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TO: Philip Grant, Esq.  
Frederick P. Haas, Esq.  
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Addison Yeaman, Esq.

Re: HEW 1968 Supplement

During the progress of the work being done for us by A. D. Little, it has become increasingly apparent that their original time and, therefore, their cost estimates were not realistic. We have found it necessary to have references cited in the 1968 Report reviewed in greater detail than A. D. Little had contemplated, and it appears that many of the references are longer and more complex than had been expected.

We have also encountered some difficulty and delay in providing A. D. Little with the over 600 references. Some, for example, are foreign and require translation into English. To further complicate matters, the Public Health Service has just issued the 1968 Supplement in a published form which differs in pagination and reference numbering from the original version. These changes will cause some delay in renumbering reference reviews and new page citations, since we will want to address ourselves to the published version.

We have now been advised by A. D. Little that the individual reviews of all the primary references (those actually cited in the 1968 Supplement) will be completed by mid-December, 1968. The balance of the reviews of supplemental references and the section or chapter summaries would not be completed until the end of January, 1969, with the complete "overview" promised for February, 1969. Total estimated cost: \$112,000.

Support of the original proposal (at about one-half the above figure) has been agreed to by all companies. In view of the present problems, we now need further direction from you.

A. D. Little is continuing to review the basic primary cited references, and has estimated that those will be completed sometime in December. It is essential that at least this much be accomplished. I would propose as an alternative to completion of the project as originally contemplated that A. D. Little complete only the review of those basic primary cited references and prepare chapter summaries limited to such references. We would still continue to obtain and file supplemental references, but would not have them individually reviewed. Neither would we require A. D. Little to give us their so-called "overview". The cost of such a revised project, as now estimated by A. D. Little, would be a total of \$94,000.

I recommend that you approve this alternative course of action (which A. D. Little is presently pursuing on an interim basis). I recommend that we get along as best we can without the supplemental reference reviews as well as the "overview", because I feel that there would be no assurance against further delay and perhaps further miscalculation of costs. This work has been closely checked upon by Ad Hoc members, and the reviews received to date are very satisfactory, even though I cannot help but be critical of A. D. Little's having missed the mark so badly, both as to time and cost.

I would greatly appreciate hearing from each of you as soon as possible because the reviews of the basic references (cost now estimated - \$74,000) will shortly be completed, and a decision respecting the summaries, etc. will have to be made.

Sincerely,



David R. Hardy

DRH/v