commission that the Taylor mission was meant to "intensify United States intervention in South Vietnam and prepare the way for introducing United States troops."2

What was the exact state of affairs in South Vietnam? Increases in Viet Cong numbers, aggressiveness, and incidents constantly surprised the Vietnamese National Intelligence Agency. United States intelligence estimates placed the strength of Viet Cong main forces at 17,000 men, eighty to ninety percent of whom were recruited locally.3 President Diem was complaining to the International Control Commission of the international threat to his government, Hanoi's determination to "liberate the south," the massive infiltration of communist agents, the ruthless strategy of terror waged against the South Vietnamese people, and the endeavors to establish "liberated territory" in the central reaches of the Republic, susceptible of gaining recognition and support from the communist powers. CINCPAC intelligence assessments identified enemy goals as consolidating control over the richer agricultural areas of the country, isolating Saigon and the Diem government from the people, and keeping the infiltration approaches into South Vietnam open.4

What military assistance did the South Vietnamese want? As the Vietnamese defense minister told Ambassador Nolting on October 13, Diem wished American combat units or "combat training units" to be stationed near the 17th parallel to make a show of force and also to free Vietnamese units for antiguerilla action.5
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En route to Saigon, Taylor and Rostow stopped off in Hawaii for a briefing by Admiral Felt. The admiral stressed that the Vietnamese required prompt U.S. assistance. He pinpointed two serious Vietnamese weaknesses—the tendency of province chiefs to meddle in military matters, and the penchant of military commanders to stay in static defensive positions. Felt indorsed the Farm Gate commitment, but saw no present need for other American combat forces to take a direct part in the war. He recommended continuing USAF reconnaissance flights, accelerating the delivery of T-28s, and refining military communications. He wanted the primitive airstrip at Pleiku enlarged and stores of ammunition, equipment, and war consumables positioned at bases for a possible introduction of SEATO forces.6

The Taylor-Rostow mission arrived at Tan Son Nhut on October 18, spent six days in Vietnam, and departed for Baguio in the Philippines, where the group sent President Kennedy an interim report. By November 3 the members drew up a lengthy final report.

General Taylor defined the situation in South Vietnam as “an acute crisis of confidence” at every social level—doubt on the seriousness of the U.S. commitment, concern over Viet Cong successes, and discouragement over recent floods that burdened an “already strained state.” The military crisis mirrored political weakness. Diem was “an old fashioned Asian ruler, seeking to maintain all the strings of power in his own hands, while fragmenting power beneath him.” The military suffered from skimpy intelligence, scant command control, and sparse mobility. A “lack of target intelligence and a frustrating structure” hampered the “small but capable” Vietnamese Air Force. It had made no significant contribution to the struggle, because there had been little photo reconnaissance before the USAF Able Mable missions. “While the very nature of guerrilla war makes good targets hard to find,” Taylor noted, “sophisticated aerial photography should find such good targets as there are.” Finally, the general saw “none of the controlling structure necessary for effective tactical operations.”

There were less than 800 American military personnel and even fewer civilians in the country. None worked inside Vietnamese ministries, and few were in the field, for Diem preferred Americans to remain in Saigon. Some U.S. officials apparently thought it improper to report anything critical of the Diem government. As a result, it was not easy to secure a thorough estimate of the situation. Still the unsettled Laotian situation had probably lessened Vietnamese confidence in the United States, and a more visible U.S. military presence might restore Vietnamese morale.

General Taylor’s recommendations included continuing USAF reconnaissance flights in Vietnam, setting up a U.S. tactical air-ground system run partially as a training program, giving Farm Gate a liberal rather than a restrictive mission, and improving Vietnamese air facilities. He saw no reason to commit U.S. combat forces in a direct role for the moment. He envisioned success as hinging on Diem’s willingness to undertake political and social reforms.7

With a clear impression that “a U.S. military presence of some kind” was greatly desired, General Taylor reported that he leaned toward bolstering Ameri-

(Center) Gen. Paul D. Harkins, Adm. Harry D. Felt, and Ambassador Frederick E. Nolting at Tan Son Nhut Airport.

(Bottom) Gen. Curtis E. LeMay.
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can military aid and advisory support for a broadly conceived counterguerrilla campaign. Central to his concept was making MAAG an operational headquarters for a theater of war, with 8,000 military advisors to quicken Vietnamese training, upgrade intelligence and communications, enrich research and development, and give quick military and economic support to Vietnamese offensive operations. An alternative was to deploy perhaps 10,000 U.S. ground troops for defense, to release the Vietnamese army for active counterguerrignacy.

Though Taylor and his colleagues believed American support for counterguerrignacy inside Vietnam to be basic, they warned against sending more U.S. reinforcements until the nature of any final settlement in Laos and the way in which Hanoi adjusted to it were clear. If Hanoi persisted in its guerrilla infiltration, the United States would be forced "to attack the source of guerrilla aggression in North Viet-Nam and impose on the Hanoi government a price for participating in the current war which is commensurate with the damage inflicted on its neighbors to the south."8

The Joint Chiefs of Staff did not care for the interim and final Taylor-Rostow reports. They wanted a positive American commitment to the clear objective of preventing the fall of South Vietnam, even if that meant U.S. military forces must fight. The loss of South Vietnam would lead to communist control over neighboring nations, and the chiefs favored an immediate deployment of strong American combat forces instead of a gradual entry of combat support units. They proposed to warn Hanoi of punitive action unless Viet Cong aggression ceased. There was little chance of staving off the fall of South Vietnam without U.S. forces "on a substantial scale." The United States could persuade North Vietnam of its serious intent solely by a "clear commitment" to keep South Vietnam out of the communist camp, plus a diplomatic warning to Hanoi that its continued support of the Viet Cong would bring American retaliation. A long war and perhaps the intervention of the People's Republic of China might ensue. If it did, the United States would have to put at least 205,000 military men into the field.9

Secretary McNamara discussed the matter with the Joint Chiefs. On November 8 he informed President Kennedy of his and their support of the Taylor-Rostow recommendations as "first steps" toward realizing the American aim—averting the fall of South Vietnam. Defending Southeast Asia would take no more than six U.S. divisions, about 205,000 men. The United States, however, should introduce major U.S. units into Vietnam only if it was willing to make an unalterable espousal of that goal.10

McNamara and the Joint Chiefs were candid in saying that success would turn upon many factors "not within our control—notably the conduct of Diem himself and other leaders in the area." They were uneasy about American domestic political problems, but expected Congress to "respond better to a firm initial position than to courses of action that lead us in only gradually, and that in the meantime are sure to involve casualties." The key, of course, was the firmness of American intent. Without that, there was no point to deploy sizable units.11
As chairman of the State Department Policy Planning Council, Walt Rostow argued for a contingency policy of retaliation against North Vietnam, a program graduated to match the intensity of Hanoi's support of the Viet Cong. Upon his request, PACAF furnished Rostow with two lists of aerial targets in North Vietnam.12

Admiral Felt clung to his earlier opinion. The United States should not send large combat forces until the lesser measures, suggested by him and substantially approved by General Taylor, were implemented.13

President Kennedy was loath to approve an extensive open-ended commitment. "They want a force of American troops," he told an aide, and he likened that force to the units sent to Germany earlier in the year.

They say it's necessary in order restore confidence and maintain morale. But it will be just like Berlin. The troops will march in; the bands will play; the crowds will cheer; and in four days everyone will have forgotten. Then we will be told we have to send in more troops. It's like taking a drink. The effect wears off, and you have to take another.

According to Kennedy, the war could be won only so long as it remained Vietnam's war. Otherwise, the Americans would lose like the French.14

On November 8 Secretary of Defense McNamara, together with the Joint Chiefs, had been "inclined" to recommend a firm commitment to preclude the takeover of South Vietnam even if it meant direct military action. Three days later, McNamara joined with Secretary of State Rusk in proposing a more moderate stance in line with President Kennedy's thinking. The Defense secretary urged the instant dispatch of modest support units and further study before resolving to send large organized units for actual or potential combat.15

The National Security Council and State and Defense representatives weighed on November 11 American military options in Vietnam. On the 13th a State-Defense memorandum generally followed the Rusk-McNamara view. There was to be no swift overt commitment of U.S. combat troops to Vietnam. A unilateral employment independent of SEATO action might trigger a military escalation, provoke apathy and perhaps hostility among South Vietnamese, jeopardize the chances for a political settlement in Laos, and promote domestic political repercussions in the United States.16

Also on November 13 Kennedy approved the lesser measures—more airlift (helicopters, light planes, and transports) for the Diem forces, along with the USAF personnel and planes for reconnaissance and defoliation. Nine days later the President advised Diem of American willingness to expand aid, men, and equipment for a combined undertaking to speed Vietnamese training and to help fashion better communications and intelligence. In return, Diem would have to put South Vietnam on a firm war footing, mobilize his resources, give his government adequate authority, and overhaul the military establishment and command structure. Meanwhile, uniformed U.S. military personnel in the country would furnish airlift for Vietnamese forces, air reconnaissance, photography, instruction in and execution of air-ground support techniques, and special intelligence.17
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There was neither a statement of American national objectives nor a provision for stronger U.S. military actions should these first-phase measures prove insufficient. The Air Staff regarded this as a much “watered down” policy. It differed mainly from the Joint Chiefs’ position by adding the quid pro quo approach to the Republic of Vietnam. That is, American commitments would grow solely in response to positive Vietnamese actions.18

At a meeting of the Joint Chiefs of Staff on December 5, General LeMay expressed his grave concern. He labeled what Rusk and McNamara had proposed and what the President had approved as inadequate. The greater U.S. assistance was still insufficient to defeat the Viet Cong. Southeast Asia was the best place for a showdown between the United States and the communists. This was not because of the local terrain or political situation. It was because “U.S. military intervention in Southeast Asia, including the use of nuclear weapons, could be followed by many layers of escalation before the ultimate confrontation would occur.” In contrast, the Secretaries of State and Defense had apparently tried to “obscure, play-down, or delay the determined and decisive action required to effectively combat” the communist threat.19

LeMay urged the Joint Chiefs to suggest that President Kennedy deploy sizable American forces to Vietnam. He wanted them to “press for high-level accord” on a “clear statement of U.S. objectives in the area,” and to tell McNamara that “timely, positive military actions are essential.”20 He desired at least a definite contingency commitment to insert U.S. forces into Vietnam for open operations when required. What the Air Force chief thought were suitable forces for the commitment would be an Army brigade task force; a Marine division and its complementary air wing; plus a tactical fighter squadron, a tactical bomber squadron, and a tactical reconnaissance task force.21 These units would free the bulk of Diem’s forces to root out the guerrillas and to secure South Vietnam’s borders. They would also “bolster Diem’s political position and insure his regime and tenure in office.” LeMay envisaged no open engagement with the enemy but could not rule it out. “Enemy military actions,” he said, “would not alter the political objective, but such actions may compel military responses which would not necessarily be confined to South Vietnam.” But there was “no feasible military alternative of lesser magnitude” that would prevent the “loss of South Vietnam and ultimately of Southeast Asia.”22

The Joint Chiefs referred LeMay’s proposal to the Joint Strategic Survey Council, a group of senior officers freed from day-to-day matters so they could take a detached view of broad military and political questions. Asked to examine the rationale for deploying U.S. troops to South Vietnam, they replied on December 7. “The recently authorized measures, even when implemented,” they said, “will prove to be inadequate.” The council called attention to “the deteriorating military situation and the tenuous character of the South Vietnam government,” which made it “imperative that the United States government take the initiative.” To “reassure President Diem that the United States will support his government and will discourage and oppose any internal factions which seek to overthrow him,” U.S. combat forces and those of its Asian allies should go to
South Vietnam strong enough "to assure the South Vietnamese of our determination to support their government and to defeat communist aggression." There should be "a military command and modus operandi in South Vietnam which will assure loyalty and maximum combat effectiveness in the campaign against the communists."  

Secretary McNamara was not convinced. As he afterwards told the President, "I am not prepared to endorse the views of the Chiefs until we have had more experience with our present program in South Vietnam." Kennedy agreed.  

General LeMay clearly doubted if the administration actually had a firm and definite Vietnam policy. In his opinion, he later observed, none of the American military chiefs "really believed" that the United States was undertaking "anything except [having] some diplomatic fiddling around with a little more aid program."  

Part of this feeling might have flowed from LeMay's frustration over major constraints hindering the Air Force's influence in SEA—too few and too junior USAF officers in the MAAGs, PACAF's restricted voice in Vietnamese affairs, the inability of the indigenous air forces to cope with the insurgency, and "inadequate ground environment for employment of USAF air power on a large scale." Moreover, Secretary McNamara kept a tight rein on the military services. In mid-November, for example, the movement of three single-engine liaison aircraft to Vietnam required his permission. Little wonder that USAF leadership felt cramped and uncomfortable.  

Maybe it was no coincidence that on December 5—the day General LeMay voiced his concern to the JCS—Admiral Felt dispatched a warning to the Joint Chiefs. He reported that General McGarr, MAAG chief in Saigon, and Sir Robert G. K. Thompson,* head of a British advisory mission to Saigon, were both uneasy because the situation in South Vietnam was "more than serious. It is critical, with the peak of the crisis possible at any moment."  

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*Sir Robert had figured prominently in subduing the guerrillas in Malaysia.
IX. U.S. Command Arrangements: 2d ADVON and MACV

Acceptance of the Taylor-Rostow recommendations of November 3, 1961, marked a shift in American policy "from advice to limited partnership and working collaboration" with the Vietnamese. More material assistance would accompany increased American participation in the war. American advisors, "as friends and partners," were to show the Vietnamese "how the job might be done—not tell them or do it for them."1

By November 13, using such expressions as "proceed urgently" and "with all possible speed," Defense Secretary McNamara had authorized a host of measures. Among them were increased airlift, including sixteen C-123s, for the Vietnamese armed forces; help with aerial reconnaissance, photography, air-ground support, and installing a tactical air control system; small naval craft with advisors and crews to cut enemy waterborne infiltration and resupply; training and equipment for the Civil Guard and Self Defense Corps to free Vietnamese army units for offensive operations; personnel and equipment to enhance military-political intelligence at all levels; more economic support to afford better military pay, food, and medicine; relief and rehabilitation in the flooded areas; "individual administrators and advisors for insertion into the governmental machinery of South Viet-Nam in types and numbers to be agreed upon by the two governments"; and surveys in all provinces to discover how best to deal with the insurgency.2

Assuming that Diem would formally agree later, the Defense secretary instructed the Joint Chiefs of Staff to proceed. McNamara personally monitored the aid program, requiring a progress report every Monday. He wanted men and materiel for a tactical air control system to go to Vietnam as soon as possible. He wanted thirty T-28s rushed out to give the Vietnamese a second fighter squadron. And he wanted more U.S. advisors in place. By June 30, 1962, there would be 6,419 Americans in South Vietnam.3

As McNamara informed Admiral Felt and General McGarr:

Political uncertainty of Diem's position and doubt as to his willingness to take steps to make his government more effective must not prevent us from going ahead full blast (without publicity, until political discussions are completed) on all possible actions short of large scale introduction of US combat forces . . . . Fundamentally, we must adjust ourselves to a perennially unclear political framework and to a policy that for overall national reasons sets limits on military actions.4

Early in December, President Diem made an affirmative but hedged response to the Kennedy program. His memorandum distinguished between domestic and military matters and clearly defined the latter. For example,
American helicopter and naval units were to be under exclusive U.S. command. Diem's government would take no decisions or actions entailing combined operations "without full prior consultation with the qualified U.S. agencies." Although doubting that Diem's reply would be fully acceptable, Ambassador Nolting radioed the State Department, "I nevertheless think memorandum represents U.S. moving confidently ahead."5

The new Kennedy program dictated that the MAAG in Saigon be reorganized and augmented. Then it could better help subdue the subversion and insurgency, and as "an advanced party" command forces sent to Vietnam to oppose aggression in SEATO terms. In the latter case, Task Force 116 was the ready force. Admiral Felt had said in May 1961 that, if large-scale U.S. combat forces entered Vietnam, he would name the MAAG chief as the Commander, United States Forces, Vietnam. This commander would function under CINCPAC control.

Now there was talk of appointing a four-star general to command U.S. forces in Vietnam. As early as November 1, the State Department was skeptical about the necessity. Secretary Rusk said, "While attaching greatest possible importance to security in Southeast Asia, I would be reluctant to see" the United States further commit "American prestige to a losing horse." Ambassador John K. Galbraith in India pointed to Diem as "a wasting asset" who was "losing, not gaining, popularity." The United States, he thought, should refrain from putting American ground troops into Vietnam and from overcommitting.6

On November 22 the Joint Chiefs recommended to the Secretary of Defense a new subordinate unified command under CINCPAC. It would be designated as United States Forces, Vietnam, and organized in Saigon with Army, Navy, and Air Force component commands. The commander in Vietnam was to have four stars and be coequal with the Ambassador. He would draw together all American military activities in the country related to counterinsurgency, including intelligence, MAAG, and whatever economic assistance had military implications. A four-star commander would signal a considerable commitment of American prestige and a major endorsement of Diem's government. Consequently the Joint Chiefs wished, before altering the command structure, to have the United States clearly spell out its objectives in Vietnam and extract a pledge for a suitable military program from Diem. McNamara approved on November 27.7

The proposed command ran counter to CINCPAC contingency planning for a possible deployment of JTF 116. Admiral Felt nonetheless admitted that it was justified in light of an enlarged MAAG, PACAF units deployed into Vietnam, and the arrival of Army helicopter companies. Drawing up a detailed table of distribution, Felt suggested an Army general as the commander and a small joint staff with USAF officers as chief of staff, J-2 (Intelligence), and J-5 (Plans). The new command, the CINCPAC thought, might well give Diem the assurance of American support that he appeared to need before carrying out his own program.8
United States Army, Pacific (in Hawaii) favored a separate theater of operations for Vietnam removed from CINCPAC control, but acquiesced in "double hatting" the MAAG chief as commander of U.S. forces. On that basis, General McKarr took operational control of Farm Gate. Admiral Felt accepted this for Farm Gate's training mission, but PACAF pointed out that the detachment had a second mission of combat operations. By law MAAGs could not command operational forces. Foreseeing widespread air activities in Vietnam and other parts of Southeast Asia, PACAF wanted to establish an advanced echelon of Thirteenth Air Force in Saigon to command USAF units in SEA.9

Admiral Felt agreed. The MAAG chief, working with his Air Force Section chief, would handle Farm Gate's training missions, while CINCPAC through PACAF and an advanced echelon of Thirteenth Air Force, would take care of any combat operations. The MAAG Air Force Section chief and the commander of the advanced echelon could be the same officer. Assigned to MAAG, he would have dual responsibilities to MAAG and to PACAF. Above all, there was to be no appearance of a new American command moving into Vietnam.10

To fill the two hats, General O'Donnell of PACAF nominated Brig. Gen. Rollen H. Anthis, an outstanding officer serving as Thirteenth Air Force vice commander. Admiral Felt, CINCPAC, approved the choice. General Anthis assumed command of 2d Advanced Echelon (ADVON)11 and, needing personnel for the organization, took control of the four small temporary duty detachments (7, 8, 9, and 10). Detachment 7 at Saigon became in effect the 2d ADVON staff.12

On November 20 Anthis settled 2d ADVON at the Brink Hotel in downtown Saigon, sharing space with the MAAG Air Force Section. The new commander realized after a few days that he was too far from his operating units. Whereupon, he moved 2d ADVON to Tan Son Nhut and into a building near Vietnamese Air Force headquarters. His Vietnamese neighbors were puzzled by Anthis' presence.

When Ambassador Nolting first found out about 2d ADVON on the 24th, he was not only puzzled but surprised. General Anthis told him that 2d ADVON controlled USAF operating units in Vietnam but not the training units. Nolting found it "incomprehensible" for American authorities to form a new U.S. military headquarters without consulting him and the Vietnamese government. The Ambassador instructed the 2d ADVON commander to delay further organizational activities until Nolting received clarification of the relationship of the headquarters to the Embassy. He solicited from Anthis "a precise understanding that any combat operation in Viet Nam carried out by elements of this command will be cleared in advance with me [Nolting]."

Apprised of the Ambassador's reaction, Admiral Felt advised Anthis to avoid creating a new headquarters. He was to locate in General McGarr's MAAG headquarters and "conduct his advance echelon business through Detachment 7 in Saigon." After fresh study, Felt termed 2d ADVON neither a command nor a headquarters. Since its purpose was to administer, control, and support units, it was simply a "facility" for coordination. Nolting might have

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thought this a distinction without a difference, but he learned that the Diem
government had no objection. He accepted 2d ADVON as needed to administer
and control PACAF elements that might be deployed to Southeast Asia in
coordination with MAAG.13

Thirteenth Air Force specified that 2d ADVON execute with the Viet-
namese Air Force “sustained offensive, defense, and reconnaissance air opera-
tions aimed at the destruction or neutralization of Viet Cong forces, resources,
and communications within the borders of South Vietnam.” General Anthis was
to “set the pattern for Vietnamese Air Force operations.”14 In short, he was to act
as the commander of a tactical air force.

But the peculiarly ad hoc nature of the organization led to problems. For
example, what control did unit commanders have over their logistic support? In
the standard USAF command, such questions had been carefully worked out
through the years, but for 2d ADVON they needed to be rethought. Further-
more, General Anthis faced a somewhat more complex chain of command. He
reported to CINCPAC through PACAF on operational matters, but he went
direct to Thirteenth Air Force on strictly USAF operational, logistic, and
administrative issues.15

Colonel King, the Farm Gate commander, was also confused. When 2d
ADVON’s Detachment 9 at Bien Hoa tried to take operational control of his
unit, King protested this as inconsistent with General LeMay’s instructions. He
understood that Detachment 9 was limited to furnishing base logistic support.
King prevailed in this matter, but proved less successful in clarifying his own
operational mission. He visited Saigon and was unable to see General Anthis.
But the 2d ADVON operations officer speculated that it was highly unlikely for
Farm Gate even to be cleared for daylight combat. King’s officers then borrowed
several aerial flares from the Vietnamese, pressed an SC-47 into service for
improvised flaredrops, and under the illumination made strike passes with their
T-28s. Colonel King went back to Saigon and reported that his unit could make
night attacks.

As King later recalled, 2d ADVON dispatched a C-47 and some T-28s on at
least two night attacks later in November. Against an enemy position in the
jungle south of Da Lat, the T-28 pilots never saw an exact target under the
flarerlight, and merely placed their ordnance into the trees. Flying to the aid of a
fort in the delta under attack, the T-28 crews found the air strike request to be
several days old. When they arrived on the scene, there were no targets. Another
mission in late November responded to a report of Viet Cong intention to cut the
railroad between Bien Hoa and Nha Trang. Bearing flares in addition to their
guns, four T-28s reconnoitered the rail line. They illuminated and inspected
possible ambush sites but saw no sign of the enemy.16

While the Departments of State and Defense discussed organizing the
American command in Vietnam, MAAG was “over its head in operations and
intelligence planning to the neglect of its primary duty, the training and advisory
effort.”17 Authorized a strength of 685 persons in May 1961, MAAG at the end of
the year had 2,394 Military Assistance Program spaces and 5,435 others.18
A compromise worked out by Secretaries McNamara and Rusk in December envisioned a Military Assistance Command, Vietnam (MACV) under CINCPAC, roughly modeled on the United States Taiwan Defense Command. To highlight the "positive impact of change" in American policy, McNamara desired the MACV commander to be a four-star Army general. He suggested Lt. Gen. Paul D. Harkins to the President as "an imaginative officer, fully qualified to fill what I consider to be the most difficult job in the U.S. Army."\(^9\)

Commander of United States Army, Pacific, and a protege of Generals George S. Patton, Jr., and Maxwell D. Taylor, Harkins was summoned to Florida in January 1962. There in a brief interview, President Kennedy said he was pleased that the general spoke French, told him to assist Diem and the South Vietnamese people, and wished him well.

With Diem's blessing, CINCPAC created the new command in Saigon on February 8, 1962. Harkins became commander with a promotion to full general. On the 10th PACAF designated General Anthis, 2d ADVON commander, to be the air component commander and to further serve as Thirteenth Air Force and PACAF air commander for all USAF matters in Southeast Asia.\(^20\)

The Joint Chiefs of Staff had recommended status for General Harkins "co-equal" with Ambassador Nolting, but the term was absent from the MACV mission statement. Harkins nonetheless owned broader than normal authority. He was to assist and support the Government of Vietnam in its quest for security through defeating communist insurgency and resisting overt aggression. He was charged with all American military policy, operations, and aid in South Vietnam. On U.S. and Vietnamese military operations, he could go straight to President Diem and other governmental leaders. He had direct access to CINCPAC and through him to the JCS and the Secretary of Defense. He was to consult with the Ambassador on political affairs and keep him abreast of military matters. As CINCPAC's single spokesman in South Vietnam, Harkins exercised operational command of all U.S. forces and military agencies assigned or attached to MACV, including the Military Assistance Advisory Group.\(^21\)

For MACV's joint staff, Admiral Felt had recommended USAF officers as chief of staff, J-2 (Intelligence), and J-5 (Plans). Even so, General Harkins picked a Marine officer, Maj. Gen. Richard G. Weede, to be his chief of staff and advocated Air Force officers for J-3 (Operations), J-2, and J-5. Secretary McNamara wanted the Army to have the J-3 billet, but Felt believed this would unbalance the staff. He proposed upgrading J-5 to a brigadier general slot and allocating it to the Air Force, while the deputy J-3 would be a USAF colonel. General LeMay tried in vain to persuade McNamara to change his mind on the chief of staff and J-3 positions. The MACV manning authority was approved by the Defense Secretary on March 2. It gave the Air Force none of the key operational spots and only one of the five general officer billets—J-5, filled by Brig. Gen. John A. Dunning. Of the 105 officer spaces, the Army got 54 compared to 29 for the Navy and Marines and 22 for the Air Force.\(^22\)

General Harkins shifted MAAG's operations and intelligence functions to MACV. He appointed Maj. Gen. Charles J. Timmes, USA, to be MAAG chief
(Timmes had been McGarr's deputy). The MAAG was split into Army, Navy, and Air Force Sections. Each handled military assistance, plans and programs, training and logistic advice to the Vietnamese, and administration of American field advisory detachments.\textsuperscript{23}

Yet the separation of functions between MACV and MAAG remained fuzzy. General Harkins opposed Anthis' serving as both the MACV air component commander and chief of the MAAG Air Force Section. He suggested and Admiral Felt directed on May 12, 1962, that General Anthis be relieved as MAAG chief of Air Force Section and replaced by the USAF colonel who was the deputy.

General LeMay saw the change as a complication, for the USAF liaison officers with Vietnamese army divisions, who should have been under Anthis' command, were instead assigned to the MAAG. LeMay also protested the proposed reduction in rank of the MAAG chief of Air Force Section. General Anthis held his two jobs a while longer.

Felt and Harkins agreed in October to accept Brig. Gen. Robert R. Rowland as MAAG chief of Air Force Section. On December 1, 1962, Rowland relieved Anthis of his MAAG duty. Although Anthis and Rowland worked well together, some MAAG-Air officers wondered how far they might go in advising and training before entering into operational activities.\textsuperscript{24}

Believing that he was "responsible for all that U.S. military do or fail to do in South Vietnam," General Harkins argued for full operational command over all American military resources in the country, to include projected covert operations. Admiral Felt thought otherwise. On April 20, 1962, he placed under MACV operational command those units having the primary mission of advising and assisting the training of Vietnamese military and paramilitary forces. Other units were to remain under CINCPAC component commanders. General Anthis deemed this interpretation important because the Air Force was meagerly represented on the MACV staff.\textsuperscript{25}

The United States Army, Pacific—unlike the Air Force—elected to give MACV operational command over the Army helicopter companies in Vietnam. Created as the MACV component Army command, the United States Army Support Group, Vietnam, furnished administrative and logistic support to Army units in the country. General Harkins exercised direct operational command over U.S. Army helicopter companies through the MAAG senior Army advisor at each Vietnamese corps headquarters.

This arrangement appeared contrary to the principle restraining a unified commander from personally commanding a component force. Moreover, the MACV joint staff had to handle peculiarly Army matters that might have been more properly the work of an Army component command staff. The extra workload was often cited as a compelling reason for so many Army personnel on the MACV staff.\textsuperscript{26}

Since MACV's birth on February 8, 1962, had been publicized, Lt. Gen. Thomas S. Moorman, vice commander in chief of PACAF, saw no reason why 2d ADVON should stay a paper organization. On February 20 General Moor-
man asked Admiral Felt to accept a reorganization of 2d ADVON to make it a standard USAF air division. This meaningful designation would clear up the Air Force organization in Southeast Asia.27 Timing of the proposal was inopportune. The International Control Commission was examining MACV to see if its presence in the country violated the Geneva agreements. Under Secretary of State George W. Ball urged the United States to go along with the commission and "play the game partly their way." In response to questions from the press, President Kennedy insisted that no U.S. combat forces were in Vietnam. He did admit that training units were authorized to fire in self-protection if fired upon. Consequently, Felt and Harkins considered it impolitic to reorganize 2d ADVON into an air division at this time. Doing so could be misconstrued as the introduction of a large operational command.28

Visiting Vietnam in April 1962, General LeMay decided that something had to be done about 2d ADVON and its nondescript detachments. On some bases there were as many as nine separate air detachments, and no one person or organization was in charge. The Chief of Staff called for an air division to replace 2d ADVON and for an air base structure at each major operating location. Air Force headquarters prepared to replace 2d ADVON with a regularly constituted unit to which other units and personnel could be legitimately assigned.29 Two events hastened acceptance of this action. When American forces were deployed to Thailand on May 15, General Harkins was additionally designated commander of United States Military Assistance Command, Thailand. And on June 2 the International Control Commission labeled North Vietnamese activities as aggression and the establishment of MACV as a violation.30

Meanwhile the decision had been made to reveal the USAF role in Vietnam. Speaking in Los Angeles on April 27, General LeMay announced that the Farm Gate air commandos had the code name of Jungle Jim and were instructing allied crews in all phases of air operations. "This is a realistic training program," the Chief of Staff concluded. "Those people, the Vietnamese, are at war. Our instructors occasionally accompany them on combat missions. Our pilots are armed. They will protect themselves if fired upon."31 The New York Times remarked that the Air Force, besides stressing massive retaliation with nuclear weapons, was as much involved "in the guerrilla-warfare training" and in counterinsurgency as the other armed services.32 Radio Hanoi broadcast that U.S. officers served in combat while instructing Vietnamese, adding: "American pilots are often at the controls in air strikes." Radio Peking depicted Farm Gate doings with considerable precision.33 The reaction of the Farm Gate personnel—or air commandos, as they might now be styled—was that LeMay's speech legitimized their existence.34

Under Secretary of State George W. Ball spoke in Detroit on May 1, stressing that no American combat forces were in Vietnam and that the United States was neither fighting nor running the war.35 The press reported Farm Gate's activities as follows: "None of these men are designated combat troops perse, but some will be fighting, just as their counterparts are today. . . . Sometimes an American instructor pilot has been at the controls in a strafing pass at jungle
targets or on a bomb run.”36 Again: “Americans are also flying on bombing and strafing missions. . . . U.S. Air Force pilots fly B-26 bombers and T-28 fighter-bombers in air strikes against the Viet Cong and in support of ground troops.”37

Still the Air Force was generally hidden behind the name Farm Gate, even though newspapers covered Army and Marine helicopter operations and the work of the Special Forces. If the air commandos and the USAF echelons above them were denied the recognition they wished, there was nevertheless a movement toward the conventional. On May 20 PACAF suggested and Air Force headquarters later approved redesignating the supporting detachments in South Vietnam. The 6220th, 6221st, 6222d, and 6223d Air Base Squadrons were formed respectively at Tan Son Nhut, Bien Hoa, Da Nang, and Nha Trang. All four units were assigned to 2d ADVON on June 7. Detachment 7 became Headquarters 2d Advanced Echelon, Thirteenth Air Force, and Detachment 10 became Headquarters 6010th Tactical Group.

Converting 2d ADVON to an air division was eased on July 19, when Ambassador Nolting no longer opposed the redesignation if it could be done without publicity. With the discontinuance of Headquarters 2d ADVON on October 8, the 2d Air Division was organized at Tan Son Nhut under General Anthis and assigned to Thirteenth Air Force.38 This regularization of USAF unit organization indicated a movement away from counterinsurgency concepts and toward the conventional.

General Anthis served as the air component commander both in South Vietnam and Thailand, under General Harkins as commander of MACV and of Military Assistance Command, Thailand. Anthis was also responsible for U.S. air counterinsurgency in Vietnam.39 PACAF saw that 2d Air Division, a forward echelon of Thirteenth Air Force and an operating headquarters in a forward area, could not do air planning for Southeast Asia as a whole. Since Thirteenth Air Force and PACAF afforded administrative and logistic support for air activities and plans, the MACV staff (though composed chiefly of Army officers) became the air planning agency. Although Thirteenth Air Force sent temporary duty officers to augment 2d Air Division planning, the command arrangement was awkward and hindered air actions.

Generals LeMay and O'Donnell wanted the MACV commander to have more and closer day-to-day associations with senior USAF officers. During his visit to Saigon in April 1962, LeMay had tried to persuade General Harkins to put more Air Force officers on the MACV staff. Harkins was unsympathetic but agreed to consider it if Anthis or Dunning could make a convincing case.

Upon returning to Washington, the Chief of Staff was critical of the MACV commander, believing air activities to be “depreciated in South Vietnam rather than appreciated.” At a JCS meeting attended by Defense Secretary McNamara, General LeMay charged that air planning was often omitted from field operations, that General Anthis had difficulty seeing General Harkins, and that neither Harkins nor his chief of staff, General Weede, understood air operations.

Asked to comment, Anthis said he had direct access to General Harkins and had never been reluctant to give his views. Admiral Felt, CINCPAC, confirmed
Anthis’ ability to speak with the MACV commander at any time. He further certified that Harkins and Weede were superior officers and fully experienced in air-ground tactics. Harkins was angered by what he described as General LeMay’s “preferring charges” against him in Washington. He explained that the Air Force chief seemed to be thinking of command and control of large numbers of aircraft as in World War II, whereas there were essentially limited tactical opportunities for relatively few USAF aircraft in Vietnam.

Throughout 1962 the MACV staff deficiencies were clear to Air Force officers who sought to unite air and ground power in utmost cooperation against the insurgency. But the defects were scarcely understood by those who believed that counterinsurgency was chiefly an Army mission and that USAF contributions could be but secondary. Secretary McNamara for one argued that the Army must be in the driver’s seat. “If you have two or three men engaged in an operation,” he explained, “one has to be primary. The Army has to be primary in land war. The Air Force is there to serve the Army in the airlift role and the close support role, and the Air Force must tailor its activities to the Army.”

As CINCPAC divorced PACAF from operational considerations and confined its authority to logistic support of 2d ADVON and, of late, to the 2d Air Division, General Anthis found it hard to secure a prompt hearing at MACV for his proposals. He discovered that several of his written communications were slow to reach General Harkins. The MACV commander’s duties often took him from Saigon, and his staff carried on much of the business of command. Harkins followed Army practice in using his J-3 (Operations) for daily operational planning. Hence his J-5 (Plans), General Dunning, was frequently outside the routine MACV activity, especially since the J-5 division was situated in another part of Saigon away from the major MACV staff offices.
X. Tactical Air Control, Mule Train, and Ranch Hand

The Viet Cong thought in November 1961 that victory was virtually in their grasp. Completing the first phase of insurgency, they had surrounded Saigon and other urban centers and blocked many highways. For the second phase, they set up subversive apparatus and were mounting overt attacks by guerrillas, many of whom had been trained in the north. During each of the first four months of 1962, an estimated 1,000 communists entered South Vietnam. Soviet aircraft stood ready to support two North Vietnamese regiments, poised in the Laotian panhandle for a possible thrust across the border. Either the North Vietnamese meant to move through the central highlands to cut South Vietnam in half, or they were forging an infantry division for attacks on Saigon. Both seemed likely alternatives.1

To hide its control over the insurgency, Hanoi in late 1961 renamed the southern branch of the Lao Dong Party the “People’s Revolutionary Party.” On December 7 the Provincial Committee of the Lao Dong Party in South Vietnam’s Ba Xuyen Province declared:

The People’s Revolutionary Party has only the appearance of an independent existence; actually our party is nothing but the Lao Dong Party of Viet-Nam, unified from North to South, under the direction of the Central Executive Committee of the Party, the Chief of which is President Ho.

Securing a copy of this statement, President Diem sent it to President Kennedy with the comment, “Here at last is a public admission of what has always been clear—the Viet Cong campaign against my people is led by communists.”

There was nothing new in this—the point was, how to combat it? The actions of President Diem’s government in November and December 1961 did nothing to reassure American observers. The apparent response to American demands for reforms appeared in a series of newspaper articles. Presumably prepared in the presidential palace, these pieces denounced the United States for imperialism. Still fearing a coup, Diem resisted forming an unbroken military command chain and giving confidence and authority to the chief of the Field Command. Diem was not alone in feeling that the United States was pushing too hard. At times several Vietnamese officers referred to counterinsurgency measures as the “American plan.” They were far from convinced that U.S. ideas and methods would work in their country. In consequence Diem continued to approve every U.S. military advisor, explaining that he “didn’t want to give the monopoly on nationalism to Ho Chi Minh.”3

Having commenced resettlement projects, President Diem was drawn to the ideas of Sir Robert G. K. Thompson (former secretary of defense of the Federa-
tion of Malaya). Sir Robert arrived in Saigon during September 1961 as head of a British advisory mission. He suggested a program of strategic and defended hamlets to clear communists from the Mekong Delta. That same month, Diem started the Strategic Hamlet Program under the sponsorship of his brother, Ngo Dinh Nhu. It would take more than military activity to subdue the guerrillas, Diem judged, and permanent victory rested on restoring the faith of the people in the government. Resettlement, he felt, would help.4

In contrast, American officials pinned their hopes on a centralized nationwide counterinsurgency strategy to secure Saigon, other major centers, and lines of communications. It would also keep the Viet Cong off-balance with search-and-destroy operations to clear, seize, and hold what were becoming sizable Viet Cong base areas known as zones. The strategy further sought to seal off the border against infiltrators.5

In January and February 1962, Diem gradually conceded the need for a national concept of action, and he seemed to tilt toward a master plan by approving a series of separate projects in various places. The Vietnamese president desired that his and Farm Gate's aircraft attack Viet Cong supply routes. He appeared willing to authorize saturation air attacks against communist zones without exact targeting. Because his troops could not enter these areas, he deemed them solidly hostile.

In comparison, Generals O'Donnell and McGarr believed indiscriminate bombing might well disturb pacification efforts. Sir Robert Thompson also thought that innocent casualties would alienate potentially friendly people. At least two influential men in the State Department, W. Averell Harriman and Roger Hilsman, shared Thompson's view.6

American officials devised strategic guidelines for a massive counterinsurgency operation. Due to internal political reasons, Diem refused to accept an overall Vietnamese military commander. He opted for each corps tactical zone commander's having a "forward command post." More to Diem's liking was his decree of February 3 that designated an Inter-Ministry Committee for Strategic Hamlets to draw up a national plan. Besides the 784 defended hamlets completed and the 453 being built, he planned 6,066 more in 1962.

Failing to convince the Vietnamese to accept all-out military counterinsurgency, Defense Secretary McNamara acceded to a concept of smaller clear-and-hold operations. CINCPAC wished them to begin in Binh Duong Province where large communist groups threatened Saigon and Bien Hoa. But Thompson pointed out that a cleared Binh Duong would be hard to hold without pouring in thousands of troops. Diem okayed the Binh Duong mission, which got under way in March as the publicized beginning of the countrywide Strategic Hamlet Program. As he told Thompson, "It makes the Americans happy, and it does not worry either me or the Viet Cong." Decentralized clear-and-hold operations and the Strategic Hamlet Program comprised the major ventures against the Viet Cong.7

Having repeatedly ordered the U.S. military services to come up with special measures for countering the insurgency, President Kennedy remained dissatis-
TACTICAL AIR CONTROL, MULE TRAIN, AND RANCH HAND

fied with results. Urged by the Joint Chiefs and CIA to create a single authority in Washington to fuse all efforts, he formed on January 18, 1962, the Special Group (Counterinsurgency) chaired by General Taylor. The group worked on the premise that subversive insurgency was a valid form of politico-military conflict, equal in status to conventional warfare. That perception was to be properly reflected in the organization and doctrine of all American programs. The group was to judge how well U.S. resources and actions dealt with subversion in South Vietnam, Laos, and Thailand. To coordinate with the group, the joint staff of the JCS gained a new office—the Special Assistant to the Director for Counterinsurgency and Special Activities.

Indecision in autumn 1961 over American advisors engaging in combat now vanished. The special group pinpointed the particular character of counterinsurgency. Subtly but perhaps not always clearly, the group pushed for less American and more Vietnamese involvement in the war. This point of view clashed with President Kennedy’s intent to have U.S. armed services use Vietnam as a laboratory for studying and testing counterinsurgency techniques and equipment. The President encouraged civil and military agencies to send senior officials on temporary duty to Vietnam for orientation and learning.

By November 1962 the Joint Chiefs of Staff mirrored the new outlook. The “scale of United States involvement and the level of force,” they said, “should be limited” and merely supplement that of indigenous forces. Where guerrilla warfare flared, American military men were to give “operational assistance” to show U.S. resolve. They were to extend material aid and planning guidance, and to furnish intelligence, operational, and communications facilities that could be further expanded should the United States enter the war. American representatives were to “bring the combat conditions under control and . . . reestablish stability” by using Vietnamese forces in “well coordinated, integrated, and adequately supported operations.” Yet the United States might have to act “outside the . . . host country” to deny safe havens to insurgents spilling across country borders. Somewhat contrary to the prevailing emphasis on training Vietnamese armed forces, the U.S. military services were expressly directed to refine their own doctrine, tactics, procedures, organization, and equipment.

A wide assortment of schemes was tried amid a lingering uncertainty about the thrust of American policy and strategy. Nevertheless, President Kennedy’s and Secretary McNamara’s program of expanded American assistance sparked some noteworthy achievements.

For the United States Air Force in Vietnam, “the most pressing requirement” was a strong countrywide tactical air control system. The system would enable “effective and responsive Vietnamese Air Force tactical air operations,” and squeeze the most from scarce Vietnamese and American air power. If President Diem saw how well central control worked, he might scrap the divided control of military and provincial chiefs. Since the Vietnamese could not run a control system, it would be “US manned and oriented.”

A tactical air control system had proved its worth in World War II and the Korean War both for air defense and close support. An air operations center
afforded centralized planning, direction, and control of air operations in a combat theater. Supporting it was a reporting center for radar and other warning services. In each major ground command area were subordinate air support operations centers and warning posts.

PACAF and Thirteenth Air Force planned such a system for Vietnam in December 1961. Tied in with a combat operations center manned by U.S. and Vietnamese personnel for the Joint General Staff, an air operations center for overall control at Tan Son Nhut would also support the III Corps Tactical Zone headquarters. Two subordinate air support operations centers at Da Nang and Pleiku would serve the I and II Corps headquarters. Secretary McNamara rejected the idea of phasing in this system. He directed General O'Donnell to set it up at once from PACAF assets.

Transports from the 315th Air Division airlifted men and equipment into South Vietnam from January 2 to 14, 1962. The USAF 5th Tactical Control Group worked at Tan Son Nhut and Da Nang, while Vietnamese operated at Pleiku. The Air Force ran a communications center at Tan Son Nhut, and sent high-frequency radio teletype circuits to Da Nang, Bien Hoa, Pleiku, and Nha Trang. The initial system began operating on January 13, 1962. To avoid innocent targets, air strikes needed President Diem's prior personal approval. General Anthis briefed Diem and stressed how the system's instant information on enemy and friendly air activities led to quick response. Persuaded, he permitted the joint operations center to authorize air strikes.

This austere system brimmed with problems. Corps commanders reserved specific strike and transport aircraft for their own purposes, thereby taking them out of central control. Additional duties of officers at the center consumed part of their time. Vietnamese personnel were accustomed to afternoon siestas precisely during the hours when plans were readied and warning orders issued for the next day. Several Americans had no background for their jobs. Many grew impatient because work took longer when Vietnamese were involved. Quite a few of them were highly competent, but the air operations center was certainly not a Vietnamese "directed and operated facility" as eventually intended. It was rather "a USAF facility with some Vietnamese Air Force participation." Still the workers at Da Nang and Pleiku skipped siestas and performed well, due to insistence by their USAF counterparts that the Vietnamese themselves plan and monitor missions.

A number of junior Vietnamese officers acted as forward air controllers and as air liaison officers with the ground forces. They were as hesitant to control strikes or to give advice as the ground commanders were to accept their services. Lacking authority and seemingly uninformed, these young officers appeared merely to transmit requests for information to their headquarters over communications nets not always secure.

Five USAF forward air controllers came to the country on February 15, 1962. They were pilots who were highly qualified to direct strike aircraft to targets by talking with them from observation planes in the area. The initial Air
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Force liaison officers to advise and assist Vietnamese ground commanders got to Vietnam in April.

At first the USAF controllers were attached to Vietnamese ground forces likely to clash with the enemy. President Diem wished only rated Vietnamese observers to control strikes, so the Americans worked mainly as assistant air liaison officers. They also flew the L-19 for the Vietnamese observer-forward air controller and would help him. And they served as duty officers in the air operations center.14

Crippling the tactical air control system were the limited and failure-prone communications between the centers and the airfields. Through the early break-in period, numerous communications equipment failures took place. PACAF had obtained newly developed AN/TSC-15 high-frequency single-sideband radios for long-distance voice and teletype channels. The sets reached Clark on December 30, 1961, for field installation by the 1st Mobile Communications Group. Problems arose at once. Operators in the small mobile vans sweltered as temperatures often soared to 130 degrees Fahrenheit. Atmospheric conditions caused poor transmission and extensive use jammed the bands.

Mr. McNamara in January 1962 approved a JCS request for a civilian contractor to install an MRC-85 tropospheric scatter communications system. Page Communications Engineers, Inc., set about supplying many main link channels that joined Saigon, Nha Trang, Pleiku, and Da Nang. One channel linked Pleiku with Ubon, Thailand. Not until Page wound up its work in September 1962 were there rapid, positive, and dependable communications for central control over air operations.15

The air control system in being sufficed for a few forces, but an entirely integrated countrywide structure would enhance air power and train Vietnamese. It would in addition be a framework, under American command and control, for directing Farm Gate and USAF operational units later deployed to Vietnam.

Yet General McGarr, the MAAG chief, undermined the concept of a centralized tactical air control system by his handling of the two Army H-21 helicopter transport companies deployed to Vietnam in November 1961.16 He assigned them to senior Army advisors of corps, then urged the Joint General Staff to reorganize the three Vietnamese L-19 liaison squadrons and the one H-34 helicopter squadron into four composite groups. He wanted three of the groups located at the three corps field headquarters and the fourth held in general support. That would give each Vietnamese army corps the helicopters and planes to conduct reconnaissance, move platoon- or company-size combat patrols, transport critical supplies, evacuate casualties, and perform staff and command liaison. When McGarr asked for Army CV-2 Caribou light transports, L-20 and L-18 liaison aircraft, and UH-1 (formerly HU-1) Iroquois helicopters for better support of the MAAG Army field advisors, he planned to place this air fleet under local rather than central control.17

Some Vietnamese questioned this parceling out of pilots and technicians of the Vietnamese Air Force, for it seemed to point to an “army air force.” The main
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hope for expanding tactical fighter strength lay in upgrading L-19 and C-47 pilots. This would be impossible if the liaison squadrons passed to army control. Beyond that, maintenance and repair facilities at the corps headquarters for helicopters and liaison craft were few.18

Impetus for centralized airlift control came from the arrival in January 1962 of Mule Train, a temporary duty detachment designed to give logistic support to Vietnamese and American forces. Mule Train drew its aircraft and personnel from Tactical Air Command’s 346th Troop Carrier Squadron (Assault) at Pope Air Force Base, North Carolina. Sixteen C-123 Providers arrived overseas in January, the first four touching down at Tan Son Nhut on the 2d. Mule Train had 243 officers and airmen and was complete with its own maintenance, air base personnel, medical detachment, and loadmasters. The commander was Lt. Col. Floyd D. Shofner.

In March permanent duty personnel from the 776th Troop Carrier Squadron started to replace the original Mule Train. The transfer was finished in June.

Of the sixteen Mule Train C-123s, four were at Clark in the Philippines, ten at Tan Son Nhut, and two at Da Nang. Operational control rested with CINCPAC through PACAF, Thirteenth Air Force, and 2d ADVON. A joint aircraft allocation board in the MAAG J-4 (Logistics) represented interested agencies and commands, set movement priorities, and designated space requirements. The airlift branch of the joint operations center, part of the tactical air control system, directed flights. Specialists on temporary duty from PACAF’s 315th Air Division (Combat Cargo) joined Vietnamese Air Force officers in the airlift branch to control Mule Train. And they often helped the Vietnamese work the 1st Transport Group.19

In the initial seven weeks, Mule Train flew more than 500 sorties of 1,693 flying hours, moved 695 tons of cargo and over 3,600 passengers, and kept an operational readiness rate of eighty-five percent. Every C-123 was scheduled for 50 flying hours monthly, leaving time for training, testing, and flight to Clark for maintenance. The number of sorties rose steadily, from 296 in January to 1,102 in June.20

In February alone, Mule Train conveyed 1,035 passengers and 449 tons of cargo, dropped 174.5 tons of resupply to outposts, and transported 996 troops for airborne training. Frequently employed in long hauls with light loads, the C-123s operated at about ninety percent of capacity. They were supposed to support tactical operations, but made mostly routine cargo and passenger flights through 1962. The airlift system was not very efficient.21

Management of the Vietnamese C-47s was worse. The airlift branch could not consistently obtain firm priorities, and sudden shifts in daily orders stirred confusion at the operating and air terminal levels. Many times USAF personnel scheduling C-123s accepted Vietnamese requests based on sketchy C-47 mission reports. While C-47 crew shortages prevented peak operations, the 1st Transportation Group devoted about twenty-five percent of its effort to transporting very important persons (VIPS).22

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(Upper left) Viet Cong prisoners unload rice from a C–123 at Quang Ngai during a Mule Train resupply mission.

(Above) Supplies pushed from a C–123 for an outpost at Binh Hung.

(Left) C–123s at Da Nang.

(Below) Aerial view of a government outpost.
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Upgrading Vietnamese C-47 pilots to fill T-28 cockpits stripped the transport group, and Secretary McNamara authorized thirty USAF pilots to augment the unit. The pilots reached Tan Son Nhut in March and April. At once their relations with the Vietnamese pilots become prickly. Tension built until August when the commander, Lt. Col. Nguyen Cao Ky, assembled them all and asked that they work together. The meeting cleared the air, cemented close cordial relations, and boosted the sortie rate.23

To meet Army needs, the Air Force had developed the C-123 as an assault transport capable of carrying eight tons. In the late 1950s, however, the Army procured the CV-2 Caribou transport featuring a 2½-ton capacity and good short-takeoff-and-landing characteristics. By March 1962 Army leaders were pressuring Admiral Felt, CINCPAC, to approve a Caribou company for Vietnam. Late that month, General Harkins put in for a Caribou company and one squadron of C-123s. He intended that the Caribous concentrate on delivering supplies (chiefly food) to American advisors and isolated troops at remote spots. Of the 182 airfields in Vietnam, Harkins pointed out that 162 could accommodate CV-2s while only 115 could handle C-123s. To avoid additional overcrowding at Tan Son Nhut, he planned to base the Caribous at the unoccupied airfield of Vung Tau.24

To check General Harkins' evaluation of airfields, the 2d ADVON surveyed operating conditions. Aerial photographs disclosed fewer fields than listed, for some had been duplicated under French and Vietnamese names. Many small ones were unfit for either C-123s or CV-2s due to low load-bearing capacity, vegetation, or danger from the Viet Cong. At first 83 airfields seemed possible for C-123s, but another survey showed that 145 of the current 153 fields were suitable in dry weather.25

Admiral Felt was out of sympathy with General Harkins' desire for extra airlift. The Army's 18th Fixed Wing Aviation Company at Da Nang already owned sixteen U-1 Otters for corps support. A light utility plane, the Otter could haul one ton of small bulk cargo or seven to eight passengers. Additional aircraft, Felt believed, would overload the few facilities in South Vietnam. He favored better use of the C-123s and C-47s on hand.26

Like Felt, General LeMay and his party visiting Vietnam in April 1962 thought more transports, whether C-123s or CV-2s, to be unnecessary. To attain better airlift, they suggested assigning an experienced officer to establish tighter control. Col. George M. Foster, formerly PACAF director of transportation, reported to General Anthis for duty on May 1. Later in the month, Tactical Air Force Transport Squadron Provisional-1 was formed at Tan Son Nhut to bring the management of Mule Train and other C-123s under a single commander.27

General Harkins was still bent on securing CV-2 Caribous. He suggested using C-123 Providers to handle the main-line, long-haul airlift to thirty-nine airheads. At the same time, Caribous would take care of short-haul, feeder air transport to fifty-four locations. (The CV-2 could manage items too bulky and heavy for the U-1 Otters and UH-1 helicopters.) Once more the MACV commander requested an additional C-123 squadron and an Army CV-2 company.
Five of the C-123s were earmarked for Mule Train, five for airstrip alert, two for training, and four for maintenance and reserve. Two of the CV-2s were tagged for each corps to directly support advisors, four for the air transport system, two for MACV staff support, and four for maintenance and reserve.  

Admiral Felt acceded but told General Harkins that daily air supply to fifty-four points through thirty-nine airheads meant "many of your customers are eating too high on the hog." The Army's 1st Aviation Company of CV-2 Caribous went to Thailand with Joint Task Force 116, mainly for testing under field conditions. From Thailand the Army sent six CV-2s to Vietnam for dispersal in pairs to the corps advisors. American activities in Thailand tapered off during December, and General Harkins reassembled the whole Caribou company in Vietnam. He gave as his reasons the increased need for airlift and the desire for further field tests.  

When the JCS ordered Tactical Air Command to deploy a second C-123 unit to Vietnam, the 777th Troop Carrier Squadron at Pope furnished sixteen aircraft. These C-123s staged through Clark, four of them flying on to Thailand. The other twelve arrived at Da Nang on June 15, 1962, going under the Tactical Air Force Transport Squadron Provisional-2.  

General Moorman, PACAF vice commander in chief, had proposed that the 315th Air Division (Combat Cargo) form a lower headquarters in Vietnam to control the C-123s. General Milton, Thirteenth Air Force commander, protested the proposal. He said it would add another air headquarters in Vietnam independent of 2d ADVON, thereby tangling relations with MACV. Moorman next asked Milton to set up a combat cargo group in Vietnam under the operational control of General Anthis, the MACV air component commander. In addition to the airlift units assigned or attached to 2d ADVON, Anthis would control all USAF air terminal facilities in Southeast Asia. Moorman thought a Southeast Asia Airlift System complete with a combat cargo group to be "the damnedest exercise in overstaffing a proposal that I have ever heard of." Milton accepted the idea because it achieved professional supervision "without creating another little empire."  

General Moorman asked Admiral Felt to approve the plan for centralized control of regional airlift, and he requested General Harkins to establish an airlift allocations board. The board would require fifty more people in Thailand and Vietnam along with small movement control sections at Tan Son Nhut and Da Nang and in Thailand. Moorman also wanted an aerial port squadron in Vietnam. The overall concept appealed to Harkins, but he thought that the MACV J-4 could discharge the duties of the airlift allocation board. He agreed to let the system take in all Army, Navy, Marine, and Air Force airlift save helicopters. Felt then directed the MACV commander to form a joint airlift allocation board within his J-4, and told Moorman to create a combat cargo group as planned. At Tan Son Nhut PACAF organized the 6492d Combat Cargo Group (Troop Carrier) and its 6493d Aerial Port Squadron. Both provisional units were replaced in December 1962 by the 315th Troop Carrier Group (Assault) and the 8th Aerial Port Squadron.
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General Harkins directed the Joint Airlift Allocations Board in J-4 to approve all C-123 missions in Southeast Asia. But his chief of staff, General Weede, deviated from CINCPAC guidance. Weede neither defined General Anthis' responsibilities in the airlift system as the air component commander, nor made clear the combat cargo group's functions in running the air terminals. Nevertheless, the Southeast Asia Airlift System was broad enough to encompass Army Caribous, Marine R-4Ds, Vietnamese and Air Force C-47s, and USAF C-123s.

Airlift specialists were interested in a clean and straight-line organization. At the same time, General Anthis expected the C-123s also to fly tactical airlift generated through the air operations center of the tactical air control system. The arrival of the additional C-123s in June 1962 allowed the creation of a fire brigade, quick reaction force. Placed on a thirty-minute alert for emergency employment twenty-four hours a day, this composite force consisted of five C-123s, five (later six) C-47s, one L-19, and five hundred Vietnamese airborne troops.

The planes dropped all the paratroopers during a demonstration on June 5. Impressed, the Joint General Staff and the 2d Air Division planned to locate paratroop battalions and transport aircraft together at eight dispersed locations. The concept was never completely carried out, and despite its intrinsic merit the fire brigade idea fell into disuse. Tying down C-47s and C-123s to alert status turned out to be a waste of airlift.33

Between June and December 1962, the C-123s for the most part flew cargo and passenger missions instead of the tactical airlift for which they had been intended. This was due chiefly to the country's surface transportation being vulnerable to Viet Cong ambush.34

Along with Mule Train had come six C-123s equipped for defoliation operations and known as Ranch Hand. These planes plus sixty-nine men selected from the Special Aerial Spray Flight at Langley Air Force Base, Virginia, and the 464th Troop Carrier Wing at Pope made up the Tactical Air Force Transport Squadron Provisional-I. With Capt. Carl W. Marshall as officer-in-charge, the unit reached Clark on December 6, 1961, and there awaited policy decisions. It was assigned to PACAF and 2d ADVON but MAAG handled the planning and coordinating.35

The Advanced Research Projects Agency had been conducting small-scale defoliant tests in South Vietnam since August 1961. Pleased with the results, President Diem became an ardent advocate of the use of herbicides both to destroy crops and to strip away foliage concealing enemy activities. The MAAG readied a plan to try defoliant chemicals against border areas, Viet Cong crops, and Viet Cong base areas in Zone D. The JCS endorsed this plan on November 3, and Defense Secretary McNamara on the 7th ordered the Air Force to send planes, crews, and chemicals to South Vietnam. On November 30 President Kennedy approved the defoliation guidelines suggested by the Departments of State and Defense.36
The approvals were cautious. They called for carefully controlled defoliation flights along key roads and railways before undertaking food denial. There was to be no spraying in Zone D or along the border "until there are realistic possibilities of immediate military exploitation." In other words, spraying for the sake of spraying was out—it had to be linked with ground tactical operations. In theory the Vietnamese government was managing the operations and the United States was simply supplying the means and serving as a consultant.

United States planners saw the technique as an excellent measure to counter ambush, the classic guerrilla tactic mastered by the foe. Killing foliage would deny him hiding along roads and railways. The outcome of wiping out his crops was less certain. But into the summer of 1962, General O'Donnell and Ambassador Nolting continued to harbor reservations on the untried chemicals. The State Department remained apprehensive that the common nontoxic herbicides would provoke communist charges of chemical warfare. In the meantime, however, Secretary McNamara was eager to continue defoliation activities.

Since the Viet Cong had already gathered their seasonal crops when the spray planes entered the country, the initial plan was to defoliate along 300 miles of strategic roads north and northeast of Saigon. President Kennedy severely pared this proposal on January 3, 1962. He authorized experimental spraying against separate targets that comprised merely 16 of the nearly 60 miles between Bien Hoa and Vung Tau on Route 15.

The State Department wanted no advance notice aside from local and low-key warnings. Still, the Vietnamese government on January 10, 1962, "announced plans to conduct an experiment to rid certain key communications routes of thick tropical vegetation. U.S. assistance has been sought to aid Vietnamese personnel in this undertaking." Because the C-123 spray planes had no armorplating, General O'Donnell voiced concern that advance notice of flights would expose them to Viet Cong ground fire. The 2d ADVON consequently scheduled fighter cover from Farm Gate.

According to the rules then in force, a Vietnamese needed to be aboard each spray plane. The planes were to stay clear of areas where food crops were growing. Province chiefs had to be alerted three days in advance of flights so they could explain the nontoxic spraying to their citizens.

Three C-123s, each fitted with an internal 1,000-gallon chemical tank and removable spray bars attached under the wings, departed Clark and arrived at Tan Son Nhut on January 7, 1962. After poring over aerial photos, the crews flew two familiarization sweeps along Highway 15 before embarking on their first full-scale mission on the 13th. For three days the planes sprayed a 200-meter-wide swath on both sides of selected segments of Route 15. Complete defoliation in ten days was counted on. However the leaves turned brown slowly, the vegetation remained alive, and few immediate military advantages resulted. Several tries at burning the sprayed areas fizzled.

The Viet Cong turned the spraying into a propaganda advantage. They claimed that the spray was chemical warfare and led the peasants to believe it was to blame for all dying plants. A Vietnamese government board established to
P. 114: (Top) C-123 on a defoliation mission.
(Center) Brass sprayers in the rear of a C-123.
(Bottom) C-123K aircraft at Hickam AFB, Hawaii, en route to Vietnam for defoliation activities.

P. 115: (Right) C-123B on defoliation mission near Saigon.
(Center) View from inside a C-123 as it sprays foliage.
(Bottom) USNS Core in Saigon harbor with a cargo of Ranch Hand spray and equipment.
evaluate claims for accidental destruction angered those people whose suits were denied.

On February 2, 1962, a C-123 on a low-level training mission was lost. The cause of the crash was not clear. Enemy ground fire or sabotage was suspected, but the exact reason was never officially proved.  The three crewmen were the first USAF fatalities in South Vietnam.

By February several U.S. officials concluded that the spray project was badly managed. General O'Donnell termed it "a blooper from start to finish." He sought to discontinue the program, reconvert the C-123s to standard transports, and give them to Mule Train. He told Secretary McNamara that the spray operations were a waste of aircraft, and he recommended removal of the tanks and spray plumbing. General Moorman joined O'Donnell in calling the project militarily ineffective, and the State Department labeled it "too reminiscent of gas warfare." In the face of this opposition, McNamara went for continued herbicide experiments. He decided to press ARPA to make the spray work, sending a scientific team to Vietnam in April for a technical assessment. Brig. Gen. Fred J. Delmore, USA, commanding general of the Chemical Corps Research and Development Command, headed the team.

General Delmore quickly discovered what had gone wrong with the Ranch Hand defoliant missions. Most of the plants had been dormant, and the herbicide was a growth-regulating chemical that worked only on actively growing plants. Furthermore, the spray system had dispensed too light a dose of chemicals. The system required readjustment and modifications.

These findings reassured President Diem. He was willing to begin herbicide operations against Viet Cong crops in the central highlands, where guerrillas were seizing food from the Montagnard tribal people. Relocating the Montagnards to strategic hamlets and destroying the crops would cause the Viet Cong to go hungry.

Secretary McNamara agreed to seek approval for the use of herbicides against Viet Cong crops. Ambassador Nolting and General Harkins in July forwarded a specific proposal to allow the South Vietnamese to spray 2,500 acres in Phu Yen Province.

Following the Viet Cong's killing of two Vietnamese perimeter guards near the Bien Hoa Airfield, Admiral Felt suggested spraying the areas around air-strips. Approval came in late June from Washington for defoliating the forest area north of the Bien Hoa runway. Vietnamese H-34 helicopters made these flights in July.

General Harkins next urged that Ranch Hand C-123s treat some 9,000 acres (around fourteen square miles) of mangrove forests bordering the rivers and canals of the Ca Mau Peninsula to deprive the communists of ambush cover. After approval, two C-123s started the spray operations on September 3. Another spray-equipped C-123 sent from the United States joined in later. Finished on October 11, the flights killed ninety to ninety-five percent of the vegetation along the waterway. It was estimated that the view from the air was five to seven times better than before.
This success spurred the Vietnamese armed forces on December 3 to seek widespread defoliation of around 90,000 acres alongside Vietnam's main highways. The State and Defense Departments let Harkins and Nolting approve operations to clear roadides, powerlines, railroads, and areas adjacent to depots, airfields, and other field installations. Other targets took presidential approval. Inasmuch as the Vietnamese now wanted to spray on their own, McNamara wondered aloud why Diem did not buy weed-killing chemicals on the open market and go ahead.44

Viet Cong propaganda scoring defoliation handed Diem's government an unforeseen advantage. The Montagnards, who had been impressed with Ho Chi Minh's victory over the French, came to believe that the power to kill trees would bring victory to the Republic of Vietnam. Many of them left the highlands for resettlement in strategic hamlets. This migration reduced the Viet Cong's food supply, and guerrillas had to switch from fighting to farming.45

In Washington on September 25, 1962, the Vietnamese Deputy Minister of Defense pressed President Kennedy to authorize the use of chemicals to destroy crops. Kennedy agreed a few days later, and the State and Defense Departments authorized Harkins and Nolting to proceed with limited test crop destruction operations as long as they took precautions to prevent damage to innocent people and to feed refugees from sprayed areas. State insisted on approving every crop-destruction target, however.46

The rice crop in Phu Yen Province had matured by this time and appeared to be no longer a valid target. The State Department approved an alternate area in Phuoc Long Province and, on November 21 and 23, five Vietnamese H-34 helicopters treated about 775 acres of rice, potatoes, manioc, beans, and peanuts. This operation destroyed food sufficient to feed 1,000 communists for over a year. During February, May, and June 1963, Vietnamese ground troops sprayed portions of Thua Thien Province by hand.47

In general the Joint Chiefs of Staff favored further spraying, but President Kennedy withheld blanket authority. He did not wish it to appear that Americans were making war upon Vietnamese peasants.48
XI. Air Policy: Too Cautious?

During a conversation with President Kennedy in November 1961, Secretary of Defense McNamara had “volunteered to look after” the Vietnam War. To do this he set up monthly conferences in Hawaii or Saigon. There, he and a Joint Chiefs of Staff member (usually the chairman) met with the Commander in Chief, Pacific Command, the Ambassador to Vietnam, and various component and unified commanders. The conferees discussed problems, courses of action, and progress. They traded views, reports, and briefings, and kept each other current on events in Southeast Asia and in Washington. Secretary McNamara often settled things on the spot, accepting or rejecting subordinates’ suggestions.

A case in point was the first Secretary of Defense Conference held on December 16, 1961, in Hawaii. Mr. McNamara opened the meeting by stressing that the President did not desire to introduce American combat troops openly into Vietnam at that time. The Secretary conveyed his concern over the danger of alienating the Vietnamese people by careless bombing. The Army “has a particularly important role to play,” he said. “While naval and air support operations are desirable, they won’t be too effective, and we should not think they will win the war.” McNamara wanted the C-123s in Vietnam used not for taxi service but for tactical airlift in support of the combat effort, to include drops of materiel and of Vietnamese troops. His one objective in Vietnam was “to win this battle.”

A chief order of business was the CINCPAC plan “to guide” the Vietnamese armed forces in a field campaign against the insurgents. The operations projected were in terms of task forces. Three or four battalions of infantry with supporting artillery and logistic units would attack Viet Cong bases, cut lines of communication, and clear and hold ground gained. No one knew what resources President Diem would give to this program. If Diem refused to take American advice, JCS Chairman Lemnitzer pointed out, the United States would be “in a bad fix.” Mr. McNamara brushed this aside and brusquely told his followers to get on with their jobs.

General O’Donnell, PACAF commander in chief, was impressed with McNamara’s extremely strong statements of American determination to keep Vietnam from falling to the communists. But it soon became evident to him that strong talk did not necessarily mean strong action. The United States had chosen a prudent — perhaps too prudent — course and was accenting ground rather than air action. O’Donnell said that he personally deplored “overcontrol from the Washington level” but “as a soldier would comply with the spirit of the policy to be ultra cautious.” Admiral Felt, CINCPAC, likewise believed that policies curbing air power were scarcely in the best American interest. General LeMay, Air Force chief, was also impatient with “our own military rules to handicap ourselves.” He later reminisced: “If Khrushchev had been running it [the war], he
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couldn’t have done any better, as far as handicapping us, by what we did to ourselves all through the thing from start to finish."

In January 1962 USAF planners felt sure they had solved the problem of creating a “clear, realistic, jointly agreed concept for the elimination of Viet Cong influence.” Their idea called for a quick reaction force of Vietnamese airborne troops, lifted and supported by U.S. or Vietnamese transport and strike aircraft. All would respond to radio calls from villages under communist attack, thus supplying the “missing ingredient of truly effective action in South Vietnam.” This simple and direct reaction to overt enemy assaults on villages would entail nine Vietnamese battalions of paratroopers, ten C-123s, forty T-28s, and eighty H-34 helicopters. Split among several locations, the force would be on twenty-four-hour alert — quick to react to calls for help from communications teams in villages.5

Since Farm Gate was to take part in the program, precise targeting was a must. Guerrilla warfare blurred distinctions. The insurgents disguised themselves as civilians, found shelter among the populace, and depended on innocent inhabitants for food and other items. President Diem emphatically insisted that his airmen exercise utmost care to avoid angering the people by injuring innocents. Carelessness during an air strike could lead to a prison sentence.6

Thirteenth Air Force asked PACAF to lay down rules of engagement for Farm Gate, and the request was referred to CINCPAC for resolution. Admiral Felt stressed caution. The French Foreign Legion in Indochina had tried to work free of restraints hamstringing operations, on the basis that the native people knew that innocent and guilty would suffer alike if they harbored Viet Minh members. The French command had rejected this view, and “more temperate policies for using air power prevailed — although many tragic errors in target designation continued to be made until the end of the war.” According to Felt, a realistic policy pivoted on good air-ground communications and on being “as careful as possible when shooting things up around friendly forces.”7

Farm Gate bombs hit a Cambodian village by accident on January 21, 1962, killing several civilians. The incident raised at the “highest level” of the U.S. government the question of how to select targets without imperiling innocent people. To guide the discussion expected at the next conference attended by the Secretary of Defense, PACAF offered:

We must exercise the greatest possible control and discretion to assure that we achieve our objectives without undue or unnecessary alienation of the civilian populace. If we are to avoid the imposition of highly limiting controls on the application of Farm Gate, we must make every effort to avoid another incident and, in addition, demonstrate the effectiveness of our control and ability to discriminate in the selection and designation of targets as well as in the conduct of air strikes.8

At the February conference, General Anthis depicted targeting and control of air strikes as oriented to protect the lives and property of friendly civilians. He said that all ground force requests for close air support or interdiction were carefully verified as justifiable before being met. Air Force personnel scrutinized every strike request and had recently denied two. Once a daylight strike was
approved, a Vietnamese forward air controller directed it. Anthis knew of no attacks on friendly people.

Defense Secretary McNamara answered the 2d ADVON commander by spelling out guidelines. Air Force personnel were not to engage in strikes on Cambodian territory. They were to balance risk against gain. For example, a mission was probably unacceptable if eight Americans were training a single Vietnamese, or if there was a chance of killing innocent people to get a few Viet Cong.

By reason of this policy, more than half of the T-28s flying strike missions in 1962 returned to base with unused ordnance. One USAF forward air controller had seen Vietnamese troops after an engagement "put 60 artillery rounds into a village for no apparent reason and kill women and children." Yet he knew of no instance when "we indiscriminately went into any area and just for the heck of it bombed and strafed." In contrast, armed helicopters seemed almost free of the rules of engagement. These craft had no rigid target selection, no radar control for target location, and no forward air controllers to monitor their firing.

During the night of March 1, 1962, the Viet Cong stormed an outpost about thirty miles north of Saigon. The call for help flashed to the air operations center thence to Farm Gate. An SC-47 flareship and two T-28s (carrying napalm, rockets, and .50-cal machineguns) scrambled, with radar at Tan Son Nhut vectoring them to the scene. Under the light of the blossoming flares, the T-28s pummeled the enemy. He broke off the assault and the outpost held. Five communist bodies were found the following day, along with evidence that more had been wounded.

On March 3, I1 Corps asked for an immediate strike on a Viet Cong meeting near a village 105 miles northeast of Saigon. After clearance by Field Command, the air operations center sent one B-26 and two AD-6s, loaded with napalm, fragmentation bombs, rockets, .50-cal machineguns, and .20-mm cannon. The aircraft arrived to find the Viet Cong in the midst of a training exercise. The strike killed twelve.

At times coordination failures hurt operations. On March 2, for example, eleven U.S. Army helicopters lifted and landed four ranger companies, a reconnaissance company, and a platoon of 105-mm howitzers in the Vinh Binh area to encircle a Viet Cong village. The Vietnamese and Farm Gate gave air cover with two T-28s and two L-19s. But the ground units were in the wrong places, and air-ground communications were absent. Although the two strike aircraft and the two liaison planes were overhead and available, they could deliver no supporting fire. The ground troops killed one Viet Cong and captured thirty-three suspects.

While lapses in coordination and communications marred some operations, results in general infused mild optimism. On March 4 a Vietnamese L-19 serving with an army task force spied a company of Viet Cong (fifty to seventy men). They were situated near the bend of a river about thirty miles northeast of Tan Son Nhut. Vietnamese AD-6s scrambled within fifteen minutes, armed solely with 20-mm cannon since the planes were forbidden to carry bombs. Asked to
assist, Farm Gate flew a series of strikes. Vietnamese reports the next day claimed fifty to sixty Viet Cong dead. A U.S. advisor put the figure at twenty-five.\textsuperscript{13}

As MAAG told Defense Secretary McNamara on February 19, 1962: "South Vietnam had earlier been described as a country going down a steep slope to disaster. We can't say that the direction has been reversed, but for the moment the slope has leveled out a bit."\textsuperscript{14}

For Farm Gate personnel the slope still seemed to be downhill. Their tasks were largely routine, and morale sagged. Being specially chosen, highly motivated survivors of rigorous training and selection, they expected to work with friendly guerrillas fighting behind enemy lines. But apart from a few challenging Special Forces missions, they performed close air support, airlift, medical evacuation, and psychological warfare — not at all what they had volunteered to do. The rules of engagement stymied these men — carry Vietnamese insignia and a Vietnamese airman, and do nothing that the Vietnamese Air Force can do itself.\textsuperscript{15}

A chance to tackle something more exacting in psychological warfare had arisen in December 1961. Because certain areas controlled by the Viet Cong were open only to counterpropaganda by air, 2d ADVON turned to Farm Gate for testing loudspeaker and leaflet operations. Targets embraced the town of Ban Me Thuot, Pleiku, and Kontum, along with the villages of Polei Kleng and Polei Krong. Farm'Gate planes carried out the broadcast and leaflet flights. To stave off starvation in Polei Krong, the aircraft further dropped rice and salt.\textsuperscript{16}

Brig. Gen. Edward G. Lansdale, USAF counterinsurgency specialist, questioned the rationale of the tests. He suggested that unless technical experts knew precisely what they wished to achieve, probably nothing could be accomplished.\textsuperscript{17}

On January 30, 1962, 2d ADVON put in for three officers, two specialists, and one clerk, all well-versed in "military-political-economic-psychological aspects" of this type of warfare. They would develop, test, and conduct operations in the "ideal environment" of South Vietnam. Missions suggested were dropping leaflets, food, and clothing. Unfortunately, no psychological warfare specialists were on hand. There had been several hundred trained officers in the early 1950s, but the Air Force had inactivated psychological warfare units in 1958.\textsuperscript{18}

Farm Gate nonetheless flew seven missions from December 14, 1961, to February 11, 1962, dropping leaflets and making aerial broadcasts. The initial flights impressed Vietnamese villagers, but speaker quality was marginal. For the messages to be heard from the speakers in the belly of the SC-47, the run over the target needed to be at 600 feet at an airspeed of 100 knots or less. Even then, the message could not exceed sixty seconds. The speakers were later mounted on a rack in the plane's door. This let the aircraft circle an area while a crewman aimed the speakers at a specific spot. Still, the run had to be at a dangerously low 500 feet.

On February 11 an SC-47 took off in good weather for a routine leaflet mission south of Da Lat. The aircraft crashed for reasons unknown, killing eight Americans (six Air Force and two Army) plus one Vietnamese. This flight was
portrayed without success as an attempt to train the lone Vietnamese aboard. Press and congressional reports characterized as "fiction" the labeling of American missions as "solely in the transportation and training of Vietnamese units."

During the third Secretary of Defense Conference in Hawaii in February, Mr. McNamara said he wanted the Vietnamese to take over psychological warfare operations as soon as they could equip their C-47s with speakers.

Admiral Felt, CINCPAC, remarked that, although U.S. personnel "engaged in combat" from time to time, this was purely incidental to their training missions. He deemed these combat ventures as nothing more than support operations, and said "this should be fixed in the minds of the pilots and other U.S. personnel." McNamara then ordered action "to eliminate references to U.S. activities as combat operations; they are to be spoken of and reported as training or support activities regardless of the fact that incidental combat may be involved." To inquiries from the press, McNamara's office underscored the U.S. role as limited to advice, logistics, and training.

United Press International published the essence of the Farm Gate combat story on March 9, 1962, reporting that U.S. airmen for two months had taken a direct part in attacks, and that Vietnamese had acted as copilots on these flights. According to the official explanation, the story added, this was an emergency measure until the Vietnamese Air Force could be trained. General Anthis, 2d ADVON commander, commented on the story's origin: "Due to the joint USAF-VNAF status of Farm Gate and the large number of people of both nationalities involved, it is extremely difficult to maintain strict secrecy concerning this operation."

This situation bred difficulties regarding the amenities of life in the field for Americans. The first USAF arrivals had been hurried to South Vietnam to operate under wartime conditions. They and their successors over several years were bound by peacetime directives and procedures. These strictures were rendered more onerous by Secretary McNamara's centralizing decision-making at the highest Defense levels. Freshly arrived officers and airmen had their earliest brush with Vietnam at an airfield that was not a USAF base. At a military or civil Vietnamese base, the Air Force was a tenant because the U.S. government adhered to Article 18 of the Geneva agreement forbidding new military installations in South Vietnam.

The physical layout of Vietnamese bases was crude. At some the main roads crossed runways, and at others the roads sliced through military areas next to the runways. Many fields wanted fences. Not until 1965 were there revetments to shelter aircraft.

Tan Son Nhut, the Saigon airfield, was an international facility run by the Vietnamese Department of Civil Aviation. The Vietnamese Air Force was a tenant located in the southwest part of the field. The U.S. Air Force was supposed to approach the Department of Civil Aviation through the Vietnamese Air Force. In practice, however, the Americans made contacts with the government civilian aviation personnel who could give help and support. The Air Force borrowed one side of a hangar and an officer for the flight line. An arbitrary
announced flight control — any USAF aircraft operating at Tan Son Nhut would be under 2d ADVON authority and would file its flight plan with base operations. The Army and MAAG cooperated in filing flight plans and juggling parking space. Space was so scarce that the alert pad blocked the flow of planes taxiing for takeoff. But the civilian authorities were understanding and helpful.

Bien Hoa was about ten miles from the outskirts of Saigon. This airfield’s chief problem, aside from limited runways, was security. The field was garrisoned by a battalion of regular infantry, reinforced by a rifle company, two mortar companies, four armored cars, and two 105-mm howitzers. A company of rangers provided distant patrols, and a sixty-man Vietnamese Air Force police detachment gave interior security. Farm Gate formed twelve fifteen-man combat teams, each with at least one Browning automatic rifle, and fused them into base defense plans. The flight-line area was the final defensive position.

In general USAF personnel coped with the poor facilities, but the supply picture was bleak. Paperwork was sketchy on the stocks prepositioned in South Vietnam before the Air Force buildup. Most POL came through the port of Saigon and was distributed commercially, a system vulnerable to interruption and blackmail. There were no on-hand reserves of electric generators, portable buildings, bulldozers, crash firefighting equipment, graders, or construction equipment. Due to the distance, expendable items trickled in from the United States through Clark. Large items coming by ship took sixty days.

The supply problems had a number of offshoots. In late February 1962, for example, 2d ADVON requested the removal of grass and the renovation of fencing and lighting at the transmitter site. There was no action until a grass fire nearly destroyed antennas, cables, and the building itself. The grass was bulldozed the next day, but nothing was done to fix the fences and lights. Thirteenth Air Force refused a March request for six hundred dollars to shelter the TSC-15 vans, in which the daytime temperatures of the working areas rose to 130 degrees Fahrenheit. Thirteenth suggested that the workers be moved to tents.

Men departing the United States for Vietnam duty in many cases did not know their destination in advance. Unable to bring useful items with them, they often went to the nearest town and bought minor things out of their own pockets. MAAG was generous and shared its meager stocks informally. Scrounging was frequently resorted to. Short supplies, particularly of paper, affected billeting, mess, pay, and mail.

In the early days, the cramped quarters were lean-to tents or quickly built Vietnamese-style hutments. Numerous rats and insects made it difficult to sleep. There was no hot water even after USAF personnel had been in the country for a year. Offices were crowded and desks, chairs, and tables often improvised.

After adjusting to their quarters, the new arrivals faced hazards in the mess. Baked goods and ices were sources of infection. Unsanitary practices in local baking firms finally ended local procurement. There was too little refrigeration space under U.S. control, and ice freezers for the field were not to be had. Locally
hired employees at snack bars in officers’ and service clubs were poorly supervised. The outcome was a high sick rate.  

No wonder that General LeMay, during his Vietnam visit in April 1962, found USAF aircraft to be underutilized.

Lowered vitality and loss of energy among the men grew out of chronic low-level fevers, dysentery attacks, and too few fresh fruits and vegetables. Medical detachments of the U.S. Army gave local area medical support. Hospitalization became available on April 18, 1962, when its 8th Field Hospital opened at Nha Trang.

Pay was erratic. Checks regularly arrived late and at times never. Men could not meet mess bills and travel expenses. Emergency casual payments often resulted in overpayments.

Mail service was primitive. Units outside of Saigon received no regular deliveries, and no arrangements existed to buy stamps, cash money orders, or dispatch classified mail. Mail came through Clark on Mondays, Wednesdays, and Fridays. The U.S. Army post office in Saigon was closed on Saturdays and Sundays. Recipients of classified or registered mail were notified informally and needed to make their own delivery arrangements.

Aggravating these problems were austere maintenance procedures, 2d ADVON’s unconventional organization, adherence in Washington to peacetime practices in procurement and purchase, and the general inability to forecast the number of Americans committed to South Vietnam. Ironically, USAF personnel were not in the jungle with guerrillas but were for the most part in or near metropolitan Saigon, a seaport and industrial center of almost two million people in 1962. There, the Air Force engaged in routine tasks and trained the Vietnamese Air Force, which began to expand and to fly more operational missions.
XII. Farm Gate and the Vietnamese Air Force

Farm Gate, Detachments 7 through 10, and miscellaneous units contained 838 USAF personnel by the end of 1961. Together these units made up a modest strike, photo-reconnaissance, and airlift force. But far more significant, they were the nucleus of a rapidly expanding American effort. Since the rules of engagement confined USAF planes to missions the Vietnamese were unable to perform, strengthening the Vietnamese Air Force was all-important.

The 1st Fighter Squadron at Bien Hoa owned twenty AD-6s, each capable of flying one operational sortie per day. The 2d Fighter Squadron at Nha Trang was being readied for combat. Because it was to receive thirty T-28As and fourteen T-28Bs, the pilots would require transition training in gunnery, bombing, and rocketry. The 1st, 2d, and 3d Liaison Squadrons had fifteen L-19s apiece and needed more pilots. Hence additional officers would undergo flight training in the United States.

The AD-6 pilots were proficient in daytime flight, but their former carrier aircraft lacked landing lights. This and the frequently inoperable flight instruments prevented pilots from gaining experience in night and all-weather flying. They showed slight interest in flying night combat, even though the Viet Cong operated mostly during the hours of darkness.

To secure combat missions, Colonel King had proved that T-28s and B-26s could fly night missions under flarelight furnished by SC-47s. But when saddled with training the Vietnamese, the Farm Gate commander was surprised and disappointed. He continued to discuss with General Anthis, 2d ADVON commander, whether training was the cover for combat or the primary mission. As King later frankly admitted, he “resisted” Anthis’ instructions.

Grudgingly, Farm Gate commenced the training. Vietnamese AD-6 pilots served as crewmembers on B-26s and T-28s, but disliked flying in the T-28 rear seats. Yet, they could not take over the front seat on combat missions until they were qualified in every respect. At that point no need existed for a Farm Gate instructor in the rear seat. Backseat combat training was more political than practical.

The basing of Farm Gate and the Vietnamese AD-6s at Bien Hoa might have eased combined missions, but the air operations center went on issuing separate orders. Colonel King nevertheless promoted training and demonstrated that air detachments could operate from remote locations a long while. This success eventually moved the 1st Fighter Squadron to stage two AD-6s each to Pleiku and Da Nang. King also sent four T-28 pilots to Nha Trang to give Vietnamese instructors flight training.

More to Farm Gate’s liking was the mission of January 3, 1962. Alerted to Viet Cong sampans drawn up under camouflage south of Saigon, Colonel King
and Lt. Col. Robert L. Gleason made an afternoon flight and took photographs of the exact spot. Shortly after dark, King led a bomb and rocket strike. The SC-47 flareship approached the target area with the T-28s in trail and about 2,000 feet higher. After the flares ignited, the strike aircraft swooped down and demolished the enemy boats. Photos revealed that one 500-pound bomb, dropped by Capt. William E. Dougherty, scored a perfect strike in the middle of the sampans.²

Such rapid reaction induced the joint operations center to place an SC-47 on strip alert, ready to join T-28s and B-26s in night action. While these tactics failed to wipe out enemy units, they forced the Viet Cong to break off attacks and fade into the jungle. Meanwhile, Vietnamese C-47 crews were sufficiently trained by February 1962 to fly night missions with Farm Gate.³

Farm Gate experience in the first months of 1962 dictated a change in ordnance loads. The detachment sharply cut back on general purpose bombs, and shifted from the 250-pound bomb to the M-1A2 cluster of six 20-pound bombs. By June, Farm Gate upped its use of rockets, napalm, and strafing. Sometimes more than one canister of napalm was required to burn a hole in the ground cover.

Strike aircraft inhibited the Viet Cong from firing. If the aircrews spied the source, they quickly opened up with formidable firepower. The T-28 packed two .50-caliber machineguns, the B-26 eight. Both planes carried bombs and rockets.⁴

The white smoke of the M-19 marker dissipated too swiftly, while the aircrews rarely saw the red smoke of the M-18 through the jungle canopy. Smoke bombs in general were unreliable, and the method of dropping them on poorly defined targets was “most ineffective.”⁵

The first combined American-Vietnamese air operation occurred near the end of December 1961. Two U.S. Army helicopter companies whisked 360 Vietnamese troops to five landing zones in the Viet Cong-dominated Zone D, then several days later brought in additional troops. A Vietnamese L-19 forward air controller and two AD-6 bombers orbited the area but saw no targets. The troops failed in their main mission — capture of a radio transmitter — but killed two Viet Cong, wounded one, and captured forty-six suspects.

A larger operation took place on January 5, 1962, to rescue prisoners in a Viet Cong camp near Saigon. A Vietnamese forward air controller directed AD-6s, T-28s, and B-26s to fly preparatory strikes. Under this cover, thirty-one H-21 helicopters shuttled in 1,000 Vietnamese troops. These efforts went for naught — the information about the prison camp proved to be erroneous.⁶

A number of the problems in search-and-destroy operations stemmed from three factors: preliminary air reconnaissance tended to destroy surprise, plans on occasion were too complex for the fledgling Vietnamese Air Force to carry through, and coordination between ground and air units was weak.⁷

The air defense system likewise left much to be desired. Since the Soviet Union had transport aircraft at Hanoi, a key aim of the American presence was to deter this airlift from extending to Laos and from affording air support to the Viet Cong. Rumors in early 1962 told of Viet Cong in the central highlands
receiving secret air resupply drops. Time and again the air warning radars at Tan Son Nhut and Da Nang together with the light radar at Pleiku picked up unidentified tracks. At times these turned out to be tricks of the atmosphere, but often were U.S. Army aircraft on flights the reporting center knew nothing of. On the other hand, the Da Nang radar could not detect planes flying at low and middle levels because the terrain to the west screened them. Furthermore, the AD-6s, T-28s, and B-26s were unsuitable for intercepting communist aircraft penetrating South Vietnamese airspace. In February 1962 General O'Donnell called for unified air action. To establish "law and order in the air," he suggested that the air operations center control and coordinate all air operations, including helicopter combat support.  

Two mutinous Vietnamese flyers first tested the air defense system, designed to signal communist intrusion. On the morning of February 26, 1962, the two diverted their AD-6s from a planned strike in the delta, and zeroed in on President Diem's palace. The 1st Fighter Squadron scrambled two flights of AD-6s to intercept the rebels, but the planes merely gathered hits from small-arms fire. Farm Gate aircraft took to the air to elude possible destruction on the ground. Antiaircraft fire downed one of the two attacking planes, and its pilot was captured. The other escaped to Phnom Penh, Cambodia, where he emerged unscathed from a crash landing. Interrogation of the captured flyer confirmed that the two pilots were engaged in a vendetta against Diem's brother, Ngo Dinh Nhu.

Although there appeared to be no general plot against the government, Diem grounded the Vietnamese Air Force temporarily. Later he permitted the Vietnamese strike planes to carry only 20-mm ammunition. Still later he ostensibly authorized the planes a full array of ordnance, but the Joint General Staff restricted bombloads for missions in II and III Corps. Ambassador Nolting secured permission from Washington for Farm Gate aircraft to support ground operations. To dispel the impression that the United States was taking over the fighting, AD-6s had to accompany American planes.

In March 1962 a total of 1,861 incidents (attacks, acts of terrorism, sabotage, and subversion) stirred apprehension that the communists were about to step up the war. Pleiku radar on the evening of the 19th showed seven unknown flight tracks over the central highlands. Farm Gate scrambled a B-26 from Bien Hoa, and when it reached the area, radar control placed the aircraft directly over one of the tracks. The crew saw nothing. The next day, reconnaissance pilots noticed some bundles in the trees. On the night of the 20th, Tan Son Nhut radar detected unknown tracks leading out of Cambodia. Two Farm Gate T-28s were scrambled but the tracks faded. Soon after these T-28s were recalled, Pleiku reported ten to fifteen low-altitude tracks emerging from Cambodia. One SC-47 and two RB-26s were dispatched from Bien Hoa. The SC-47 dispensed flares while the RB-26s searched in vain.

Upset over the sharp rise in Viet Cong incidents, President Diem asked for U.S. jet interceptors to deal with enemy overflights. Ambassador Nolting quickly cleared the request with Washington. On March 22 the 405th Tactical Fighter
(Above) Vietnamese officers and American advisors plan an airlift of Vietnamese paratroopers at Tan Son Nhut.

(Top right) 1st Lt. Wilfred G. Narr demonstrates airlift maneuvers with model of a T–28 aircraft as two Vietnamese students look on at Moody AFB, Ga.

(Right) AIC H. R. Wilson and AIC R. L. Fleury install rockets into a B–26 bomber at Bien Hoa.

(Below) F–102 Delta Daggers.
Wing deployed a detachment of the 509th Fighter Interceptor Squadron from Clark Air Base to Tan Son Nhut. The detachment’s aircraft consisted of three single-seat F-102s and one TF-102 with side-by-side seating. The Joint Chiefs of Staff authorized Americans to engage and destroy hostile aircraft encountered over South Vietnam. The speedy arrival of the F-102s pleased the Vietnamese government. Still the air defense system was far from perfect. In training exercises, the F-102s flew much too fast to intercept the slow liaison planes that acted as enemy intruders. Experience also taught that two pilots in a TF-102 had a better chance to intercept than one pilot in an F-102. Further TF-102s were therefore drawn from the Fifth and Thirteenth Air Forces. On July 21 Admiral Felt ordered three Navy AD-5Q interceptors from Cubi Point, Philippines, to relieve the F-102s. From then on, F-102s and Navy interceptors alternated six-week tours of air defense duty.

As air defense and traffic control improved, the unknown radar tracks diminished. To help radar tell friendly from enemy planes, MACV on August 22 ordered every American military aircraft to emit Identification Friend or Foe impulses if equipped to do so. When months passed without enemy air activity, General Harkins said it was certain there was “no air battle in Vietnam, and there are no indications that one will develop.”

The sudden jump in Viet Cong incidents during March 1962 led USAF officers to raise the question of enlarging Farm Gate with four B-26s now in the Far East and with four T-28s. They reasoned that B-26s were the best tactical aircraft for counterinsurgency, T-28s were needed for detachments at smaller airfields, and Vietnamese forces were still learning how to use air power with ground operations. General Harkins and Ambassador Nolting backed the proposal. Defense Secretary McNamara, however, noted that the Vietnamese 2d Fighter Squadron was becoming operational. He asked how much longer American pilots had to fly with the Vietnamese. General Anthis replied that Farm Gate would have to serve as a demonstration force and to check the state of Vietnamese training and standardization for quite a while. McNamara okayed the request but delivery of the planes to Farm Gate was delayed due to the Vietnamese Air Force buildup.

During General LeMay’s Vietnam visit in April 1962, the initial expansion of Vietnamese strike aircraft neared its end. The thirty USAF C-47 pilots assigned to the 1st Transportation Group had released seasoned Vietnamese pilots to fighter cockpits. Moreover, twenty-five T-28 pilots were combat-ready for the 2d Fighter Squadron. With thirty flying hours a month planned for T-28s and twenty-five for AD-6s, the Vietnamese could complete 140 T-28 and fifty-five AD-6 sorties each week. Since the training of T-28 pilots was drawing to a close, Farm Gate found it harder to get Vietnamese crewmen for its flights. Though LeMay noticed marked improvement among the Vietnamese, he doubted they could meet all their operational demands for some time to come. Because Farm Gate was flying less than it could, LeMay wanted the crews to log more missions. This would allow American airmen rotating through Vietnam to...
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attain valued experience that might well be needed elsewhere. He suggested relaxing the restrictions calling for a Vietnamese crewman to be aboard Farm Gate planes and confining Farm Gate to offensive missions beyond the competence of the Vietnamese. 17

General LeMay won little support for these proposals in Washington. Secretary McNamara sought to shave American participation in Vietnam, so as to attain an all-out Vietnamese military effort. Counterinsurgency doctrine required indigenous forces to fight their own war. McNamara was thus interested in having the Vietnamese take over the Farm Gate planes as soon as possible. 18

Hampered by the original rules and restrictions and the scarcity of Vietnamese trainees, General Anthis secured the assignment of eleven Vietnamese aviation cadets to Farm Gate. Until they could attend flight training in the United States, the cadets served as the Vietnamese member of every Farm Gate crew. 19

Based at Nha Trang but with a detachment of six T-28s at Da Nang, the 2d Fighter Squadron became fully operational in mid-1962. This afforded much-needed air power in the central and northern areas of Vietnam, freeing the 1st Fighter Squadron and Farm Gate for operations in the south. As a result, Vietnamese and Farm Gate sorties multiplied, mainly for interdiction and close support. Still the Vietnamese asked for too few air missions. They neglected to have aircraft cover convoys and trains, to escort helicopter assault operations, and to fly even more interdiction and close support strikes.

But augmenting the Vietnamese Air Force seemed to have been successful. Secretary McNamara was so pleased with the progress that he told General Harkins to firm up a program for phaseout of major U.S. combat, advisory, and logistic activities within three years. 20

The Secretary was unaware of the glaring deficiencies that impeded the Vietnamese. Pilots continued in short supply and many of those flying needed more training. The two fighter squadrons had fewer than a dozen qualified flight leaders, and ground personnel were generally inefficient. The T-28s lacked ample firepower and would someday have to be replaced, calling for more pilot training. A lack of proficiency in night and all-weather flying diluted efficiency. Rather than the average of one hour or less, Vietnamese turnaround time between missions averaged between two and three hours. The fastest scramble time for a Vietnamese C-47 flareship was forty minutes, and over an hour was normal. The Vietnamese were cleared to operate with a full array of ordnance, but their strike aircraft were armed solely with napalm, rockets, small fragmentation bombs, and cannons. They were reluctant to move aircraft to advanced locations because of poor housing and messing at Da Nang and Pleiku, and the low pay for temporary duty.

General Anthis estimated that the two Vietnamese fighter squadrons, with twenty-seven T-28s and twenty-two AD-6s, should generate 1,470 operational sorties a month — seventy percent for combat and thirty percent for training and maintenance. Actually an average of seven AD-6s, eleven T-28s, eleven L-19s, and eight C-47s were available each day to the tactical air control system.
Since the number of Vietnamese combat sorties fell short of meeting the rising demands for air missions, Farm Gate operations reached new high levels. By August it was clear that Farm Gate had to have fresh aircraft and crews. The coming of two new U.S. Army helicopter companies in September meant even greater requirements for escort and supply sorties by strike aircraft. This clashed with Secretary McNamara's desire to phase out American units.21

General Anthis had foreseen that mission demands would compel Farm Gate planes to stretch beyond monthly programmed flying hours. He suggested that additional USAF units be allocated to Vietnam, chiefly to allow strike teams to be kept permanently on station at Pleiku and Soc Trang. Thirteenth Air Force in mid-August sent Farm Gate four B-26s from Far East assets. 22

Farm Gate continued to fly too many hours, and in September Anthis asked for ten more B-26s, five T-28s, and two C-47s. General Harkins made no reply, but PACAF recommended that the Air Staff put the proposal on the agenda of the October Secretary of Defense Conference. Gen. Walter C. Sweeney, Jr., commander of Tactical Air Command, and Brig. Gen. Gilbert L. Pritchard, Special Air Warfare Center commander, agreed that the Air Force could furnish the planes and crews. However, they cautioned Anthis to "go slow" in adding to Farm Gate until he was completely convinced that the Vietnamese were doing as much as they could. Sweeney did not want Farm Gate "to become a crutch to compromise progressive and objective development of indigenous capabilities."23

Allegedly to confuse the Viet Cong, the Vietnamese renumbered their squadrons in September.24 With the new designations went an emphasis on the organizational unity of the Vietnamese Air Force. Perhaps the structure was partly inspired by the proposal of the U.S. Army Chief of Staff, Gen. George H. Decker, to transfer Vietnamese helicopter and liaison squadrons to the Vietnamese army. 25

Securing the go-ahead from the Air Staff in October to give additional aircraft to Farm Gate, PACAF suggested this action to CINCPAC. Briefed on October 8 in Hawaii, Defense Secretary McNamara was still bent on building a wholly adequate Vietnamese Air Force. He said there should not be 130 but 300 or more Vietnamese officers taking flight training in the United States. Since no Vietnamese pilots were in training to fly B-26s, the Secretary asked Admiral Felt to explore the prospect of procuring thirty Chinese Nationalists for the Vietnamese C-47s. This would release thirty transport pilots for B-26 transitional training. As for Farm Gate expansion, McNamara said, if General Harkins needed a bigger program, he should present his case to the Joint Chiefs of Staff. He himself was "cool" to the idea, for it was contrary to the President's desire to build indigenous forces. Farm Gate ought to train Vietnamese rather than to operate. 26

Farm Gate operations in August had soared to sixty-five percent over those in July. But in September they had to be pruned to thirty-seven percent of the July totals, owing chiefly to the one-crew-per-aircraft Manning ratio — not enough to sustain the high rate of missions. The Vietnamese wanted the eleven aviation cadets returned for language training before going on to the United
States to become pilots. To furnish the crewmen required on Farm Gate planes, the Vietnamese Air Force sent fifteen noncommissioned officers to Farm Gate. This plugged the gap but was a subterfuge, because the enlisted Vietnamese were uninterested in flight training. When General Moorman, Thirteenth Air Force commander, heard of the arrangement, he urged Anthis to do his best to meet McNamara's wishes. 27

Admiral Felt visited Vietnam in late October and talked with Anthis. He said Vietnamese opposition had scuttled the prospect of using Chinese pilots to fly Vietnamese transports. Any Farm Gate growth would have to be small and piecemeal. 28

Acting on Anthis' suggestion to shore up Farm Gate, General Harkins in November asked for five T-28s, ten B-26s, and two C-47s. More, he said, would likely be required in the future. Admiral Felt routed the request to the Joint Chiefs, adding that he saw no other way to secure the urgently needed combat air power. 29

The Joint Chiefs of Staff well knew that President Kennedy wished the Americans to prepare the Vietnamese to fight their own war. Hence in November and December the chiefs carefully weighed the question of bolstering Farm Gate. They likewise plumbed the oft-stated position that counterinsurgency was for the most part a ground war, with air forces accounting for maybe ten percent of the effort. Some USAF officers viewed counting Viet Cong casualties as an "unpleasant task" and "not necessarily the military objective." Even so, statistics on the number of enemy killed, wounded, and captured were important. In all known cases where ground forces entered areas struck by air, their actual body count exceeded aircrew claims. (Of the estimated number of enemy casualties in 1962, twenty-eight percent were due to Vietnamese and American air power.) Yet air operations did more. They shrunk the enemy's options, crimped his movements and attacks, flew in men and supplies to assault him, protected surface convoys and trains as well as heliborne assaults, and thwarted the foe from massing large forces in the field. Air power had proved — at least to USAF officers — that it held equal rank with ground operations in any counterinsurgency venture. 30

This assessment was not altogether shared in Washington. Following a visit to Southeast Asia in December 1962, Roger Hilsman, Assistant Secretary of State for Far Eastern Affairs, and the President's Special Assistant for Far Eastern Affairs, Michael V. Forrestal, reported:

On the use of air power and the danger of adverse political effects, our impression is that the controls on air strikes and the procedures for checking intelligence against all sources are excellent. In spite of this, however, it is difficult to be sure that air power is being used in a way that minimizes the adverse political effects . . . and the use of air power is going up enormously. 31

In December the Joint Chiefs recommended expanding Farm Gate, so it could keep abreast of the burgeoning requests for air support. The Secretary of Defense concurred, the State Department agreed, and on the last day of the year the President approved the requested increase in Farm Gate aircraft. 32
In World War II and the Korean conflict, interdiction had slowed the flow of enemy forces, supplies, and equipment into and within battle areas. In Vietnam, according to General Anthis, "the most lucrative targets" were Viet Cong training areas, troop concentrations, supply depots, and sampans. Admiral Felt and General O'Donnell had the same impression. Interdiction air attacks against Viet Cong base areas held a special attraction because the Vietnamese ground forces seldom penetrated to them.¹

Yet air interdiction was very complex. The Viet Cong rarely wore distinctive uniforms, and they mingled freely with civilians. To tell them from the general populace called for timely intelligence and reliable aerial reconnaissance. Unfortunately, the Vietnamese Air Force owned but two C-47s rigged with cameras for day photography. The single air photo intelligence center and its twelve photo observers were situated in the 3-2 division of the Joint General Staff. The L-19 observers could do visual reconnaissance, but the best of them were being shifted to tactical fighters.²

Able Mable RF-101s operated out of Don Muang Airport near Bangkok, Thailand. They sustained a daily sortie rate of 2.8 flights, and photographed high-priority areas of interest to MACV and the Vietnamese. When over South Vietnam, these planes as a rule staged through Tan Son Nhut, where they turned over their film to the small USAF photo processing cell for interpretation. Although the RF-101 was good for general reconnaissance of clearly fixed targets, it was not suited to spotting an enemy who hid under heavy foliage by day and moved at night. Furthermore, processing and interpreting the photography in Saigon, then delivering it to requesting units by U.S. Army courier plane, usually took several days. Some ground commanders complained that the interval between a request and a delivery was at times thirty to forty-five days.³

Intelligence from members of the enemy forces was needed, and it was scarce. Starting in December 1961, U.S. intelligence advisors did their best to teach their methods to Vietnamese. Besides the 44 specialists in MACV J-2 (Intelligence), 230 Americans worked with Vietnamese units in the field. Unproductive from the USAF point of view, MACV intelligence was oriented toward ground operations.⁴

Normally, Vietnamese interrogations of prisoners should have yielded significant information. But the law authorized the military to hold prisoners only two days before handing them over to provincial authorities for a court hearing. This was not time enough to learn about enemy activities vulnerable to air interdiction.

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Vietnamese army units in the field, provincial officials, and covert agents could request Saigon for specific strikes. If Saigon approved, Vietnamese pilots were free to attack these targets, usually marked by air observers. While USAF officers were not empowered to question an approved strike, General Anthis asked for “positive control” by radar or forward air controllers when Farm Gate aircraft took part. Targets were often described in vague terms like “groups of huts,” “troop concentrations,” or “VC strong points,” and were frequently hidden under jungle cover.5

In spite of precautions air strikes were dangerous, particularly in heavily populated and poorly mapped regions. In January 1962, for example, Vietnamese officers wanted an air strike at dawn on the Viet Cong-held village of Ba Thu in the Parrot’s Beak close to the Cambodian border in War Zone C. Because the Vietnamese could not handle predawn takeoffs, Farm Gate was asked to fly the mission. At first Colonel Gleason, Farm Gate commander, thought the target too close to Cambodia, but accepted the task when the Vietnamese labeled it crucial.

Radar at Tan Son Nhut monitored the flight, warning the planes as they neared the canal that supposedly was the border. The aircraft failed to receive the message, but an SC-47 that had performed weather reconnaissance was flying back and forth over the canal to mark it. From another SC-47 positioned along the border, Colonel Gleason led and an airborne coordinator directed the strike. As eight T-28s and three B-26s bombed, rocketed, napalmed, and strafed, the Minister of Defense and the III Corps commander watched from a C-47.

The Farm Gate commander felt sure no one had made a mistake. Yet a few days later, the Cambodian government charged T-28s with having crossed the frontier, killed a villager, and injured three others. The Vietnamese defense minister shrugged off the protest, saying that the whole area was a “VC hot bed.” The State Department, however, wished to prevent disruption of Vietnamese-Cambodian relations. At American insistence Saigon apologized and awarded compensation. General Anthis, 2d ADVON commander, forbade Farm Gate to strike within five miles of the border during daylight and ten miles at night. Moreover a forward air controller, airborne or on the ground, had to mark the targets. These restrictions might have afforded the Viet Cong complete sanctuary along the border, but the rules did not apply to Vietnamese pilots who could operate more freely.6

Toward the end of January, all available Vietnamese and Farm Gate planes at Bien Hoa, Pleiku, and Da Nang simultaneously attacked fourteen carefully pinpointed targets in five areas. After-action reports revealed good results. The defense minister said the strikes were so timely and accurate that the Viet Cong suspected spies in their midst. All the same, top American officials had nagging doubts about the validity of the targets selected by the Vietnamese. They stressed to the Joint General Staff the value of intelligence, proper controls, and serious poststrike assessments.7

Admiral Felt, CINCPAC, knew the problems of bombing areas where friendly and hostile people intermingled. Impressed by Vietnamese officers who
wanted to avoid using weapons against innocent persons, he sponsored better air-ground communications for close air support. At the Secretary of Defense Conference on February 19, 1962, General Anthis showed how air interdiction hurt the Viet Cong. Defense Secretary McNamara evinced interest in using flares for strikes to relieve outposts under night assault. He ordered CINCPAC and MACV to furnish hamlets cheap but efficient short-range VHF-FM voice radios, so they could call for help when attacked. The Secretary warned that U.S. advisors were to do nothing that the Vietnamese could do for themselves, and were to risk hazards only when inescapable.

Well-managed interdiction based on hard intelligence worked remarkably well. On March 2 the II Corps commander requested an immediate strike against a group of Viet Cong holding a meeting in the village of Hung Nhon. The air operations center validated the request and dispatched two Vietnamese AD-6s and a Farm Gate B-26. They killed at least twelve. Even so, the issue of haphazard air attacks lived on. Two U.S. Army advisors informed Army Brig. Gen. Harvey J. Jablonsky, the MACV J-4 (Logistics), that the Viet Cong were exploiting strafing and bombing attacks for propaganda purposes. By removing just the killed and wounded males, they gave the villagers the idea that the women and children left behind were the targets and victims of air strikes. Jablonsky passed this information on to Ambassador Nolting, who on March 3 met with Generals Harkins, Timmes, Jablonsky, and
Anthis. Nolting at first thought of curtailing air activity, but Jablonsky would not cite instances of air attack. Harkins then pointed out that tighter curbs would benefit merely the Viet Cong.  

General Jablonsky in Hawaii repeated the charge he had made in Saigon, and the question was reexamined at the Secretary of Defense Conference of March 21. Ambassador Nolting urged close scrutiny to prevent killing innocent people, and Defense Secretary McNamara agreed to allow air operations to go on under strict controls and stringent intelligence criteria. Roger Hilsman, Assistant Secretary of State for Far Eastern Affairs, later defined this decision as the worst of two worlds — military men disturbed by air restrictions and diplomats fretting about propaganda benefits to the enemy.  

To assist the Vietnamese in gathering better intelligence of air force interest, Admiral Felt authorized and the Air Force sent a detachment of the 6499th Support Group to Saigon. Six officer and six enlisted intelligence specialists arrived in March, but two officers were unqualified and removed. Denied direct access to enemy prisoners, the others could ask questions only through Vietnamese interrogators.  

An additional obstacle was the lengthy procedure in processing a request for a preplanned interdiction strike. The 2d ADVON intelligence directorate could propose a target, and the Joint General Staff's air photo intelligence center researched and prepared data sheets and folders. One copy went to the province chief for checking, a second to the air operations center for preliminary planning. Field Command next decided if the target was susceptible to ground action, which took precedence over air. These steps could consume several days or several weeks. Actually, most intelligence rose from the ground force division and province chief levels. These authorities often suggested targets to the corps commander who routed the requests to the operations center. Yet no matter how intelligence generated strikes, the province chief was the key. He alone determined whether bombing a target would imperil his people.  

To pinpoint Viet Cong radio transmitters for air intelligence, the Air Force delivered a C-54 to Vietnam in March 1962. The transport featured infrared detectors, cameras, and a high-frequency direction finder. About the same time, the U.S. Army Security Agency put airborne radio homing units in three Army L-20s. During their first operational flight on the 12th of April, the C-54 and L-20s came upon far more Viet Cong radio transmitters than expected. However, the direction finding equipment could not give a precise fix on the radio sites. The Viet Cong radios were short-range, low-power sets, and they operated in periodic short bursts. Though the American equipment was not advanced enough to place the signals accurately, the C-54 flew 102 special missions in ten months. The cameras worked fine for ordinary photography, but the infrared and the direction finder did poorly.  

The USAF pilots could return fire against "a known source" in self-defense, but needed to be very careful for they rarely knew a source's exact location. In the daytime, Farm Gate planes could not fire unless under positive control of a Vietnamese forward air controller, and cooperation with Vietnamese L-19 con-
trollers was frequently difficult. In addition the elaborate reconnaissance and the target marking no doubt alerted the Viet Cong to impending strikes. This impeded action against an already elusive foe.\textsuperscript{17}

In the spring of 1962, interdiction focused on small groups of guerrillas and sampans near Vietnamese army positions. Then late in May, the Joint General Staff and MACV targeted the Do Xa War Zone headquarters area of Interzone V. With utmost care they identified, authenticated, and pinpointed nineteen targets spread over an area of 230 square miles. As a final validation, a plane flew a Viet Cong defector over the area.

Vietnamese and American aircraft — eleven B-26s, eleven AD-6s, and six T-28s — took off on May 27. Bad weather obscured five of the targets, but the planes made repeated strikes on the other fourteen. Regardless of the careful preparations, a B-26 pounded the friendly village of Dak Ket, killing four persons and demolishing a dozen buildings. The strike pilots saw no Viet Cong on any of their runs, but bomb damage assessment photography showed a command post wiped out, fourteen other structures burned and destroyed, and thirty damaged. The Vietnamese field commanders hailed the attacks as a “total success,” and Ngo Dinh Nhu (President Diem’s brother) reported about four hundred enemy killed. Some Viet Cong defectors later credited their change of heart to the bombings.\textsuperscript{18}

Both IPACAF and 2d ADVON were willing to accept the mission of disrupting Viet Cong security in base areas beyond the reach of ground forces. The American Embassy in Saigon nonetheless questioned the wisdom of the attacks. Some U.S. observers were positive that air power at Dak Ket had killed no more than fifty of the enemy. The commander of Interzone V had escaped. Innocents had been killed. Consequently, General Anthis ordered Farm Gate no longer to fly free-area missions without a forward air controller.\textsuperscript{19}

As spring wore on, a more extreme belief nudged aside assertions of how air interdiction hurt pacification because it endangered guiltless people. On April 15 MACV published the first extensive Viet Cong order of battle, listing eighteen battalions, seventy-nine companies, and 137 platoons. The overall strength was put at 16,305, less than the 25,000 estimated by the Vietnamese. But backing up the regular troops were paramilitary organizations of around 10,000 part-time guerrillas. And over the first two weeks of May, 1,000 to 1,800 more Viet Cong had stolen into Zone D from Laos to form a new battalion. After weighing this information, MACV J-2 (Intelligence) concluded that air interdiction had no military effect on the Viet Cong.\textsuperscript{20}

What then could isolate the Viet Cong from the populace who furnished them food and other supplies? Or from their logistic routes that brought them weapons, ammunition, medical materials, and fresh troops? There was no other way than by air interdiction and ground thrusts into enemy base areas. Admiral Felt desired these missions continued. He especially wanted Vietnamese rangers and regular units to fight guerrilla-style in the Viet Cong war zones. “It is, of course, basic to our side,” Felt told General Harkins, “that the initiative be denied the VC. Our concept is to harass them, push them down and extend them far
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beyond the capabilities of their logistics support, thus destroying them." On the other hand, Harkins deemed nearly all of the ground commanders too inexperienced for large-scale efforts, and the rangers lacked leaders for extended field operations. ¹¹

Unlike the army, the Vietnamese Air Force could carry the war into the jungle areas held by the Viet Cong. What the pilots needed was valid target intelligence. In August Col. Ralph A. Newman, air liaison officer with Vietnamese Air Force Field Command, instructed liaison officers to work closely with the ground forces at division and regimental levels. The aim was to identify targets for interdiction, chiefly for Vietnamese planes returning from sorties with unused ordnance. Most crews hesitated to land with bombs and rockets hanging outside the aircraft, and since 1958 had jettisoned them on vacant land near the airfields. Aware of this waste, General Anthis proposed assigning preplanned targets, preferably in Zone D, so at least the munitions would fall on Viet Cong territory. Anthis and the air liaison officers pressured I and II Corps to accept this proposal. They stressed that a backlog of such targets would ease scheduling, distribution, and use of aircraft, as well as keep the Viet Cong off-balance. By September 1962, however, the suggestion was still hanging fire. ²²

Admiral Felt asked General Harkins, MACV commander, whether "area denial" methods might make Zone D too hot for the Viet Cong. Felt advised:

Entire extent of techniques and devices available for such purpose should be used. We have in mind, for example, scatter bombing with butterfly bombs, proven lethal in Korea, and other type AF mines. We also visualize use of chemical irritants and defoliants to expose targets for air strikes... In other words we want to destroy or drive sick, starved, blistered, and blasted Viet Cong from Zone D so that we can scoop them up outside of their nest or prevent them from setting foot in the area again. ²³

Thus spurred, MACV and the Joint General Staff started to target War Zones D and X (headquarters of Viet Cong Interzone V) for an intensive air campaign. On October 3 the 5th Division submitted 129 specific targets. President Diem next ordered a five-day bombing attack in Zone D to begin on November 1, followed by a Special Forces ground penetration. He also called for the I and II Corps to cooperate in a similar bombing and to follow up penetration into War Zone X which lay in the mountains dividing the two corps. Gradually, the corps commanders and Field Command obtained many more targets through military channels. Provincial chiefs designated free areas for air attack. Vietnamese crews could strike these areas without a forward air controller, but Farm Gate had to have targets marked by a Vietnamese L-19. ²⁴

Review of the free areas came when Vietnam's strained relations with Cambodia worsened. Feeling threatened by both South Vietnam and Thailand, Cambodia on August 20, 1962, had appealed to President Kennedy for a neutral status like that of Laos. President Diem resented the implication that South Vietnam was an aggressor. He said there was little question that Viet Cong redoubts drew support from across the border. Vietnamese troops who carried out sporadic raids into Cambodia had captured communist weapons and ammunition destined for the Viet Cong. Undeterred, Prince Norodom Siha-
nouk, Cambodian Chief of State, charged on September 10 that Vietnamese amphibious craft under air cover had violated his country's soil. Any more such aggressive acts, he threatened, would lead to severed diplomatic relations, recognition of North Vietnam, and closer ties with China. Five weeks later, Vietnamese naval forces moved against the island of Phu Quoc near the Cambodian coast. They seized seventeen tons of ingredients for making explosives.25

Sihanouk's threat to invite Chinese assistance startled the State Department. Ambassador Nolting met with President Diem and stressed there must be no military action that might bring Chinese Communist forces onto Vietnam's flank. In compliance the Joint General Staff banned ground and air operations within ten kilometers of the Cambodian border. If a river, road, or other physical feature clearly marked the border, Vietnamese forces could pursue the enemy to within two and one-half kilometers. Otherwise the chase would cease at eight kilometers. Vietnamese pilots could open fire on a hostile aircraft ten kilometers inside South Vietnam, if certain that the plane would fall inside Vietnamese territory if shot down.26

Though the border restrictions did not sit well with Vietnamese officials, Secretary of State Dean Rusk and the Joint Chiefs of Staff wondered whether the restraints went far enough. "Militarily," Rusk cabled Nolting, there is general agreement that success lies not in drawing tight cordon sanitaire in Maginot manner along vaguely defined frontier but primarily in working outwards from rural areas won . . . and, secondarily, through strikes against VC strongholds. Usefulness of latter, when carried out near frontier, must be considered less important than political-diplomatic problem.

The Joint Chiefs suggested a new name be found for "free areas." Admiral Felt did not object, and 2d Air Division (formerly 2d ADVON) commenced to call them "approved interdiction targets."27

To General Anthis, sponsorship of "area denial" by Admiral Felt "smacked of indiscriminate bombing." Even in Zone D it was impossible to know positively that all victims were Viet Cong. When Felt proposed having C-123s drop ten thousand pounds of napalm on marked targets during a ground offensive into Zone D, Secretary Rusk objected. He wanted napalm confined to high-priority targets that were clearly Viet Cong installations. Moreover, the State Department retained the right to pass on all plans meaning to use napalm in large amounts.

In the end, General Harkins withheld USAF aircraft from delivering napalm in Zone D and allowed the Vietnamese to do so. Ambassador Nolting supported this decision. The curbs put on Americans made it hard to carry the war to the heart of the enemy sanctuaries. The best that General Anthis could do was to allow F-102s to fly across Zone D at night, breaking the sound barrier and causing sonic booms. "It may not destroy anything," Anthis said, "but I can say positively there has been considerable VC sleep lost in the last few weeks."28

Scarcely less important than interdiction was USAF support of Vietnamese ground operations. Air Force officers constantly offered air support to ground commanders through the tactical air control system. To sell this support, steps
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were taken to strengthen the air operations center at Tan Son Nhut and the radar facilities at Da Nang and Pleiku, procure and employ American air liaison officers and forward air controllers, and persuade locally powerful army commanders to coordinate with air forces. In general these commanders were jealous of their authority, secretive about their plans, and inexperienced in applying tactical air support. Inasmuch as the air operations center depended on day-to-day knowledge of Vietnamese ground operations, U.S. Army and Vietnamese liaison officers were assigned to the center in February 1962. The idea was to inject tactical air into operational planning at the outset.29

If Vietnamese ground commanders had but an inkling of how the support system was supposed to work, U.S. Army advisors had not the air experience to qualify them as air liaison officers. They refused to accept the tactical air control system outright, and from the USAF view were "quick to criticize, slow to help."30

Bolstering of the joint operations center was one of the benefits accruing from the April 1962 visit of General LeMay. He ordered several USAF officers assigned to the center, Lt. Col. Charles J. Bowers assuming the duties of deputy director. These officers monitored and encouraged the submission of daily requirements for air support, and allocated sorties on the basis of available aircraft.31

Quite a few things weakened centralized control of tactical aircraft. Inexperienced personnel and unreliable equipment bred problems. In April, for example, communications between Tan Son Nhut and Da Nang remained out for three days. Moving aircraft from rotational duty at Da Nang and Pleiku demanded special approval from Vietnamese Air Force headquarters. Consequently, the air operations center could not route these planes rapidly to areas of greater need. Also, the center was heavily committed to operations requested by Field Command and I Corps. This led I Corps at Da Nang and II Corps at Pleiku to look upon the AD-6s at these fields as theirs to use without telling the center. Likewise, the fighter squadron at Nha Trang now and then flew T-28 strikes in response to local requests without the center's knowledge. When General Anthis made staff visits to corps, division, regimental, and battalion headquarters, he found little understanding of how the tactical air control system was meant to function.32

Attempts to bring helicopter activities under the air operations center did not go well. General Harkins in April directed armed tactical aircraft to accompany helicopter assault missions. He was therefore certain that the center was wholly aware of all U.S. Army flight operations in the country. Yet Army ground liaison officers readily admitted that the MACV order for escort planes was observed only about ten percent of the time.33

The figure of ten percent was misleading, seeing that these ground operations mostly involved small forces of company or platoon size in very brief firefights. Since the air operations center was unable to coordinate all air operations, it could not wholly exploit available air support. Data on ground operations being planned was often not to be had. The commanders were
sensitive to Viet Cong espionage, and personally drew up and launched actions with scant notice even to their own staffs. A few commanders went so far as to suspect the center to be a Viet Cong source of information — and with reason. The Vietnamese Air Force dispatched fragmentary operations orders from Tan Son Nhut to its squadrons in the clear. Because the teletype circuits were possibly insecure, there were inevitable leaks.14

U.S. Army officers disliked the tactical air control system, deeming it too rigid. Accordingly, there was no realistic policy governing the relationship between fixed-wing aircraft and helicopters. In June MACV gave General Anthis “coordinating authority” over all air operations. In July General Harkins ordered helicopter support missions to have proper air escort, unless the helicopter unit commander judged it unnecessary. In August Admiral Felt considered it essential to have every type of air operation coordinated by the air operations center, and to have air cover from fixed-wing aircraft for each helicopter operation. Not until December 1962 did the latter requirement go into force.15

Air strikes close to friendly troops called for close cooperation between air missions and the movement and fire of ground units. As in Korea, tactical air control parties came to be used. The Air Force supplied a seasoned fighter pilot to serve as the air liaison member of the control party. The Army furnished the vehicles and mechanics, radio gear and operators. The AN/VRC-30 ground mobile radio jeep carried the air liaison officer and Army members of the control party. The vehicle’s radios linked with the forward air controller and the strike pilots above, and with ground and air units. The control party’s work was thwarted whenever the jeep was slowed or stopped by cut and mired roads, ambush parties, and jungles and swamps.

A further frustration was the meager experience of Vietnamese in coordinating air-ground operations. The shortage of L-19 pilots prevented the assignment of air liaison officers to ground units. The foremost need was to secure sufficient two-man L-19 crews (pilot and observer) to place AD-6 strike aircraft on the target. So in lieu of an air liaison officer, the Vietnamese Air Force sometimes designated an L-19 crew to serve as forward air controller for a ground unit during a single operation. The pilot and observer repaired to the unit, received briefings on the planning action, and tried to become familiar with the procedures and terrain. The crew then returned home to conduct other air control and reconnaissance missions. On the day of the operation, however, the L-19 crew flew back and controlled air strikes for the ground unit.

Unable to operate at night, L-19 crews in daytime usually flew at 3,000 to 5,000 feet, far too high for good surveillance and target marking. The air observer marked targets for fighters by radio direction or hand-thrown smoke grenade, commonly by both methods. Criticism and penalty awaited an L-19 crew if ground fire damaged the plane. The observer was subject to severe punishment if he erred in marking a target and friendly casualties resulted.16

To communicate with regular troops, the Civil Guard, and the Self Defense Corps units, L-19s carried AN/PRC-10 Army radios lashed to their backseats. Because the plane could power only its own radios or the PRC-10, the crew could
not converse with strike aircraft and ground forces at the same time. The PRC-10
lash-up was a poor makeshift, and ground units wanted man-pack radios that
could mesh with existing UHF/VHF airborne sets. No such radios were obtain-
able in 1962. The U.S. Agency for International Development was giving large
numbers of radios to provincial paramilitary forces. These sets were the commer-
cially procured HT-1 and TR-20 with characteristics similar to those of the
PRC-10. An an interim measure, MAAG refitted U.S. Army helicopters and
Vietnamese and Farm Gate aircraft with the AN/ARC-44 Army radio. This set
could tie in with the PRC-10, HT-1, and TR-20.

Complications of this sort paled beside the general insufficiency of the
L-19s. They were often simply unavailable. In April, for example, Farm Gate
pilots arrived over the target and could see a firefight on the ground. But the
Vietnamese controller never showed up.37

Toward the end of 1962, Farm Gate received two L-28As (later known as
U-10As) for forward air controller duty. They were too costly for such use.
Moreover, Farm Gate still had to have Vietnamese air observers or air guides on
the ground to mark targets for strikes.38

Three U.S. Army helicopter companies, each attached to a corps, enabled
troops to move swiftly against the Viet Cong. On the way to the target areas, the
chopper pilots liked to fly at 700 feet and hug the terrain. Their success led
Secretary of Defense McNamara to deploy a Marine squadron of twenty-four
UH-34D helicopters to Vietnam. Afterwards he moved two more Army H-21
companies to the country, plus a company of fifteen armed UH-1A and UH-1B
helicopters from Okinawa and Thailand. Manned by Americans, these gunships
were to deliver “suppressive fire,” now deemed to be self-defense. In September
1962 the Joint Chiefs of Staff ordered all helicopter gunships bearing U.S.
markings to carry a Vietnamese observer.39

In July 1962, strike aircraft flew 139 combat sorties in support of helicopt-
ers. Farm Gate (now commanded by Lt. Col. Eugene H. Mueller, Jr.) perfected
tactics whereby two T-28s supported each helicopter flight. One T-28 swooped
down to 200 feet, flew slightly ahead of the leading helicopter, and made slow
turns to search for the enemy. The second T-28 stayed above the formation, set to
make a firing pass on a target. As the helicopters approached in trail for landing,
the strike aircraft flew on each side and strafed the flanks to suppress enemy fire.40

Despite Admiral Felt’s belief that transport helicopters constantly required
fighter escort, General Harkins authorized helicopter gunships to operate alone
if need be. Bad weather now and then grounded strike aircraft but not necessarily
helicopters. In addition, escorts were hard put to fly slowly enough to stay with
the helicopters. Seeking to put U.S. Army air operations under the tactical air
control system, General Anthis warned Harkins against fighting two distinct air
wars. On the other hand, Army officers tended to see armed helicopters best used
when under a ground commander’s control and carrying out local operations. In
August, MACV gave the tactical air control system supremacy solely over air
traffic control.41
The Viet Cong ambushed 462 road convoys during the first seven months of 1962, most of them in III Corps north of Saigon and near Zone D. On the morning of June 16, some four to five hundred Viet Cong took up ambush positions along the road to Bien Hoa about five kilometers south of Ben Cat. Opening fire on the convoy in mid-morning, the communists killed two American advisors and twenty-three Vietnamese. The column requested air support, and three hours elapsed before the strike units at Bien Hoa got orders to take off. By that time, the enemy was withdrawing toward Zone D. Even so, a B-26 and two AD-6s under L-19 control killed fifty enemy and enabled pursuing Vietnamese troops to recover nearly all the equipment and weapons stolen from the convoy. Air Force officers pointed out to Vietnamese commanders that a single L-19 over the convoy would probably have sighted and reported the enemy, and no doubt would have prevented the ambush.42

On July 14 a Viet Cong battalion ambushed a convoy en route from Saigon to Phuoc Long, killing twenty-five persons (including a U.S. Army advisor) and wounding twenty-nine others. The convoy had not asked for air cover. In fact, neither III Corps nor Field Command had known that the column was on the road. The request for air support came one and one-half hours after the fighting erupted. By then the guerrillas had long been gone.41

General Anthis emphasized to MACV the advantages of air cover for convoys and rail movements. Not only would tactical air enhance security, it would also absorb Vietnamese and Farm Gate sorties currently unused. At General Harkins’ suggestion, President Diem in August directed his army commanders to call on the Vietnamese Air Force to protect trains and convoys conveying arms, ammunition, and other critical cargo.44

The simple presence of the unarmed L-19 often broke up an ambush. On August 3, two L-19s spied 200 guerrillas lying in wait between Quang Ngai and Da Nang for an ammunition train headed north. When the planes appeared, the Viet Cong fled. Later that month, an L-19 stopped the first vehicle of a convoy just short of an explosive charge.45

In contrast to the 32 requests for convoy escort from January to July 1962, there were 506 between August and October. Doing most of the train and truck convoy escort, L-19s flew ahead of the movement and searched for signs of ambush. They radioed for ground or air reinforcement as required. Except for the compulsory combat air cover for high-priority cargoes, tactical aircraft selected to escort usually stayed on ground alert. The combination of planes devoted to this duty constituted about ten percent of the total tactical air effort. Convoys would have incurred less damage, had they kept travel to days and hours when aircraft were on hand to afford cover and protection. The technique was effective. From July on, no train or convoy escorted by air ran into ambush for several months.46

Helicopter assault operations proved more complex than train or convoy escort. On August 30, I Corps mounted an air-ground operation fifty-five miles south of Da Nang. Plans envisioned ten Vietnamese H-34s and twelve U.S. Army H-21s to lift two hundred rangers and two hundred Special Forces troops
to the battle area. Four T-28s would fly helicopter escort while four AD-6s, four T-28s, and one B-26 readied the landing zone. A CV-2 Caribou out of Da Nang was to be the airborne command post. The 1 Corps air liaison officer, Lt. Col. Byron R. Kalin, pointed out in vain that the Caribou lacked the fuel capacity for orbiting during the whole operation. The plane would have to return to Da Nang for refueling.

Early on D-day, six C-123s ferried two hundred Vietnamese troops from Da Nang to Quang Ngai to join the others. The Caribou command post checked the weather in the battle area and signaled for the first heli-lift of two hundred troops. The strike planes made their prelanding attacks but, by the time the helicopters came, fog had rolled into some of the landing areas. The Caribou sent the helicopters back to Quang Ngai. When the fog lifted, the Caribou called for the mission to continue. Although the four T-28s escorting the helicopters completed another prelanding strike, the Viet Cong opened up on the choppers with sharp fire. A damaged H-21 escaped to an emergency landing area. After the crew was rescued, a T-28 destroyed the craft to avert its capture.

Subsequent to the safe landing of a second wave of helicopters, the Caribou needed to go to Da Nang for refueling. While it was away for over an hour, orbiting fighters relayed messages to the commander. But he was out of direct contact with his troops.

The fighting on the ground was inconclusive, and in mid-afternoon helicopters began extracting the forces. As the last chopper left the scene, the Viet Cong opened fire, downing another H-21. The wounded crewmen were rescued, and a T-28 shattered the copter on the ground. 47

Why were the T-28s unable to suppress the Viet Cong fire? The Caribou’s limited communications for directing fighters and ground troops were frequently interrupted for one reason or other. Target marking was poor. An American forward air controller flew an L-19 over the area for three hours at 2,000 feet. His Vietnamese observer marked just one target, the smoke bomb missing by 3,000 feet. Lastly, the delay between the prelanding strikes and the first helicopter landing had likely alerted the Viet Cong. 48

At Da Nang on September 22, the 2d Division commander planned a heliborne attack to begin on the 24th. The six Vietnamese T-28s on station could not muster the firepower for the air support required. Delayed until fresh aircraft arrived, the operation went on September 26. By then, the Viet Cong had slipped away. 49

The growing accuracy of Viet Cong ground fire against aircraft caused concern among USAF officers. The toll of Farm Gate planes shot down mounted — a T-28 on August 28, 1962, a U-10 on October 17, and a low-flying B-26 on November 5. Other aircraft were damaged. Following a night napalm strike, Lt. Col. Miles M. Doyle nursed his B-26 home after losing an engine to .30-caliber rounds. To silence enemy gunners, the Farm Gate commander ordered his pilots to strafe while delivering ordnance at low levels. 50

Army pilots of armed helicopters were optimistic about the defensive abilities of the UH-I. The chopper carried two eight-tube 2.75-inch rocket
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pods and two .30-caliber machineguns (each mounted on a landing skid). General Anthis continued to plead for the UH-1 and other U.S. Army aircraft to go under the tactical air control system. Meanwhile, the Army used the gunships for firepower formerly furnished by artillery, explaining that the UH-1s supplemented rather than replaced strike aircraft.51

A vital adjunct to interdiction and close support was air reconnaissance, and MAAG in April 1962 had projected a program for the Vietnamese. Its centerpiece was the transfer to them of four RT-33 photo jets. Since the State Department did not at first object to the transfer, Thirteenth Air Force made ready to train pilots for the planes. Next, MAAG formally asked for the RT-33s together with three RC-47s and fourteen RT-28s. The RC-47s would get photo coverage under way at once, and small Vietnamese photo processing cells at Pleiku and Da Nang could supplement the American facility at Tan Son Nhut. Exa

Examining the proposal in June, CINCPAC recommended that three camera-equipped C-47s be secured, one for each corps; two Able Mable RF-101s be completely committed to missions in Vietnam; a Vietnamese photo processing cell be opened at Tan Son Nhut; and an austere USAF reconnaissance technical squadron be set up in Saigon for detailed photo interpretation and target production for all of Southeast Asia.52

At the Secretary of Defense Conference in Hawaii on July 23, 1962, Admiral Felt spoke out strongly for giving the Vietnamese RT-33 photo jets. Mr. McNamara was negative because of the Geneva accords, and he questioned the superiority of the RT-33 over conventional aircraft. General Harkins favored the photo jets but suggested a compromise — bring two USAF RF-101s to Vietnam and furnish the Vietnamese RC-47s and RT-28Bs. Two weeks later, Admiral Felt urged the Joint Chiefs to approve the RT-33s as superior reconnaissance planes needed for intelligence. He noted that the Army had sent some jet turbine-powered UH-1A helicopters to Vietnam. The admiral opposed RC-47s because in Laos they were vulnerable to ground fire. He thought it difficult and expensive to modify the RT-28 into a camera plane that at best would have moderate performance.53

The State Department now strenuously opposed jet photo planes for the Vietnamese on political grounds. And Secretary McNamara remained unconvinced that Admiral Felt had made his case. Although the RT-33s stayed in the Military Assistance Program, three camera-equipped RC-47s and eighteen RT-28s arrived to buttress reconnaissance. At Tan Son Nhut the Vietnamese activated the 716th Composite Reconnaissance Squadron. It accepted two C-45 photo aircraft, one having a six-inch and the other a twelve-inch vertical camera. While awaiting more planes, pilots of the 716th Squadron flew strike missions in T-28s. Not until mid-1964 would the Vietnamese attain a fully operational reconnaissance program. Meantime, the Air Force's 13th Reconnaissance Technical Squadron (thirteen officers and eighty-four airmen) would be formed at Tan Son Nhut.54

Until the Vietnamese could do their own air reconnaissance, Able Mable RF-101s were for a while deployed to Saigon. In July 1962 the Geneva agreement
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suspended aerial reconnaissance over Laos, and by October Able Mable was flying about eighty-eight percent of its sorties over Vietnam. This sparked the move in December of all four RF-101s to Tan Son Nhut, where they continued to fly 2.8 sorties a day. Flying from Vietnam rather than Thailand widely expanded the total photo coverage per sortie.\textsuperscript{55}

Detecting the Viet Cong from the air demanded night and infrared photography, side-looking airborne radar, and infrared "snooper scope" techniques. Most of these methods were still in development. In April 1962 MACV had secured two RB-26C night photo aircraft for Farm Gate, the planes reaching Bien Hoa in May.\textsuperscript{56} During the last half of 1962, they gave good service in the face of obstacles. Flash-illuminant cartridges were in short supply. Reflections from flooded rice paddies blurred night photos. A ground accident on October 20 put one RB-26C permanently out of action.\textsuperscript{57}

The coming of the Army's 23d Special Air Warfare Detachment to Nha Trang in September 1962 reinforced reconnaissance. The detachment had six OV-1 Mohawk turboprop observation aircraft, rigged with cameras and .50-caliber machineguns. It further featured two portable laboratories to process photographs at division headquarters and at remote locations. Split into teams of two, the OV-1s assumed direct support of Vietnamese ground units. The Mohawks flew mostly visual and photo reconnaissance, but carried Vietnamese observers who could approve targets.\textsuperscript{58}

General Anthis still felt it foolish to give aircraft to ground unit commanders. When he protested to General Harkins, the reply was, "We must all be objective." A USAF forward air controller with the 23d Division at Ban Me Thuot noted in November that the Mohawk detachment could make a nine-hour delivery on photo requests, compared to the normal USAF time of seven days. Apprised of this, Anthis could only hope that the U.S. Air Force might not lose assigned roles and missions because of a failure to provide resources to perform them. Even with RF-101s flying from Tan Son Nhut and the photo processing cell working at peak efficiency, photo delivery took from three and one-half to more than five hours. The local Mohawks could deliver emergency photo requests within two to three hours.\textsuperscript{59}

Admiral Felt pondered the status of the OV-1s. Was their local employment an economical use of force? Or did their presence ignore the basic U.S. policy of having Americans train the Vietnamese instead of fighting their war for them? Yet General Harkins cited the excellent results chalked up by Mohawks, and on December 14 asked for four more. Like the helicopter gunships, Harkins explained, the OV-1s complemented but did not compete with USAF air power.\textsuperscript{60}

Nevertheless, by December 1962 the Army had 199 aircraft in Vietnam, the Air Force 61; there were eight Army generals, three Air Force. As the USAF director of plans noted:

It may be improper to say we are at war with the Army. However, we believe that if the Army efforts are successful, they may have a long term adverse effect in the U.S. military posture that could be more important than the battle presently being waged with the Viet Cong.\textsuperscript{61}
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Both Army and Vietnamese Air Force aircraft remained outside the tactical air control system. As early as May 1962, Brig. Gen. Stephen D. McElroy, Thirteenth Air Force vice commander, commented on the situation to General Anthis. Air Force T-28s flew combat while Vietnamese T-28s were on the ground. Army helicopters made combat lifts while Vietnamese H-34s were unused, unreported, or transporting passengers. In response, Anthis acknowledged this "sensitive subject." "Progress," he said, "can only be measured in small units"—meaning inches.62

A team from the Royal Australian Air Force noticed the same condition. The Vietnamese Air Force (along with the navy) did not perform up to its full potential. Perhaps this was due to the absence of proper representation at senior military levels. Hence there was no joint planning as practiced in more sophisticated armed services, and air force "views and requirements receive little consideration."63

In June 1962 the forty-nine Vietnamese strike aircraft flew but 412 of the 1,029 sorties of which they were capable. Too few flight leaders, no desire to fly combat, and scarce targets were the causes. Flying fell off markedly during weekends, siesta hours, nights, and bad weather. At any rate, the picture was not entirely dismal—the 412 sorties in June were a decided improvement over the 150 in January.64

The signs were mixed as 1962 closed. But it was unmistakably clear that the Republic of Vietnam, so shaky at the start of the year, had not collapsed. Even more encouraging was the attitude of the National Liberation Front, Hanoi's political structure in South Vietnam. Its press release in July 1962 called for the creation of a neutral state much like Laos. Was Hanoi thinking of abandoning the effort to unify Vietnam by force? And what was the meaning of Ho Chi Minh's quoted statement praising Diem's patriotism? In 1959 Ho had predicted the defeat of South Vietnam in a year. In September 1962 he began saying that victory might take fifteen to twenty years. Was he concerned that the Americans might bomb North Vietnam?65

The war against the Viet Cong, President Diem informed the National Assembly on October 9, had taken an "incontestable turn" for the better. Later that month, Admiral Felt and Ambassador Nolting bolstered Diem by assuring him that the American resolve to resist communism in Vietnam would not weaken.66

Obviously, then, the step-up in U.S. support for Vietnam that had started late in 1961 seemed to be working.
American support arrested many adverse trends in Vietnam, and by May 1962 Secretary of Defense McNamara was looking ahead to the end of the counterinsurgency. As he said at his conference in Honolulu, the Military Assistance Program for Vietnam would then be somewhere between $50 million and $75 million a year. McNamara was hoping to phase out the war in Vietnam and in the near future to send home major U.S. combat, advisory, and logistic activities. No doubt heartened by the signing of a new agreement on Laos, he directed General Harkins, MACV commander, to draw up a program. The plan would prepare Vietnamese armed forces to fight and win the war themselves, so that a systematic withdrawal of American forces could be geared to the headway made.

"Six months ago," said the Defense secretary, "we had practically nothing and we have made tremendous progress to date. However, we have been concentrating on short term crash-type actions and now must look ahead to a carefully conceived long-range program." He then asked how long it would take to eliminate the Viet Cong as a "disturbing force." General Harkins replied, "About one year from the time that we are able to get...[the Vietnamese] fully operational and really pressing the VC in all areas."

Assuming that it would take about three years to bring the Viet Cong "under control," the Secretary directed Harkins to plan on this basis. Besides training the Vietnamese to manage the war themselves, Harkins was to arrange a turnover of materiel to them. "The objective," McNamara said, "is to give SVN an adequate military capability without the need for special U.S. military assistance."

The size of the American contributions was substantial. By mid-August there would be 11,412 U.S. personnel in Vietnam—2,282 Air Force, 7,946 Army, 643 Navy, and 541 Marine Corps. Of the $767 million in materiel programmed since 1956, more than $600 million had been delivered. Airfields refurbished, or set to be, included Tan Son Nhut, Bien Hoa, Pleiku, Nha Trang, Da Nang, Qui Nhon, Ban Me Thuot, Hue, and Tuy Hoa. A like upgrading of land and naval facilities was underway. The Military Assistance Program, subject to congressional approval, called for $177 million in fiscal year 1962 and $167 million the next year. Over and above these totals, the United States had given Vietnam over $1.5 billion for roads, railways, electric lines, water, communications, hospitals, and schools.

U.S. advisors operated from Joint General Staff to battalion level, and some worked with province chiefs and training centers. Farm Gate had trained and certified sufficient Vietnamese crews to man a second fighter squadron that flew missions out of Nha Trang. The Air Staff had approved sending four L-28s to Farm Gate for forward air controller duty. Two more glass-nosed B-26s were on
hand for reconnaissance. Mule Train was supplied a second C-123 squadron to achieve the quick reaction General LeMay desired.4

Ignoring these hopeful signs, LeMay remained skeptical. The Air Force chief's disagreement with the war strategy was widely known among the top U.S. leaders, and Admiral Felt alluded to it at the May Secretary of Defense Conference. General O'Donnell, PACAF commander in chief, was disappointed with the emphasis on politics and economics at the conference. So many civilians were there that he could not make his points. Instead of preparing for victory in three years, he wanted to urge actions at once—"better utilization of available air in South Vietnam, improved air lift management, and . . . [a] three-star slot for the Air Force deputy" to Harkins.5

General Anthis told the conferees that the basic stumbling block to expanding the Vietnamese Air Force—a precondition to removing USAF elements—was the shortage of pilots. There was no debate on this.6

What mattered was that McNamara had set 1965 as the planning date for ending U.S. involvement in Vietnam and Harkins needed to make it possible.

By September MACV prepared a National Campaign Plan as a guide. After briefing Mr. McNamara in October, General Harkins presented the plan to the Joint General Staff and the Vietnamese president. Diem informally approved the blueprint in principle, and on November 26 did so formally. No immediate implementation followed, but rather a discussion of when execution should begin. Not really a series of maneuvers, the plan was more an organizational and conceptual framework, a setting for the process of rooting out the guerrillas. A key provision was the restructuring of the Vietnamese armed forces. This would deprive provincial chiefs of control over paramilitary forces in their areas, and of their freedom to appeal directly to Diem. Placing the paramilitary forces squarely in the military chain of command would do away with the provincial chiefs' private armies.

CINCPAC harbored reservations as to the costs and the ability of the Vietnamese to train sufficient personnel in time, and MACV revised the plan in December 1962 and again in early 1963. The plan's intelligence annex contained merely territorial data and a map of what MACV thought were the Viet Cong tactical zones and secret bases. Missing was an enemy order of battle. The Joint Chiefs nevertheless approved the plan on March 4, 1963. They recognized that success hinges on the "parallel development of many mutual supporting" programs, meant to lead ninety percent of the native population to identify with the Diem government. The trouble was that many programs lay outside the military sphere. Civilian agencies were to work on political, economic, and social problems, and much would rest on additional deficit spending by the Vietnamese government. There were no doubts expressed on Diem's administration or the course of the war. The Air Staff, however, wondered where the government could find enough trainees to fill the pilot spaces.7

These seemed to be mere details. More to the point was Admiral Felt's comment that Diem had "finally delegated operational authority" to his military commanders.8
The National Campaign Plan called for nine regular divisions plus other Vietnamese units—a total ground combat force of about fifty-one divisions. Operating under four autonomous corps tactical zone field commanders, these troops were to decimate local Viet Cong elements, cut off replacements, and destroy supply, communications, control, and support facilities. The communists would first be hemmed into specific areas. Next would come a general offensive to annihilate them by simultaneous “explosion” operations in the four corps zones. This explosion of effort was supposed to drive the Viet Cong out of the country within a year.

“Sounds reminiscent of Korea, of course,” someone said, referring to General McArthur’s famous communiqué, “out of the trenches by Christmas.” General Weede, MACV chief of staff, estimated that the “military effort to at least drive VC underground should be concluded in one to two years. It would then be up to GVN [Government of Vietnam] to take over to win minds of people, improve economy, conduct civic action, etc.” According to General Harkins, the plan could eliminate the Viet Cong as early as 1963. President Diem apparently believed so too, but later would feel that the strategic hamlet program first had to be completed. This could not be done before the spring of 1964.

Diem reorganized the military. Inactivating the central Field Command, he divided Vietnam into four corps tactical zones, created the new IV Corps in the Mekong Delta with headquarters at Can Tho, and established the Capital Military District around Saigon. The corps tactical zone commanders would be given greater responsibilities. They were to exercise operational control not only over their ground forces but over supporting Vietnamese Air Force elements as well.

Exactly what control the 2d Air Division commander was to have over air operations was unstated, but General Anthis protested placing air power in the hands of the corps commanders. He wanted as always a strong tactical air control system.

A related issue was how to compute the air requirements for the “explosion” ground operations. Preliminary estimates showed a doubled strike sortie rate along with an upturn in calls for reconnaissance, target spotting and identification, and aerial resupply. How much and how fast the Vietnamese Air Force could be expanded was the central question.

General Rowland, chief of the MAAG Air Force Section, outlined an ambitious program. Besides a second AD-6 fighter squadron in fiscal year 1964, he projected two more fighter squadrons in fiscal year 1966. Both would be equipped with the Northrop N-156 light jet fighter (later designated the F-5 Freedom Fighter). Rowland envisioned the replacement of the T-28s in one squadron and the A-1Hs in another with F-5s sometime between 1966 and 1968. He called for a total of nine L-19 liaison squadrons (one for each regular ground division) and four helicopter squadrons. He visualized air reconnaissance handled by a squadron of four RT-33s and eighteen RT-28s. Air transport would be performed by a single squadron of C-47s during fiscal year 1965 and by two
C-123 squadrons, one each in 1965 and 1968. This program was eventually trimmed. The nine liaison squadrons, for example, were cut to four.\textsuperscript{13}

Rowland also pointed out the advantages of pilot training in Vietnam. In October a detachment of the Air Training Command was scheduled for movement, to open an H-19 helicopter pilot training program at Tan Son Nhut. Two months later, a second detachment was dispatched to give liaison pilot training at Nha Trang.\textsuperscript{14}

To meet the rise in air requirements envisaged by the National Campaign Plan, General Anthis in October and November 1962 asked for these new squadrons: one T-28 (25 aircraft), one B-26 (25 planes), a third C-123 (at least), two RF-101, two RB-26, and three liaison. Anthis justified the liaison units on several grounds. General Rowland's program had been whittled down, a current shortage of forward air control craft had delayed or deferred many strike missions, and a step-up in visual reconnaissance and convoy cover could be foreseen.\textsuperscript{15}

The MACV J-4 set forth airlift requirements in support of the National Campaign Plan. His ideas of "wholesale" and "retail" operations resembled Army thinking. He specified sealift to five port areas, then C-123 lift to various airfields where U-1 Otters, CV-2 Caribous, and helicopters working with the corps were to pick up the cargo for ultimate delivery. He estimated having to move 36,000 short tons per month by air (4.3 million ton miles of airlift). This was almost twice the capacity of the two C-123 squadrons and the CV-2 company
already in Vietnam. In December General Harkins requested two more C-123 squadrons (thirty-two aircraft) and an additional CV-2 company (sixteen planes) for arrival in the first three months of 1963.16

At first the Civilian Irregular Defense Group program was managed out of the American Embassy by the CIA. Later the program went under MACV and the U.S. Army Special Forces (Provisional), formed at Nha Trang on September 15, 1962. Working through the tactical air control system and the air operations center, Farm Gate had serviced these units. While General Anthis wished to continue the practice, General Harkins preferred to give the Special Forces their own organic airlift and fire support—a miniature tactical air force. Harkins was thinking of setting aside four L-20s or L-28s for liaison, four CV-2 Caribous for airlift, and twelve UH-1 armed helicopters and four OV-1 Mohawks for strikes. These craft were to be controlled by the Special Forces commander at Nha Trang.

General Anthis dissented on the ground that the twenty-four aircraft would displace the Vietnamese planes at Nha Trang. He remarked that every ground unit could not have “its own separate air force.” Admiral Felt ruled in favor of central control of air support. He expressly said that he would allow no assignment of air power direct to the Vietnamese irregulars or to the U.S. Special Forces. Harkins next proposed to use Air America contract airlift for this purpose. In the end, a compromise was arranged. The Mohawks and Caribous disappeared from the proposal. With Defense Secretary McNamara’s approval,
the Secretaries of the Army and Air Force sent twelve nonorganic helicopters and four liaison planes to Vietnam for the Special Forces, to enable team chiefs to visit remote and otherwise inaccessible posts. Harkins agreed to use the other craft within the tactical air control system. But in December and over Felt's objections, he withdrew the four Army Caribou transports from the Southeast Asia Military Airlift System and committed them to direct support of the Special Forces.17

Preliminary "explosion" operations got under way in late October 1962. Ranger forces gathered for a penetration into Viet Cong Zone D in Phuoc Long, Binh Long, and Phuoc Thanh Provinces (called a Special Tactical Zone). In spite of poor weather and deficient target marking, AD-6s on November 20 conducted prelanding bombardment. Five Mule Train C-123s and twelve Vietnamese C-47s dropped five hundred paratroopers at a site selected as a base camp on the eastern edge of Zone D. On December 19 troops moved into Zone D, where double tree-canopy-cover towered to eighty feet. Planes flew eight interdiction strikes and also close support missions. On the 23d a B-26 dropped napalm, and on January 1, 1963, a B-26 and two T-28s attacked with general purpose bombs. Results in this thickly forested but fairly dry terrain turned out better than expected. An Army advisor who visited four interdiction targets found proof of a hasty enemy retreat. Rockets and .50-caliber rounds had pierced the jungle canopy, and 500-pound bombs had smashed trees to scatter lethal wood fragments. There were ten fresh Viet Cong graves. In three weeks the rangers killed sixty-two Viet Cong and took ten prisoners, at a cost of twelve killed and sixty-eight wounded.18

When a report revealed a large Viet Cong assembly east of the city of Tay Ninh in northern Tay Ninh Province, III Corps hurriedly launched a three-day heliborne assault by the 5th Division on December 19. The size of the enemy force was overstated but the troops caught three Viet Cong. The prisoners gave the locations, functions, and staffing of twelve headquarters of the National Liberation Front. After special agents verified this information, III Corps asked the Joint General Staff to authorize a three-day strike against the headquarters. Most of the twelve lay within ten miles of the Cambodian border, too close in the opinion of Americans. The Joint General Staff disapproved the air attacks, but President Diem considered the chance too attractive. He set the operation for January 2, 1963.

The operation was planned to kick off with a heavy hour-long air attack against nine targets most distant from the border. Some delayed-action bombs would be used. Next was to be a drop of 1,250 paratroops and a helicopter landing of a ranger battalion, covered by "light strafing attacks." The fighters would fly airborne alert from daybreak to dark, with C-47s helping out through the night. President Diem wanted American pilots to keep an eye on Vietnamese troops, and prevent them from straying across the border into Cambodia. So that advance reconnaissance flights would not warn the enemy, key commanders flew over the terrain in a C-123.
The entire force of twenty-six Vietnamese AD-6s and Farm Gate's sixteen B-26s and twenty-four T-28s at Bien Hoa engaged in the operation. Their day-long support was called "splendid." The paratroopers and rangers suffered nine casualties but killed seventy-six Viet Cong and captured individual weapons and documents. Early assessments based on prisoner of war interrogations and on an intercepted Viet Cong radio message credited the air strikes with killing about four hundred persons. Later information coming from Cambodia raised the number to between eight hundred and one thousand. American observers praised the operation as the most successful ever undertaken in III Corps, terming it an intelligent use of tactical air support.19

Overshadowing these encouraging successes was the failure near the village of Ap Bac in IV Corps. Ap Bac involved the 7th Division, reputed to have killed more Viet Cong in the Mekong Delta than any other division. So well had the 7th performed in the important Plain of Reeds that it appeared to have wrested control from the communists. The enemy leaders seemed on the point of pulling back their regular units to sanctuary bases.

Late in December 1962, intelligence pinpointed a Viet Cong radio in a relatively out-of-reach area near Ap Bac. The village was situated in a complex of hamlets thirty-five miles southwest of Saigon and around fifteen miles northwest of the 7th Division command post at My Tho, capital of Dinh Tuong Province. In this rice-growing delta region, canals, dikes, and dirt roads channeled movement. Villages and tree lines offered cover and concealment to defenders. Soft fertile earth made digging foxholes easy, and paddies gave good fields of fire. Nearly a company of Viet Cong troops was suspected to be in position to protect the radio, which was supposed to transmit for the Viet Cong Central Office for South Vietnam. On December 29 the newly appointed 7th Division commander decided to knock out this prize.

He selected two battalions from different regiments, a company of mechanized infantry in M-113 amphibious armored personnel carriers, a ranger company, and three battalions of artillery (two of 105-mm and one of 155-mm howitzers). A paramilitary provincial force of three battalions would help out. The division commander planned heliborne landings north and west of Ap Bac, these troops to sweep south and meet the M-113s rolling north. Lt. Col. John P. Vann, senior U.S. Army advisor, wished to start the operation at once to avert intelligence leaks. He suggested December 31 at the latest, but helicopters were not to be had before January 2, 1963.

Maj. Herbert L. Prevost, a USAF air liaison officer first learned of the operation on December 30. He readied a plan for strike aircraft support, but discovered on the 31st that all available aircraft would be supporting the operation in northern Tay Ninh Province. The U.S. Army 93d Helicopter Company nonetheless agreed to go ahead with the helicopter landings. It furnished ten transport helicopters plus one UH-1B and four HU-1A helicopter gunships (armed with rockets and machineguns) to fly cover and fire-support missions. At the final briefing on January 1 Major Prevost accented the absence of fighter
support. Perhaps, he suggested, the air operations center would respond to emergency strike requests. He alerted the center to the possibility.

The provincial troops deployed at 0630 on the 2d of January, and the operation commenced shortly thereafter. Instead of meeting a Viet Cong company near Ap Bac, 7th Division ran into a battalion. Armed with heavy machine-guns, automatic rifles, and 60-mm mortars, the foe was dug in under the tree lines bordering the helicopter landing zones. The first three helicopter lifts from Tan Hiep airfield landed safely, but during the landing of the fourth an H-21 was downed by enemy fire. The UH-1 gunships sought in vain to suppress the ground fire. They used up 8,400 rounds of .30-caliber and 7.62-mm machinegun ammunition along with one hundred 2.75-inch rockets. An H-21 trying to rescue the crew of the downed helicopter was shot out of the sky, and a UH-1B was disabled and it crashed. Two other damaged H-21s made it back to Tan Hiep.

At 1005 a Vietnamese L-19 over Ap Bac radioed the air operations center for help. The center diverted two AD-6s armed for strafing and they arrived at 1035. Afterwards the center kept B-26s and T-28s, also armed for strafing, continuously active in the Ap Bac area. These planes failed to quiet the enemy guns. Not until the arrival of a Farm Gate B-26 at 1540 did things look up. This aircraft's repeated runs with napalm, bombs, rockets, and guns broke the Viet Cong defensive position near the village.

By then the communists had won the battle. They pinned down the heliborne forces, and put the armored company out of action by focusing fire on the gunners of the personnel carriers. (The gunners were exposed from the waist up.)

The IV Corps commander and the senior U.S. Army advisor, Col. Daniel B. Porter, Jr., had reached Tan Hiep at noon. They suggested a paratrooper drop east of Ap Bac to block Viet Cong escape routes. The division commander and Colonel Vann agreed, and that afternoon the Joint General Staff chose three paratrooper companies from nearby Tan Son Nhat. Boarding six C-123s, 319 troops floated down close to Ap Bac at 1815. Because their drop zone placed them west rather than east of the village, they were in no position to stem the enemy retreat.

During the night separate Vietnamese units engaged in firefights with one another while the Viet Cong battalion escaped with its wounded and all but four of its dead. As regular troops moved cautiously into Ap Bac the next day, advance elements came under the fire of friendly mortars. Five men were killed and fourteen wounded.

The final reckoning was sixty-five Vietnamese and three Americans killed, one hundred Vietnamese and six U.S. advisors wounded; fourteen helicopters hit by enemy fire and five shot down. The Vietnamese captured two Viet Cong, found four bodies, and killed an estimated one hundred enemy. Afterwards the Viet Cong admitted eighteen killed, thirty-three wounded, three missing, plus twenty-nine civilians killed. Clearly the combat had been poorly managed and poorly fought. The Vietnamese and Americans lost in prestige and in reputation for power. Colonel Vann subsequently suggested that several Vietnamese officers
should be relieved of command. He spoke bitterly to newsmen of wrong decisions during the battle.20

On General Harkin’s orders, the Vietnamese Joint Operations Evaluation Group came up with the reasons for the Ap Bac defeat. There had been no prior air-ground planning and no fighter escort for cover. When Vietnamese Air Force and Farm Gate strike aircraft were diverted to Ap Bac, the crews did not know the local situation. Communications between friendly forces had been deficient and no fire support coordination center existed. Armed H-21s had tried to rescue downed crews before Viet Cong fire was silenced. Paratroopers dropped shortly before nightfall had been improperly loaded and briefed. They had fought friendly troops. Without waiting for the formal report, Harkins asked the Vietnamese to relieve two commanders.21

To Admiral Felt the unescorted helicopter operation at Ap Bac was wrong. Visiting Vietnam, he spoke with Diem and senior Vietnamese and American officials. He told Harkins, “Experience has taught us that the VC are not surprised by helicopter landings and are able to ambush helicopters.” Felt could “not understand” how commanders could ignore “the fundamentals of warfare” by failing to prepare the landing area. He could not conceive how they could have decided to conduct a key operation when available air support was busy elsewhere. It was time that everyone learned that armed “helicopters were no adequate substitute” for fighter support. All helicopter lifts needed strike aircraft. When Felt questioned whether MACV was downgrading air activities, General Harkins explained that there were too few tactical aircraft in Vietnam to cover every heliborne mission. As a matter of fact, he said, twenty-four operations in the preceding month had been without air cover.22

General Anthis proposed exact procedures to make certain that Vietnamese ground commanders and U.S. Army helicopter companies coordinated helicopter assault actions. Only the air operations center could assure that fighters preceded and protected every heliborne landing. The Vietnamese Air Force could furnish corps commanders with strafing, close air support, reconnaissance, photography, and airlift. But centralized control over all air power guaranteed fast emergency reaction.23

That each corps commander wielded virtually absolute control over air power within his boundaries led to peculiar situations. In January 1963, for example, air interdiction was out of the question in IV Corps. The corps commander simply refused such missions to avoid political repercussions if noncombatants were accidentally killed or wounded. On the 2d of January the I Corps commander ordered no strikes to be flown without his personal approval. Inasmuch as he was often away from his headquarters at Da Nang, it was usually impossible to fill requests from the field for immediate help. Later that year, a new I Corps commander used the Vietnamese C-47 flareships as his personal transports. He assigned helicopters and liaison planes to divisions and task forces permanently rather than in line with mission needs. The Joint General Staff required no advance notice from corps on operations being planned and executed, unless the commander wanted more aircraft from Saigon. Given these
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conditions, a well-coordinated countrywide air campaign against the Viet Cong was unthinkable.24

Also impeding well-integrated air operations was the U.S. Army practice of making aviation units an integral part of the ground forces. The bitterness of the roles-and-missions argument spilled over when General Anthis several months later pinned the failure at Ap Bac on the Army's air concepts. He dubbed the Army "a customer that is also a competitor." Seeing "the spectre of more Ap Bac's to come," he said that

in some ways it would be better if the Army suffered a few relatively minor reverses at this time. Certainly it would be better if their concept of close air support were discredited now in a relatively inexpensive way than to wait for the ultimate catastrophe their concept must lead us to at a time and place where we will not have the elasticity we presently enjoy.25

Admiral Felt also believed that the air operations center and the airlift coordinating board had to be "fully exploited" for combined and joint ground and air operations. He judged this the way to make best use of limited air resources and facilities. "Until the Army air effort joins the club," General O'Donnell stated, "with the intent to cooperate wholeheartedly in the achievement of valid operational objectives, there will not be unity in the air effort."

The USAF element of Strike Command, a joint readiness force in the United States, proposed a return to World War II organizational procedures. That is, the Air Force would own and man air request communications down to Army battalion level. To expand communications for air liaison officers and forward air controllers, the Air Staff furnished 2d Air Division with twenty contingency teams. Each consisted of an airman operator and a commercial KWM-2A single-sideband "suitcase" radio. Although messages were speeded to the air operations center, there were too few teams to go around. General Anthis eventually suggested setting up an air request net within the Vietnamese ground forces.

General O'Donnell felt sure that the tactical air control system had proved its worth in the battle for Ap Bac. After all it had diverted planes to aid Vietnamese troops at a critical time. With an air request net, he suggested, the system would be flexible enough to support the decentralized National Campaign Plan. General Harkins disagreed. He said geography and imperfect communications ruled out direct centralized control of the total air effort. Better, he thought, to commit teams of Vietnamese and USAF strike aircraft to the corps tactical zones and under their control. Harkins said the main function of the joint operations center was to redistribute planes among the several zones according to the tempo of local operations.

These and other factors induced MACV in March to form a Flight Service Center and Network at Tan Son Nhut to which every military flight would report. General Harkins sought by this action to satisfy in part Admiral Felt's wish for General Anthis, the MACV air component commander, to possess complete "coordinating authority" over air operations in Vietnam.
Seeking to settle the matter once and for all, Admiral Felt compromised. He asked Harkins to operate USAF aircraft in Vietnam under the tactical air control system. The air operations center was to assign or allocate aircraft to the control of the tactical corps for fixed periods. Felt also requested Harkins to bring U.S. Army aviation units under the control system. Placing air operations under centralized control would prevent mutual interference, facilitate flight following, simplify air defense identification problems, and upgrade combat support.29

General Harkins responded that the tactical air control system had not the communications for precise coordination. In July he gave the MACV J-3 Army air operations section general supervision over U.S. Marine Corps and U.S. Army aviation. He designated the Marine Corps headquarters in I Corps and the Army aviation battalion headquarters in the other corps zones to direct their air operations. General Anthis protested the arrangement, saying it would create two and perhaps five separate air control systems—and separate air wars—within Vietnam. Harkins replied, “Let’s give these things a three or four month trial.” He promised to change the setup if it failed to work.30

The controversy reflected an overall decentralization. After Michael V. Forrestal of the White House staff and Roger Hilsman of the State Department visited Vietnam in December 1962, they criticized the “elaborate, set-piece” military operations and the use of air power. Too many people, they informed President Kennedy, were managing the American effort. There was no overall direction. They recommended a single strong executive—possibly a general, preferably a civilian (an ambassador)—to dominate all departments and agencies in the country and to give a single thrust to the multiple activities.31

The USAF directorate of plans drafted a position paper for possible use by General LeMay at the Joint Chiefs meeting of January 7, 1963. According to the paper, the situation was of the “greatest concern,” even though many U.S. programs enjoyed a long leadtime. “But when I see the Viet Cong continue to grow in strength, I can only assume that WE ARE NOT WINNING.” Army and Air Force doctrinal disputes ought to be taken out of Vietnam. CINCPAC’s requests should receive prompt attention. Harkins was in need of the “best possible advice” through an Air Force deputy, and Anthis should manage all air operations. The major political obstacle of the war was Diem’s failure to secure the real support and backing of his people. The major military obstacle was trying to erase the guerrillas in the face of a seemingly endless stream of replacements. Needed were greater U.S. air power until the Vietnamese Air Force could go it alone, in-country pilot training of Vietnamese, and destruction of Viet Cong food crops. “We should consider now the application of selected, measured sanctions against the North Vietnamese.” Actions would range from infiltrating agents through air bombardment to blockade.32

Whatever was said at the January 7 meeting, the chiefs chose to send Gen. Earle G. Wheeler, Army Chief of Staff, and a team of senior officers from the military services to Vietnam. The group’s mission was “to form a military judgment as to the prospects for a successful conclusion of the conflict within a reasonable period of time.”33
The team spent January 14-30 in Vietnam, soon after the battle at Ap Bac. The members examined the National Campaign Plan and endorsed the concept of "many small operations with decentralized control," undertaken "at an accelerated pace by each corps, division, and sector commander in his own area." They noted with approval that the tempo of small actions was quickening to 450 per month, and they looked for an upsurge in the future. The group was pleased with what appeared to be adequate coordination of political, economic, and military matters.34

Paying little attention to the battle of Ap Bac, the team heard General Harkins announce satisfaction with the air organization. His staff needed no stronger Air Force representation. The OV-I Mohawks could do more than reconnaissance. Could they be armed with rockets? Could the rule prohibiting armed helicopters from returning fire except in self-defense be changed?35

The Joint Chiefs of Staff swiftly authorized U.S. Army helicopters "to engage clearly identified Viet Cong elements which are considered to be a threat to the safety of the helicopters and their passengers." Admiral Felt then permitted arming the Mohawks with 2.75-inch rockets.36

While the Wheeler team was sympathetic toward augmenting Air Force units, the civilian leadership in Washington was more concerned with turning the conflict over to the Vietnamese. On February 2 Hanoi called upon the International Control Commission to eject from Vietnam the USAF units that were "playing a key role" and causing widespread damage. Secretary of State Rusk was disturbed. He could hardly prevent American reporters from observing and writing about U.S. operations. However, he wanted the Embassy and MACV to release no information on American combat air actions. The United States, Rusk said, ought not to hand the communists an excuse to escalate hostilities.37

The U.S. newspapers publicized the authorization for American helicopters to fire on the enemy. Secretary McNamara refused to comment except to say that American military personnel were under instructions to fire their weapons only when their own safety was at stake. Secretary Rusk reiterated, "Our policy remains that the American role in Vietnam be strictly limited to advisory, logistic, and training functions."38

General Wheeler's assessment in January 1963 rang with optimism. The situation in Vietnam, Wheeler said, had been "reoriented, in the space of a year and a half, from a circumstance of near desperation to a condition where victory is now a hopeful prospect." A heartening sign was the steep rise in American advisory strength from nine hundred at the start of 1962 to more than three thousand. At first there had been no advisors with battalions, but now there were over four hundred. In a year the number of advisors helping province chiefs had grown from two to one hundred or more. Though "we have not given Ho Chi Minh any evidence that we are prepared to call him to account for helping keep the insurgency alive," Wheeler said, "we are winning slowly in the present thrust." There was "no compelling reason to change."39

Air Force officers on the team did not quite agree with General Wheeler's evaluation. They believed sizable and long-lasting U.S. help a must. The war
could not be won quickly, nor could it be won finally until the Vietnamese people got behind the government. This demanded military, political, and economic actions — "U.S. assistance is vitally engaged in building a country, not in defending a weak country against superior forces."40

MACV intelligence estimates showed that the number of full-time Viet Cong guerrillas had risen through infiltration and local recruitment to between twenty-two thousand and twenty-five thousand. Each month about five hundred stole into Vietnam by way of Laos and Cambodia. Late in January 1963 a meeting was reportedly held in the Chinese Embassy at Phnom Penh, Cambodia. Representatives of Hanoi, the National Liberation Front, and the Soviets agreed to add twelve battalions to the Viet Cong. Eight were to be transferred from Laos and four recruited in Vietnam.41

To the Viet Cong the battle of Ap Bac was apparently a major turning point in the war. It instilled confidence in their ability to fight American helicopters and armored vehicles. Enemy leaders took credit for a new tactic — the deliberately invited battle, described as "wipe-out-enemy-posts-and-annihilate-enemy reinforcements." They would often resort to this tactic in the Mekong Delta, almost always to good advantage.42

On the Vietnamese side, there was a lull in military action after Ap Bac. Admiral Felt believed the calm to have "both visible and hidden meaning." The Vietnamese seemed to be in no hurry to launch operations. General Harkins in February 1963 wrote President Diem, urging him to swiftly exploit the initiative that his forces seemed to have seized from the foe. "Time and weather," Harkins said, "are either for us or against us." The communists, he added, "must not be allowed to regroup or rest. We must attack and destroy them. We must hurt them so badly that they will be forced to apply all their remaining resources merely to survive." Otherwise the Viet Cong might "neutralize much of the gain we won at great cost and effort."43

But the Ap Bac engagement and American press coverage had damaged relations with the Diem government. Newspaper accounts of the battle aroused serious resentment in Vietnamese officials, particularly David Halberstam's criticism in the New York Times of Vietnamese performance. Newsmen spread their belief that U.S. advisors had died while trying to lead Vietnamese troops who would neither follow nor fight. Embittered Vietnamese leaders complained that correspondents were interested merely in splashing sensational news on the front pages when Americans were hurt. Madame Ngo Dinh Nhu recalled the presidential palace bombing, when she and her children were in grave danger. She said that U.S. reports revealed solely an "ill-concealed regret that the bombing had failed in its objective." The Wheeler report commented on the "mutual dislike and distrust" between the Vietnamese government and the American press. Embarrassed by the news reports of Vietnamese battlefield misconduct, President Kennedy strove to repair the eroding trust between the two governments. In his State of the Union Message to Congress on January 14, he declared that the spearhead of aggression had been blunted in Vietnam.44
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(Top right) An ARVN paratrooper prepares for a jump over Cu Chi.

(Center) TSgt. William W. Cameron instructs Vietnamese airmen in the operation of the gunsight on a T-28.

(Below) Vietnamese tanks move toward the burning presidential palace after its bombing.
Signs of dissension and mistrust were all too obvious. Back in November 1962, reports had reached Admiral Felt that Diem was withdrawing more into seclusion and leaving many decisions to his brother, Ngo Dinh Nhu. Both sometimes regarded the numerous American advisors as an encroachment on Vietnamese sovereignty. They feared that the cautious U.S. policy in Laos mirrored a weakening interest in Vietnam. They were upset by Senate Majority Leader Mike Mansfield’s report in February 1963. It said that after seven years and four billion dollars of American aid, “the same difficulties remain, if, indeed, they have not been compounded.” Vietnam was less stable and “more removed from . . . popularly responsible and responsive government.” Did this foreshadow dwindling U.S. support?

The defense minister scored American allegations of hit-or-miss Vietnamese bombing as a “corrosive influence” on the military effort. American attempts to help the Government of Vietnam create an intelligence capability were probably seen by Diem as a threat to his regime. The Minister of Interior resented the involvement of Americans in the country as a danger to the republic’s internal politics. President Diem labeled the Special Forces rural aid advisors and the sector advisors as “particularly irritating.” Even though U.S. economic assistance financed nearly all of the counterinsurgency, Diem objected to American controls over matching counterpart funds. He called them degrading to Vietnam’s independence.

In a series of private and public statements during April 1963, Ngo Dinh Nhu dwelt upon U.S. “infringements” of Vietnamese sovereignty. Aid came, he said, with too many strings attached. He told CIA Chief John H. Richardson that it would help if the American presence were reduced anywhere from five hundred to three or four thousand men. Richardson got the impression that Nhu feared an emerging U.S. protectorate. Diem, Nhu said, had received many complaints from subordinates about their American counterparts. Publicly, Nhu was quoted as demanding the withdrawal of over two thousand U.S. advisors at lower unit levels. Obviously referring to Ap Bac, he said that some American casualties had occurred because the advisors were “daredevils” who exposed themselves needlessly to enemy fire. Taking this statement as a forerunner of things to come, the Vietnamese Air Force commander alerted his key personnel to the possible withdrawal of U.S. forces. He warned them to conserve reserves, prepare to go it alone, and get ready for hard days ahead.

The Vietnamese government did not officially request a reduction of American personnel, but Nhu’s statements induced a review of U.S. troop levels. Evidence seemed to favor a lesser commitment of forces. Sir Robert Thompson in March had reported the government as “beginning to win the shooting war against the Viet Cong.” due chiefly to the American helicopters. He proposed a psychological ploy that Admiral Felt passed to the Joint Chiefs by message. “If things go right by end of 1963,” Felt said, “we should take one thousand military personnel out of RVN at one time, make big proclamation out of this and publicize widely. This would show (1) RVN is winning; (2) take steam out of anti-Diemites; and (3) dramatically illustrate honesty of U.S. intentions.”
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In April a U.S. National Intelligence Estimate perceived improvement in the situation, despite the absence of persuasive signs that the Viet Cong had been “grievously hurt.” Ambassador Nolting in May depicted relations between Washington and Saigon as “delicate,” but the political and socioeconomic conditions were promising. An excellent rice crop brightened the economic outlook. Completion of about fifty percent of the strategic hamlet program extended shelter to sixty percent of the people in defended areas. During April the Vietnamese armed forces took part in nine hundred offensive actions.47

These hopeful signs encouraged Secretary McNamara at his conference in Hawaii in May. He said he would remove one thousand Americans from Vietnam by the end of the year to show that things were going well. He would try to pull out units in lieu of individuals, and upon departure their equipment would be turned over to the Vietnamese. The conflict was “not a U.S. war,” and the United States did not intend to fight it.48

Since more Americans were still arriving in Vietnam, units and individuals then en route were to continue their travel. There would be no personnel increases, however, either temporary or permanent. Each of the armed services was to take a comparable cut. To hurt operations the least, most of the returnees would come from logistic units. In November and December, 2d Air Division would lose 244 people.49

Maybe McNamara’s action impressed the Vietnamese. In June the Joint General Staff ordered all ground forces to operate a minimum of twenty days every month, starting July 1. This was to be a “total general offensive” to attain “complete annihilation of the enemy” and “complete Vietnamese control.”50

General Harkins was enthusiastic. The all-out campaign was soon to begin in earnest. He knew the strategy—“saturate the countryside” with small and large military actions—was correct. It would fragment and destroy the Viet Cong.51

Unfortunately, the Viet Cong had embarked on their own general offensive.
XV. Air Operations, 1963

Although some U.S. units were scheduled to leave Vietnam by the end of 1963, the JCS earlier that year had suggested and Secretary McNamara approved an additional C-123 Provider squadron for Da Nang. Arrival of the 777th Troop Carrier Squadron in April 1963 with sixteen C-123s augmented the airlift of the twenty-nine C-123s at Tan Son Nhut. Crew manning permitted each Provider to fly sixty hours per month. In addition eight U-1 Otters, sixteen 0-1A Bird Dog observation planes, ten UH-1B Iroquois helicopters, and a second CV-2 Caribou company reached Vietnam to support the corps tactical zones and Special Forces.¹

General Harkins, MACV commander, had agreed to place the CV-2s under the coordinated airlift system. However, Army headquarters in Hawaii urged Admiral Felt to recognize the special features of the Caribou. The Army had purchased the planes for short-takeoff-and-landing, which rendered them instantly responsive to ground commanders in combat zones. While centralized control of airlift was more efficient for cargo deliveries, swift reaction to a field commander's needs came first. In this context Harkins assigned the two Caribou companies to centralized airlift control, but one of these had the further mission of immediate support to the senior corps advisors.²

The Southeast Asia Airlift System managed the forty-eight Air Force C-123s, thirty-two Vietnamese C-47s, and thirty-two Army CV-2s. Though the C-123s normally made deliveries to four major depots and twenty-nine other distribution points, they actually operated at ninety-five different airfields and sixty-five drop zones. Carrying a lighter load than the C-123, the CV-2 could use shorter runways. But reversible propellers let the Provider land on wet surfaces in distances impossible for the Caribou, not yet so equipped.³

The 81st Aerial Port Squadron expanded in May by creating Detachments 6 and 7 at Qui Nhon and Can Tho. Temporary duty personnel served 120-day duty tours at the new sites.⁴

Much of the Southeast Asia Airlift System's work dealt with tactical operations. About thirty percent of the troop carrier flights were paradrop resupply, paratrooper drops, and assault air landings. Resolute efforts to support remote stations drew grateful praise from the ground troops. They deemed the system reliable and responsive.⁵

Uncertain surface travel, the conservative bent of logistic planners, and the use of scaled U.S. planning factors tended to inflate requirements. In October the airlift system's excess capacity prompted plans for reduction. In December MACV strength was pared by one thousand. Released were personnel of the Army's 1st Aviation Company (Caribou), the thirty USAF C-47 pilots flying with the Vietnamese Air Force, and half of the 8th Aerial Port Squadron's people. The 61st Aviation Company (Caribou) with twenty-five CV-2s stayed behind to support senior corps advisors. Some of these Caribous became spares.
to insure a certain number of operational aircraft at every corps tactical zone.6

The Air Force's 19th Tactical Air Support Squadron was activated at Bien Hoa in July 1963 and assigned to PACAF. The new unit's aircraft and crews trickled in. Four O-1s and twenty-two crews were on board by July, and the remaining eighteen planes arrived on the USS Card in August. Since Americans were forbidden to direct air strikes, eleven seasoned Vietnamese observers were integrated into the squadron to do so. Operational in September, the unit furnished more and more forward air controllers and air liaison officers for the National Campaign Plan. Its primary mission was to train Vietnamese liaison pilots in forward air control, visual reconnaissance, combat support, and observer procedures. The aim was to replace those pilots drained off to fill fighter cockpits. The squadron was to remain in Vietnam no more than a year, then turn its O-1s over to the Vietnamese.

Preparations to open a training center at Nha Trang were delayed because American pilots needed proficiency in the U.S Army L-19 (O-1) aircraft. General LeMay had ordered this plane sent in lieu of depleting the few L-28s in USAF stocks. As his Director of Plans, Maj. Gen. John W. Carpenter, III, said, "The Chief clearly expressed his desires toward getting on with the war against the communists in Vietnam as opposed to worrying about the source of light aircraft." After twenty-five officers and sixty-nine airmen underwent factory training in July and August, they opened the Nha Trang center in September. Trainees took one month of preflight instruction and three months of primary flight training that included eighty hours of actual flying. Vietnamese liaison pilots in reasonable numbers were ready for combat in early 1964.7

Twelve Air Force officers and forty-seven airmen reached Tan Son Nhut in January 1963 to train Vietnamese helicopter pilots. By June they graduated fifteen student pilots who were qualified to fly H-19s. The training went on throughout the year.8

Admiral Felt hoped that the Vietnamese could have the four RT-33 jets authorized by the Military Assistance Program. In February, however, Secretary of State Rusk announced that "over-riding political considerations" and "international risks" ruled out their delivery. Shortly thereafter, the Joint Chiefs approved a boost in USAF reconnaissance aircraft, including four RB-26s and two more RF-101s for Farm Gate. The RB-26s reached Tan Son Nhut in March from Fort Worth, Tex. Two of them were equipped for night photography, and the other two were experimental RB-26Ls specially outfitted with night photo and Reconofax IV infrared sensing devices. In May, Fifth Air Force's 6091st Reconnaissance Squadron flew two RB-57s to a temporary duty site at Tan Son Nhut. These jets featured advanced and improved day-and-night K-52 panoramic cameras and Reconofax VI infrared sensors.9

Airborne high-frequency direction finders had difficulty locating Viet Cong radio transmitters. More than two hundred enemy sets were active, but it was impossible to fix their exact sites. General Anthis and other officials thought it might be better to listen to the traffic instead of disrupting or destroying it. In any event, knowing where the radios were operating was deemed essential.10
Infrared devices were meant to detect thermal radiation emitted by campfires, vehicles, structures, and traffic on trails and streams. In theory the sensors could pinpoint activities hidden from normal photography. But the Reconofax IV infrared photo equipment on the RB-26Ls broke down, and the technical representative in Vietnam could not make the system (originally designed for B-58s) work. Climatic conditions, chiefly dust and dampness, fouled the sensors. Heat from the photoflare cartridge ejectors forward of the infrared system saturated the infrared detector and ruined the film.

As for the RB-57E's infrared sensors, integral components were missing. The plane's panoramic cameras provided very clear horizon-to-horizon pictures even at high speed and low altitude. Having both horizons in the shot enhanced the perspective of the photo interpreter, but he had to learn how to compensate for distortion in the wide lateral coverage.

When equipment worked, the intelligence apparatus was often unable to exploit the information gathered. The zonal concept of ground operations worked against a centralized air reconnaissance network. Separating intelligence data by corps tactical zone was not easy because planes flew across corps boundaries. Moreover, there were no courier aircraft to deliver reconnaissance film rapidly throughout Vietnam before the coming of two U-3s from the United States in May. Army OV-1 Mohawks attached to Vietnamese ground divisions reacted quickly to shifting situations. However, the intelligence they collected was not fed into the national intelligence-reconnaissance setup. General Harkins still labeled the Mohawks as “complementary” rather than “competitive” to USAF and Vietnamese tactical air reconnaissance. He saw no need to coordinate them with the standard activities, saying they were “outside the specialized capabilities of other photo aircraft.”

Air Force planes flew nearly all the reconnaissance in 1963, yet the flights failed to glean a great deal of intelligence. By reason of weather, jungle, and forested terrain, finding and photographing the small and fleeting enemy targets was a stiff proposition.

Air defense radar control centers were situated at Tan Son Nhut, Da Nang, and Pleiku. These and the radar at Ubon, Thailand, gave high-altitude surveillance. The interceptor fleet consisted of Air Force F-102 and Navy EA-1F (AD-5Q) all-weather fighters rotated to Saigon. Mountain screening cluttered radar coverage below 5,000 feet. The F-102s performed marginally in low-level interceptions, while the EA-1Fs lacked the speed to intercept aircraft intruding in areas distant from Saigon. To stretch the coverage and especially to scan much of south-central Vietnam, the Vietnamese Air Force moved a TPS-1/-10D training radar from Tan Son Nhut to Ban Me Thuot in February 1963.

From February 10 to 15 an unusual number of low-level, slow-flying radar tracks appeared before midnight near Pleiku and Da Nang then disappeared before dawn. Air Force and Navy interceptors investigated, using flares and other techniques. They found nothing, the tracks vanishing from ground and air radars as the planes approached. Around Da Nang on February 14, a Navy
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Aircraft intercepted a flight of ducks. Consequently officials concluded that migrating waterfowl had caused the unknown tracks. 15

Convinced that no air battles would be fought in Vietnam, General Harkins nevertheless sensed the need for flight following. Since November 1961, Mule Train transport squadrons had used their network of high-frequency radios. Farm Gate crews reported their inflight positions to the nearest radar control center every thirty minutes. On January 10, 1963, an Army OV-1 was lost during an unreported flight out of Qui Nhon, and it took over two hundred fifty search sorties to find the plane. In March the Flight Service Center and Network was born at Tan Son Nhut. 16

The reduced likelihood of communist air intrusions and the birth of the Flight Service Center and Network threw into question the need for the F-102s and EA-1Fs at Tan Son Nhut. Safety considerations alone seemed to warrant their removal, for 233 military aircraft of all sorts used the airfield, along with commercial planes. General Anthis wanted to clear the 10,000-foot runway by moving out some of the helicopters, but PACAF suggested keeping the interceptors on call in the Philippines. These planes withdrew in May. The supersonic F-102s could return to Tan Son Nhut within twelve hours, the EA-1Fs within forty-eight. There was no call for them in 1963 however. 17

Triggered by President Kennedy's approval on December 31, 1962, to augment Farm Gate, the Air Force in 1963 acted to regularize the status of its units in Vietnam. Admiral Felt furnished the impetus when he spurned the principle hitherto held that USAF personnel sent to the country had to have prior training in counterinsurgency. Farm Gate, he said, was flying conventional missions. Airmen could accordingly be assigned on a routine permanent change of station basis. This would clear the way for doubling the number of aircrews and maintenance men, and could raise the sortie rate by twenty-five or thirty percent. Felt in addition wished to boost the number of liaison aircraft and forward air controllers by a full two squadrons, to furnish visual reconnaissance beyond anything already on hand. This, he said, would be the key to a successful National Campaign Plan. 18

General LeMay in early February pressed for putting U.S. markings on Farm Gate aircraft. He said that "current classification restrictions on Farm Gate are considered unnecessary. Actual operation is well known through SVN and classification has become an administrative burden." The State Department queried Ambassador Nolting on a series of articles in the press on U.S. combat air activities, particularly those of American-piloted aircraft. In his reply Nolting pointed out the rather "gradual (and inevitable) uncovering of facts by U.S. journalists." That Americans flew combat aircraft was common knowledge. This was expressly true after the deaths of Capts. John P. Bartley and John F. Shaughnessy, Jr., in an RB-26 downed by Viet Cong fire on February 3, and the loss of Maj. James E. O'Neill in a crash three days later. 19 Secretary of State Rusk, however, continued to accent the American role as "strictly limited to advisory, logistic, and training functions." 20

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General LeMay in March again asked for permission to declassify Farm Gate but Ambassador Nolting said, “We are winning without such overt U.S. action.”

By June 1963 MACV had 16,652 people, 4,790 of them Air Force. On the 28th, Secretary of Defense McNamara froze MACV strength. To clear up the confusing array of USAF units, PACAF formed new ones without expanding manpower authorizations. On July 8 Farm Gate at Bien Hoa became the 1st Air Commando Squadron (Composite), a regular PACAF organization. Although PACAF wanted the code name Farm Gate dropped, Air Force headquarters disapproved because various logistic facilities supporting Farm Gate were thoroughly familiar with the name and all it implied. As 1st Air Commando Squadron, Farm Gate contained two strike sections. The first consisted of ten B-26s with twenty-three crews (pilot and navigator) and two RB-26s. The second had thirteen T-28s with two crewmembers per plane. In addition there were two support sections, one of four psychological warfare U-10s and the other of six C-47s. The remaining eight B-26s were in detachments at Pleiku and Soc Trang.

Likewise on July 8 the 33d and 34th Tactical Groups came into being. Based at Tan Son Nhut and under the 33d Tactical Group were the 33d Air Base Squadron, the 33d Consolidated Aircraft Maintenance Squadron (CAMRON), and Detachment 1 (a reconnaissance element). The 33d Group also had detachments at Can Tho and Nha Trang.

At Bien Hoa the 34th Tactical Group consisted of the 19th Tactical Air Support Squadron, the 34th Air Base Squadron, and the 34th CAMRON. Detachments of the 34th Group were at Pleiku and Soc Trang.

Directly under 2d Air Division was the 23d Air Base Group, activated at Da Nang with its 23d CAMRON. A detachment of the group at Qui Nhon was previously the 6222d Air Base Squadron.

General Anthis wanted a single control point for the packets of reconnaissance detachments called Able Mable, Black Watch, Patricia Lynn, and Sweet Sue. He therefore requested a tactical air reconnaissance squadron for his 2d Air Division, but the Air Staff could not create the unit within the authorized force structure. In consequence the commander of Detachment 1, 33d Tactical Group, exercised a loose central direction over the reconnaissance operations.

The Mule Train C-123 units became troop carrier squadrons — the 309th and 310th at Tan Son Nhut and the 311th at Da Nang. They were part of the 315th Troop Carrier Group (Assault), attached to 2d Air Division but assigned to PACAF’s 315th Air Division (Combat Cargo) headquartered in Japan.

The upshot of this sweeping reorganization was to free General Anthis from dealing directly with twelve or more major subordinate units.

Farm Gate gained fresh aircraft in January 1963 — five T-28s, ten B-26s, and two C-47s — and by February boasted forty-two planes and 275 men. General Anthis fashioned an air strike team of six B-26s and one C-47 at Pleiku, which had been revamped to take B-26s. He formed another of five T-28s and
one C-47 at Soc Trang, where the unimproved 3,200-foot runway admitted only T-28 operations.\textsuperscript{25}

Until General Harkins in midyear gave the Vietnamese border control troops some aircraft of their own, Farm Gate flew combat support for them. These forces embraced about five thousand Vietnamese army, rangers, and Civilian Irregular Defense Group personnel, accompanied by U.S. Special Forces advisors. They manned 103 outposts along Vietnam's 900-mile land border to cut down on Viet Cong infiltration. Varying in size from platoon to battalion, they further carried out covert penetrations across the frontier. State Department pressure prompted the Joint General Staff to forbid ground and air operations within ten kilometers of the border without prior approval. MACV termed the restriction "completely incongruous," for this strip of de facto demilitarized territory afforded the Viet Cong safe haven.\textsuperscript{26}

Over the last days of March 1963, U.S. Special Forces mounted an operation in the Seven Mountains of southwestern Vietnam. Farm Gate bombing before the assault killed about one hundred fifty enemy and let the ground troops move into the hills. Capt. John Sercel, the 2d Air Division forward air controller assigned to the operation, went with the troops on foot and directed air strikes with a PRC-I0 radio. Even though the attack brought Vietnamese territory under government control, the IV Corps commander protested the intrusion into his zone. The Joint General Staff then ruled that Special Forces teams had to request air support through Vietnamese channels.\textsuperscript{27}

Ten days later the Joint General Staff removed earlier curbs on border operations. Vietnamese ground forces could now operate to the border wherever a geographical feature such as a river or road clearly marked it. Elsewhere they could go to within one thousand meters of the border, except along the northern part where a strip of ten thousand meters applied. Vietnamese aircraft could operate to the border where it was clearly visible, elsewhere to two thousand meters if a forward air controller was at hand, and to five thousand meters without air control. Corps headquarters rather than the Joint General Staff had to approve all actions along the frontier.\textsuperscript{28}

The State Department ordered Ambassador Nolting to press for suspension of the new procedures since they could inflame Cambodia, North Vietnam, and China. Nolting was sympathetic to the new rules because of the considerable supplies coming across the borders to the Viet Cong. All the same, he and General Harkins talked with Vietnamese officials about how border violations seriously disturbed the common interests of Vietnam and the United States.

Admiral Felt knew border incidents could be disruptive, but thought that trimming infiltration was worth the risk. General O'Donnell proposed having U.S. aircraft survey the border to correct map errors. His proposal was shelved for fear of breaching the 1962 Geneva agreement on Laotian neutrality.\textsuperscript{29}

At the Secretary of Defense Conference in Hawaii on May 6, the participants agreed that the troops stationed along the border must do their utmost to slow down enemy movements. But they believed putting pressure on Hanoi to be a better way to end infiltration. In April the Joint Chiefs had identified eight
targets in North Vietnam that were vulnerable to attack from American carrier- and Thailand-based aircraft. Among them were the Dong Hoi and Vinh airfields, several highway bridges, POL storage, the Haiphong thermal powerplant, a rolling mill, and a chemical plant. Bombing would be a warning to Ho Chi Minh but risked bringing Chinese air assistance to North Vietnam.

Mr. McNamara now recommended to the conferees that CINCPAC embody air strikes against North Vietnam for planning options. Perhaps the State Department fetters on covert operations into North Vietnam could be loosened. 30

Roger Hilsman of the State Department informed the group that he was optimistic about the border control exercised by the Special Forces and Montagnards. Strategic hamlets combined with Montagnard operations were making dramatic gains. He predicted, "You have circles; in the center of each circle is a Special Forces team. These circles are getting bigger. When they close up, I think you will see a noticeable choking down of the use of the infiltration groups." 31

Admiral Felt said he also expected solid progress from the air strikes against Viet Cong war zones and bases. He scored these power centers as the "nuclei of the VC 'governmental' structure," giving "protective sanctuaries" for offensive enemy operations, and providing "little arsenals and installations." Unfortunately, all-out interdiction clashed with the individual interests of the largely independent corps commanders. While USAF liaison officers called for interdiction, air attacks not tied directly to ground operations began to decline. 32

Vietnamese probes into Viet Cong Zone D during February and March made good use of preplanned air interdiction strikes. Rangers swept into the area later and burnt enemy headquarters and camps along the Ma Da River. They discovered deep, log-covered bunkers built by the communists to protect against air attacks. Inasmuch as fighters usually circled before striking, there was enough time for everybody to take cover. 33

In March the Air Force and Army advisors in that area got the go-ahead for a prolonged low-priority interdiction bombing program. Planes returning to base with unused ordnance could attack targets under the direction of a Vietnamese forward air controller. Strikes got under way on April 1 and went on almost every day. It was difficult to assess results due to the jungle cover. On April 30 fighters surprised a gathering of Viet Cong and attacked. Inspecting the area the next day, the Phuoc Thanh Province chief estimated that over one hundred enemy had been killed. Viet Cong deserters confirmed that the strikes inflicted casualties, damaged morale, and kept everyone on the move, but said the attacks were no serious threat to their existence. The communists kept a firm grip on Zone D, continuing to collect road taxes and to exact tribute from plantation owners. 34

Between April 24 and May 24 the II Corps commander spearheaded a drive into the Do Xa War Zone headquarters area of Viet Cong Interzone V, in the mountains on the borders of Quang Ngai, Kontum, and Quang Tin Provinces. His five regiments of ground troops and two battalions of Vietnamese marines
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totalled about ten thousand men, assisted by an air support operations center. The three days of preliminary interdiction generated thirty-six A-1H, fourteen T-28, and thirty-four B-26 sorties. Throughout the month-long operation, pilots flew 115 A-1H, 108 T-28, and seventy-four B-26 sorties. Besides killing five Viet Cong, these timely and potent air strikes destroyed 238 structures and damaged 77. The badly scattered enemy would need several months to return and reestablish Viet Cong Region 5 which, like the old Interzone V, guarded infiltration routes to base areas.35

Air Force and Vietnamese pilots faithfully followed the rule that air strikes had to be handled by a Vietnamese forward air controller. Although the procedure precluded armed reconnaissance aircraft from attacking targets of opportunity, it was a sound precaution against indiscriminate bombing. Crews staging to and from forward airfields were encouraged to fly low and seek out the enemy. Before they could attack, however, they needed an airborne forward air controller. Army OV-1 crews enjoyed less stringent rules of engagement. They frequently flew as low as fifty feet, enticing the Viet Cong to open fire so they could shoot back.36

Lt. Col. David S. Mellish, III Corps air liaison officer, secured authority in September to start an air interdiction program. Vietnamese province chiefs certified certain areas free of friendly people. The air operations center scheduled air strikes under forward air controllers into these regions. Provincial officials reviewed each target belt weekly.

This interdiction paid off in Tay Ninh and Phuoc Thanh Provinces during October, though the Viet Cong learned to disperse and take cover as soon as the L-19 dropped smoke grenades to mark targets for the strike planes. Mellish persistently urged armed reconnaissance in wholly Viet Cong sections. “Vietnamese pilots,” he said, “should sweep these areas and shoot VC on sight. At present, we are ineffective because our politically inspired target-marking is the best possible air raid warning the VC could hope to have.”

Col. Donald H. Ross, 2d Air Division director of operations, reminded his associates that the Vietnamese—not the Americans—were waging the war. Forward air controllers were vital to protect friendly people.37 Carefully targeted and controlled interdiction strikes on Viet Cong base camps, assembly areas, and logistic installations were designed to help ground troops clear and hold Vietnam. But the overriding air mission was support, preparation and cover for heliborne landings, night hamlet defense, and escort for convoys and trains.38

Over the first half of 1963, Vietnamese L-19s usually escorted truck convoys and trains but strike aircraft covered those transporting high-priority cargoes. Vietnamese and USAF planes flew close to one thousand sorties in these missions. The Viet Cong ambushed no surface movement having air cover, yet were quick to pounce on motor columns and trains wanting aerial escort.39

Developed from original Farm Gate tactics, night flare/strike missions in defense of outposts and hamlets under attack remained effective. One Vietnamese C-47 flareship stayed on night ground alert at Pleiku, a second stood similar
duty at Da Nang, and a third flew airborne alert every night over III and IV Corps. Yet the commander of the 514th Fighter Squadron refused to accept orders for A-1H night-strike crews alerted at Bien Hoa and Pleiku. He argued that his pilots were not ready to fly at night, but yielded to American pressure and accepted about half of the missions requested. Fighters working with a flareship could commonly dispense with a forward air controller during strikes in defense of an installation. However, for close air support of friendly troops under attack at night, a controller was required to mark targets.

Success of flare/strike defensive missions depended upon the speed with which those under attack could report to an air support operations center. By May 1963 most villages had radios, and the time lapse between attack and report averaged about forty-eight minutes. The delay stemmed chiefly from the short ranges of the provincial radio transmitters that demanded retransmission of messages, often at district, sector, and division levels. Viet Cong attacks on hamlets and outposts from January through April were few, and an average of thirty-three C-47 sorties was flown each month. The enemy customarily broke off an attack when a flare plane came on the scene.

In the far northern I Corps, the 1st and 2d Divisions controlled the coastal plain to the mountains. The Viet Cong owned the mountains aside from Special Forces camps along the Laotian border and in the A Shau Valley corridor toward Da Nang. In mid-January 1963 the U.S. Marine Corps helicopter squadron HMM-162 became operational at Da Nang, with staging areas at Hue and at a point midway between Da Nang and Quang Ngai. This unit’s H-34s supported the border outposts with resupply and troop-exchange missions that normally needed no strike aircraft support. But air mobile troops assault operations took careful advance planning for fighter escort, landing-zone preparation, and air cover. In these operations the H-34s flew in three-ship elements, one minute apart, en route to the landing zone. The helicopter commanders ran the whole affair, calling for strike aircraft to neutralize enemy fire. Even though the Marine Corps helicopter commanders evaluated the Vietnamese A-1H pilots as “outstanding,” they favored USAF fighters because there was no communications language problem. When a platoon of Army UH-1 helicopters at Da Nang was attainable in April, these gunships protected landing zones.

The I Corps commander had to approve all requests for air strikes. Members of 2d Air Division who visited the air operations center there had the impression that U.S. Army advisors dominated the scene. For example, the advisors funneled many air support requests to the two armed OV-1 Mohawks stationed at Da Nang.

In the II Corps eight USAF B-26s joined the four Vietnamese A-1Hs at Pleiku. At once air support sorties rose, probably because Vietnamese ground officers could see the aircraft on hand. But communications with the division command posts at Qui Nhon and Quang Ngai were regularly unreliable. And bad weather in the mountains east and northeast of Pleiku repeatedly impeded flights to the coastal provinces.
To shake weather restrictions, MACV shifted two B-26s from Pleiku to Da Nang. Since the Vietnamese pilots were unable or unwilling to operate out of Qui Nhon and Quang Ngai, aircraft from Pleiku or Nha Trang supported the 9th and 25th Divisions. The division commanders complained that they had to divulge their operational plans before they wanted to. Also for a short while, the 110th Liaison Squadron commander declined to send L-19s to Quang Ngai. He resented the time a ground force officer had "usurped the job" of a Vietnamese air observer adjusting artillery. The T-28s dispatched to Qui Nhon and Quang Tri were regularly late for planned operations, despite two days advance notice. This deprived at least one heliborne operation of air cover. "When we speak of immediate air strikes in this division," wrote Lt. Col. Henry C. Meier, 9th Division air liaison officer, "the ARVN only laugh and I can hardly blame them."

Vietnamese aircrews executed well in the II Corps attack on the Do Xa headquarters area during April 24-May 24, 1963. Their performance was below par in June, when the 9th Division triggered a 800-man heliborne attack around An Khe. The L-19 chosen to work the landing zone was late, only one of the four prestrike A-1Hs properly delivered napalm, and the H-21 helicopters had to circle and wait for the air preparations. Two days later, a Vietnamese forward air controller brought prestrike A-1Hs to a landing zone ten minutes early. On five separate occasions in the course of the action, L-19 pilots and observers were
unable to accept strike aircraft at assigned rendezvous points. Air Force L-19s with American pilots and Vietnamese observers solved the problems.45

Poor performance by Vietnamese aircrews imperiled several ground operations in the II Corps. Operations nonetheless made marked gains around Saigon, disrupting a key Viet Cong base and defending strategic hamlets in Quang Ngai Province against severe communist attacks. More and more local residents came forth with information on Viet Cong movements, and the Popular Forces defending the hamlets killed 383 enemy while losing 33 of their own.46

In the III Corps north of Saigon, Vietnamese forces were busy. Rangers probed into Zone D, the 5th Division engaged the enemy in Zone C of Tay Ninh Province, and the 23d Division attacked Viet Cong bands and protected hamlets in the Ban Me Thuot area. Not one of these operations received enough tactical air support. The L-19s of the 112th Liaison Squadron at Tan Son Nhut worked both III and IV Corps, and thus were often unavailable to one or the other. Poor communications between III Corps headquarters and Ban Me Thuot led to authorizing the 23d Division eight T-28 sorties each day from Nha Trang. As the division pushed deeper into Tay Ninh Province and outran dependable landline communications, radio equipment troubles increasingly impeded air support. The use of U.S. Army armed helicopters for fire support came to be routine.47

The IV Corps employed the 7th and 21st Divisions in the generally flat and water-sodden terrain of the densely populated Mekong Delta, where transportation was mostly by canal but some by road. The ground favored the guerrillas who massed at places and times of their choosing. Skimpy landline communications made for heavy radio traffic. At Soc Trang the five USAF T-28s, together with a detachment of L-19s from the 122d Liaison Squadron at Can Tho, afforded air strikes and forward air control. Like all other airfields in the delta, Soc Trang needed development. Its unlighted 3,300-foot runway was suited solely to daytime T-28 operations. The glide slope was too steep for a T-28 to touch down safely in wet weather. Though a T-28 could take off at night or in bad weather to land after a mission it had to go to Saigon. MACV proposed constructing an airfield at Can Tho to replace Soc Trang. Even so, building a 6,000-foot runway would take nearly $4.5 million in Military Assistance Program funds and about two years to complete. The project continued under study in Hawaii.48

The 7th Division was distinctly less aggressive following the battle of Ap Bac. The division commander, believing that the Viet Cong were monitoring his radio, directed unit commanders to handcarry requests for air support to the division headquarters. The 21st Division engaged extensively in heliborne operations through February and March. Plans were usually too ambitious for the troops committed, and the enemy was never where he was supposed to be. Postponements and no-notice changes in plans complicated the air scheduling of escort and strike planes. After three visiting Americans were pinned down by enemy fire for an hour while strike aircraft were circling overhead and no forward air controller was to be had, three USAF pilots were assigned to the Vietnamese L-19 detachment at Can Tho.49
In April a daring scenario called for 21st Division troops to go to the town of Rach Gia by motor convoy and to feint away from the objective — the Viet Cong regional headquarters in western Kien Giang Province between Seven Mountains and the Cambodian border. On the following day, helicopters would land troops to storm the headquarters and to cut off probable escape routes to the mountains. Aircraft were to fly cover and support. The plan may have been compromised, for the Viet Cong withdrew from their sites several days before the assault. Then a classic demonstration of order, counterorder, and disorder took place. The division altered all helicopter radio frequencies and some participants failed to receive notice. Several strike crews orbited target areas waiting for helicopters that never appeared. The ground troops did not clash with the foe, but his fire hit two UH-1 and seven H-21 helicopters. Interdiction bombing in Seven Mountains by U.S. and Vietnamese strike pilots was said to have killed 345 fleeing Viet Cong.

To prevent “whimsical uncoordinated changes in planned helicopter operations directly affecting the escort,” General Anthis asked the MACV Joint Frequency Coordinating Board to set up standard radio frequencies for heliborne operations and to insist on their use. The 2d Air Division assigned one of its KWM-2A radios and an operator to the 21st Division. This gave the U.S. air liaison officer a rapid communications link to cope with sudden changes in air support needs. An Air-Ground Operations School orientation team from the United States promoted understanding among 21st Division personnel of the procedures for air support at battalion and company levels. Prestrikes, escort, and air cover were required items in 21st Division planning.

On the 14th and 15th of June in Kien Giang Province, B-26 prestrikes and T-28 cover and escort helped the 21st Division kill 33 enemy (2 by air) and capture thirty. In An Xuyen Province late in June, 107 communists were killed (55 by air), seventy-two prisoners taken, and many arms and munitions captured. “Air support coordination,” it was reported, “was absolutely outstanding.”

In contrast was the clear neglect of air support by the 7th Division early in July. The division commander aimed a heliborne thrust at a Viet Cong force in Kien Hoa Province, relying on the firepower of four UH-1 gunships. These helicopters could not knock out the guns dug in at the tree line adjacent to the landing zone. Before the afternoon was over, ground fire hit eleven helicopters and wounded three U.S. Army crewmen. Called to the scene, two B-26s, six T-28s, and two AD-6s tangled with the communists. The Viet Cong retreated at nightfall, leaving behind the twenty-four men killed by air strikes.

The loss to enemy ground fire of two B-26s in February and a T-28 in June spurred a boost in air strike firepower. With two B-26s in lieu of one and four T-28s rather than two, the crews could cover each other during low-level passes. Unfortunately, bigger flights meant fewer missions. General Anthis accentuated the importance of good defensive flying, mutual cover, suppression of hostile fire by strafing, evasive maneuvers, and avoiding needless exposure to ground fire.

Stationing Vietnamese air units at small outlying airfields closer to the ground action was well-nigh impossible. Acute shortages existed in crewchiefs,
electrical specialists, armorer, and other skilled men. There was also a dearth of specialist tools, test sets, as well as bomb-handling trailers and other ground-handling equipment. In consequence the Vietnamese aircraft at forward fields were quickly out of commission. Yet Col. Harvey E. Henderson, deputy commander of 2d Air Division, could say, "In my six months here, I have been amazed at the rapidity with which the VNAF have learned and improved their operations."56

Belying the progress was the resurgence of Viet Cong attacks. In July the communists successfully struck hamlets south of Ban Me Thuot, and ambushed the roads leading into the area. They cowed the Montagnards, who became less helpful intelligence sources. In a ten-minute attack just before midnight on July 16, twenty to thirty 60-mm mortar rounds slammed into troop housing at Can Tho Airfield and wounded seventeen Vietnamese and U.S. Special Forces troops. The guerrillas slipped away without casualties.57

Statistics revealed a rising trend in Viet Cong attacks and other incidents but a drop in the number of communist casualties, weapon losses, and defections. Even though General Harkins was pleased with the fifteen thousand Vietnamese operations per month in July and August, the National Campaign Plan needed a shot in the arm. Many offensive forays failed to find the foe. There were too many one-day-only operations, too few night ones. The Vietnamese did not patrol deep within Viet Cong areas, pursue enemy troops that broke contact, and capitalize on air reconnaissance.58

Beginning in September, the Viet Cong swept over exposed hamlets in the area south of Ban Me Thuot. In the better-defended hamlets of Quang Ngai Province, enemy "activity teams" of three to five men achieved some gains. Vietnamese intelligence identified a large-scale, well-planned communist offensive in the Mekong Delta.59

Visiting Vietnam during the last week of September, Secretary McNamara and General Taylor deemed the military situation good but political conditions explosive. A week later in Saigon, General Harkins told members of the House foreign affairs Far East subcommittee that the military effort was going well despite the shaky political scene. A significant JCS assessment supported this view.60

The faster tempo of Viet Cong attacks created new air support needs as Vietnamese and USAF air power diminished. Vietnamese Air Force units appeared to be more interested in training than in combat. The 516th Fighter Squadron commander trimmed the T-28s in his detachment at Da Nang from eight to four. He based his action on the desire to release some T-28 pilots for upgrade training to A-1Hs. In September the 514th Fighter Squadron commander gave on the average just nine of his twenty-six A-1Hs to the air operations center for daily strike missions, saying he had to divert flying hours to A-1H pilot upgrading. For reasons unclear to Americans, he regularly ignored requests for napalm strikes. This happened principally in the III and IV Corps during the rainy season, even though incendiaries worked better than explosives in the
(Top) ARVN paratroopers leap from USAF C-123 Providers in a combat training exercise near Saigon.

(Center) O-1E Bird Dog FAC on a visual reconnaissance mission in S. Vietnam.

(Bottom) After flying convoy escort in their Bird Dog, Capt. B. D. Lassman (left) and Capt. D. F. Schell (right) confer with Vietnamese observer.
water-soaked terrain. Crews deployed for a while away from home bases seemed to be unmotivated, uneager, and unreliable.61

Under the rules of engagement, Farm Gate continued to fly those combat missions that the Vietnamese could not. Though given more people, Farm Gate failed to increase its sortie rate. The unit had been permitted to scale down normal maintenance because of the field operating conditions. Moreover, the planes were being overworked, and by autumn they were becoming less safe to fly. The operational readiness rate reached only fifty to sixty percent, due chiefly to spare parts shortages. Inflight mechanical failures and enemy action likewise took their toll.

A major cause of B-26 fatigue — not yet identified in the field — was the eight 750-pound bombs hung on specially designed racks under the aircraft’s wings. When the B-26 was airborne, this weight did not overstress the wings. But taxiing the heavily armed plane for many months over rough runways and ramps imposed excessive “negative G-force” that brought the wings to their fatigue limit. A B-26 lost a wing in flight during a combat mission on August 16, killing two Americans and a Vietnamese. September was no better. Twenty-three aircraft suffered battle damage. Another B-26 and a T-28 crashed because of mechanical failures. On the 23d, three Viet Cong guerrillas cut through the perimeter fence at Nha Trang and with package explosives blew up two C-47s.62

General Anthis hoped to keep the B-26s going by having the crews fly them cautiously and use soft approach and recovery tactics. In any event, every B-26 was set for rotation through depot maintenance contracted with Air Asia in Taiwan. Anthis urged replacing the battle weary B-26s with dual-control Navy A-1E fighters or with “On Mark” B-26Ks being refurbished in the United States by the On Mark Engineering Company. In August and September the 1st Air Commando Squadron was down to an average of nine T-28s and nine to twelve B-26s. Still, Farm Gate was supposed to up its sortie rate by twenty percent to support planned Vietnamese ground offensives.63

Although Farm Gate owned fewer planes after October 1963, standard USAF maintenance procedures by the 34th CAMRON at Bien Hoa lifted the operationally ready rate to around seventy-eight percent. Past Farm Gate practices required thirty to forty-five minutes to refuel, rearm, and turn around a flight of two T-28s. New safety checklists made two-hour turnarounds for T-28s and three-hour ones for B-26s the norm. Too few aircraft and a cutback in flying dampened morale in the overmanned 1st Air Commando Squadron. Depressed crews waited for days to fly a strike mission.64

A dearth of L-19s (0-1s) and crews for forward air control also sharply curtailed combat operations. Between May and August, 431 air support requests had to be turned down. The arrival of the Army’s 73d Aviation Company and the activation of the Air Force’s 19th Tactical Air Support Squadron did not cure the trouble. Instead of placing the twenty-two 0-1s of the 73d Aviation Company under the tactical air control system, MACV assigned them to support Army advisors. The Vietnamese promptly withdrew their L-19s from the ground divisions because they felt that their craft were no longer needed. Army 0-1s flew
the local visual reconnaissance and convoy escort previously flown by the Vietnamese liaison planes. However, removal of the L-19s deprived forward air controllers and air liaison officers of transportation, unless they could borrow 0-1s from the Army advisors.

As for the 19th Tactical Air Support Squadron, it was fully operational by September 15. The unit, commanded by Lt. Col. John J. Wilfong, kept sixteen 0-1s at Bien Hoa and six at Can Tho. By year's end they flew 3,862 sorties, chiefly 483 forward air control, 1,221 visual reconnaissance, and 1,518 combat support liaison. The “prompt response and can-do attitude” of the crews bred a huge demand for their services. The Americans met with slight success in trying to augment rather than supplant Vietnamese liaison operations.

A few USAF pilots who flew with Vietnamese forward air controllers realized that these men had been doing a boring and fairly thankless job for many years with no end in sight. Since the average Vietnamese pilot saw the law of averages working against him, he was reluctant to fly below two thousand feet. If he directed an attack on friendly people, criminal prosecution awaited him. Nonetheless, the prevailing American view pictured Vietnamese crews as unaggressive and unreliable. By October this disapproval was being expressed by the overwhelming sentiment that “we must run things.”

As sorties swelled to meet Viet Cong attacks, premiership briefings were seldom practical. Responding to requests, Vietnamese forward air controllers frequently flew many miles to unfamiliar area. They radioed the ground unit to find out the locations of friendly and enemy troops, then marked targets for the strike crews. Air Force officers repeatedly urged the Vietnamese to attach air liaison officers and forward air controllers to divisions, so they could get to know the local conditions. The Vietnamese Air Force said no, citing the scarcity of qualified officers, the failure of the young ones to work well when removed from close supervision, and the discord between air and ground officers.

Divisions tended to rely upon helicopter firepower. For example, in numerous small operations in Ban Me Thuot area throughout September, the 23d Division requested fighter air support only once. The lone C-47 flareship standing alert for the Saigon area could not cope with the burgeoning night attacks in the I I I and IV Corps. Moreover, when the Viet Cong struck the Pho Sinh outpost on the Ca Mau Peninsula during the night of August 16, the province commander's indecision delayed that C-47. In the one hour and forty-five minutes before it came, the communists overran the outpost. A few days later, the enemy sacked the Ben Tuong strategic hamlet that had been founded a year before with much fanfare. Using flareships to light the way for helicopter airlifts of company-size forces into besieged hamlets proved impractical. This was due to the great number of hamlets (some twelve hundred in the I I I Corps) and the slow reaction time of heliborne reinforcement units flying in the dark.

The 2d Air Division wrestled with the problems. Nightly every alerted A-1H loaded strike ordnance and two flares, the latter for use if flareships were not to be had. For additional flare missions, the best bet appeared to be the C-123 which carried a spare Vietnamese navigator/communicator. However, when this
crewman hand-dropped the Mark V and VI flares, they often hit the sides of the aircraft and were swept back into the open rear cargo door. To prevent this, local shops devised a flarebox that dispensed flares from the C-123’s rear cargo ramp. This device let the C-123s at Tan Son Nhut join the Vietnamese C-47s, and in September 172 flare and 132 strike sorties were flown against Viet Cong night attacks. Fewer communist forays in October resulted in 60 flare and 94 strike sorties. But the pace accelerated, and up to three flareships each night were kept in the air over the IV Corps. At least one of these planes could reach any point in the delta within twenty to thirty minutes. The Viet Cong captured no outpost or hamlet after a flare/strike team arrived. Even so, the hamlet program was so overextended that in many cases the defenders could not hold off the attackers until air support got there.69

The vulnerable Mekong Delta induced the Viet Cong to escalate the war from simple guerrilla tactics to sustained field operations. A five-day battle erupted in the wee hours of September 10 as 81-mm mortar rounds arced onto Soc Trang Airfield. Inside of five minutes, four Farm Gate pilots scrambled two T-28s, called for flareship and more fighters, and strafed the mortar muzzle flashes. This swift air support along with Vietnamese mortar fire drove off the communists, foiling their bid to neutralize and destroy the American fighters and helicopters on the airstrip. The aggressive action of the pilots was “commendable.” All the same, they had broken the rules of engagement by attacking without Vietnamese crewmen and without target assistance from a forward air controller or flareship.70

At about the same time, Viet Cong battalions pounded the district headquarters town of Dam Doi and Cai Nuoc near the tip of the Ca Mau Peninsula. Swarming over Cai Nuoc, they set up roadblocks and laid mines on the sole surfaced road between Bac Lieu and Ca Mau. Right after daybreak, T-28s out of Soc Trang escorted heliborne Vietnamese marines to Dam Doi and carried out prelanding strikes. Most landings went well, but that afternoon a T-28 crashed from fire received during a third pass over an enemy machinegun. A UH-1 gunship rescued the crew, and the T-28 was destroyed to keep its machinegun out of communist hands. While marines encircled Dam Doi, ten C-47s and seven C-123s flew 498 paratroopers of the 21st Division to the scene.

The battle cost the enemy 122 killed (30 by air strikes) and huge stores of munitions. Around Cai Nuoc the paratroopers killed 50 communists, captured eight, and seized weapons. The sortie rate for September 10 exceeded all past IV Corps records for a single day. Over September 10-14 the sortie total ran to seventy-two air cover, ten escort, eighteen prelanding, and twenty-two forward air control. The government troops won a victory but the Viet Cong reduced the towns to rubble and left 153 civilians killed or wounded.71

The most critical shortcoming was too few strike aircraft to support the bitter war in the delta. Only one B-26 could be spared to cover heliborne operations in the 2d Division area. The five USAF T-28s at Soc Trang were invaluable for quick reaction but the primitive airstrip hampered them, and their guns were too light to silence ground fire. Heavier-armed A-1Hs or B-26s at
Bien Hoa had to make a thirty-minute flight to Can Tho or a one-hour one to the deep delta. Aware of this lag, the Viet Cong usually attacked in mid-afternoon to make it difficult for aircraft to get into the area, to swing into position, and to strike during the few remaining hours of daylight. In January 1964 CINCPAC approved the construction of a new airfield at Can Tho, to be ready a year later.

Planning a helicopter assault into three landing zones in mid-October, the 21st Division asked for strong tactical air support. Five USAF T-28s, two A-1 Hs, and one B-26 were available for cover, escort and prelanding strikes. On the morning of October 19, T-28s supported the first helicopter lift of troops which met with light ground fire at the landing zone. The Viet Cong put stiffer fire on the second heli-lift and pinned down the troops that landed. They also hit and damaged a B-26 and a T-28, forcing the planes to leave their covering stations. The third heli-lift overshot its landing zone, and enemy fire downed an H-21, injuring two of the four Americans aboard. With troops in the second and third heli-lifts nailed down, Vietnamese forward air controllers diverted all of their air cover to close air support strikes.

In response to the division commander's call for more air support, the planes returned and renewed their strikes that afternoon. Army advisors praised the aggressiveness of the support, chiefly that of the B-26. It pursued the attack with other ordnance after its guns quit, even though under fire from six to eight automatic weapons. The Viet Cong held firm in their trenches and fired doggedly at attacking aircraft. When they withdrew at nightfall under cover of rain, pursuit by flareship and fighters was out of the question because locations of government forces were uncertain. During the battle, Vietnamese flew six A-1H and eight T-28 sorties while USAF crews flew sixteen T-28 and two B-26 sorties. Ground fire struck two Vietnamese T-28s, four USAF T-28s, and two USAF B-26s. Friendly losses included forty-one killed, eighty-four wounded, twenty-three Americans and one H-21 shot down. Thirty-two of the enemy were killed and in addition fifty-nine freshly dug graves were found.

Early on the morning of November 7, some two hundred Viet Cong attacked a pagoda and then holed up in a mud-walled fishing settlement about twenty miles from Soc Trang. In late afternoon, regular ground forces and Civil Guard troops located and surrounded them. Although no friendly people were in the village, the government troops made no assault. Instead, they let four T-28s from Soc Trang conduct repeated strikes. The next day, blood marks within the enclosure suggested that the aircraft had killed about forty Viet Cong.

By the end of 1963 the government military offensive was collapsing, despite occasional and isolated successes. The Viet Cong were seizing the initiative nearly everywhere. The limited number of USAF and Vietnamese aircraft in Vietnam had nevertheless scored some tactical gains in the face of severe handicaps.
XVI. Collapse of the Diem Government

At the Secretary of Defense Conference in Honolulu on May 6, 1963, the participants discussed the tensions between the American and Vietnamese governments. Ambassador Nolting labeled American-Vietnamese relations as "somewhat less than good." President Diem was intimating that the United States was infringing on Vietnamese sovereignty. Nhu, his brother and counselor, was suggesting that the American advisory effort was "appearing to tamper with Diem's political base." Both were suspicious of the strength of the American commitment and the thrust of U.S. policy. Nevertheless, Nolting said, Nhu was "efficient and continues to accumulate power." Despite causes for concern, "the Country Team is of the unanimous opinion that the current leadership is the best the U.S. can get. It is sincere, albeit not particularly adept, but it is better than most in Southeast Asia."¹

Two days later in Saigon, demonstrators celebrating Buddha's birthday paraded with religious flags, banners, and devotional images. The procession violated the 1950 ordinance forbidding the flying of any flag in public without the national emblem beside it. A monk delivered a sermon protesting the Diem government's discrimination against Buddhists. When Civil Guard troops moved to break up the rally, an explosion killed several persons including children. In a communiqué to the press, Buddhist leaders demanded that the government admit responsibility for the loss of life, rescind the flag regulation, and give Buddhists equality with Catholics.²

Some eight million Vietnamese were Buddhists, as compared with one and one-half million Christians. Diem, Nhu, and their families had connections with French missionaries who represented the old order.³

When a Washington newspaper published an anti-American statement attributed to Ngo Dinh Nhu, Representative Otto Passman, chairman of the Subcommittee on Appropriations vented his indignation to Defense Secretary McNamara. "Certainly," Passman said, "the Diem government ought to be made to understand that the American people have no interest in propping up an unpopular regime if it is more concerned with the pursuit of personal aims than with the protection of the country from communism." An embarrassed President Kennedy told newsmen that he hoped to withdraw some Americans by the end of the year.⁴

Diem meanwhile offered no redress to a Buddhist delegation but promised to investigate the parade incident, which he believed had political rather than religious roots. Dissatisfied, Buddhists demonstrated early in June in Hue. Several deaths resulted, and disorders spread to Quang Tri and Nha Trang. While the Defense Department ordered U.S. aircraft not to transport Vietnamese troops on anti-Buddhist missions, and while General Harkins instructed
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Americans to stand aloof from the controversy, Diem acknowledged various errors by his officials.

In Saigon on June 11, an aged Buddhist monk burned himself alive in public. Three days later, a New York newspaper carried a Washington correspondent's story that the United States would condemn Diem if he failed to settle the Buddhist grievances. The Vietnamese foreign minister told William C. Truehart, in charge of the Embassy during Nolting's temporary absence, that he was "deeply distressed and angry" over the news report. Truehart then asked and received permission to publicly reaffirm U.S. support of Diem. Within a few days, the government acceded to most of the Buddhist demands but refused to accept responsibility for the deaths in Hue.5

Buddhists demonstrated again on July 16. Crowds of monks and nuns milled in front of Nolting's residence in Saigon, calling on the United States to compel the Diem government to keep its promises. Violence erupted on the following day.

The U.S. air attaché in Saigon, Lt. Col. Robert L. F. Tyrrell, informed the Defense Intelligence Agency that the Buddhist situation was "causing continuing animosity between the government and the armed forces and is spreading to all segments of the population. It is now common to hear Vietnamese discuss the possible overthrow of the present government." At a dinner party on July 17, Maj. Gen. Duong Van Minh, Diem's military adviser, stated that "the present government cannot continue." There was speculation that Minh or Maj. Gen. Tran Van Don, chief of staff of the Joint General Staff, might head a coup. "We cannot determine if a coup is imminent," Tyrrell concluded, "[but] all of the elements are present and it appears to us to be only a matter of timing."6

A radio address by Diem on July 19 seemed cold to American observers, and Madame Nhu was said to have termed the Buddhist suicide a "barbeque." Admiral Felt, CINCPAC, estimated, "In view of the widespread distrust and hatred of the Nhus, man and wife, far overshadowing the popular consensus to Diem himself, it seems most likely that the Nhus would be a primary target for any serious coup group." The government's "failure or unwillingness to handle properly" the Buddhist demonstrations made a coup "more likely if the Diem government fails to accomplish reasonable and acceptable concessions to the Buddhists or if the Buddhist contagion, fanned by political opportunists and the VC, spreads into the countryside to the extent that it adversely affects the progress of the war."7

President Kennedy had meanwhile announced on June 27 that Henry Cabot Lodge, a major political figure, would succeed Ambassador Nolting, a career civil servant. Preparing for his new post, Lodge had a long talk in Washington with a "distinguished Vietnamese" who said that "unless they left the country, no power on earth could prevent the assassination of Mr. Diem, his brother Mr. Nhu, and Mr. Nhu's wife . . . their deaths were inevitable."8

Over August 14-16 several more immolations took place as expressions of discontent. Madam Nhu favored ignoring the burnings and charged the U.S. Embassy with pressuring the Diem government to silence her.9
COLLAPSE OF THE DIEM GOVERNMENT

To General Anthis, 2d Air Division commander, Diem was "fairly well liked" by his people, even though he had not developed all the reforms they desired and the United States wished. In contrast, Anthis deemed the Nhus "not too popular."10

Informed people in Saigon expected sweeping changes from Ambassador Lodge, who appeared to be proconsul for President Kennedy. Perhaps to clear the decks before Lodge's arrival, Diem held an emergency meeting with the Joint General Staff on August 20. He appointed Tran Van Don the armed forces chief of staff, and Nhu invited the senior generals to sign a paper calling upon the government to seize and silence the Buddhist leaders. At midnight Diem declared martial law and a state of siege. Under nominal army authority the Vietnamese Special Forces and police stormed Buddhist pagodas in Saigon and Hue before dawn. They rounded up monks, nuns, and students, but the Buddhist leaders escaped and took refuge in the U.S. Embassy. The pagoda raids strengthened those officials in Washington who had always questioned the fitness of Diem and his family to govern. On August 21 Under Secretary of State George W. Ball released an official statement that the United States deplored the repressive actions against the Buddhists.11

Ambassador Lodge reached Saigon on August 22. He found Embassy officials thinking that the Vietnamese generals could depose Diem, but General Don told General Harkins that they were too weak to do so. The generals wanted to end martial law quickly, to have the United States support Diem while forcing him to clean house and showing him how to delegate authority, and possibly to create an interim cabinet of officers and civilians.12

On August 24 Ball, Harriman, Hilsman, and Forrestal drafted and cleared with the President by phone a message of instructions to Lodge. The United States could no longer tolerate the systematic suppression of the Buddhists or Nhu's domination of the government. "We wish to give Diem reasonable opportunity to remove Nhus, but if he remains obdurate, then we are prepared to accept the obvious implication that we can no longer support Diem." Lodge was to tell the Vietnamese generals that the United States would renounce Diem unless he righted the Buddhist wrongs and formed a more responsive and representative government. The United States would take no part in any ouster, but would recognize an interim anti-communist military regime as the successor to the Diem government.13

On the 26th a Voice of America broadcast in Vietnamese said that high American officials blamed Nhu for the pagoda attacks and the mass arrests of monks and students. The United States, it continued, might sharply curtail aid unless President Diem rid himself of certain associates. The Joint General Staff refuted the broadcast on the following day. Responsible military commanders, the press communiqué announced, had unanimously proposed martial law and related measures to Diem.14

Ambassador Lodge became convinced during his first week in Saigon that the Diem government was dying, the abuse of police power having caused deep resentments among the Vietnamese. The Buddhist immolations had also turned
the American people and government against Diem, Secretary of State Rusk told Nolting when he returned to Washington. "We can't stand any more burning," Rusk said. At a National Security Council discussion, Nolting made the point that refusal to support Diem and Nhu would renege on past commitments. Ball argued that continued support for them risked losing the war against the Viet Cong; moreover, Diem and Nhu had massively violated their promises. Harriman felt that Nolting had been profoundly wrong for quite some time.

Replying to the cabled instructions, Ambassador Lodge suggested telling the generals hostile to Diem that the United States had grave reservations about the Nhus. The State Department approved on August 28 and commented that the Nhus would have to go and "a coup will be needed." Lodge responded on the 29th, "We are launched on a course from which there is no respectable turning back: the overthrow of the Diem government." President Kennedy weighed this appraisal then ordered Lodge and Harkins to support a coup if it had a good chance of success but to avoid any direct American involvement. He authorized them to suspend U.S. air support to the Diem government whenever they wished.

Also on the 29th, Secretary of State Rusk permitted Lodge to explore Harkins' suggestion that a threat to withdraw U.S. assistance might well force Diem to drop the Nhus. This seemed to Lodge to cancel the earlier instrumentations to "make detailed plans as to how we might bring about Diem's replacement." He now understood the President to want him "not to thwart a coup, not to help plan a coup, but rather to keep in close touch with plotters so he could let Kennedy know of developments that might need American decisions. Looking for the imminent overthrow of the government, Lodge stopped seeing Diem and Nhu. By August 29 CINCPAC alerted two Marine Corps battalions for possible commitment, and moved naval task forces and air transports to within supporting distance. Plans were set for the air evacuation from Saigon of 1,574 U.S. dependents, 1,103 civilian employees, 981 U.S.-sponsored aliens, twenty-five tourists, and seventeen alien dependents, and from Hue another 157 persons.

Cambodia broke diplomatic relations with Vietnam on August 27, citing border violations and ill-treatment of Buddhists. Two days later, Charles de Gaulle offered his good offices to restore peace and harmony in Indochina by reunifying North and South Vietnam in "independence and neutrality." At the request of Asian and African members, U Thant, United Nations Secretary General, wrote on August 31 to ask Diem to insure "the exercise of fundamental human rights to all sections of the population." On that day Chiang Kai-shek talked at length with Gen. Jacob E. Smart, PACAF commander. Chiang said it was essential to win the war because Asian states were closely watching the United States in Vietnam. In Thailand influential figures told Smart that some officials doubted if the United States could be depended upon in a crisis.

In a national television address on September 2, Kennedy said that the Government of Vietnam could win the war only if it had popular support. In his opinion the government was out of touch with the people. The Buddhist repres-
sions had been unwise. Could the government regain the affection of the people? “With changes in policy and perhaps with personnel,” the President said, “I think it can. If it doesn’t make those changes, I would think that the chances of winning would not be very good.”

De Gaulle’s scheme to unify and neutralize Vietnam led Ngo Dinh Nhu to admit having contacted Viet Cong leaders of the National Liberation Front of South Vietnam. Apparently he was also in touch with Hanoi. On September 2 he told Lodge of his talk with the Polish member of the International Control Commission. The Pole had sought Nhu’s reaction to De Gaulle’s proposal, so that he could forward it to the North Vietnamese foreign minister. Many top-level Vietnamese officers were convinced that Nhu would make a deal with Hanoi if he felt it to be in his best interest.

Diem answered U Thant’s letter on September 5. He stressed his government’s actions to free the Buddhist hierarchy from political agitation and propaganda, which benefited foreign interests and harmed the Buddhist religion and the Vietnamese state. He invited U Thant to send a fact-finding mission to Vietnam. When a United Nations group visited, it reached no conclusions. Nevertheless, the Costa Rican member said that he personally had found no religious discrimination or persecution. He believed that the troubles were political and involved but a small part of the Buddhist community.

On 8 September General Smart radioed General LeMay:

My own feeling is that if we intend to remain committed in Viet Nam — and I believe that it is strongly in the national interest that we do so — then we must support Diem. Whether we like him or his family is not germane. . . . My conclusion is that we must stick with Diem and that we must quickly demonstrate this by positive action even though we may have to pay some price in terms of embarrassment. . . . We are probably going to have to swallow the fact that Diem will not exile his brother. . . . and from my discussions I am not at all convinced that this should be our objective. I get a distinct impression from Vietnamese that he is valuable and important to Diem, just as Diem is important to the nation.

Unlike Nolting who had used the country team to secure policy consensus, Lodge was ordered by Kennedy to guard closely the cables they exchanged. Keeping even Harkins in the dark, he thus appeared to be running the U.S. Mission as “a one-man operation, conducted in total secrecy.” General Smart noted, “The American team . . . left me with the impression of a divided house and divergent directions.” Opinions about Diem, as observed by Smart, ranged from the view held by John H. Richardson, CIA station chief, that Diem could be supported and Nhu was useful, to the view that the Diem government must go no matter what took its place. Reports to Washington from the Embassy, MACV, and the air attaché differed markedly. Joseph A. Mendenhall of the State Department and Maj. Gen. Victor H. Krulak of the Marine Corps visited the country together to determine Vietnamese attitudes toward Diem’s government. After hearing their disparate findings, President Kennedy asked whether they had visited the same country.

Suspending U.S. aid to pressure Diem, as Lodge now suggested, seemed to Secretaries Rusk and McNamara to threaten the war effort. President Kennedy
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inclined to agree. On September 21 he again sent McNamara and General Taylor (JCS Chairman since October 1962) to gather information and to encourage Diem to solve his problems. Lodge in his briefing was pessimistic about the survival of the Diem regime. But other observations led McNamara and Taylor to conclude that the Diem government was consolidating its control throughout the country, and that the military effort still had momentum. Some military men were hostile toward the government but they were more hostile toward the Viet Cong. Reluctant to cut off economic aid, McNamara wanted more potent military action against the insurgents. More dangerous than the political ferment in Vietnam was the rising dissent among Americans at home. A need existed to build a case to be put to the people and Congress, to cement their confidence in the Kennedy administration and its handling of the war. Consequently, McNamara emphasized to Diem that he must conduct his military and political affairs in a way that would win the support of the American people. Finally, McNamara and Taylor were convinced that the war could be favorably ended in 1965, with the insurgency then shrinking to sporadic banditry in outlying areas. They accordingly announced that as scheduled there would be one thousand fewer U.S. military advisors by the close of 1963.27

On October 2, subsequent to a National Security Council discussion of the McNamara-Taylor report and Lodge's recommendations, President Kennedy approved the following policy statement: Since the military program in Vietnam was sound in principle and progressing, the United States would go on working with the Vietnamese people and their government. The goal would be to deny the country to communism and to suppress the externally stimulated and supported Viet Cong insurgency. Furthermore, the “United States had made clear its continued opposition to any repressive actions in South Viet-Nam. While such actions have not yet significantly affected the military effort, they could do so in the future.”28

Events in Saigon were far from reassuring. On October 3 Vietnamese plainclothesmen assaulted American newsmen, and Lodge protested. The next day a Buddhist monk burned himself, the sixth and most publicized case. On October 16 the Senate foreign relations committee approved an amendment to the foreign aid authorization bill. It empowered the President to extend to Vietnam assistance designed purely “to further the objectives of victory in the war against communism and the return to their homeland of Americans involved in the struggle.” Nhu on the 17th declared to the press that he failed to understand why the United States had “initiated a process of disintegration in Vietnam.” He accused the CIA of inciting a coup against the government. Five days later, the United States announced the end of support to the Vietnamese forces unless they were shifted from police duties to field operations or related training programs.29

At this point, a major plot against Diem was hatching under the leadership of Generals Duong Van Minh, Tran Van Don, and Le Van Kim. They represented a coalition of older men who wanted a neutralist solution to the war, and of younger men who sought a military victory and felt sure they could secure it. With the promise of cooperation from the I, II, and III Corps commanders, the
coalition resolved to remove the IV Corps commander who was also military governor of Saigon and loyal to Diem.

Although American officials took care to avoid any part in the coup, some U.S. military circles received persistent reports that a conspiracy was afoot. On October 28 the Joint Chiefs directed CINCPAC to sail a naval task force to positions off Vietnam, and that same day three USAF F-102 jet interceptors flew to Tan Son Nhut. General Harkins was taken aback when told of these moves. He had no idea that Diem's overthrow was near.30

On the morning of November 1 the conspirators gathered in the Joint General Staff compound, and began to bring troops into Saigon. General Don announced that a coup had begun, and in the afternoon American CIA personnel were informed. Troops with red neckerchiefs poured into Saigon from the north. By midafternoon they captured and imprisoned all Vietnamese Special Forces in the city who were loyal to Nhu.

The rebellion ran with precision. Troops took over key installations and surrounded Diem and Nhu in the palace. Four A-1Hs and two T-28s made gun and rocket strikes against the presidential compound. Efforts of the IV Corps commander to march troops to the capital fizzled. That evening Diem and Nhu escaped from the palace through an underground passage. On the following day they surrendered. They were assassinated while being taken to the Joint General Staff complex.31

As the fighting in Saigon ceased on November 2, a Military Revolutionary Council of twenty-four generals and colonels under Generals Duong Van Minh and Tran Van Don became the provisional government. Besides dissolving the National Assembly, it suspended the 1956 constitution and decreed an interim one. The United States recognized the new government on November 8.32

Judging that the council was united and set on stepping up the war, Ambassador Lodge proposed that the United States not press for instant political reforms. The generals had agreed to pursue the strategic hamlet program (now called "fortified hamlets") and to consolidate and upgrade their defenses. They spoke of massing all military, paramilitary, and civil forces for an all-out campaign against the communist threat. In addition they recognized the Joint General Staff.

Despite their designs, major tasks remained stalled. Wholesale purges and transfers sowed concern. There was little military movement.33

North Vietnam exploited at once the confusion created by the coup. Viet Cong attacks rose. Because the Vietnamese Air Force was temporarily on "coup" duty, USAF crews shouldered the bulk of the operational load. On the night of November 1, for example, the mere appearance of flareships caused the Viet Cong to break off attacks on eight outposts. Over the following week the guerrillas assaulted seventy-one outposts and hamlets. Enemy pressure prompted a total of 284 flare and 298 strike sorties in November. The insurgents nevertheless inflicted about twenty-eight hundred casualties that month, demoralizing the Civil Guard and Self Defense Corps. Though Viet Cong losses were
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put at twenty-nine hundred for the period, government forces lost nearly three weapons for every one they captured. President Kennedy on November 14 announced that Rusk and McNamara were going to Honolulu for a meeting on the 20th. Its purpose was to size up the situation and to find out how to intensify the struggle and to end the American involvement. “Now,” the President said, “this is our objective. to bring Americans home, permit the South Vietnamese to maintain themselves as a free and independent country, and permit democratic forces within the country to operate.”

Among the impressive group at the meeting in Honolulu were Secretaries Rusk and McNamara, Ambassador Lodge, presidential aide McGeorge Bundy, CIA Director John A. McCone, JCS Chairman Taylor, Admiral Felt, and Generals Smart, Harkins, and Anthis. Secretary McNamara remarked that “a certain euphoria” had set in since the coup, but actually “the Generals head a very fragile government.” Rusk asked whether “an increase in dollars would make a difference in shortening the war.” Lodge said he thought the Vietnamese had enough dollars; what they needed was “greater motivation.” McNamara argued that more funds would help.

Despite continuing difficulties the conferees resolved to adhere to present plans. The United States would hurry the growth of Vietnamese military power and pare U.S. personnel in Vietnam. The much publicized withdrawal of one thousand Americans would therefore proceed as scheduled. The first three hundred departed on December 3, the rest ten days later.

But the assassination of President Kennedy in November 1963 signaled the end of an era, and the accession of Lyndon B. Johnson to the presidency marked the beginning of another.
The Viet Cong constructed their first antiaircraft weapons training center in Quang Ngai Province. Aerial reconnaissance revealed that this site probably offered instruction in aircraft recognition, techniques of fire, calculation of firing leads, preparation of antiaircraft sites, drills in the use of these sites, and basic tactical formations for use against South Vietnamese heliborne operations. One major difficulty persisted — the scarcity of antiaircraft weaponry.

The Viet Cong began to receive more sophisticated antiaircraft weapons from Hanoi in the fall of 1963. Infiltrators brought with them 12.7-mm (Soviet DSHK) and .50-caliber machineguns. In addition reports reached Military Assistance Command, Vietnam, of 20-mm cannon and 13.2-mm machineguns in War Zone D, and of a 35-mm antiaircraft gun in Kien Phong Province. Moreover, in April 1964 MACV J-2 (Intelligence) anticipated the early arrival of two new antiaircraft weapons from Hanoi, the 37-mm gun weighing 4,600 pounds and the 40-mm gun weighing 10,000. Within months the impact of this influx in weapons was felt.

Records of antiaircraft attacks commenced in January 1963. Monthly incidents remained low throughout 1963, rose to about 100 in January 1964, and tapered off to only 50 in March 1964. The number then climbed to more than 180 for April 1964, and the average over the next six months was at least 180 — the greatest number for any one month being nearly 400 in September 1964. After April 1964 the correlation of increased antiaircraft attacks and the quantity of antiaircraft weapons available to Viet Cong gunners is obvious. (See Graph.)
Notes
Chapter I

Origins of the American Commitment to Vietnam


2. Ellen Hammer, The Struggle for Indochina (Stanford, 1954), and Joseph Buttinger, Vietnam: A Dragon Embattled (New York, 1967), are especially helpful on the events in Southeast Asia during World War II and after.


9. HQ USAF, Air Order of Battle, Apr 1, 1950; USAF Air Intelligence Digest, Apr 52, p 4.


Chapter II

Dien Bien Phu

3. *USAF Air Intelligence Digest*, Jun 53, pp 30-34.
12. FEAF Intel Roundup, Apr-May 54.
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bers (Boston, 1970), pp 481-82, for an assess-
ment that Ho was acting in desperation early in
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Attaché Saigon, IR-142-54, Jul 9, 1954; Hear-
ings before the Committee on Foreign Affairs,
House of Representatives, The Mutual Security
Act of 1954, 83d Cong, 2d sess (Washington,
20. Hist, 483d TC Wg, Jan-Jun 54, p 36; see also
FEAF Intel Roundup, Jun 54, p 40.
21. Air Attaché Saigon, IR-56-54, Mar 23,
1954; Bernard B. Fall, Street Without Joy:
Insurgency in Indochina, 1946-1963, 3d rev ed
(Harrisburg, 1963), p 317.
22. Rprt, Lt Col William B. Sanders, Combat
Ops Div, FEAF, to Dep Ops, FEAF, Jun
14, 1954; msg, Chief MAAG Saigon to Comdr
FEAF, MG-650-D-1, Mar 18, 1954; msg,
Comdr FEAF to Chief MAAG Saigon, n.d.;
315th Air Div (Combat Cargo), French Indo-
23. Hist, 315th Air Div (Combat Cargo),
Jan-Jun 54, pp 26-27; Dep/Intell, 13th AF,
IR-29-54, Jul 19, 1954. The expenditure of para-
chutes and other drop equipment nearly de-
pleted USAF stocks in Japan, and emergency
shipments had to come from the United States.
25. Ibid.; Jules Roy, The Battle of Dienbien-
phu (New York, 1965), p 155; hist, Dir/Plans,
USAF, Jan-Jun 54, pp 90-92; Gen M. B. Ridg-
26. Roy, Battle of Dienbienphu, pp 194-95,
and 198, Eisenhower, Mandate for Change, p 345.
27. Roy, Battle of Dienbienphu, pp 214-15;
Navarre, L’Agonie de l’Indochine, p 244; Fall,
Hell in a Very Small Place: The Siege of Dien
Bien Phu (Philadelphia, 1967), p 299; FEAF
Intel Roundup, Apr-May 54, pp 22 and 24.
28. Msg, Air Dep SHAPE to CINCUSAFe,
RL-1172, Apr 3, 1954; msg, CINCUSAFe to
29. Hist, USAFe, Jan-Jun 54, III, App VII B;
hist, 62d TC Wg, Jan-Jun 54; hist, Asst for
30. Fall, Hell in a Very Small Place, p 302;
Roy, Battle of Dienbienphu, pp 221-22.
31. Dept of State, Vital Speeches of the Day,
Apr 15, 1954, p 387.
Eden: Full Circle (Boston, 1960), pp 102-03.
33. Eisenhower, Mandate for Change, p 347;
Beal, John Foster Dulles, pp 206-08.
34. Eisenhower, Mandate for Change, p 347.
35. House of Representatives, The Mutual
Security Act of 1954, 83d Cong, 2d sess, pp 9, 15,
18, and 20; Roy, Battle of Dienbienphu, p 224.
37. Fall, Hell in a Very Small Place, pp 303-04.
38. Eisenhower, Mandate for Change, p 347;
Public Papers of the Presidents: Dwight D.
39. Sif study, FEAF, To Recommend a Feasi-
ble Military Course of Action to Achieve U.S.
Objectives in Indo-China, Apr 13, 1954.
40. Study, Apr 19, 1954, in Hist, Dir/Plans,
USAF, Jan-Jun 54, pp 90-92.
41. Ridgway, Soldier, pp 176-277; Gavin,
“Letter to Editors,” Harpers Magazine, Feb 66,
pp 16-21; Hearings before the Committee on
Foreign Relations, US Senate, Supplemental
Foreign Assistance Fiscal Year 1966 — Viet-
am, 89th Cong, 2d sess (Washington, 1966), pt
1, pp 226, 234-35.
42. Hist, Asst for Mutual Security, Jan-Jun
54, pp 142-43, and 146; ltr, Liles for Historian
FEALOGFOR, Jul 15, 1954; ltr, Vice Adm
Edwin B. Hooper, USN (Ret), Dir/Naval Hist,
to Brig Gen B. S. Gunderson, Ch/AF Hist, Dec
20, 1972; Hist, Summary, Armament Div. Dep
for Materiel, FEAF, Apr 54.
43. Hist, Dir/Rqmts, FEAF, Apr 54, Tab C:
Standard Operational Procedures for Use of
Lazy Dog.
44. Msg, FEAF to Chief MAAG Saigon,
ADO/RQMTS-3551, Apr 7, 1954; msg, FEAF
to Chief MAAG Saigon, ADO-CO&T-3768,
Apr 15, 1954; rpt, Sanders to Dep/Ops, FEAF,
Jun 14, 1954. Survivors of the campaign later
reported that their Viet Minh captors had ques-
tioned them closely about the missiles, and one
repatriated French officer stated that the “cigar
shaped pellets” had been very effective. Dep/ Intell, 13AF, IR-29-54, Jul 19, 1954.
45. Caldara had available for combat thirty-
two B-29s of the 98th Bombardment Wing at
Yokota Air Base, Japan, and sixty-seven B-26s
of the 307th Bombardment Wing at Kadena Air
Base Okinawa.
46. ltr, Partridge to Navarre, Apr 19, 1954;
MR by Maj Gen Joseph D. Caldara (USAF-Ret),
Mar 8, 1966; Caldara to Gen Curtis E. LeMay,
Apr 30 and May 3, 1954; Navarre, L’Agonie de
l’Indochine, p 244.
47. Eisenhower, Mandate for Change, pp
349-50; Eden, Memoirs, p 116; msg, Geneva
(Dulles) to State, DULTE-5, Apr 25, 1954, in
DOD Pentagon Papers, Bk 9: 388-89.
48. Early in May, the American detachment of
the 483d Troop Carrier Wing that maintained
the C-119s at Cat Bi secured a Ground Control
Approach radar, but it was not installed, and
operations in the Hanoi area continued to be
hazardous. Rprt, Sanders to Dep/Ops, FEAF,
Jun 14, 1954.
49. Rprt, Hewitt to SECDEF, Apr 6, 1954;
FEAF Intel Roundup, Aug 54, p 8; L. S. Waddell, "Phase Out for Charlie-One-One-Nine," Pegasus, Oct 55, p 4; Itr, Maj Edward S. Ash, et al, to Comdr 315th Air Div, subj: High Altitude Delayed Parabundle Drops, n.d. C-119 crews claimed they could put cargo pallets into a 330-yard square from 10,000 feet, but on April 27 only one-third of the dropped supplies could be retrieved. French and American cargo-dropping aircrews agreed that escorting flak suppression flights operated too high to be effective and were frequently absent when needed. In April the 483d Troop Carrier Wing had flak damage to nineteen C-119s while flying 477 sorties to deliver supplies to Dien Bien Phu. Hist, 483d TC Wg. Jan-Jun 54, pp 41, 54-55.


51. Fall, Hell in a Very Small Place, pp 374-411, 431-32, 487.

CHAPTER III
The Geneva Agreements and French Withdrawal


5. Eisenhowen, Mandate for Change, p 361.


8. Lacouture and Devillers, La Fin d'une Guerre, pp 252-68; Hearings before the Subcommittee on the Far East and the Pacific of the Committee on Foreign Affairs, House of Representatives, United States Policy Toward Asia, 89th Cong, 2d sess (Washington, 1966), pt 2, pp 398-99. In its final form, the Geneva agreements comprised separate military accords for Vietnam, Laos, and Cambodia, an unsigned final declaration of the nations represented at Geneva, and several unilateral national declarations.


17. FEAF Intel Roundup, Aug 54, pp 5-11.


31. Curl, Documents, 1954, pp 237-38; "Inter-


37. Ibid.


40. Hist, Dir/Plans, USAF, Jul-Dec 55, pp 81-84.


Chapter IV

U.S. Command Problems in the Pacific: Emphasis on Southeast Asia

10. Kuter, "Command and Control in Asia-Pacific Area."
15. Hists. PACAF/FEAF (Rear), Jul-Dec 56, II, 102-03, and Dir/Plans, USAF, Jul-Dec 56, pp 87-89.
16. CINCPAC Instr 03020.2, Jun 20, 1957; PAF Final Rprt (Air Attache Div), Air Attache-MAAG Conf, Nov 4-8, 1957, pp 1-C-6 and III-B-1. Slightly different from the others and later introduced into Vietnam was the model in Taiwan. On March 15, 1958, the headquarters of the Taiwan Defense Command and of the MAAG were consolidated, and on April 1, Maj. Gen. Fred M. Dean took command of Air Task Force 13. He also became Chief, Air Force Section, Taiwan Defense Command and Military Advisory Group. Thus the advisory functions of the Air Force Section and the operational functions of Air Task Force 13 came under a single authority even though separate command channels were preserved for the two functions. Jacob Van Staaveren, Air Operations in the Taiwan Crisis of 1958, USAF Historical Division Liaison Office, Nov 62, pp 11-12; hist, ATF-13 (P), Jan -Jun 58, pp 3-14, and Jul-Dec 58, p 17, and 13th AF, Jul-Dec, pp 55-56.
24. DOD, Annual Report of the Secretary of Defense, Jul 1, 1958, to Jun 30, 1959 (Washington...
CHAPTER V

Strained Civil-Military Relations in South Vietnam, 1957-1960


2. NAMAP, Asian-MAP Logistic Conf, Dec 58, pp 154-60.


10. See Dept of State, American Foreign Policy, Current Documents, 1958, pp 120-121.


12. Futrell "Chron"; rad, CINCPAC to DIA, Mar 63; DOD Pentagon Papers, Bk 2: 24.43.

13. Ibid., pp 68-70.

14. Lemmer, Laos Crisis of 1959, p 40; memo, JCS for Dep Asst SECDEF for NSC Affairs and Plans, Jul 14, 1959, in DOD
Notes to Pages 53-59

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17. Ibid.


32. USAF Journal of Mutual Assistance, XIII (Dec 60), 149; Buttinger, Vietnam, II, 990.


Chapter VI

Initial Challenges and Actions


15. USAF Journal of Mutual Security, Mar 61. If Vietnamese pilots were sometimes less than enthusiastic about flying or fighting, it was because they lacked the protection of insurance, death benefits, and disability pensions. They might hope that their families or clans would protect their survivors if they were killed or injured, but even so, a loss of life or a crippling injury had consequences beyond those an American might imagine on the basis of his own situation. Vietnamese pilots and aircrews flying in combat exposed their families to hazards of a most sobering variety. Kenneth Sams, History of the Second Air Division, Jul-Dec 64, 111, 42.


17. DOD Pentagon Papers, Bk 2: 30; National Intelligence Estimate, May 59; Research Analysis Corp., “U.S. Army Special Forces Operations under the Civilian Irregular Defense Groups Program in Vietnam, 1961-64” (McLean, Va., 1966), p 26; JCS History, pp 201-03. The police consisted of approximately seventy-five hundred Bureau of Investigation and ten thousand five hundred municipal police-
### Notes to Pages 74-82

- **n.p.:** Rprt of CSAF Visit to SVN, Apr 62.
- **46.** SVN Radar Environment Survey, Jul 61, in hist, 5th Tac Contr Gp, Jul-Dec 61, App XXV.

### Chapter VII

**Opening Farm Gate**


2. Ltr, Gleason to Bowers; Doyle intvw, Feb 16, 1963.


4. AFXOPJ Book of Actions in SEA, 1961-64, Item IV-B.

5. Ibid., Item III-B, pp 21-22.


13. Detachment 1 was spending several weeks in Mali, the Republic of West Africa, training paratroopers.


16. Msg, Det 9, 2d ADVON to PACAF, Nov 21, 1961; Intel Rprt, Debriefing of the Commander and Intelligence Officer, Det 2, 4400th CCTG (Nov 61-Feb 62), Apr 1, 1962; Briefing by
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23. Msg. PACAF to CINCPAC. Dec 6, 1961; PACAF Ref Bk for Dec 61 SECDEF Conf. Action Tab H.


Chapter VIII

The Taylor Mission


4. PACAF Reference Book for Dec 61 SECDEF Conf.


10. Van Staaveren. USAF Plans and Policies
Chapter IX

U.S. Command Arrangements: 2d ADVON and MACV

11. F-100s and a control and reporting center of the Thirteenth Air Force had been at Don Muang, Thailand, since April 13, 1961, under a command element known as Thirteenth Air Force ADVON (abbreviation for Advanced Echelon). This was the first ADVON, that in Vietnam became the second.

Notes to Pages 88-96

22. Incl to CSAFM 430-61, Dec 5, 1961, draft memo for SECDEF. LeMay's thinking was consistent with that of the Army at least. On November 14 the Army had embarked a brigade task force in the Pacific Command, plus some thirty-five thousand combat and logistical support units from the United States, for deployment. Memo with incls, Lt Gen Earl G. Wheeler, Dir Jt Stf, to CJCS, Nov 14, 1961.
27. Ltr, CINCPAC to JCS, Dec 5, 1961, incl to JCS 2343/70.
36. Memo, Burchinal to CSAF (sgd Col Frank R. Pancake), n.d.
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16. This technique was evaluated as being less satisfactory than cooperative C-47 flareship/strike aircraft operations mainly because of the limited number of flares that a T-28 could load on its wing stations and the consequent reduction of ordnance that it could carry. Msg, PACAF to CSAF, Dec 17, 1961; Project Corona Harvest Oral Hist intvw with King, pp 51-56.
17. See msg, MACV to CINCPAC, Sep 17, 1962.
18. Of the former, 2,066 were allocated to the Army, 6 to the Marine Corps, 135 to the Navy, and 187 (68 officers and 119 men) to the Air Force. CINCPAC Comd Hist, 1961, p 175, and 1962, p 155; hist, PACAF, Jul-Dec 61; PFMLP Wkly Activities Rprt, Dec 22-29, 1961; PACAF Ref Bk for Dec 61 SECDEF Conf, Action Tab F.
26. Osmskani Rprt, pp 10-11; ltr, Anthis to Zuckert, Jan 9, 1963; msg, CNO/CSA/CSAF to CINCPACFLT, et al, May 22, 1962. Felt believed that no requirement existed for a MACV Navy component command. Yet on July 1, 1962, Headquarters Support Activity Saigon, a naval organization, came into being to provide common administrative and logistic support, including construction, commissary, exchange, and housekeeping services, to MAAG and MACV units.
32. Ibid.
34. Intwv, Grainger with Lt Col M. M. Doyle, Feb 16, 1963; Martin and Clever, App 2, COIN Intwvs, Tab M.
Chapter X

Tactical Air Control, Mule Train, and Ranch Hand


8. The members were Robert Kennedy, U. Alexis Johnson, Roswell L. Gilpatric, General Lemnitzer, John A. McCone, McGeorge Bundy, Edward R. Murrow, and Fowler Hamilton.


16. The 8th and 57th Transport Helicopter Companies arrived as identifiable units at Saigon aboard an aircraft carrier on December 11, 1962, and were so reported in the New York Times. The International Control Commission promptly recorded this violation of the Geneva accords. The companies were based at Tan Son Nhut and Qui Nhon under the U.S. Army senior advisors to the II and III Corps. On January 26, 1962, the U.S. Army's 93rd Helicopter Company arrived at Da Nang and was placed under the U.S. Army senior advisor to the 1 Corps. The companies flew combat support missions and trained the Vietnamese army in air mobility tactics. U.S. Army's 18th Fixed Wing Aviation Company, with sixteen U-1 Otter aircraft, reached Nha Trang on February 7, 1962, and these liaison aircraft (able to transport two thousand pounds of cargo or eight passengers) supported the U.S. Army field advisors. The 339th Transportation Company (Maintenance) arrived on February 11, 1962. Chief, AF Sec, MAAGV, Agenda Bk for Feb 62 SECDEF Conf, Item 3 (3); CINCPAC Rcrd, 2d SECDEF Conf, Jan 16, 1962, Item 3; CINCPAC Comd Hist, 1961, p 194.

17. CINCPAC Comd Hist, 1961, p 189; msg,
USAIR A Saigon to CSAF, Nov 28, 1961; CINCPAC Rcrd, SECDEF Conf. Dec 19, 1961, Item 7; Martin and Clever, IV, 31-34.


23. 2d ADVON, Agenda and Info Bk for Mar 62 SECDEF Conf, Item 17; hist, 13th AF, 1962, pp 103-05.

24. Ms, 2d ADVON to 13th AF, Mar 9, 1962, MACV to CINCPAC, Mar 12, 19, and 26, 1962.


27. Ibid; Rprt of CSAF's Visit to SVN, Apr 62; PACAF Status Rprt, May 21 to 9, 1962; msg. MACV to CINCPAC, to JCS, May 8, 1962.


30. One plane was lost without crew fatalities in a major accident on July 15. Hist. PACAF, Jan-Jun 62, III, May and June 62; hist, 315th TC Gp (Assault), 1962, pp 27-28; Reaves End of Tour Rprt, Aug 2, 1962.


34. PACAF Summary of Actions, Gen Wheeler's Party, Sec II, Tab C.

35. Ms, PACAF to 13th AF, Dec 9 and 13, 1961.


38. JCSM-2(60), Jan 2, 1962; msg. CINCPAC to CHMAAGV, Dec 28, 1961, memo. SECDEF to the President, Feb 2, 1962, and see msg. CHMAAGV to CINCPAC Jan 17, 1962, and PACAF Ref Bk for Jan 62 SECDEF Conf, Tab 16A.


41. Hist. PACAF, Jan-Jun 62, III, Apr 62; PACAF Ref Bk for Jan 62 SECDEF Conf, Tab 3, TP-1, and for Mar 62 SECDEF Conf, Items 3 and 4; Chief. AF Sec, MAAGV, Agenda Bk for Feb 62 SECDEF Conf, Item 3(1), CINCPAC Rcrd, 3d SECDEF Conf, Feb 19, 1962, Item 3, and 4th SECDEF Conf, Mar 21, 1962, Item 1; msg. PACAF to CSAF, Feb 20, 1962, Moorman memo, Feb 23, 1962. In April, when Tactical Air Command moved two spray planes to the Middle East to work against locust infestations and to save food crops, it added two standard C-123s to the Mule Train airlift detachment.

42. 3d ADVON Agenda Bk for SECDEF May 62 Conf, Item 3; CINCPAC Rcrd, 4th SECDEF Conf, Mar 21, 1962, Item 1; hist, PACAF, Jan-Jun 62, III, Apr 62.
Chapter XI

Air Policy: Too Cautious?

3. Ibid.
7. PACAF, SECDEF Bk for Jan Msg, Jan 15, 1962, Tab 3-B; msg, CINCPAC to PACAF, Feb 4, 1962.
11. Ibid.
27. Rprt, Maj Gen Travis M. Hetherington, Staff Visits, Apr 25, 1962; hist, 2d ADVON, Nov 61-Oct 62; intvws, Maj Thomas J. Hickam with...

2. PACAF Ref Bk for Jan 62 SECDEF Conf, Tab 3, TP-I; Proj Corona Harvest Oral Hist intvw with King, pp 52-53; Furell, personal conversations with Gleason and Dougherty.

3. DAF-IR-1521904; hist, 2d AD, 1; CINCPAC Rcrd, 3d SECDEF Conf, Feb 19, 1962, Item 3; Gleason paper, ca. Mar 1, 1962.


5. Rprt, Cairney and Evans, May 4, 1962; Gleason End of Tour Report.

6. PACAF Ref Bk for Jan 62 SECDEF Conf, Tabs 2 nd 3; Palmer briefing in Hist, 5th AF, Jan-Jun 62, II, Doc 144.


17. Msgs, 2d ADVON to 13th AF, Apr 21, 1962, and PACAF to CINCPAC, May 8, 1962; Report of CSAF's Visit to SVN, Apr 62, paras 4 and 7; 2d ADVON Bk for May 62 SECDEF Conf, Item 1A; Mueller to 2CCR, Jun 5, 1962.


20. PACAF Ref Bk for Jul 62 SECDEF Conf, Tab 1; CINCPAC Rcrd, 6th SECDEF Conf, Jul 23, 1962, Item 2.

21. Msg, 13th AF to PACAF, Aug 6, 1962; ltrs, Anderson to Bowers, Jul 19, 1962, Anthis to Col Nguyen Xuan Vinh, Aug 8, 1962, and Anthis to Nguyen Dinh Thuan, Aug 11, 1962; hist, Asst for Mutual Security, USAF, Jan-Jun 62, p 57; Chief, AF Sec, MAAGV, Agenda Bk for Feb 62 SECDEF Conf, Item 5C; PACAF Summary of Actions, Gen Wheeler's Party, Sec 1, Tab A. See also, PACAF Ref Bk for Oct 8,

Chapter XIII

Air Operations, 1962: Interdiction, Strikes, and Reconnaissance

2. Chief, AF Sec. MAAGV, Agenda Bk for Feb 62 SECDEF Conf; Moorman presentation to Congressional Committee, ca. Feb 63, 1, pp 1-11, MACV Summary of Highlights, Feb 8, 1962-Feb 7, 1963, pp 14, and 27-30; PACAF Ref Bk for Dec 61 SECDEF Conf, Action Tab F.
5. Chief, AF Sec, MAAGV, Agenda Bk for Feb 62 SECDEF Conf, Item 5; PACAF Ref Bk for Feb 62 SECDEF Conf, Tab 5, TP-1; CINCPAC Rcrd, 3d SECDEF Conf, Feb 19, 1962, Item 5.
7. CINCPAC Rcrd, 3d SECDEF Conf, Feb 19, 1962, Item 3; msg, USAIRA, Bangkok, to PACAF, Jan 31, 1962; PACAF Ref Bk for Feb 62 SECDEF Conf, Item 5.
12. PACAF Ref Bk for Mar 62 SECDEF Conf, Item 7; CINCPAC Rrd, 4th SECDEF Conf, Mar 21, 1962, Item 5; Hilsman, To Move a Nation, pp 441-44.
15. The direction finder had been designed by
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General LeMay in the basement of his quarters in Washington. LeMay was personally interested in electronics and he hoped that various air navigation aids, such as omnibearing radio range indicators, would give instant and unambiguous bearings on radio stations.


18. PACAF Ref Bk for May 63 SECDEF Conf; Agenda Item 3, Tab E.


42. Hist. 2d AD, pp 149-50; Martin and Clever, V. 52-53; Fall, Two Viet-Nams, pp 378-79; msg, CINCPAC to MACV, Sep 12, 1962.

43. PACAF Ref Bk for Jul 62 SECDEF Conf, Tab 1.


Chapter XIV

Ap Bac and Related Matters

1. CINCPAC Rcrd, 8th SECDEF Conf, May 6, 1962, pp 2-a/b-3.
2. PACAF Ref Bk for May 63 SECDEF Conf, Item 1; MACV Summary of Highlights, Feb 8, 1962-Feb 7, 1963, p 95.
4. Ibid.; memo, Review of USAF Actions and Progress since May 1, Ref Bk for July 62 SECDEF Mtg.
9. PACAF Ref Bk for May 63 SECDEF Conf, Item 1; Report of Visit by JCS Team to SVN, Jan 63, Sec III; MR, Col E. H. Nigro, Jan 9, 1963; intvw with Lt Col Charles E. Trumbe, Jr., by Grainger, Jul 13, 1963; msg, 2d AD to PACAF, Nov 5, 1962.
Chapter XV

Air Operations, 1963

1. Three C-123s were detached to Thailand. PACAF Ref Bk for May 63 SECDEF Conf, Agenda Item 1; msg, CINCPAC to MACV, Jun 24, 1963; hist, 315 TC Gp, Jan-Jun 63, p 15.

2. msgs, USARPAC to CINCPAC, Apr 19, 1963, CINCPAC to USARPAC, May 1, 1963, and to MACV, Jan 24 and Jul 21, 1963, and 2d AD to PACAF, Jul 9, 1963; ltr, Anthis to
THE ADVISORY YEARS


18. Quoted in msg. PACAF to CSAF, Jan 1, 1963.

19. To conceal B-26s as strike aircraft, they were referred to as RB-26s, the reconnaissance configuration.


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6, 1963; msg, 2d AD to PACAF, Feb 15, 1963; hist, PACAF, Jul-Dec 63, 1, pt 2, Nov 63; hist, PACAF, Jan-Jun 64, 1, pt 2, Jan 64.


53. Martin and Clever, V, 96-97; rprt, Capt Fred W. Maberry, Jul 5-6, 1963.


56. Hist, 2d AD, Jan-Jun 64, VI, Doc 31; PACAF Ref Bk for Nov 63 SECDEF Conf, Tab 28; ltrs, Henderson to Moorman, Aug 1, 1963.


68. Ltrs, Cowee to 7th Div ALO, Jul 8, 1963, and Mellish to Dep/Dir, III ASOC, Aug 20, 1963; Mellish rprt, Sep 16, 1963; msg, MACV to CINCPAC, May 18, 1963; PACAF Ref Bk for Nov 63 SECDEF Conf, Tab 2B; hist, 2d AD, Jan-Jun 64, VI, Doc 31; Quane rprt, Oct 19, 1963.


71. Butler rprt, Oct 3, 1963; msg, 34th Tac Gp to 2d AD, Sep 13, 1963; Cain End of Tour
CHAPTER XVI

Collapse of the Diem Government

1. CINCPAC Rcrd, 8th SECDEF Conf, May 6, 1963, Item MM Ib.
13. According to General Taylor, the message was dispatched without concurrence by the Secretary of Defense or the Joint Chiefs of Staff, although Deputy Secretary of Defense Gilpatric and Taylor himself were informed of its contents. James C. Thompson, Jr., "How Could Vietnam Happen? An Autopsy," Atlantic, Apr 68, pp 50-51; Schlesinger, A Thousand Days, p 991; Hilsman, To Move a Nation, pp 483-88; Taylor, Swords and Plowshares, p 292; msg. State to Lodge, Aug 24, 1963, in DOD Pentagon Papers, Bk 12: 536-37.
16. Hilsman, To Move a Nation, p 492.
25. Ibid.; Mecklin, Mission in Torment, pp 222-23; Schlesinger, A Thousand Days, Jun 64, III, hist rpt, Jan 64.
Notes to Pages 189-198

CHAPTER XVII
Objectives Confirmed, Methods Expanded


9. PACAF Ref Bk for Nov 63 SECDEF Conf, Talking Paper, Tab 2B.


12. Hearings before Subcommittees of the Committee on Appropriations, House of Representatives, Supplemental Defense Appropri-
2. CINCPAC Record of Special SECDEF-SECSTATE Meeting, Item I3; see also memo, McNamara for the President, Mar 16, 1964, in Gravel Pentagon Papers, III, 502.
4. MACV Appropriations. U.S. Senate.
6. CQ Background, China and US Far East Policy, 1945-67 (Washington 1967), pp 134, 136; 2d AD Chronology, Jan-Dec 64.
7. Memo, McNamara for Taylor, Feb 21, 1964; see also msgs, PACAF to CSAF, Feb 21, 1964, and CSAF to Smart, n.d.
8. Hilsman, To Move a Nation, pp 527-34; Public Papers of the Presidents: Johnson, 1963-64, 1, 304.
10. Msgs, CINCPAC to JCS, Feb 8, 1964, and MACV to JCS, Jun 13, 1964; PACAF Ref Bk for SECDEF Conf of May 13, 1964, pt 1, Tab F.
16. CJCS to Dir Jt Staff, Feb 5, 1964.
17. Msg, CSAF to Smart [Feb 64].
20. Memo, McNamara for Taylor, Feb 23, 1964; see also msgs, PACAF to CSAF, Feb 21, 1964, and CSAF to Smart, n.d.
21. Memos, CINCPAC to JCS, Feb 8, 1964, and MACV to JCS, Jun 13, 1964; PACAF Ref Bk for SECDEF Conf of May 13, 1964, pt 1, Tab F.
23. Memos, CINCPAC to JCS, Feb 8, 1964, and MACV to JCS, Jun 13, 1964; PACAF Ref Bk for SECDEF Conf of May 13, 1964, pt 1, Tab F.
25. Msg, 2d AD to PACAF, Mar 8, 1964.
32. Memos. 2d AD to PACAF, Mar 6, 8, and 10, 1964; PACAF Ref Bk for SECDEF Conf of Mar 12, 1964, Tab 2; memo, McNamara for Johnson, Mar 16, 1964.
33. Memos, 2CCR-64-077C and 084B.
35. AFXOPJ Book of Actions in SEA, 1961-64, Item IV-1; PACAF Ref Bk for SECDEF Conf of May 13, 1964, pt 1; Public Papers of the Presidents: Johnson, 1963-64, 1, 387-88; Johnson, Vantage Point, pp 66-67; msg, CSAF to JCS, Mar 14, 1964; Gravel Pentagon Papers, III, 499-510.
36. Memos, JCS to SECDEF, Mar 17, 1964.
40. Hist. PACAF, Jan-Jun 64, 1, pt 2, 66-67.
41. PACAF Ref Bk for SECDEF Conf of May 13, 1964, pt 1, Tab C; Butler to ALO IV Corps rprt, May 27, 1964; Sharp-Westmoreland, Report, p 93; msgs, 2d AD to CSAF May 12 and 13, 1964; New York Times, Pentagon Papers, p 246.
42. Memo, CJCS to SECDEF, subj: Alternatives for 1966, 89th Cong, 2d sess (Washington, 1966), p 62; msgs, 2d AD to PACAF, Dec 20 and 21, 1963; Shaplen, Lost Revolution, p 232; CINCPAC Record of Special SECDEF-SECSTATE Meeting, Item B3; see also memo, McNamara for the President, Mar 16, 1964, in Gravel Pentagon Papers, III, 502.
CHAPTER XVIII
The War in Vietnam, 1964

1. Msg. 2d AD to PACAF, Jan 27, 1963; Sharp-Westmoreland Report, p 104.
4. Ltrs. Smart to Taylor, Apr 8, 1964, Taylor to Smart, n.d.; msg. CINCPAC to JCS, Mar 22, 1964, and hist. PACAF, Jan-Jun 64, 1, pt 2, Apr 64.
7. Msgrs. 2d AD to CSAF, Apr 17, 1964, to PACAF, Mar 24, 1964, and to 5th AF, Apr 29, 1964.
8. Msgr. 2d AD to PACAF, Apr 20 and 23, 1964.
9. Msgr. 2d AD to PACAF, May 7, 1964; PACAF Ref Bk for SECDEF Conf of May 13, 1964, Plans Fact Sheet 8; hist. PACAF, Jan-Jun 64, 1, pt 2, May 64.
18. 2d AD, Ops Analysis Div, Tech Memo 4, Jul 1, 1965.
21. The 41st Tactical Wing was established at Da Nang, the 516th Fighter Wing moved from Nha Trang to Da Nang, and the 62d Tactical Wing was organized at Pleiku.
24. Msgr. 2d AD to PACAF, Apr 20 and May 2, 1964.
26. Ltr. Anthis to Smart, Nov 25, 1963; PACAF Ref Bk for Nov 63 SECDEF Conf. Tab 2A.
27. Ltr. Ross to MACV J-5; Oct 23, 1963; PACAF Ref Bk for Nov 63 SECDEF Conf, Tab 2A; msg. PACAF to CSAF, Nov 9, 1963; hist. PACAF, Jan-Jun 64, I, pt 2, Jan 64.
28. Msgs. 2d AD to PACAF, Jan 10 and Feb 21, 1964; 2d AD Ops Analysis Paper 4, Feb 11, 1964; hist. 2d AD, Jan-Jun 64, II, 28.
29. Hist. PACAF, Jan-Jun 64, I, pt 2, Jan 64; msg. 2d AD to 13th AF, Jan 23, 1964.
30. Msgs. 2d AD to PACAF, Feb 18, 1964; CINCPAC to JCS, Feb 21, 1964; MACV to JCS, Feb 22, 1964; AFXOPJ Book of Actions in SEA, 1961-64, Item III-K.
31. Msgs. 2d AD to PACAF, Mar 1, 1964; Preston End of Tour Report, Jul 64; hist. 2d AD, Jan-Jun 64, IX, Doc 12.
32. Hist. 2d AD, Jan-Jun 64, II, 31; msg. PACAF to CINCPAC, Mar 28, 1964.
33. 2d AD Chronology, Jan-Dec 64; hist. 2d AD, Jan-Jun 64, VI, Doc 21.
34. 2d AD to PACAF, Mar 18, 1964; PACAF to CINCPAC, Mar 28, 1964, and CINCPAC to JCS, Apr 1, 1964.
43. Mellish rpt, Apr 15, 1964.
THE ADVISORY YEARS

End of Tour Report, ca. Jun 64; Sharp-Westmoreland, Report, p 90.
68. Montgomery Rprt, Jun 8, 1964; msg, 2d AD to PACAF, Jun 1, 1964.
70. Msgs, 2d AD to PACAF, Jun 64, to PACAF, Jun 4, 1964.
72. Msg, CINCPAC to JCS, Jun 17, 1964; AFXOPJ Book of Actions in SEA, 1961-64, Item VII G.
75. Msgs, 2d AD to CSAF, Apr 17, 1964, to PACAF, Apr 20, 1964, and May 18, 1964.
77. Hist Data, 2d AOC, Jul-Dec 64, in Hist, 2d AD, Jul-Dec 64, 11, 58-60.
82. Ltr, Moore to Brig Gen W. E. DePuy, Jul 17, 1964; Sharp-Westmoreland, Report, p 93.
83. Pierce End of Tour Report, Jul 24, 1964; hist, 2d AD, Jul-Dec 64, IL 58-60.
90. Hist, PACAF, Jan-Jun 64, 1. pt 2, Jan-Mar; Goulden, Truth, pp 92-95.
91. Hist, PACAF, Jan-Jun 64, 1. pt 2, Jan-Mar; Goulden, Truth, pp 92-95.


15. AFXOPJ Book of Actions in SEA, Item III-P; msg, JCS to CINCPAC, Aug 5, 1964; Hist Data, Plans and Rqmts Div, 2d AD, Jul-Dec 64; hist, TAC, Jul-Dec 64, IV, Doc 4; hist, 405th Ftr Wg, Jul-Dec 64, II, Docs, 2, 3, and 4; hist, 41st Air Div, Jul-Dec 64, pp 55-58; hist, 401st TFWg, Jul-Dec 64, pp 33-34; hist, 27th Ftr Wg, Jul-Dec 64, App I; hist, 313th Air Div, Jul 64-Jun 65, p 302; hist, SAC, Jul-Dec 64, p 131. The Thai government approved the movement of additional USAF forces into Thailand but was reluctant to have combat sorties flown from the country. The Thais finally agreed to the latter if they were absolutely necessary and if their bases were not publicly revealed. Msg, DEPCOMUSMAC THAII, to CINCPAC, Aug 7, 1964.


27. AFXOPJ Book of Actions in SEA, Item IV-X.

28. DIA, Cold War (Counterinsurgency) Analysis, Dec 1, 1964; Sharp-Westmoreland, *Report*, p 94; 2d AD Chronology, Jan-Dec 64.


30. AFXOPJ Book of Actions in SEA, Item IV-X.


32. AFXOPJ Book of Actions in SEA, Item IV-T; Johnson *Vantage Point*, p 120.


34. DIA, Cold War Analysis, Dec 1, 1964; Sharp-Westmoreland, *Report*, pp 90-95; 2d AD Chronology, Jan-Dec 64; AFXOPJ Book of Actions in SEA, Item IV-V.

35. CINCPAC Comd Hist, 1967, II, 962; Goulden, *Truth*, pp 159-60; Briefing by Chief, PACAF Assistance Team, Sep 1964, in Hist, PACAF, Jul-Dec 64; ltr, 20th PR to PACAF, Jan 1, 1965.

CHAPTER XX

**Diffusion of Air Assets**

1. ltr, Moore to Ferguson, Mar 16, 1965.

2. AFXOPJ Book of Actions in SEA, Item III-C; Because forty air liaison officer and forward air controller teams would take all of STRICOM resources, only twenty were sent. Memo, SECEDEF to JCS, Aug 7, 1964; DJSM-1349-64 to ADS/ISA, Aug 5, 1964.

3. Hist Data, 2d AD Ops Services Div, Jul-Dec 64; hist, PACAF, Jul 64-Jun 65, III, Hist Rprt, DPO, Jul-Dec 64; hist, TAC, Jul-Dec 64; hist, MACV to CINCPAC, Aug 19, 1964, PACAF to CINCPAC, Sep 5, 1964, CSAF to PACAF, Sep 7, 1964, 2d AD to CSAF, Sep 21, 1964;
THE ADVISORY YEARS


5. Hist, 2d AD, Jul-Dec 64, II. 5.
7. CHECO intvw with Lt Col Garth Reynolds, Jan 65; rprt, 2 CCR to MACV, Sep 2, 1964. From July through September 1964, 3,553 requests for air support were received, of which 2,403 were honored; 918 were refused because of a lack of aircraft. Ltr, Moore to MACV, Oct 22, 1964.


10. USAF advisors assigned to Vietnamese squadrons had never been prohibited from flying single-seater A-1Ds in strike formations, but Taylor first learned about this practice late in 1964. From July through September 1964, 3,553 1964. MACV to CINCPAC, Feb 21, 1965; hist, PACAF, Jul 64-Jun 65, III.
12. Hists, PACAF, Jan-Jun 64, I, pt 2, Jun 64, and Jul 64-Jun 65, III, Jul 64; Bethea intvw, Jan 65; msg, PACAF to 2d AD, Jun 10, 1964; Wilfong End of Tour Report, Jan 30, 1964.
16. Lt Clare C. Eaton rprt, n.d.
18. Ltr, Moore to Baron, Jan 18, 1965; Hist Data, 2d AOC, Jul-Dec 64; ltr, Rowland to Ky, Oct 27, 1964; memo, Stilwell for C/S, RVNAF, n.d.; and ltr, Moore to Pritchard, Apr 27, 1965.
22. Hickey, Night Close Air Support, p 34; 2d AD Ops Analysis Office, Counterinsurgency Lessons Learned, Jan 18, 1964; PACAF Assistance Team Briefing, Sep 64.
23. Ltr, Kenny to Moore, Sep 2, 1964; Hist Data, 2d AD Ops Services Div, Jul-Dec 64; Capt Joseph Yarrish End of Tour Report, Mar 1, 1965.
24. An XM-70 pod for launching 40-mm grenades from A-1s as an antipersonnel weapon had a feed system that frequently malfunctioned. The old 2.75-inch aerial rocket, previously little used because it buried itself in the ground before exploding, received another warhead and an XM-427 super-quick graze-action fuze. A new "Westo" mix of napalm incendi-jel proved stable in storage, and stabilizing fins added to napalm tanks allowed delivery in a dive-bomb mode. But the fire pattern was small and left a long-burning incendiary puddle in the impact crater. The best napalm employment continued to be the low-level splash attack. Variable-time radar proximity-fuzed general purpose bombs failed to have good antipersonnel effect, and the 2d Air Division fell back on the "daisy-cutter" technique, whereby nose-fuze extenders attached to bombs produced a waist-high explosion. Yarrish End of Tour Report, Mar 1, 1965; address of Gen Moore at PACAF Commanders Conf, Feb 22-25, 1965.
27. Rprt, Asbury to PFODC, Nov 22, 1963;
29. PACAF Ref Bk for SECEDEF Conf of Mar 12, 1964, Tab 8; hist, PACAF, Jan-Jun 64, III, Mar 64; msg, MACV to CINCPAC, Jan 4, 1965.
30. Hist, 2 ODC, Jan-Jun 64; ltr, Rowland to Gdingsburgh, Apr 62; msg, 2d AD to PACAF, Jun 1, 1964.
31. Film processed at Tan Son Nhat was flown immediately to Clark Air Base, where the Armed Forces Courier Service picked it up and delivered it to Washington, usually within thirty-four hours after a photo mission. Other copies went to Udorn for the U.S. Air Attaché in Vientiane, who received them within twenty-four hours. In July, two B-57s were assigned to the 2d Air Division as photo couriers. Msg, 2d AD to PACAF, May 22, 1964; Hist Data, 2 ODC, Jul-Dec 64; hist, PACAF, Jan-Jun 64, III, May 64; ltr, Col Allison C. Brooks to MACV J-2, Jul 25, 1964.
32. Three RT-28s were flown to Udorn, where Thai pilots were used to photograph the results of T-28 strikes in Laos. Since the U.S. air attaché in Vientiane wanted this photography within twelve hours, PACAF established a photo processing cell at Udorn. Hist, PACAF, Jan-Jun 64, 1, pt 2, 186-87.
33. Hists, 2 ODC, Jan-Jun 64, AFAG, VNAF, Jan 65.
35. Msg, CINCPAC to PACAF, Mar 16, 1965.
36. Ltr, 2d AD to PACAF, Jan 1, 1965; msg, 2d AD to CSAF, Nov 13, 1964; rprt, 2 CCR to MACV J-3, Jan 4, 1965.
40. Hist, 2 ODC, Jul-Dec 64; rprt, 2 CCR to MACV, Jan 4, 1964; hist, Dir/Intel, 2d AD Jul-Dec 64.
41. Ops Analysis Ofc, 2d AD, Counterinsurgency Lessons Learned, Jan 18, 1965; Ops Analysis, TAC, draft, Planning and Control of the Air-Ground Operations in South Vietnam by Thomas W. Waslewsky, Apr 65; ltr, Col Lauren L. Shaw, Jr., to 2d AD, Sep 4, 1965; MACV Monthly Eval Rprt, Jan 65, Annex B, pp 19, 21-22; msg, MACV to 2d AD, Mar 4, 1965
43. 2d AD, Ops Analysis Div, Tech Memo 4, Jun 1, 1965; ltr, Col James P. Hagerstrom to 2d AD, Sep 26, 1965.
45. Hist, 2d AD, Jan-Jun 64, 1, 102-3; Montgomery End of Tour Report, Jun 27, 1964.
46. Hist, 2d AD, Jan-Jun 64, 1, 97-98, 104. Of the remaining thirteen Caribous of the U.S. Army's 61st Aviation Company, four were assigned to the 145th Aviation Battalion in III Corps, three to the I Corps Aviation Detachment, three to the 52d Aviation Battalion in the II Corps, three to the Delta Aviation Battalion in IV Corps, and one to Bangkok.
49. 2d AD Stat Rprt of Combat Support Missions, Jan-Jun 64, in Hist, 2d AD, Jan-Jun 64, VI, Docs 11-13.
52. Whitaker and Patterson, Assault Airlift Operations, pp 32, 40; msgs, MACV to CINCPAC, Jul 16 and 17, 1964; AFXOPJ Book of Actions in SEA, Item III-C.

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57. CINCPAC Rcrd, 3d SECDEF Conf, Feb 19, 1962; Item 3; msgs, JCS to CINCPAC, Mar 12, 1962, and CSAF to PACAF, Apr 20, 1963.


and Ross to MACV. Nov 3, 1963.


67. Rprts, 2 CCR to MACV, 3-3, Dec 2, 1964, and Jan 4, 1965; Reynolds intvw, Jan 65, and Bethea intvw, Jan 65, both in Hist, 2d AD, Jul-Dec 64, V, Docs 5 and 8; Capt Earl E. Tighe End of Tour Report, Apr 15, 1965.

CHAPTER XXI

End of the Advisory Phase

1. Msg, 13th AF to MACV, Oct 7, 1964; ltr, Moore to Baron, Jan 18, 1965; and Guthrie End of Tour Report, ca. Aug 65.

2. Kenneth Sams, Historical Background to Vietcong Mortar Attack on Bien Hoa (HQ PACAF, Proj CHECO, Nov 9, 1964); Hit Rprt, PFOOP, Aug 64; Moore address at PACAF Commander's Conf, Feb 22-25, 1965; Hist, PACAF, Jul 64-Jun 65, 11, p 2.


12. Msgs, Det 2, 18th TFW, to 2d AD, Jan 18, 1965, 2d AD to PACAF, Jan 17, 1965, 13th AF to PACAF, Jan 27, 1965, and 2d AD to CSAF, Mar 15, 1965; Helmka and Hale, USAF Operations from Thailand, pp 61-65, 123.

13. Ibid., p 91; Public Papers of the Presi-
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20. Ltr, Moore to Baron, Jan 18, 1965; rpt, 2 CCR to MACV J-3, Jan 4, 1965; Sams, First Test and Combat Use of AC-47, p 5.


22. Ibid., pp 2-6.

23. Woodyard rpt; Hist, 2d AD, Jan-Jun 65, II, 12 and 15.

24. Ibid., p 15.


32. Msg, 2d AD to PACAF, Jan 28, 1965.

33. Ltr, Col H.L. Price to 2d AD, Jan 2, 1965; MACV Immediate Release, Jan 65.


35. Hist, 2d AD, Jan-Jun 65, II, 16-17, 22.


40. Rprt of Investigation, Pleiku Incident, by Board of Officers to Investigate Incident at MACV Compound and Camp Holloway, Pleiku, RVN, Maj Gen Milton B. Adams, USAF, President, Feb 16, 1965.


44. Hist, 2d AD, Jan-Jun 65, II, 31-33.


GLOSSARY

A-1E Skyraider
Prop-driven, single-engine, land- or carrier-based multipurpose aircraft, developed to permit greater versatility as an attack bomber or utility aircraft. Two crew. Formerly designated AD-5.

A-1H Skyraider
Prop-driven, single-engine, land- or carrier-based multipurpose aircraft. Carrying heavy stores on its centerline rack, this plane is especially equipped for low-level attack bombing. A single-seater, like all Skyraiders other than the AD-5 series. Formerly designated AD-6.

AC-47
The C-47 transport converted into a gunship by adding the General Electric SUU-11A minigun. The AC-47 had several nicknames: Puff the Magic Dragon, Dragon Ship, and Spooky.

AD-4 Skyraider
Prop-driven, single-engine, land- or carrier-based aircraft used for dive-bombing, tactical support, and other combat missions. One crew.

AD-5 aircraft
See A-1E Skyraider.

AD-5Q aircraft
See EA-1F Skyraider.

AD-6 aircraft
See A-1H Skyraider.

AA
antiaircraft

AAGS
Army Air-Ground System (US)

AAOS
Army Air Operations Section, MACV J-3

AAR
air-to-air refueling

AB
air base

ABAT
air base advisory team

ABGp
air base group

Able Mable
United States Air Force photographic reconnaissance detachment at Don Muang Royal Thai Air Force Base (1961-62) then at Tan Son Nhut Air Base.

ABSq
air base squadron

ACP
airlift command post; airborne command post.

ACS
air commando squadron

ACS/
Assistant Chief of Staff for

ACTIV
Army Concept Team in Vietnam (US)

AD
air division

ADCS/
Assistant Deputy Chief of Staff for

ADMINO
administrative office

ADVON
advanced echelon

ADWg
air depot wing

AF
Air Force
<table>
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<tr>
<th>Abbreviation</th>
<th>Description</th>
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<tr>
<td>AFAG</td>
<td>Air Force Advisory Group</td>
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<tr>
<td>AFB</td>
<td>Air Force Base</td>
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<tr>
<td>AFCC</td>
<td>Air Force component commander</td>
</tr>
<tr>
<td>AFCHO</td>
<td>Office of Air Force History, United States Air Force</td>
</tr>
<tr>
<td>AFF</td>
<td>Army Field Forces, South Vietnam</td>
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<tr>
<td>AFLC</td>
<td>Air Force Logistics Command</td>
</tr>
<tr>
<td>AF Sec. MAAGV</td>
<td>Air Force Section, Military Assistance Advisory Group, Vietnam</td>
</tr>
<tr>
<td>AFTU-V</td>
<td>Air Force Test Unit — Vietnam (US)</td>
</tr>
<tr>
<td>AFXOD</td>
<td>Director of Doctrine, Concepts, and Objectives, United States Air Force</td>
</tr>
<tr>
<td>AFXOP</td>
<td>Director of Operations, United States Air Force</td>
</tr>
<tr>
<td>AFXOPI</td>
<td>Special Air Warfare Division, Deputy for Tactical/Transport Forces, Directorate of Operations, United States Air Force</td>
</tr>
<tr>
<td>AFXOPJ</td>
<td>Assistant Director for Joint Matters, Directorate of Operations, United States Air Force</td>
</tr>
<tr>
<td>AFXOPLC</td>
<td>Tactical Division, Deputy for Tactical/Transport Forces, Directorate of Operations, United States Air Force</td>
</tr>
<tr>
<td>AFXPD</td>
<td>Director of Plans, United States Air Force</td>
</tr>
<tr>
<td>Agile</td>
<td>Remote area counterinsurgency research and development by Advanced Research Projects Agency.</td>
</tr>
<tr>
<td>AGM</td>
<td>air-to-ground missile</td>
</tr>
<tr>
<td>AGOS</td>
<td>Air-Ground Operations School (USAF)</td>
</tr>
<tr>
<td>AID</td>
<td>Agency for International Development (US)</td>
</tr>
<tr>
<td>AIG</td>
<td>address indicating group</td>
</tr>
<tr>
<td>AIRA</td>
<td>air attaché</td>
</tr>
<tr>
<td>Air Progress</td>
<td>Southeast Asia Treaty Organization air maneuver in Thailand (1959).</td>
</tr>
<tr>
<td>ALCC</td>
<td>airlift control center</td>
</tr>
<tr>
<td>ALO</td>
<td>air liaison officer</td>
</tr>
<tr>
<td>ALPIT</td>
<td>Authorized Low Priority Interdiction Target</td>
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<td>Amb</td>
<td>Ambassador</td>
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<td>AMC</td>
<td>Air Materiel Command</td>
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<td>American Embassy</td>
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<td>AMFPA</td>
<td>Air Materiel Force Pacific Area (USAF)</td>
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<tr>
<td>AOC</td>
<td>air operations center</td>
</tr>
<tr>
<td>app</td>
<td>appendix</td>
</tr>
<tr>
<td>ARDF</td>
<td>airborne radio direction finding</td>
</tr>
</tbody>
</table>
ARMA  Army attaché

ARPA  Advanced Research Projects Agency. A separately organized research and development agency of the Department of Defense under the direction and supervision of the Director of Defense Research and Engineering.

ARPAC  Army Forces, Pacific (US)

ARVN  Army of the Republic of Vietnam

ASD/ISA  Assistant Secretary of Defense for International Security Affairs

ASI  Aerospace Studies Institute (USAF)

ASOC  air support operations center

Associated States in Indochina  Vietnam, Laos, and Cambodia

asst  assistant

A-Staff  Air Staff. Formerly used in numerical combinations as with J-Staff, which see.

ASU  aeromedical staging unit

atch  attachment

atchd  attached

ATF  air task force

ATF-13(P)  13th Air Task Force (Provisional) (USAF)

ATGp  air transport group

ATSq  air transport squadron

AVCO  aviation company (USA)

B-26 Invader  A three-place, midwing, all-metal monoplane, light-bombardment aircraft with tricycle landing gear. Powered by two prop-driven engines. Three crew.

B-47 Stratojet  A swept, high-wing, multi-engine jet aircraft with swept tail surfaces and tandem landing gear. Four engines are paired in pods below and forward of the wings. Other two engines are in individual pods at wing tips. Three crew.

B-57 Canberra  A wide-short, midwing, twin-jet bomber aircraft with retractable tricycle landing gear. Two crew.

B-58 Hustler  Long-range, high-altitude, high-speed aircraft. Wing is full cantilever mid-wing modified delta design. Powered by four turbojet engines equipped with afterburners. Engines mounted in individual nacelles, two per wing, mounted on pylons beneath each wing.

Bristol Type 170  Prop-driven, twin-engine, cantilever high-wing monoplane designed as a freight or passenger transport. Used in Southeast Asia by the Royal New Zealand Air Force.

British Supermarine Sea Otter  An amphibious aircraft used by the British during World War II for reconnaissance and general naval duties, including air/sea rescue. The French Navy employed this aircraft in Indochina.
Back Porch United States troposcatter communications system in South Vietnam.

Bali Hai Movement of French military personnel by air from Europe to Vietnam (1954).

Barn Door Establishment of tactical air control system in South Vietnam (1962). Barn Door II extended the system to Thailand.

Barrel Roll United States air interdiction in eastern Laos (1964) and later limited to air activity in northern Laos.

BDA bomb damage assessment

Bell Tone United States Air Force air defense detachment at Don Muang Royal Thai Air Force Base.

Bent Bow Rapid delivery airdrop system.


Binh Lam Special Zone Republic of Vietnam Armed Forces special tactical zone in the provinces of Binh Thuan and Lam Dong (1964).

bk book

Black Watch RB-26 photographic activity in Laos that was transferred to Vietnam (1962).


Box Top United States Air Force intelligence operations over the Gulf of Tonkin (1964).

Brave Bull An especially modified C-97 employed for reconnaissance in Southeast Asia during 1963.

C-45 Expeditor Light, low-wing, prop-driven, twin-engine cargo aircraft of all-metal construction. Two crew, four passengers.

C-47 Skytrain Prop-driven, twin-engine, low-wing monoplane with retractable landing gear, utilized as a cargo, ambulance, or troop transport. Two crew, twenty-four passengers.

C-54 Skymaster Prop-driven, four-engine, low-wing monoplane with retractable tricycle landing gear. A long-range cargo, troop, or personal transport. Six crew.

C-119 Flying Boxcar A twin-boom, high-wing, land monoplane of all-metal construction having a conventional tricycle gear with a steerable nose gear. Its two reciprocating engines have constant-speed, four-blade, reversible-pitch propellers. Five crew, forty-two troops.

C-123 Provider Prop-driven, two-engine, high-wing monoplane. Used to transport combat and other equipment for airborne assault troops, the resupply by air of advanced combat positions, evacuation of wounded, and air transportation of paratroops to the drop zone. Two crew, sixty troops, or fifty litters plus four attendants. Also served as a forward air control/flare ship. (The C-123K features two pod-mounted turbojets in addition to its piston engines.)

C-124 Globemaster A low-wing monoplane powered by four reciprocating engines. Has clamshell cargo doors in front fuselage and loading elevator in center fuselage.
capable of transporting heavy ground-force and ordnance equipment in the main cabin. Five crew, two hundred troops or 127 litters plus twenty-five ambulatory patients.

C-130 Hercules

A high-wing, all-metal construction, medium-range, land-based monoplane, for rapid transportation of personnel, cargo, or paratroops. Powered by four turboprop engines. Four crew, ninety-two troops or sixty-four paratroops, or seventy litters plus six attendants.

CH-21 Workhorse


CH-34 Choctaw

Sikorsky Model S-58 helicopter equipped with a four-blade, main rotor and a tail rotor. Has two-wheel main landing gear and small tail wheel. Two crew, eighteen passengers. Formerly designated H-34.

CV-2B Caribou


C/ Chairman or Chief of

CALO corps air liaison officer

CAMRON consolidated aircraft maintenance squadron (USAF)


CAP combat air patrol

CAS close air support

CASF composite air strike force

CAT Civil Air Transport Corporation

CATO Combat Arms Training and Organization Division, United States Military Assistance Advisory Group, Saigon


CBU cluster bomb unit

CC combat cargo

CCTG combat crew training group

CCTS combat crew training school; combat crew training squadron

CDNI Committee for the Defense of National Interests, or Lao conservative political party.

CDTC Combat Development and Test Center

C-E communications-electronics

CHECO Contemporary Historical Evaluation of Counterinsurgency Operations (1962); Contemporary Historical Evaluation of Combat Operations (1965); Contemporary Historical Examination of Current Operations (1970)
THE ADVISORY YEARS

Chien Thang  

Chieu Hoi  
“Open Arms.” Government of Vietnam cause designed to persuade Viet Cong to rally to the government cause.

CHMAAGV  
Chief, Military Assistance Advisory Group, Vietnam

chron  
chronology

CI  
counterintelligence

CIA  
Central Intelligence Agency (US)

CIDG  
Civilian Irregular Defense Group (RVN)

CINCARPAC  
Commander in Chief, Army Forces Pacific

CINCFE  
Commander in Chief, Far East

CINCPAC  
Commander in Chief, Pacific Command

CINCPACAF  
Commander in Chief, Pacific Air Forces

CINCPACFLT  
Commander in Chief, Pacific Fleet

CINCUNC/FEC  

CINCUSAFE  
Commander in Chief, United States Air Forces in Europe

Civil Guard  
See RF, Regional Forces.

CJCS  
The Chairman, Joint Chiefs of Staff

CJTF  
Commander, Joint Task Force

CM  
Memorandum (The Chairman, Joint Chiefs of Staff)

CMH  
Chief of Military History, United States Army

CNO  
Chief of Naval Operations (US)

COC  
combat operations center

COIN  
counterinsurgency

Cold War  
A hostile encounter between nations or groups of nations that stops short of actual armed conflict. It uses the weapons of politics, diplomacy, economics, espionage, police action, and propaganda to gain advantage.

command  
command

cmdr  
commander

COMFEAF  
Commander, Far East Air Forces

COMPAF  
Commander, Pacific Air Force

COMSEADEFCOM  
Commander, Southeast Asia Defense Command (US)

COMUSMACHTAI  
Commander, United States Military Assistance Command, Thailand

COMUSMACV  
Commander, United States Military Assistance Command, Vietnam

Condor  
French military thrust out of Laos toward Dien Bien Phu (1954).
conf conference
Cong Congress of the United States
Cong Rec Congressional Record
Corona Harvest United States Air Force evaluation of air operations in Southeast Asia.
COSVN Central Office for South Vietnam (Viet Cong Headquarters)
counterinsurgency Those military, paramilitary, political, economic, psychological, and civic actions taken by a government to defeat subversive insurgency.
CQ Congressional Quarterly
CRC control and reporting center
CRP control and reporting post
C/S Chief of Staff
CSAF Chief of Staff, United States Air Force
CSAFM Chief of Staff Air Force Memorandum
CTZ corps tactical zone (RVNAF)
curr current

DA Department of the Army (US)
DABIN Data Base Inventory
DAF Department of the Air Force (US)
D/AFTU-V Director of Air Force Test Unit — Vietnam
Dep/ Deputy for
DCS/ Deputy Chief of Staff for
DCS/S&L Deputy Chief of Staff, Systems and Logistics, United States Air Force
DEPCINCUSARPAC Deputy Commander in Chief, United States Army, Pacific
DEPCOMUSMAC-THAI Deputy Commander, United States Military Assistance Command, Thailand
department
De Soto United States offshore intelligence collection.
DIA Defense Intelligence Agency (US)
Dir/ Director of
dir director, directorate; directive
direction finding Procedure for obtaining bearings of radio frequency emitters with the use of a highly directional antenna and a display unit on an intercept receiver of ancillary equipment.
THE ADVISORY YEARS

div division
DJSM Director Joint Staff Memorandum
DMZ demilitarized zone
doc document
DOD Department of Defense (US)
doppler radar A radar system that differentiates between fixed and moving targets by detecting the apparent change in frequency of the reflected wave due to motion of target or the observer.
DZ drop zone

EA-1F Skyraider Similar to A-1E except that it is equipped for countermeasures. Four crew. Formerly designated AD-5Q.
EC-47 Skytrain A C-47 that has electronic countermeasures capability or electronic devices to permit employment as an early warning radar station. Three crew.
Eagle Flight A tactic for helicopter employment.
ECA Economic Cooperation Administration (US)
EDC European Defense Community
Elda Nickname for Mk-44 bomb (1965). Formerly “Hail” and “Lazy Dog.”
ELINT electronic intelligence
est estimate
eval evaluation

F-4U Corsair Prop-driven, single-engine. Navy fighter used in various models both during and since World War II.
F-5 Freedom Fighter An all-metal, midwing, twin-engine, single-place, jet fighter. Has tricycle landing gear and steerable nose wheel. Nose is fitted with two M-39 20-mm cannon. Can carry sixty-two hundred pounds of ordnance. Has a range of four hundred miles and a speed of about nine hundred miles per hour.
F-8F Bearcat A prop-driven, single-engine, Navy fighter.
F-63 Kingcobra Prop-driven, single-engine, low-wing fighter. Developed during World War II chiefly for ground-attack work. One crew.
F-86 Sabre All-metal, single-engine, low-wing, all-weather, jet fighter interceptor with swept-back wings and tail. Has tricycle landing gear and nose radar. One crew.
F-100 Super Sabre Supersonic, single-engine, turbojet-powered, tactical and air superiority fighter. Has a low, thin, swept wing and nose air intake. Employs air
brake and drag chute. Can provide close support for ground forces and be refueled in flight. One crew.

**F-101 Voodoo**
Single-place, twin-engine, swept midwing jet aircraft designed as an escort and penetration fighter. Has a swept one-piece horizontal stabilizer set high on its fin tricycle-type landing gear.

**F-102 Delta Dagger**
Single-engine, supersonic, all-weather, delta-wing, jet interceptor used in air defense. Has tricycle landing gear, speed brakes, and drag chute. One crew.

**F-105 Thunderchief**
A supersonic, single-engine, turbojet-powered, all-weather, tactical fighter. Capable of close support for ground forces. Its range can be extended by inflight refueling. One crew.

**FAC**
forward air control; forward air controller

**FAG**
forward air guide

**FAR**
Forces Armées du Royaume, or Royal Lao Army

**Farm Gate**

**FEAF**
Far East Air Forces (USAF) (1944-56)

**FEALOGFOR**
Far East Air Logistics Force (USAF)

**FEC**
Far East Command (US)

**FIC**
French Indochina

**Field Goal**

**Fire Brigade**

**Firm Link**
Southeast Asia Treaty Organization maneuvers in Thailand (1956).

**FlSq**
fighter interceptor squadron

**Flaming Dart**
United States-Vietnamese Air Force air reprisal strikes against North Vietnam (February 1965).

**FM**
frequency modulation

**fragmentary**
operations order

The daily supplement to standard operations orders governing the conduct of the air war in Southeast Asia. It contained mission number and function, type of ordnance, time on target, and other instructions.

**FTD**
field training detachment

**ftr**
fighter

**FY**
fiscal year

**G**
The measure or value of the gravitational pull of the earth or of a force required to accelerate or decelerate any freely movable body at the rate of about 32.16 feet-per-second. To pull "three Gs" means to be subjected to a G-force of three Gs.
THE ADVISORY YEARS

GCA  ground controlled approach
GHQ  general headquarters
GLO  ground liaison officer
GP  general purpose (bombs or forces)
gp  group
GPO  Government Printing Office (US)
Green Python  United States Air Force reconnaissance operations at Udorn Royal Thai Air Force Base, Thailand.
G-Staff  Army staff; used in numerical combinations with J-Staff, which see.
GVN  Government of Vietnam

H-19 helicopter  See UH-19 Chickasaw.
H-21 helicopter  See CH-21 Workhorse.
H-34 helicopter  See CH-34 Choctaw.
H-43 helicopter  See HH-43.
HC-47 Skytrain  The C-47 transport especially equipped for search and rescue missions, and with twice the normal fuel load, a stronger landing gear, and jet-assisted takeoff. Three crew. Formerly designated SC-47.


HU-1 helicopter  See UH-1A Iroquois and UH-1B Iroquois.
HU-1A helicopter  See UH-1A Iroquois.
HU-1B helicopter  See UH-1B Iroquois.
HU-16 Albatross  Prop-driven, twin-engine, high-wing, amphibious aircraft with all-metal hull and fixed wing floats. For search and rescue missions. Four crew, ten passengers.

Hail  Initial nickname for Mk-44 bomb.
Hawk Eye  Experimental airborne radio direction finding C-47 (later EC-47) activity in Southeast Asia.
HF/DF  high frequency/direction finder
hist  history; historical
HMM  medium helicopter squadron (USMC)
Hoi Chanh  A Viet Cong returnee under the Chieu Hoi program.
Sequential concentric military operations to safeguard Saigon under the Chien Thang plan.

International Cooperation Administration (US)

International Control Commission

Identification, friend or foe

A system using electronic transmissions to which equipment carried by friendly forces automatically responds, for example, by emitting impulses, thereby distinguishing themselves from enemy forces.

inclosure

indorsement

instructor

intelligence

Aircraft directly behind one another.

interview

initial photographic interpretation report

intelligence report; infrared

inspection and repair as necessary

Overall program for United States Air Force materiel support of the French in Indochina (1953-54).

International Security Affairs (US)

Prop-driven, three-engine, low-wing, transport monoplane built in Germany by Junkers.

Joint Airlift Allocations Board (MACV)

Joint Air-Ground Operations System (MACV)

Joint Military Mission for Aid to Turkey (US)

Joint air operations center

jet-assisted takeoff

Joint Chiefs of Staff

Joint Chiefs of Staff Memorandum

Joint General Staff (RVNAF)

Joint operations center

Joint Operational Evaluation Group, Vietnam (MACV)

Joint Research and Test Activity (MACV)

Joint Staff. Used in numerical combinations as J-1 (Personnel), J-2 (Intelligence), J-3 (Operations), J-4 (Logistics), J-5 (Plans), J-6 (Communications and Electronics).
THE ADVISORY YEARS

jt joint
JTD joint table of distribution
JTF joint task force
JUSMAG Joint United States Military Advisory Group
JUSMAP Joint United States Military Advisory and Planning Group

KB-50 Superfortress Tactical aerial tanker powered by four reciprocating engines and two turbojet engines. Capable of simultaneous aerial refueling of three fighter-type aircraft by the probe and drogue method. Six crew.

KC-135 Stratotanker Long-range, high-performance tanker powered by four turbojet engines. Has a flying boom for aerial refueling. Performs high-speed, high-altitude refueling of bombers and fighters. Can be used as a cargo and/or troop transport, carrying up to eighty troops. Four crew.

KBA killed by air
KIA killed in action
kilometer Equals 3,280.8 feet, about two-thirds (.62) of a mile.


L-19 aircraft See 0-1 Bird Dog.
L-20 aircraft See U-6 Beaver.
L-26 aircraft See U-9 Aero Commander.
L-28 aircraft See UH-10 Helio Super Courier.

landline system Telephone or telegraph communication by wire over, on, or under the ground.

Lazy Dog Nickname for Mk-44 bomb, earlier called “Hail” and later “Elda.”

Leaping Lena United States and Republic of Vietnam Armed Forces long-range reconnaissance interdiction teams.

ln liaison
LOC line of communications
LOP line of position

LORAN Long-range electronic navigation system that uses a time divergence of pulse-type transmissions from two or more fixed stations. Also called long-range navigation.

LPR Laotian People’s Rally, or neutralist political party.
ltr letter

336
Lucky Dragon: High-altitude aerial reconnaissance flown by Strategic Air Command U-2 aircraft (1964). Later called "Trojan Horse."

I.Z: landing zone

Marcel Dassault M.D. 315 Flamant: French prop-driven, twin-engine, all-metal, light military transport and liaison monoplane.

MIG-15: Single-engine, turbojet, Russian fighter aircraft, designed and developed by Mikoyan-Gurevich. One crew.

MIG-17: Single-engine, turbojet, Russian fighter aircraft that by 1953-54 began replacing the MIG-15 in the Soviet Air and Naval Service.

MK-IX Spitfire: British prop-driven, single-engine, low-wing fighter developed by Supermarine. One crew. The speed, rate of climb, superior maneuverability, and great firepower of the Spitfire made it one of the greatest combat aircraft ever built.

Morane-500 Cricket: Prop-driven, single-engine, high-wing, liaison aircraft. Built by Morane Saulnier, it is the French version of the German Fieseler Fi-156 Storch communications monoplane. Two crew.

MAAG: Military Assistance Advisory Group

MAAGV: Military Assistance Advisory Group, Vietnam

MACSOG: Military Assistance Command, Studies and Observations Group

MACTHAI: Military Assistance Command, Thailand

MACV: Military Assistance Command, Vietnam

MAG: Military Advisory Group


M&O: manpower and organization

MAP: Military Assistance Program


Market Time: United States Navy patrols off South Vietnamese coasts.

mat: materiel

MATS: Military Air Transport Service (USAF)

MDAP: Mutual Defense Assistance Program

memo: memorandum

meter: Equals 39.37 inches.

MG: machinegun

MIG: A popular designation for certain Russian fighter aircraft designed and developed by Mikoyan and Gurevich.

Montagnards

Primitive mountain tribesmen (numbering about eight hundred thousand) who had a history of antipathy toward the Vietnamese. They were not absorbed into the mainstream of Vietnamese life.

Military Revolutionary Council (GVN)

Military Sea Transport Service

Nickname of initial United States Air Force C-123 detachment in Vietnam.

Northern Air Material Area Pacific (USAF)

North Atlantic Treaty Organization

noncommissioned officer-in-charge

National Campaign Plan

no date

National Front for the Liberation of South Vietnam (Viet Cong political arm). Also sometimes abbreviated NFL or NLF.

National Intelligence Agency, South Vietnam

national intelligence estimate (US)

Night delivery of ordnance by F-4 aircraft under illumination of their own flares.

Neo Lao Hak Sat (Pathet Lao)

An armed T-28A trainer aircraft configured for the Mutual Defense Assistance Program.

not operationally ready — maintenance

not operationally ready — supply

no place; no publisher

National Security Action Memorandum

National Security Council (US)

North Vietnamese Army

Single-engine, two-place tandem, closed cabin, high-wing aircraft of conventional strut-braced, two-spar design. All metal and semi-monocoque fuselage with a fixed pitch McCauley propeller. Twenty-four volt electrical system. Two crew. Formerly designated L-19.

Prop-driven, single-engine, surveillance (day and night) airplane with visual observation and photographic capabilities. Crew of two.

Office of the Assistant Secretary of Defense, International Security Affairs
Office of the Assistant Secretary of Defense, Public Affairs

Office in charge of construction

On-the-job training

United States Tactical Air Command composite air strike force deployment to Southeast Asia in August 1964 in response to the Tonkin Gulf attack.

Extensive modification of B-26K aircraft performed by the On Mark Engineering Company.

Operation Plan

Operations

The identification, strength, command structure, and disposition of the personnel, units, and equipment of any military forces.

Office of the Secretary of Defense

A four-engine bomber and reconnaissance monoplane, developed by Consolidated Vultee during World War II for the United States Navy.

Prop-driven, twin-engine, all-metal, parasol-wing patrol-bomber flying boat. Has amphibian capability, with a retractable tricycle undercarriage in the hull.

Pacific Air Forces (USAF)

Pacific Fleet (USN)

Pacific Command (US)


Call sign of the control and reporting post at Pleiku.

Call sign of the control and reporting post (later control and reporting center) at Da Nang Air Base.

Suspension of Mutual Defense and Assistance Program deliveries to Indochina following the Geneva agreements of 1954.

Call sign of the control and reporting center at Tan Son Nhat Air Base.

The tip of the Cambodian salient west of Saigon, South Vietnam.

Laotian communists.

Two or more aircraft using lead aircraft’s LORAN for navigation.

RB-57E reconnaissance aircraft equipped with improved day-and-night cameras and infrared sensors.


Plaines des Jars (Plain of Jars). A military strategic area north-northeast of Vientiane in Laos.

programs evaluation office

Popular Forces, or the former Vietnamese Self Defense Corps. Locally recruited South Vietnamese volunteers, organized into squads and platoons, and used chiefly as security forces in villages and hamlets.
THE ADVISORY YEARS

PFDOP  Deputy Chief of Staff, Plans and Operations, Pacific Air Forces
PFIDC  Director of Intelligence, Pacific Air Forces
PFLPL  Plans Division, Directorate of Plans, Pacific Air Forces
PFMLP  Assistant for Logistical Plans, Directorate of Materiel, Pacific Air Forces
PFMSS  Supply and Services Division, Directorate of Materiel, Pacific Air Forces
PFOCO  Combat Operations, Assistant Chief of Staff Operations, Pacific Air Forces
PFODC  Assistant Chief of Staff Operations, Pacific Air Forces
PFOOP  Operations Plans Division, Directorate of Operations, Pacific Air Forces
Phyllis Ann  EC-47 airborne radio direction finding aircraft and project. Followed experimental "Hawk Eye."
Pierce Arrow  United States Navy retaliatory air strikes against North Vietnam, August 5, 1964.
POL  petroleum, oil, and lubricants
POW  prisoner of war
PPC  Photographic processing cell. A facility, generally mobile, equipped for the processing, printing, and interpretation of reconnaissance sensor products and other production normally related to the reconnaissance intelligence function.
pres  president
proj  project
PRP  People's Revolutionary Party (southern branch of the North Vietnamese communist (Lao Dong) party).
PSP  pierced steel planking
pt  part
Queen Bee  United States Air Force communications reconnaissance missions over the Gulf of Tonkin (1964).
R-4D  United States Navy transport similar to the Air Force C-47.
RB-26 Invader  The B-26 modified for reconnaissance missions by changes in nose and installed equipment. Three crew.
RB-47 Stratojet  The B-47 modified and equipped for photographic reconnaissance missions. Three crew.
RB-57 Canberra  The B-57 modified for photo reconnaissance. Two crew.
RC-47 Skytrain  The C-47 transport with equipment permanently installed for photographic reconnaissance and/or electronic reconnaissance missions. Three crew.
RF-101 Voodoo  Day or night photographic reconnaissance version of the F-101.
RT-28 Trojan  The T-28 configured for photo reconnaissance. Two crew.
RT-33 Shooting Star  Reconnaissance version of the T-33. Two crew.
RAAF  Royal Australian Air Force
Radio

**Ranch Hand**
Nickname of United States Air Force C-123 aerial spray detachment deployed to Vietnam in 1961-62 and applied to later defoliation and herbicide activity.

**RAND**
Research and Development (The RAND Corporation, Santa Monica, California).

**R&D**
research and development

**rerd**
record

**recon**
reconnaissance

**ref**
reference

**Revere**

**RF**
Regional Forces (the former Vietnamese Civil Guard). These were local South Vietnamese defense forces, recruited and used within one of the administrative regions into which the country was divided.

**RKG**
Royal Khmer (Cambodian) Government

**RLAF**
Royal Laotian Air Force

**Rolling Thunder**
Sustained United States air strikes against North Vietnam (March 1965-October 1968).

**rprt**
report

**rqmt**
requirement

**RTAF**
Royal Thai Air Force

**RTAFB**
Royal Thai Air Force Base

**RVN**
Republic of Vietnam

**RVNAF**
République of Vietnam Armed Forces

**SC-47 aircraft**
See HC-47 Skytrain.

**SA**
Secretary of the Army

**SAC**
Strategic Air Command (USAF)

**SACSA**
Special Assistant to the Director, JCS Joint Staff, for Counterinsurgency and Special Activities

**Saddle Soap**
Loan of B-26 aircraft to the French by the United States Air Force (1954).

**SAF**
Secretary of the Air Force

**SAMAP**
Southern Air Materiel Area Pacific (USAF)

**SAMSq**
special air mission squadron

**SAR**
search and rescue

**SASF**
special aerial spray flight

**SAW**
special air warfare

**Saw Buck**
United States Tactical Air Command composite air strike force deployments to Southeast Asia in mid-1962 and afterward. Also the nickname of the United States Air Force C-123 detachment deployed to Vietnam in mid-1962.
THE ADVISORY YEARS

SAWC  Special Air Warfare Center (USAF)
SCAR  strike control and reconnaissance
SCAT  selected counterinsurgency air target
scramble  To take off as quickly as possible (usually followed by course and altitude instructions).
SDC  Self Defense Corps (RVN)
SEA  Southeast Asia
SEAAS  Southeast Asia Airlift System
SEACOORD  Southeast Asia Coordinating Committee for US Missions
Sea Dog  Project for the loan of United States Air Force C-47s to the French (1953).
SEATO  Southeast Asia Treaty Organization
sec  section
SECDEF  Secretary of Defense (US)
2 CCR  Commander, 2d Advanced Echelon; Commander, 2d Air Division
2 ODC  Director of Current Operations, 2d Advanced Echelon; Director of Current Operations, 2d Air Division
SECSTATE  Secretary of State (US)
secy  secretary
sess  session
SHAPE  Supreme Headquarters Allied Powers Europe
shoran bombing  Bombing done after positioning the aircraft to the bomb-release point by radar adapted to the purpose.
Short Count  Air surveillance flights over South Vietnamese coastal waters flown by Farm Gate (1961-62).
Shufly  Nickname for United States Marine Corps helicopter squadron and detachment in Vietnam.
SIAT  single integrated attack team
SLAR  Side-looking airborne radar. Views at right angles to the axis of the vehicle, which produces a presentation of terrain or moving targets.
SLAT  Special Logistics Actions, Thailand
SM  staff memorandum
SNIE  special national intelligence estimate
SO  special order
Special Forces  Military personnel with cross-training in basic and specialized military skills. They were organized into small multiple-purpose detachments with the mission to train, organize, supply, direct, and control indigenous forces in guerrilla warfare and counterinsurgency operations, and to conduct unconventional warfare operations.
sq  squadron
SSB  single sideband
stf  staff
<table>
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<th>STRICOM</th>
<th>Strike Command (US)</th>
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<td>subj</td>
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<td>sum</td>
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<tr>
<td>SVN</td>
<td>South Vietnam</td>
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<tr>
<td>Sweet Sue</td>
<td>Experimental RB-26L night reconnaissance aircraft equipped with early infrared sensors.</td>
</tr>
<tr>
<td>Swing Back</td>
<td>Spare parts support for F-8F aircraft through cannibalization.</td>
</tr>
<tr>
<td>Swivel Chair</td>
<td>Project for the loan of United States Air Force C-119s to the French and associated USAF maintenance support (1953).</td>
</tr>
</tbody>
</table>

| T-6 Texan | Prop-driven, single-engine, two-seat, low-wing, trainer airplane. |
| T-28 Trojan | Prop-driven, single-engine, low-wing, all-metal monoplane with retractable tricycle landing gear with steerable nose wheel. For primary pilot training. Two crew. The T-28D version is an attack plane, capable of carrying a variety of ordnance on counterinsurgency missions. |
| T-37 | All metal, jet-powered, two-place, full-cantilever, low-wing monoplane primary trainer employing a retractable tricycle landing gear. Is completely equipped with flight instruments. Features side-by-side seating. Nose gear is equipped with power steering. Two crew. |
| TF-102 Delta Dagger | Similar to F-102 except that it is a two-place, side-by-side trainer version for combat use. Two crew. |
| tac | tactical |
| TAC | Tactical Air Command (USAF) |
| TACC | tactical air control center |
| TACOP | tactical operation |
| TACP | tactical air control party |
| TACS | tactical air control system |
| TADC | tactical air direction center |
| TAIWANDEFCOM | Taiwan Defense Command (US) |
| TARC | tactical air reconnaissance center (USAF) |
| TASE | tactical air support element (MACV) |
| TAWC | Tactical Air Warfare Center (USAF) |
| TC | troop carrier |
| TDY | temporary duty |
| tech | technical |
| TERM | Temporary Equipment Recovery Mission |
| TF | task force |
THE ADVISORY YEARS

TFS tactical fighter squadron
TFW tactical fighter wing
TMC transport movement control
TO&E table of organization and equipment
TOC tactical operations center
Toy Tiger Night photographic modification of RF-101 aircraft.
TRAC Targets Research and Analysis Center (MACV)
Triangle Military operation by Royal Lao Army in north-central Laos (July 1964).
TRIM Training Relations and Instruction Mission
Trojan Horse High-altitude aerial reconnaissance flown by SAC U-2 aircraft. Formerly "Lucky Dragon."
TSG tactical support group
Turnaround The length of time between arriving at a point and departing from that point. It is used in this sense for the turnaround of shipping in ports, and for aircraft refueling and rearming.

U-1 Otter Prop-driven, single-engine, short-range, high-wing, light, utility aircraft. Can operate on wheels, wheel-skis, or floats. Has throw-over control column, dual rudder controls, tailwheel powered steering, and double-slotted wing flaps. Two crew, eight passengers.

U-2 Single-seat, single-engine jet aircraft. Has long, wide, straight wings to give it a glider-like characteristic and increase its load capacity to accommodate data-collection instruments, as well as the ability to operate above seventy thousand feet. Used for high-altitude reconnaissance and weather sampling.

U-3 Prop-driven, twin-engine, low-wing monoplane with a tricycle landing gear. Used for administrative and light-cargo purposes. Two crew, three passengers.

U-6 Beaver Single-engine, high-wing, all-metal monoplane. Has fixed landing gear, throw-over controls, and dual rudder controls. For general utility missions. One crew, five passengers. Formerly designated L-20.


U-17 Prop-driven, single-engine, high-wing, all-metal, six-place, utility aircraft with conventional fixed landing gear and tail-wheel. Adaptable for various missions such as personnel, cargo, and ambulance operation.

UH-1 helicopter See UH-1A Iroquois and UH-1B Iroquois.

UH-1A Iroquois Used for transporting personnel and supplies. Has two-blade, helicopter shaft driven by a gas turbine engine. Torque counteracted by a two-blade, tail rotor mounted on a tail boom. Has skid-type landing gear. Provisions for dual controls and internal ferry tank. One crew, five passengers. Formerly designated HU-1A.

UH-1B Iroquois Used to transport personnel and supplies and as a gunship. Similar to UH-1A except for engine and wider rotor blade, copilot controls, provi-
sions for armament, and capability to carry three litters. Two crew, seven passengers. Formerly designated HU-1B.

UH-19 Chickasaw
All-metal, semi-monocoque fuselage helicopter. Has one all-metal, three-blade, main rotor and an all-metal two-blade, antitorque, tail rotor. Engine mounted in nose, quadricycle landing gear, side-by-side seating, external cargo sling, dual controls. Used for general utility operations. Two crew, ten passengers. Formerly designated H-19.

UH-34 Seahorse
Similar to CH-34 Choctaw. Utility version. Two crew, twelve passengers.

UHF
ultra high frequency

UN
United Nations

UNC
United Nations Command

US
United States (of America)

USA
United States Army

USAF
United States Air Force

USAIR
United States air attaché

USAmb
United States Ambassador

USARMA
United States Army attaché

USARPAC
United States Army, Pacific

USASF(PV)
United States Army Special Forces, Vietnam (Provisional)

USAWC
United States Army War College

USMC
United States Marine Corps

USN
United States Navy

USOM
United States Operations Mission

Vayabut
Southeast Asia Treaty Organization exercise in Thailand (1958)

VC
Viet Cong

VCS
Vice Chief of Staff

VHF
very high frequency

Viet Cong
Vietnamese communists, usually South Vietnamese communists.

Viet Minh
Initial description of Vietnamese communists. Was later used to indicate ethnic North Vietnamese forces who entered Laos prior to regular North Vietnamese Army troops.

VIP
very important person

VN
Vietnam

VNAF
Vietnamese Air Force

VOA
Voice of America

vol
volume

Vulture

Water Glass
United States Air Force F-102 rotational air defense deployments to Tan Son Nhut (1962-63). Superseded by "Candy Machine."
## THE ADVISORY YEARS

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<td>Detachment 6, 1st Air commando Wing (USAF), deployed to Thailand in 1964 and applied to subsequent special air warfare activity at Udorn Royal Thai Air Force Base.</td>
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<td><strong>wg</strong></td>
<td>wing</td>
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<td><strong>WIA</strong></td>
<td>wounded in action</td>
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<tr>
<td><strong>Wounded Warrior</strong></td>
<td>United States Air Force aeromedical evacuation of French repatriated sick and wounded military personnel from Vietnam to Europe (1954).</td>
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<td><strong>Wring Out</strong></td>
<td>United States Air Force project to reach authorized strength of 137 wings with existing personnel (1956).</td>
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<td><strong>Yankee Team</strong></td>
<td>United States tactical air reconnaissance missions in Laos.</td>
</tr>
<tr>
<td><strong>Z</strong></td>
<td>Zulu Time (Greenwich Mean Time)</td>
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Bibliographic Note

For the purposes of both history and self-evaluation, the United States Air Force began in 1962 an extensive effort to identify and collect documents on its role in the conflict in Southeast Asia. At the same time, the Air Force expanded its normal historical program. It also established a new activity named Project Contemporary Historical Evaluation of Counterinsurgency Operations, later called Contemporary Historical Evaluation of Combat Operations (CHECO). During the next several years, USAF commands and agencies involved in the war searched their records and selected papers pertinent for historical research. Records of USAF staff agencies in the Washington National Records Center at Suitland, Maryland, and of the Commander in Chief, Pacific Command (CINCPAC) in the Federal Records Center at the Naval Supply Depot, Mechanicsburg, Pennsylvania, were screened for data on the air war.

All these sources, together with others, were indexed into the computer-processed Data Base Inventory (DABIN) System at the Aerospace Studies Institute, Air University, Maxwell Air Force Base, Alabama. Maintained by the Technical Systems Branch of the Albert F. Simpson Historical Research Center at Maxwell AFB, DABIN identifies source materials ranging from multivolume studies to single-page messages, including title, issuing agency or author, date, general subject, and significant key words in titles. It reveals the location of sources by repository and finding numbers in the collections noted above as well as those in the Reference Division of the Historical Research Center and the Air University Library. A query to DABIN by an authorized researcher can obtain the listings of sources and, more specifically, the locations of the items referenced in the footnotes of this volume of history.

GOVERNMENTAL SOURCES

Books and Documents

DEPARTMENT OF DEFENSE

The records kept by the United States Air Force and its subordinate commands and agencies are the major source materials for this volume. At the Washington level, the holdings of the Deputy Chief of Staff, Plans and Operations, are the most useful collection of high-level Air Force policy and planning papers. The semiannual histories of the Directorate of Plans and of the Assistant for Mutual Security give succinct information on policy formulation. The study cited in this history as AFXOPJ Book of Actions in Southeast Asia, 1961-64, July 21, 1967, was prepared in the Directorate of Operations. It summarizes recommendations of the USAF Chief of Staff with respect to the conflict. Special studies prepared by the Office of Air Force History also give perspective on policy matters, and the following are particularly useful:
The officially published United States-Vietnam Relations, 1945-1967: Study Prepared by the Department of Defense (Washington: Government Printing Office, 1971) and The Pentagon Papers, published in various editions, also provide essential information on high-level policy decisions. The Historical Office of the Joint Chiefs of Staff kindly screened and made available from its files selected documents pertaining to this volume.

Military command histories and their supporting documents have been useful sources. The annual CINCPAC Command Histories are of high quality, and annual MACV Command Histories are available for 1964 and 1965. A special historical study prepared by the Directorate of Historical Services, Far East Air Forces (FEAF), FEAF Support of the French Indo-China Operations, 1 July 1952-30 September 1954, contains details on the beginnings of USAF activities in Southeast Asia. After 1956, Pacific Air Forces (PACAF) histories (semiannual, except for a one-year coverage from July 1964 to June 1965) give information on Southeast Asia, as do reports and diaries of PACAF staff agencies. Thirteenth Air Force histories offer progressively less detail as the war progressed. A perfunctory History of the Second Advanced Echelon, Thirteenth Air Force, July 1, 1961-December 31, 1961, contains little of value for research. But a History of the 2d ADVON, November 15, 1961-October 8, 1962 (prepared by Joseph W. Grainger and TSgt George P. Day and issued on November 12, 1963) is an excellent narrative with supporting documents. No narrative history of the 2d Air Division in 1963 exists, but supporting documents for such a history afford a good coverage of the period. Excellent semiannual 2d Air Division histories were completed from January 1964 under the direction of Kenneth Sams, 2d Air Division historian and director of CHECO in Saigon.

Valuable operations information is contained in the following studies:

Project CHECO, established in October 1962, was designed to give PACAF an immediate reporting capability on airpower operations. In 1968, CHECO was additionally charged to microfilm documents for incorporation in DABIN at the Air University. A few microfilmed documents trace back to the period of this history, but the major importance of CHECO as a source to this history of the pre-1965 period lies in the following studies, most of which are often accompanied by voluminous supporting documents:


The USAF Southeast Asia End of Tour Report Program was established in 1962 in response to a requirement by the Joint Chiefs of Staff for all the armed services to provide observations from all senior officers completing a tour of duty in an area threatened by insurgency. After the number of officers in Southeast Asia grew to sizable proportions, the Joint Chiefs relaxed the requirement. However, the Air Force continued the End of Tour Reports as an internal program initially under PACAF and later the Office of Air Force History. The
THE ADVISORY YEARS

observations in these reports frequently supply insights not captured by formal reporting systems.

The Southeast Asia Oral History Program was started in 1967 to plan, conduct, and process tape-recorded interviews with knowledgeable persons and to record their experiences, observations, and recommendations. These oral interviews are especially worthwhile in filling informational gaps in written sources. The Office of Air Force History has continued the oral history program and has expanded it to encompass USAF activities well beyond Southeast Asia.

The Reference Division of the Albert F. Simpson Historical Research Center maintains guides to End of Tour Reports and oral histories. Some of the latter are privileged and unavailable to researchers until a future time.

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