January 11, 1967

Memorandum for Messrs. Haas
Hetsko
Ramm
Smith
Yeaman

Statements from Arthur D. Little Company, Inc., relating to their work on multivariate analysis, totaling $16,322.92 and from Dr. Saiger totaling $[illegible],000 are to be paid, I understand, by equal contributions from each of your companies. The amounts presently expended, as noted above, total $[illegible],[illegible].92.

Since the multivariate analysis and animal experimentation review projects with A. D. Little Company, Inc. will involve continuing expense which is not properly part of Central File expenses, I suggest that each of you contribute $[illegible],000 at this time, by check made payable to Cabell Medinger Forsyth & Decker, Special Account No. 4. The funds in this account will be used solely for these A. D. Little projects and such other projects as may be designated by you as payable from that account.

Edwin J. Jacob