



STATE OF THE COAST GUARD
16 APRIL 1998
ADM KRAHEK'S REMARKS

THANK YOU VERY MUCH...GOOD AFTERNOON, EVERYONE, FRIENDS, COLLEAGUES, THE COAST GUARD FAMILY...OUR TEAM. I WANT TO EXTEND A PERSONAL WELCOME TO ALL OF OUR GUESTS AND FOR THE FIRST TIME I HAVE THE UNIQUE OPPORTUNITY TO SAY WELCOME TO OUR SATELLITE GUESTS, THE MEN AND WOMEN OF OUR REGIONAL COMMANDS. THE STATE OF THE COAST GUARD MESSAGE IS A UNIQUE STORY THAT SHOULD BE SHARED WITH EVERYONE. IT IS THE STORY OF AN ORGANIZATION WHOSE MISSIONS HAVE INCREASED SINCE 1790 YET BECAUSE WE HAVE PRESERVED OUR CORE VALUES OF HONOR, RESPECT AND DEVOTION TO DUTY, WE HAVE MADE CHANGE WORK FOR US AND NOT AGAINST US. THIS IS A UNIQUE STORY OF DEDICATED MEN AND WOMEN WHO REMAIN "SEMPER PARATUS" ALWAYS READY TO PROTECT THE PUBLIC, THE ENVIRONMENT AND U.S. ECONOMIC INTERESTS IN THE NATIONS PORTS AND WATERWAYS, IN INTERNATIONAL WATER, OR ON ANY MARITIME REGION WHEN WE ARE NEEDED TO SUPPORT NATIONAL SECURITY...THE COAST SERVES AMERICA EVERYDAY AS THE LIFESAVERS AND GUARDIANS OF THE SEA.

AS I ADDRESS THE STATE OF THE COAST GUARD THIS AFTERNOON I WILL FOLLOW TWO THEMES. FIRST, WE ARE GOING TO TAKE A TRIP AROUND THE WORLD ON COAST GUARD 01 TO VISIT THE MEN AND WOMEN OF TEAM COAST GUARD AND THANK THEM FOR THE SUPERB MULTI MISSION JOBS THEY ARE DOING ON A DAILY BASIS. BECAUSE OF THEIR ACCOMPLISHMENTS...THEIR HARD WORK AND THEIR COMMITMENT TO OUR LASTING CORE VALUES OF HONOR, RESPECT AND DEVOTION TO DUTY, THE STATE OF THE COAST GUARD IS STRONG! THE SECOND THEME THAT I WANT TO FOCUS ON THIS AFTERNOON IS THE COAST GUARD'S JOURNEY INTO THE 21ST CENTURY...ARE WE PREPARED FOR THE CHANGES WE EXPECT IN THE NEW MILLENNIUM?

BEFORE I START LET ME STATE VERY CLEARLY TO ALL OF YOU...WE ARE PROUD THAT OUR NATION'S COAST GUARD IS THE MOST VALUABLE AGENCY IN OUR GREAT COUNTRY. FOR OVER 207 YEARS WE HAVE SAVED LIVES, PROTECTED PROPERTY, GUARDED OUR COAST, AND FOUGHT IN EVERY MAJOR WAR AND CONFLICT SINCE THE BIRTH OF OUR NATION. WE PROVIDE SELFLESS SERVICE TO THE AMERICAN PUBLIC, SOMETIMES MAKING THE ULTIMATE SACRIFICE ... GIVING OUR LIVES SO THAT OTHERS MAY LIVE.

THERE IS NO AGENCY THAT CAN DO WHAT WE DO, A HUMANITARIAN SERVICE, A LAW ENFORCEMENT AGENCY, A MEMBER OF THE ARMED



FORCES....AN EXAMPLE OF GOOD GOVERNMENT...MULTI MISSION, RETURNING FAR MORE IN BENEFITS THAN OUR COSTS. MOST OF ALL, WHEN OUR CITIZENS NEED HELP...WHETHER ITS MAYDAY OR STOP THE DRUGS OR SAVE THE FISHERIES OR PROTECT OUR ENVIRONMENT AND SAVE US FROM THE FLOODS, THE COAST GUARD IS THERE..."SEMPER PARATUS", ALWAYS READY TO SERVE...NEVER LESS....NOW FOR OUR JOURNEY.

OVER THE LAST FOUR YEARS, I HAVE HAD THE OPPORTUNITY TO VISIT OUR MEN AND WOMEN THROUGHOUT THE COAST GUARD AND ALL OVER THE WORLD AS THEY WERE SERVING AMERICA. SO PLEASE JOIN ME AS WE TAKE A TYPICAL TRIP ON CG-01.

WHEELS UP, AS WE SAY...AFTER CLIMBING OVER OUR NATION'S CAPITAL WE PASS OVER THE CG YARD IN CURTIS BAY, MD, THE WATERS OF THE 5TH CG DISTRICT.

- ◆ **OUR CG SHIPYARD IS A REAL SUCCESS STORY...SKILLED CRAFTSMEN, MOST CIVILIAN WORKERS WITH A PROUD HISTORY OF SHIPBUILDING FOR OVER 100 YEARS.**
- **THIS IS THE FIRST GOVERNMENT SHIPYARD TO GAIN ISO 9000 CERTIFICATION. NOT ONLY HAS THE SHIPYARD MAINTAINED ITS CERTIFICATION FOR THE PAST THREE YEARS, BUT IT HAS HELPED OTHER GOVERNMENT ORGANIZATIONS BECOME CERTIFIED. IT'S A QUALITY SHIPYARD, THREE TIMES WINNING THE COMMANDANT'S AND THE SECRETARY'S QUALITY AWARD. IT WAS ALSO THE WINNER OF VP GORE'S HAMMER AWARD IN 1997.**
- **THE YARD IS PRESENTLY CONVERTING THE USS EDENTON INTO THE CGC ALEX HALEY WITH A MODERN FLIGHT DECK CAPABLE OF PATROLLING ALASKAN WATERS. AS SOON AS THE WORK IS COMPLETED, THE CGC ALEX HALEY WILL BE ON THE WAY TO KODIAK, AK TO ENFORCE THE FISHERIES.**
- ◆ **AS WE CONTINUE OUR JOURNEY OVER THE WATERS OF THE CHESAPEAKE BAY...THIS LOCAL BODY OF WATER DISPLAYS A MICROCOSM OF COAST GUARD ACTIVITIES.**
- **IF WE LOOKED CLOSELY AT THE BUOY PASSING BENEATH OUR STARBOARD WINGTIP, WE SEE AN AID TO NAVIGATION TEAM CONDUCTING MAINTENANCE TO ENSURE THE AIDE IS ON STATION AND WATCHING PROPERLY. OFF THE PORT SIDE OF COAST GUARD ONE, A 41-FOOT UTILITY BOAT PATROLS THE CHESAPEAKE, CONDUCTING BOATING SAFETY BOARDINGS AND ENFORCING LAWS. TEAM CG WORKING TO ACHIEVE OUR SAFETY GOAL OF REDUCING DEATHS, INJURIES, AND PROPERTY DAMAGE ASSOCIATED WITH MARITIME TRANSPORTATION, FISHING AND RECREATIONAL BOATING...OVER THE LAST FOUR YEARS.**



THE NATION'S LIFESAVERS AND GUARDIANS OF THE SEA HAVE SAVED MORE THAN 19,500 LIVES AND NEARLY \$9.3 BILLION IN PROPERTY.

- LEAVING THE 5TH DISTRICT, WE HEAD DUE NORTH TO THE 1ST DISTRICT. OUR NORTH ATLANTIC MISSIONS HAVE RECEIVED SIGNIFICANT ATTENTION RECENTLY BECAUSE OF THE PUBLICATION OF JUNGER'S "THE PERFECT STORM." THE PERFECT STORM HAS BROUGHT THE IMPORTANCE AND DRAMA OF OUR MISSIONS INTO MANY AMERICAN HOMES THAT NEVER BEFORE CONTEMPLATED THE DANGERS OF THE HIGH SEAS. WHOEVER HEARD OF 40-50 FT SEAS AND 80-100 KNOT WINDS...WE HAVE. ESPECIALLY THOSE OF US WHO HAVE PATROLLED OFF CAPE SABLE, ENFORCED THE FISHERIES, COORDINATED THE RESCUES AND SERVED ON OCEAN STATION BRAVO AND CHARLIE.
- THE FIRST DISTRICT LIVING MARINE RESOURCE PROGRAM IS PRESERVING A WAY FOR LIFE FOR NORTHEAST FISHERMEN, WHILE AT THE SAME TIME PROTECTING THE FUTURE OF AMERICA'S IMPORTANT FISHERIES STOCKS AND THE WORLD'S ENDANGERED MARINE MAMMALS.
- THEIR FISHING VESSEL SAFETY PROGRAM HAS BEEN HIGHLY EFFECTIVE IN REDUCING DEATHS AND INJURIES THROUGHOUT THE NORTHEAST.
- OVER THE LAST FOUR YEARS, NATIONWIDE THE COAST GUARD HAS BOARDED APPROXIMATELY 47,604 U.S. FISHING VESSELS TO ENSURE COMPLIANCE WITH FEDERAL FISHING REGULATIONS. WE KEPT FOREIGN FISHING VESSELS FROM FISHING IN OUR WATERS, ARRESTING THOSE WHO VIOLATED OUR EXCLUSIVE ECONOMIC ZONE. BY THE WAY...WE HAVE THE LARGEST EEZ IN THE WORLD, 47,000 MILES, 200 MILES OUT, A TOTAL OF 9.14 MILLION SQUARE MILES. THESE WHO DOUBT THE COAST GUARD'S NEED FOR DEEPWATER CAPABILITIES NEED TO VENTURE OUT WITH US TO THE SCENE OF "THE PERFECT STORM" AND ENFORCE THE LAWS IN OUR NATION'S EXCLUSIVE ECONOMIC ZONE.

AS WE DEPART THE 1ST DISTRICT CONTINUING ACROSS THE NORTH ATLANTIC, WE GET A GLIMPSE OF GRAND BANKS, WHERE 86 YEARS AGO THIS WEEK, AN ICEBERG CREATED ONE OF THE GREATEST MARINE DISASTERS OF ALL TIMES...THE SINKING OF THE TITANIC. ONE YEAR LATER, IN 1913 THE CUTTERS SENECA AND MIAMI COMMENCED PATROL OF THE GRAND BANKS LOCATING ICEBERGS THAT WOULD ENDANGER THE SHIPPING LANES. THEIR EFFORTS LED TO THE ESTABLISHMENT OF THE INTERNATIONAL ICE PATROL, WHOSE MISSION IS TO PATROL THE ICE REGIONS DURING THE SEASON OF ICEBERG DANGER.

- BANKING NORTH AND EAST TO EUROPE OVER THE NORTH ATLANTIC TO THE BALTIC, MEDITERRANEAN, AND BLACK SEAS, WE FIND COAST



GUARD CUTTERS STEAMING IN FORMATION WITH THE UNITED STATES NAVY AND NATO ALLIES. WE ARE PARTICIPATING IN ENLARGEMENT AND ENGAGEMENT OPERATIONS AND IN BALTIC OPERATIONS WITH THE EMERGING DEMOCRACIES OF EASTERN EUROPE.

- THE CG'S INTERNATIONAL ENGAGEMENT HAS PLAYED AN IMPORTANT ROLE FOR THE UNITED STATES IN THE POST-COLD WAR ERA. WE CONTINUE TO PROVIDE A VITAL SERVICE TO OUR NATION IN AN EVER INCREASINGLY, ECONOMICALLY AND DEMOCRATICALLY LINKED WORLD.
- AS THE U.S. NAVY COMPONENT COMMANDER NOTED FOLLOWING THE DEPLOYMENT OF ONE OF OUR CUTTERS TO THE MEDITERRANEAN AND BLACK SEAS, THE USCG IS "THE RIGHT FORCE TO REACH THE MAJORITY OF THESE NAVIES, ESPECIALLY THE PARTNERSHIP OF PEACE NAVIES. WHAT THESE COUNTRIES NEED AND CAN AFFORD IS COAST GUARD TYPE MISSIONS AND ASSOCIATED FORCE STRUCTURES. THE USCG IS AN EXCELLENT EXAMPLE OF HOW TO MELD MILITARY AND CIVILIAN DUTIES." IN 1997, THE CUTTER LEGARE COMPLETED A FOUR MONTH DEPLOYMENT TO THE BLACK SEA, MEDITERRANEAN AND BALTIC SEAS THAT INCLUDED ENGAGEMENTS WITH 17 NATIONS INCLUDING FORCES IN GEORGIA, UKRAINE, LITHUANIA, ESTONIA, LATVIA, RUSSIA, POLAND, TURKEY, TUNISIA & MOROCCO....I'D LIKE TO INTRODUCE TO YOU NOW, CAPT JOHN CROWLEY, FORMER C.O. CGC LEGARE. CAPTAIN CROWLEY THANK YOU FOR YOUR LEADERSHIP ON THAT JOURNEY. WE ALL WISH THAT WE COULD OF BEEN WITH YOU AND YOUR CREW. THANK YOU JOHN.

NOW ON TO THE PERSIAN GULF, WHERE WE SEE OUR PARTICIPATION IN OPERATION SOUTHERN WATCH...MIDDLE EAST MARITIME PATROLS IN SUPPORT OF UN SANCTIONS AGAINST IRAQ. THE COAST GUARD PROVIDES THE AREA CINC WITH LAW ENFORCEMENT DETACHMENTS WHO PARTICIPATE IN AT SEA BOARDINGS AND PROVIDE TECHNICAL ASSISTANCE.

- THIS PAST YEAR, THE CG WAS REQUESTED BY DOD TO DEPLOY THE CGC MORGENTHAU TO THE PERSIAN GULF. AS WE SIT HERE TODAY ENJOYING OUR LUNCH, THE CGC CHASE IS THERE ON PATROL. WITHIN THE LAST 2 WEEKS CGC CHASE HAS CONDUCTED TWO SEIZURES IN THE GULF.
 - ON 5 APRIL, CHASE INTERCEPTED A HONDURAN FLAG VESSEL WITH AN IRAQI CREW SMUGGLING GASOIL.
 - ON 9 APRIL, THE CUTTER CHASE MADE ITS SECOND SEIZURE WHEN THEY INTERCEPTED THE MOTOR VESSEL EAGLE, SMUGGLING 1,080 METRIC TONS OF GASOIL IN VIOLATION OF THE UN EMBARGO AGAINST IRAQ.
- GIVEN RECENT TENSIONS IN THIS REGION, MEMBERS OF PORT SECURITY



UNIT 305 AT FORT EUSTIS , VIRGINIA, WERE ASKED TO ACCEPT VOLUNTARY ORDERS FOR TWO WEEKS OF PRE-MOBILIZATION TRAINING, AWAITING THE PRESIDENTIAL SELECTED RESERVE CALL-UP. WITHIN 72 HOURS OF THE CALL-UP NEARLY 90% PERCENT OF THE RESERVISTS HAD VOLUNTARILY ACCEPTED THEIR ORDERS AND REPORTED TO THE UNIT. THEY TRAVELED FROM PENNSYLVANIA, NEW JERSEY, NEW YORK, NORTH CAROLINA AND VIRGINIA. THE DECISION TO CALL ON PORT SECURITY UNIT 305 WAS A DIRECT REFLECTION OF THEIR UNIQUE CAPABILITIES AND THEIR READINESS POSTURE. I'D LIKE TO INTRODUCE THE COMMANDING OFFICER OF PORT SECURITY UNIT 305, COAST GUARD RESERVIST, CDR CAROL RIVERS. THANK YOU FOR BEING "SEMPER PARATUS"...AND MEETING OUR NATIONAL SECURITY RESPONSIBILITY. CAROL HAS JUST RECEIVED WITH HER UNIT, THE THOMAS E. MORRIS COAST GUARD RESERVE TROPHY AWARD FOR THIS YEAR.

- ◆ AS WE CONTINUE OUT OF THE PERSIAN GULF HEADING EAST, WE PASS OVER THE KOREAN PENINSULAR WHERE EXERCISE FOAL EAGLE IS IN PROGRESS.

USCGC HAMILTON AND PSU 311 ARE DEPLOYED PARTICIPATING IN OPERATION FOAL EAGLE, A JOINT SERVICE EXERCISE. BOTH UNITS PROVIDE DEPLOYED PORT OPERATIONS SECURITY AND DEFENSE. HAMILTON ALSO OPERATED EXTENSIVELY WITH U.S. AND ALLIED NAVAL UNITS. THE CHIEF NAVAL OPERATIONS, ADMIRAL JAY JOHNSON, SENT ME A PERSONAL LETTER TO COMPLIMENT THE CG ON ITS READINESS. WE FREED UP MAJOR NAVAL ASSETS AS WE OPERATED WITH THE AIRCRAFT CARRIER INDEPENDENCE BATTLE GROUP.

- ◆ WINGING OUR WAY SOUTH, CHECKING THE ICY WATERS OF ANTARCTICA, WE SIGHT THE POLAR STAR, ONE OF OUR NATION'S POLAR ICEBREAKERS. IT WAS AN EXCEPTIONAL YEAR FOR POLAR STAR. OPERATIONS IN ANTARCTICA CARRIED ON DESPITE THE WEATHER. BREAKING THROUGH HEAVY SIX TO EIGHT FOOT ICE, ALL SHIPPING AND RESUPPLY EVOLUTIONS WERE COMPLETED SAFELY AND ON TIME, ALLOWING THE DELIVERY OF OVER 4 MILLION GALLONS OF FUEL AND OVER 8 MILLION POUNDS OF CARGO TO MCCMURDO STATION. AS THE POLAR STAR PREPARED TO DEPART ANTARCTICA IN LATE FEBRUARY EN ROUTE MELBOURNE, AUSTRALIA, SHE RECEIVED A RADIO CALL FROM THE 510-FOOT GREEN WAVE WHICH BECAME DISABLED 200 NM OFF THE ANTARCTIC COAST IN THE MIDST OF SCATTERED ICEBERGS. POLAR STAR STEAMED 24 HOURS TO ASSIST AND PROCEEDED TO TOW THE GREEN WAVE NEARLY 1500 NM TO CHRIST CHURCH NEW ZEALAND. THE POLAR STAR JUST RETURNED THIS WEEK, AFTER HAVING BEEN DEPLOYED ALMOST 6 MONTHS AT SEA. I JUST COULDN'T ASK THEM TO JOIN US TODAY...SO LET'S GIVE THEM A ROUND OF



APPLAUSE...WELCOME HOME TO THE ENTIRE CREW FOR A JOB WELL DONE!

- ◆ **AS WE HEAD ACROSS THE PACIFIC TO FOURTEENTH DISTRICT, WE SEE THE COAST GUARD MEN AND WOMEN OF GUAM ANSWERING THE CALL TO ASSIST AFTER MAJOR CATASTROPHES SUCH AS THE RESPONSE THAT SAVED 29 SURVIVORS FROM KOREAN AIR LINES FLIGHT 801 THAT HAD BEEN CARRYING 254 PEOPLE ABOARD, OR THE TRANSPORT OF OVER 100,000 POUNDS OF RELIEF SUPPLIES AND PERSONNEL FLOWN BY COAST GUARD AIRCRAFT TO ENSURE COMMUNICATIONS, POWER AND AIRPORT FACILITIES WERE RESTORED IN GUAM FOLLOWING THE PASSAGE OF TYPHOON PAKA WITH WINDS IN EXCESS OF 200MPH.**
- **IF YOU LOOK CLOSELY, YOU WILL SEE THE 14TH DISTRICT CHAPLAIN ON BOARD A CUTTER PROVIDING MINISTRY TO DEPLOYED COAST GUARD MEN AND WOMEN. OFTEN HE IS CARRYING "CARE PACKAGES FROM HOME" FOR THE CREW AS WELL AS NEWS FROM THE FAMILY ...THROUGHOUT THE COAST GUARD, OUR 38 CHAPLAINS SPEND A GREAT DEAL OF TIME VISITING UNITS AS THEY ASSUME THE ROLE OF "FRONT-LINE CARE-PROVIDERS" FOR COAST GUARD MILITARY AND CIVILIAN PERSONNEL. WE CAN NEVER THANK YOU ENOUGH...SO LETS TRY TODAY. CHAPLAIN SKIP BLANCETT, WOULD YOU PLEASE RISE AND ACCEPT OUR THANKS FOR YOUR TEAMS DEVOTION TO DUTY.**

CONTINUING OUR JOURNEY EAST AND ARRIVING IN ALASKA, D17...ONE CAN READILY APPRECIATE WHY IT IS SOMETIMES REFERRED TO AS THE LAST FRONTIER. THE WATERS OF ALASKA ARE SOME OF THE MOST DANGEROUS IN THE WORLD. WE ARE THERE, EVERY DAY SERVING AMERICA, MAKING A DIFFERENCE AS WE HAVE SINCE THE DAYS OF ROARING CAPT MIKE HEALY. IN THE 1800'S, HE WAS THE LAW AND THE COAST GUARD WAS THE LAW IN ALASKA DURING THOSE 20 YEARS. CAPY HEALY WAS ONE OF THE FIRST AFRICAN AMERICANS TO SERVE IN THE COAST GUARD. WE HAVE NAMED OUR NEWEST ICEBREAKER THE HEALY AFTER HIM.

A SEARCH AND RESCUE CASE THAT OCCURRED AT THE BEGINNING OF THIS YEAR IS A TRUE EXAMPLE OF THE DANGEROUS CONDITIONS IN THE GULF OF ALASKA THAT OCCUR EVERY DAY. ON JANUARY 30, 1998, THE FISHING VESSEL LA CONTE FOUNDERED IN 40 FOOT SEAS AND 70 MPH WINDS. OUR RESCUERS WERE ALERTED WHEN THE SITKA CG STATION DETECTED AN EMERGENCY SIGNAL IN WATERS 80 MILES SE OF YAKUTAT...DEEPWATER, AND DANGEROUS WATER.

THE FATE OF FIVE MEMBERS FROM THE SINKING VESSEL LA CONTE RESTED IN THE HANDS OF COAST GUARD AIR AND SEA RESCUE CREWS FROM SITKA, KODIAK AND CGC PLANETREE. THE CG SEARCH COVERED 2,500 SQUARE MILES, AN AREA TWICE THE SIZE OF RHODE ISLAND.



DUE TO SEVERE WEATHER CONDITIONS AND THE HIGH WINDS, THE RESCUE WAS EXTREMELY DIFFICULT.

AFTER NEARLY TWO HOURS OF CONSTANT HOISTING AND THE CONTINUOUS THREAT OF CRASHING INTO THE RAGING SEAS, THE CREW HAD REACHED ITS MENTAL AND PHYSICAL ENDURANCE LIMITS TRYING TO SAVE THE FISHERMAN. BUT THEY CARRIED ON WITH SELFLESS DEVOTION TO DUTY. THREE LIVES WERE SAVED ON THAT COLD DAY IN THE MOUNTAINOUS SEAS IN THE GULF OF ALASKA...TODAY WE HAVE WITH US, THE HELO CREW FROM A/S SITKA. THE LIFE SAVERS...WOULD YOU PLEASE RISE.

CREW: LT STEPHEN TORPEY; AIRCRAFT COMMANDER, CDR THEODORE LE FEUVRE; CO AND COPILOT, AT1 FRED KALT; FLIGHT MECHANIC, ASM2 MICHAEL FISH, RESCUE SWIMMER, AD2 HAROLD HONNOLD; SECOND FLIGHT MECHANIC. THANK YOU

- **VISITING D17 IS A GREAT OPPORTUNITY TO TAKE A LOOK AT ANOTHER MULTI MISSION OPERATION.**
- **AT 1645 LOCAL TIME ON 26 NOVEMBER 1997, THE 368 FOOT PANAMANIAN-FLAG, FREIGHT VESSEL KUROSHIMA RAN AGROUND IN SUMMER BAY, UNALASKA, AK. THE VESSEL GROUNDED IN SEVERE WEATHER, WINDS IN EXCESS OF 70 KNOTS AND SEAS IN EXCESS OF 20 FEET. EIGHTEEN OTHERS WERE SAVED WHEN COAST GUARDSMEN MOUNTED A NIGHT RESCUE IN THE STORM, WINCHING THE SURVIVORS TO SHORE IN A LIFE RAFT. USING THE SAME PRINCIPLES THAT WE HAVE FOR MORE THAN 200 YEARS, THE SAME TRADITIONAL RESCUE PRINCIPLES AS THE PEA ISLAND COASTIES USED TO SAVE LIVES ON THE COAST OF NORTH CAROLINA...THE HALLMARK OF THE UNITED STATES COAST GUARD. AFTER WE WERE FINISHED SAVING LIVES, WE HAD TO RESPOND TO OVER 39,000 GALLONS OF OIL THAT FOULED THE WATERS AND THREATENED WILDLIFE.**

• **OVER THE LAST FOUR YEARS, WE HAVE RESPONDED TO MORE THAN 64,000 INCIDENTS OF WATER POLLUTION OR HAZARDOUS MATERIAL.**

- **IN ALASKA, WE WORK CLOSELY WITH RUSSIA FEDERAL BORDER SERVICE TO DETECT, PURSUE AND PROSECUTE FOREIGN VESSELS FISHING IN THE US EEZ. IN FACT, IN 1995, THE DIRECTOR OF THE RUSSIAN FEDERAL BORDER SERVICE AND I SIGNED A MEMORANDUM OF UNDERSTANDING FORMALIZING A COOPERATIVE WORKING RELATIONSHIP BETWEEN THE TWO SERVICES. OVER THE PAST FEW YEARS, THE UNITED STATES COAST GUARD AND THE RUSSIAN FEDERAL BORDER SERVICE HAVE CONDUCTED COMBINED PATROLS, AND SEARCH**



AND RESCUE EXERCISES. THIS SUMMER WE WILL CONDUCT JOINT OPERATIONS IN THE BERING SEA.

- I'D LIKE TO INTRODUCE LCDR KIM SULLIVAN OUR RUSSIAN LIAISON OFFICER...KIM HAS BEEN INSTRUMENTAL IN LEADING A TEAM TO DRAFT AND EXERCISE COMBINED COAST GUARD AND FEDERAL BORDER SERVICE OPERATIONS KIM, WOULD YOU PLEASE STAND, WE COULDN'T HAVE DONE IT WITHOUT YOU.

ITS TIME TO HEAD SOUTH TO THE PACIFIC NORTHWEST AND THE 13TH DISTRICT:

- ONE OF THE MOST VISIBLE AND DRAMATIC SYMBOL OF COAST GUARD OPERATIONS IN THE 13TH DISTRICT IS SEARCH AND RESCUE IN HEAVY SURF. THE CONDITION IS CAUSED BY A COMBINATION OF COLD WATER, LARGE PACIFIC SWELLS, RUGGED COASTLINE AND SWIFTLY FLOWING RIVERS. WE HAVE AN OPPORTUNITY TO FLY OVER CAPE DISAPPOINTMENT, HOME OF THE NEW 47' TRAINING SCHOOL. WHAT A MISSION, WHAT HIGH LEVEL OF TRAINING...WHAT TREMENDOUS LIFESAVERS THEY ARE. AS WE LOOK DOWN WE SEE THREE 47 FOOTERS CUTTING THROUGH THE 18 FOOT BREAKING SURF. IF WE LOOK CAREFULLY WE SEE...PAT KRAHEK ON BOARD A 47 FOOTER...SHE IS ALWAYS READY...WHETHER IT IS HEALTH CARE OR WORKLIFE ISSUES ALWAYS THERE TO SUPPORT OUR FAMILIES. PAT PLEASE STAND.

FOR THE SECOND STRAIGHT YEAR, DISTRICT THIRTEEN WON THE ADMIRAL RUSSELL R. WAESCHE AWARD FOR INCORPORATING COAST GUARD RESERVISTS INTO A BROAD RANGE OF DISTRICT WIDE RESPONSIBILITIES. WE CANNOT DO OUR JOB WITHOUT THE COAST GUARD RESERVE. THEY ARE INTEGRATED WITH THE REGULAR COAST GUARD. THE RESERVES AUGMENT US IN ALL MISSIONS. THE RESERVES ARE ESSENTIAL TO REALIZING OUR STREAMLINING INITIATIVES. ALL THE OTHER RESERVE FORCES IN THE ARMED FORCES HAVE ADOPTED OUR MODEL OF RESERVE INTEGRATION.

- WE CONTINUE SOUTH INTO 11TH DISTRICT, WHERE THE WATCH A WORD FOR FEBRUARY WAS EL NINO AS STORMS BATTERED THE WEST COAST.
- THROUGHOUT THE MONTH, THE PACIFIC AREA WAS BUSY RESPONDING TO EL NINO STORM RELATED INCIDENTS. FROM AIR STATION'S SAN DIEGO TO LOS ANGELES TO HUMBOLT BAY AND NORTH BEND, WE WERE THERE SAVING BOATERS IN RAGING WATERS AS WELL AS OCCUPANTS IN SUBMERGED VEHICLES.
- SOUTHERN CALIF HAS BEEN HOME OF NEW OPERATION CALLED BORDER SHIELD, A MARITIME COMPONENT OF THE SOUTHEAST BORDER INITIATIVE TO STOP DRUGS FROM COMING INTO THIS COUNTRY. BORDER



SHIELD AND PACIFIC TRIDENT OPERATIONS WERE KEY ELEMENTS IN THE COAST GUARD SEIZING OVER 35,000 LBS OF ILLEGAL DRUGS IN THE PACIFIC AREA DURING 1997.

NEXT STOP THE CARIBBEAN...CG'S BUSIEST OPERATIONAL REGION FOR MIGRANT INTERDICTION AND DRUG LAW ENFORCEMENT.

- FRONTIER LANCE IS UNDERWAY SOUTH OF HISPANOLA; IT INCLUDES THE HIGH ENDURANCE CUTTER DALLAS, TWO MEDIUM ENDURANCE CUTTERS, THREE PATROL BOATS, THREE JAYHAWK HELICOPTERS, A C-130 HERCULES, TWO ARMY LANDING CRAFT AND FOUR INTERCEPTOR BOATS. IN SOME WAYS THIS IS A TYPICAL COAST GUARD DRUG PULSE OPERATION WITH THE PRIMARY INTENT OF STOPPING NARCOTICS TRAFFIC BOUND FOR HAITI AND THE DOMINICAN REPUBLIC.

IT ALSO INCLUDES NATION BUILDING AND JOINT OPERATIONS IN THE FORM OF OPBAT-STYLE LAW ENFORCEMENT TRAINING FOR HAITIAN AND DOMINICAN LAW ENFORCEMENT PERSONNEL DEPLOYING WITH DEA AGENTS ON COAST GUARD JAYHAWK HELICOPTERS. HAITIAN AND DOMINICAN SHIPRIDERS ARE ALSO DEPLOYED ON FRONTIER LANCE SHIPS AND THE OPERATIONS OFFICER OF THE HAITIAN COAST GUARD IS SERVING ON THE FLAGSHIP DALLAS AS A SQUADRON STAFF OFFICER. INTERNATIONAL, INTERAGENCY OPERATIONS SUCH AS THIS, EXEMPLIFY THE COAST GUARD'S LEADERSHIP IN BOTH THE WAR ON DRUGS AND THE DEVELOPMENT OF PARTNERS IN THAT WAR.

- THE CARIBBEAN IS A REGION THAT SEES THE U.S. COAST GUARD AS A FRIEND. WE KNOW THE PEOPLE, WE KNOW THE GEOGRAPHY, AND, MOST IMPORTANTLY, WE UNDERSTAND THE MARITIME CHALLENGES THAT CARIBBEAN NATIONS FACE. TOGETHER, WITH OUR COMBINED FORCES AND REGIONAL COOPERATION, WE WILL CLOSE THE RING AROUND THE TRAFFICKERS."...WE ARE MAKING A DIFFERENCE IN KEEPING DRUGS OUT OF SCHOOL YARDS OF AMERICA!!

THE 25 FEBRUARY SEIZURE OF COCAINE BY A BOARDING TEAM FROM TACLET SEVEN IS JUST ONE STORY THAT HIGHLIGHTS THE EXTENT OF OUR EFFORTS.

ON FEB 26 FREIGHTER NICOLE, 183 FOOT FREIGHTER WAS FOUND IN THE TURKS AND CAICOS ISLANDS. THE SHIPS PAPERS SAID IT WAS CARRYING CEMENT. CG TACLET MEMBERS DISCOVERED A HIDDEN COMPARTMENT UNDER THE LADDER IN THE PASSAGE WAY. THEY HAD TO DIG THROUGH THE CONCRETE AND CEMENT AND THEN BREAK INTO THE ACCESS PLATE. THE DRUGS WERE FOUND HIDDEN IN A CONCEALED COMPARTMENT BELOW THE DECK. WHEN THE COMPARTMENT WAS ACCESSED, THE TACLET TEAM DISCOVERED 8,157 LBS OF COCAINE WITH A STREET VALUE OF \$287 MILLION DOLLARS THAT NEVER REACHED THE SHORES OF AMERICA...I'D



LIKE TO INTRODUCE TO YOU CWO CURT BRADLEY, TACLET D7 OFFICER. CURT, THANK YOU AND YOUR TEAM FOR WORKING SO HARD AND SO FAR AWAY FROM HOME TO KEEP DRUGS OUT OF OUR NATION'S SCHOOL YARDS. THANK YOU.

CONTINUING ON OUR JOURNEY, WE CAN SEE THE EAGLE UNDER FULL SAIL CROSSING THE CARIBBEAN AND WE REALIZE THAT ALL OUR SHIPS ARE MULTI-MISSION. EAGLE IS RETURNING FROM A NATION-BUILDING TRIP AND ALSO HAS A RECRUIT CLASS ONBOARD UNDERGOING OUR FIRST FLOATING BOOT CAMP...LAST WEEK THE EAGLE RETURNED TO THE ACADEMY. WE ARE DELIGHTED TO HAVE WITH US TODAY FN KEVIN PUES A DISTINGUISHED PERFORMER ONBOARD THE EAGLE'S FLOATING BOOT CAMP. KEVIN RECEIVED THE CPOA'S LEADERSHIP AWARD JUST A FEW DAYS AGO AT GRADUATION. ADDITIONALLY, WE HAVE ANOTHER DISTINGUISHED PERFORMER WHO IS ALSO QUITE FAMILIAR WITH THE EAGLE, FIRST CLASS CADET AND REGIMENTAL COMMANDER, ABRAHAM (ABE) BANKS. ABE WILL BE ASSIGNED TO THE CGC LAUREL. FN PUES AND CADET BANKS, PLEASE STAND...WELCOME ABOARD TO TEAM COAST GUARD.

- **AS WE HEAD NORTH TO THE FLORIDA COAST, WHERE EARLIER THIS YEAR I ACCOMPANIED SECRETARY SLATER AND THE PRESIDENT TO MIAMI TO CONGRATULATE OUR COAST GUARD FORCES ON THE SUCCESS OF OPERATION FRONTIER SHIELD.**
- **OVER THE LAST FOUR YEARS, THE CG HAS PREVENTED MORE THAN 482,000 POUNDS OF COCAINE, MARIJUANA AND OTHER ILLEGAL DRUGS FROM REACHING THE STREETS AND SCHOOLS OF AMERICA.**
- **THIS EQUATES TO 1.16 BILLION DOSES OF COCAINE AND 415 MILLION MARIJUANA JOINTS OFF OUR NATION'S STREETS.**

ADDITIONALLY OVER THE LAST FOUR YEARS OUR LAW ENFORCEMENT EFFORTS RESULTED IN INTERCEPTING MORE THAN 75,000 MIGRANTS.

- **THE SEVENTH DISTRICT IS ALSO THE HOME OF THE LARGEST CRUISE SHIP INDUSTRY IN THE WORLD. THERE ARE APPROXIMATELY FIVE MILLION PASSENGERS TRAVELING ON THESE SHIPS TODAY. OVER THE NEXT FOUR YEARS, THERE WILL BE OVER NINE MILLION PASSENGERS. PASSENGER SAFETY IS OUR NUMBER ONE GOAL.**
- **WE HAVE ESTABLISHED A CENTER OF EXCELLENCE FOR CRUISE SHIP SAFETY AT MSO MIAMI...THIS SUMMER WE'LL HAVE A MAJOR EXERCISE WITH THE CRUISE SHIP INDUSTRY TO IMPROVE OUR JOINT READINESS TO DEAL WITH EMERGENCIES.**
- ◆ **BANKING NORTHWEST OUT OF THE CARIBBEAN ACROSS THE GULF OF**



MEXICO, THE CG'S SCOPE OF RESPONSIBILITY SPANS THE OFFSHORE BLUE WATER OF THE GULF OF MEXICO TO THE BROWN WATERS OF THE MIGHTY MISSISSIPPI.

- CONTINUOUS AND ONGOING COUNTER-NARCOTICS OPERATIONS IN THE GULF OF MEXICO RESULTED IN THE SEIZURE OF 17 TONS OF MARIJUANA AND 830 KILOGRAMS OF COCAINE FROM MARITIME SOURCES BY THE COAST GUARD AND OTHER AGENCIES. ADDITIONALLY, WE ARE PRESERVING OUR LIVING MARINE RESOURCES AND PREVENTION OF POLLUTION FROM OFFSHORE OIL EXPLORATION. THIS IS BIG BUSINESS IN THE GULF. BEFORE WE LEAVE, WE ALSO NOTICE A PRODUCTION LINE OF 47-FOOT MOTOR LIFE BOATS AT TEXTRON MARINE LAND SYSTEMS. AS YOU CAN SEE, THERE IS A LOT OF BUILDING GOING ON FOR THE COAST GUARD ALONG THE GULF COAST.
- AS WE PASS OVER THE NEW ORLEANS AREA, WE SEE THE COAST GUARD CUTTER HEALY BEING OUTFITTED. SHE WAS LAUNCHED THIS LAST NOVEMBER. THE HEALY WILL JOIN OUR ICE BREAKING FLEET AND BE HOMEPORTED IN SEATTLE WITH THE REST OF OUR POLAR ICE BREAKERS. WITHIN VIEW IS BOLLINGER SHIPYARD, WHERE THE FIRST OF 30, 87-FOOT BARRACUDA CLASS PATROL BOATS ARE BEING BUILT.

WE HEAD NORTH UP THE WESTERN RIVERS WHERE THEY HAVE ENCOUNTERED MASSIVE FLOODS IN OHIO RIVER VALLEY AND NORTH DAKOTA: THIS LAST YEAR, OVER 1,731 PEOPLE WERE SAVED OR ASSISTED IN 1,132 SORTIES. TO ASSIST THE CG IN RESPONDING TO MID-WEST FLOODING, 67 AUXILIARISTS PROVIDED 965 HOURS OF OPERATIONAL SUPPORT IN VARIOUS STATE EMERGENCY OPERATIONS CENTERS, OVERFLIGHTS OF THE OHIO AND KANAWHA RIVERS, AND EVACUATIONS AND DISASTER RESPONSE IN THE LOUISVILLE AREA.

OVER THE LAST 4 YEARS, THE AUXILIARY CONDUCTED OVER 130,000 SAFETY AND REGATTA PATROLS, OVER 160,000 COAST GUARD SUPPORT MISSIONS, AND OVER 265,000 PUBLIC AFFAIRS, RECRUITING AND ADMIN. SUPPORT MISSIONS. OVER 1,700 LIVES WERE SAVED, AND OVER ONE BILLION DOLLARS' WORTH OF PROPERTY WAS ASSISTED. IN THE AREA OF PUBLIC EDUCATION, THE AUXILIARY CONDUCTED APPROXIMATELY 779,879 CME'S, OVER 13,000 BOATING SAFETY COURSES, REACHING OVER 1,300,000 PEOPLE, INCLUDING OVER 12,000 CHILDREN...WHAT OTHER ORGANIZATIONS HAS VOLUNTEERS WHO HAVE DONATED SO MUCH! I'D LIKE TO INTRODUCE NATIONAL COMMODORE EVERETTE TUCKER. EVERETTE WOULD YOU PLEASE STAND AND BE RECOGNIZED TO ACCEPT OUR THANKS FOR YOUR 34,000 AUXILIARY MEMBERS, ALL VOLUNTEERS. THEY HELP MAKE THE COAST GUARD, "SEMPER PARATUS!"



- **HEADING NORTH TO THE GREAT LAKES, WE ARRIVE IN 9TH DISTRICT WHERE WATERWAYS MANAGEMENT IS UNDERWAY THROUGHOUT THE LAKES IN EVERY PORT. OUR RELATIONSHIP WITH CANADA IS OUTSTANDING AND HAS LED TO MOU FOR ICEBREAKING AND AIDS TO NAVIGATION. THE 9TH DISTRICT IS THE HOME OF MACKINAW. OUR ICEBREAKING EFFORTS TRULY SUPPORT DOMESTIC COMMERCE.**
- **WE KEEP COMMERCE MOVING BY CLEARING THE WAY FOR MILLIONS OF TONS OF CARGO IN THE WINTER, WHICH TRANSLATES INTO OVER 400,000 JOBS IN THE INDUSTRIAL HEARTLAND OF AMERICA.**

THE NINTH HAS LARGEST OF NUMBER OF SMALL BOAT UNITS, THEY HANDLE ABOUT 7,000 SAR CASES, SAVE OVER 500 LIVES, AND ASSIST 16,000 MORE PEOPLE EACH YEAR.

THE NINTH DISTRICT IS ALSO THE HOME OF MARINETTE MARINE WHERE WE ARE BUILDING OUR NEW SEAGOING AND COASTAL BUOY TENDERS.

THESE ARE SHIPS OF THE FUTURE. BUT A WORD ABOUT TECHNOLOGY, STREAMLINING AND GOOD MANAGEMENT. THE SHIPS ARE READY FOR US. WE ARE NOT READY FOR THE SHIPS. THESE SHIPS ARE HIGHLY AUTOMATED, MAKING THE BEST USE OF TECHNOLOGY. BUT WE ARE STILL TRYING TO RUN THEM LIKE WE HAVE FOR THE LAST 50 YEARS. IN FACT, IN SOME CASES LIKE MIKE HEALY DID WITH THE BEAR, BACK AT THE TURN OF THE CENTURY. WE'VE GOT TO GET ON BOARD WITH OUR PERSONNEL, AND TRAINING AND LOGISTICS SYSTEMS TO SUPPORT THE SHIPS OF THE FUTURE.

- **AS WE MAKE OUR APPROACH BACK INTO WASHINGTON, WE CAN READILY SEE THAT ON A DAILY BASIS, THE MEN AND WOMEN OF TEAM COAST GUARD ARE DOING A SUPERB JOB IN SERVING OUR MOST VALUED CUSTOMER, THE AMERICAN PUBLIC... OUR CURRENT STATE IS STRONG AND OUR SERVICE IS SEMPER PARATUS. BUT ARE WE PREPARED FOR THE FUTURE AND THE NEW MILLENNIUM?**

YES WE ARE PREPARED!! OUR VISION OF THE FUTURE IS DESCRIBED IN CG 2020, OUR NEW STRATEGIC VIEW OF THE 21ST CENTURY. "COAST GUARD 2020" IS A VISION THAT WILL GUIDE DECISIONS ENABLING THE COAST GUARD TO REMAIN ALWAYS READY ... SERVING AMERICA IN THE 21ST CENTURY. COAST GUARD MEN AND WOMEN, HIGHLY REGARDED FOR THEIR PROFESSIONALISM, LEADERSHIP, AND SELFLESS HUMANITARIAN SERVICE WILL BE THE GUIDING FORCE THAT TRANSFORMS THIS VISION INTO REALITY. THIS WILL BE ACCOMPLISHED BY INCORPORATING THE VISION INTO THE COAST GUARD'S STRATEGIC PLANNING PROGRAMMING BUDGETING AND EVALUATION SYSTEM. "COAST GUARD 2020" WILL BE THE



CORNERSTONE OF THE SERVICE'S CAPITAL ACQUISITION PLAN. REALITY WILL BE ACHIEVED BY ACQUIRING THE CAPABILITIES AND DEVELOPING THE COMPETENCIES THAT FULFILL THE VISION.

TO MEET READINESS REQUIREMENTS IN THE 21ST CENTURY, COAST GUARD CAPABILITIES NEED TO OPERATE AS A HIGHLY MOBILE, FLEXIBLE SYSTEM THAT RESPONDS TO MISSION PRIORITIES BASED ON EXTENSIVE USE OF INFORMATION, INTELLIGENCE, AND COMMUNICATIONS.

UNLIKE THE AD HOC MIX OF AGING ASSETS IN USE TODAY, SOME OF WHICH DATE BACK TO WORLD WAR II, TWENTY-FIRST CENTURY SYSTEMS MUST BE INTEGRATED AIRCRAFT, CUTTERS, BOATS, STATIONS AND COMMAND CENTERS LINKED TOGETHER-TO MEET MISSION REQUIREMENTS. REQUIREMENTS WILL BE CUSTOMER DRIVEN, WITH PERFORMANCE STANDARDS THAT ARE MEASURABLE.

SATELLITES AND SENSORS WILL PROVIDE REAL-TIME INFORMATION ALLOWING TOTAL VISIBILITY OF THE NATION'S MARITIME REGIONS. VESSEL AND HARBOR NETWORKS, COMMAND CENTERS, AND COMMUNICATIONS SYSTEMS WILL CONTRIBUTE TO A WORLD CLASS WATERWAYS MANAGEMENT SYSTEM WITH SYSTEM LEADERSHIP PROVIDED BY THE COAST GUARD.

OUR CURRENT ACQUISITION PROGRAMS OF BUOY TENDERS, MOTOR LIFEBOATS, PATROL BOATS AND BUOY BOATS WILL MEET NEARLY ALL OF THE NEEDS FOR THESE CAPABILITIES IN THE FIRST TWO DECADES OF THE 21ST CENTURY. ADDITIONALLY, REPLACEMENT FOR THE MAINSTAY OF OUR SMALL BOAT STATIONS, THE UTILITY BOAT, WILL BE REQUIRED AND NON-STANDARD SPECIALIZED BOATS WILL BE NEEDED TO MEET EMERGING THREATS.

AS THE DEPARTMENT OF DEFENSE CONTINUES TO DRAW DOWN FROM THE THREAT OF GLOBAL WAR AND REDUCE IN SIZE, THE COAST GUARD WILL BE REQUIRED TO ASSUME PORTIONS OF DOD'S DETECTION AND MONITORING MISSION WHICH WILL REQUIRE ADDITIONAL MARITIME PATROL AIRCRAFT AND SHIPBOARD SURVEILLANCE SYSTEMS THAT WE DON'T HAVE IN OUR INVENTORY TODAY.

THIS NEW SYSTEM OF CUTTERS, AIRCRAFT, AND C4ISR, WHICH WE NOW CALL "DEEPWATER" WILL REPLACE THE CURRENT FLEET OF HIGH AND MEDIUM ENDURANCE CUTTERS AND THEIR ASSOCIATED AIRCRAFT AND SENSORS. UNIQUE TO ANY ACQUISITION IN THE NATION TODAY, "DEEPWATER" IS A SYSTEM ACQUISITION TO MEET REQUIRED CAPABILITIES IN THE 21ST CENTURY, FIFTY MILES OFFSHORE AND BEYOND. THE ULTIMATE DEVELOPMENT OF THIS SYSTEM WILL RESULT IN A MORE EFFICIENT MIX OF



ASSETS THAN CURRENTLY EXISTS - DESIGNED TO OPERATE TOGETHER - WITH C4ISR TOTALLY COMPATIBLE WITH DOD AND MUCH LESS MANNING REQUIREMENTS THEN EXIST TODAY. "DEEPWATER" WILL BE A MAJOR NATIONAL ASSET THAT WILL NOT ONLY ACCOMPLISH EVERYDAY COAST GUARD MISSIONS BUT COMPLEMENT THE UNITED STATES NATIONAL SECURITY FORCES IN THE LOW THREAT ENVIRONMENT.

EQUAL TO THE IMPORTANCE OF OUR SEAGOING AND AVIATION ASSETS IS A NEW GENERATION OF INFORMATION SYSTEMS, THOSE THAT LINK THE OPERATIONAL ASSETS TOGETHER AND THOSE THAT SUPPORT THE INTEGRATED LOGISTICS SUPPORT SYSTEM (ILSS) FOR THOSE ASSETS.

THE (ILSS) MUST BE INNOVATIVE AND BENCHMARK BEST COMMERCIAL PRACTICES FOR PREVENTIVE MAINTENANCE, WORKFORCE PLANNING, TRAINING, SUPPLY, INVENTORY CONTROL, AND SHORE SUPPORT. THIS NEW (ILSS) IS ESSENTIAL TO REALIZE THE VISION OF MEETING INCREASING DEMAND FOR SERVICES WITH A STABLE WORKFORCE AND BUDGET TARGETS. THE PERSONNEL SYSTEM MUST ACHIEVE A JUST-IN-TIME CAPABILITY FOR PROVIDING QUALIFIED, TRAINED PERSONNEL ON MINIMALLY MANNED CUTTERS, AIRCRAFT, AND STATIONS.

◆ THE COAST GUARD'S GREATEST STRENGTH IS IN ITS PEOPLE AND THEIR TIGHTLY BOUND COMMITMENT TO THE CORE VALUES OF HONOR, RESPECT, AND DEVOTION TO DUTY. THIS MORNING I HAD THE OPPORTUNITY TO PRESENT THE JOHN WITHERSPOON INSPIRATIONAL LEADERSHIP AWARD TO LCDR KARL SCHULTZ. THIS ANNUAL AWARD IS PRESENTED IN HONOR OF CAPTAIN WITHERSPOON WHO TRULY INSPIRED OTHERS TO TEST THEIR LIMITS TO EXCEL. HIS LEADERSHIP PERFORMANCE EXEMPLIFIED IN EVERY WAY...OUR CORE VALUES. LCDR SCHULTZ IS SUCH A LEADER. ON A DAILY BASIS, LCDR SCHULTZ'S PERFORMANCE IN THE CG AND IN HIS COMMUNITY EXHIBITS THE HIGHEST DEGREE OF PERSONAL INTEGRITY AND PROFESSIONALISM IN INSPIRING OTHERS TO EXCEL. HE HAS TRULY CARRIED ON THE IDEALS OF CAPT JOHN WHITHERSPOON AND IS AN EXAMPLE FOR ALL OF US TO FOLLOW...LCDR KARL SCHULTZ PLEASE STAND.

- TECHNOLOGY WILL NEVER REPLACE FARSIGHTED, DEDICATED PEOPLE TO LEAD THE SERVICE TOWARD CONTINUED SUCCESS. IN ORDER TO ATTRACT AND RETAIN THE BEST AND BRIGHTEST WOMEN AND MEN, THE COAST GUARD WILL BE RECOGNIZED AS AN EMPLOYER OF CHOICE. I RECENTLY MET WITH MY GENDER DIVERSITY AND CIVILIAN POLICY ADVISORS...CDR ADOLFO RAMIREZ, CDR DEE NORTON AND MR. DAVE BENTON; WE ARE HAVING SUCCESS, MOST OF ALL, WE ARE WELL UNDERWAY TO CREATING AN ENVIRONMENT WHERE ALL MEMBERS OF TEAM CG CAN REACH THEIR FULL POTENTIAL. PLEASE STAND, THANK



YOU FOR YOUR PROFESSIONAL ADVISE AND LEADERSHIP.

- **THE COAST GUARD WILL ENHANCE QUALITY-OF-LIFE BY RESPONDING TO EMPLOYEES' INTERESTS AND DESIRES. THIS PAST YEAR OUR WORK-LIFE PROGRAM WAS RECOGNIZED NATIONALLY, RECEIVING THE 1997 OFFICE OF PERSONNEL MANAGEMENT "AWARD FOR OUTSTANDING WORK & FAMILY PROGRAMS" AND ONE OF THE 1998 ALLIANCE OF WORK-LIFE PROFESSIONALS "INNOVATIVE EXCELLENCE" AWARD. WE'RE TAKING CARE OF OUR PEOPLE ON ALL FRONTS.**

AS AN EXAMPLE, DURING TWO CRITICAL INCIDENTS, ASSISTANCE PROGRAM COORDINATOR MLCPAC QUICKLY MOBILIZED THE CRITICAL INCIDENT STRESS MANAGEMENT TEAM TO PROVIDE EMOTIONAL RELIEF TO THE CG FAMILY AFTER THREE COAST GUARDSMEN WERE KILLED WHEN MOTOR LIFE BOAT 44363 CAPSIZED DURING A RESCUE AND THE LOSS OF CG HELICOPTER 6549, WHERE FOUR OF OUR AVIATORS WERE LOST. OUTSTANDING LEADERSHIP WAS A KEY ELEMENT TO RENDERING SUPPORT SERVICES TO OUR CG FAMILY DURING THE TRAGIC LOSS OF SEVEN OF OUR SHIPMATES...MS. KRISTIN GRAY PROVIDED THAT LEADERSHIP AND CARE, YOU WERE THERE WHEN NEEDED THE MOST, THANK YOU KRISTIN.

- **IN LOOKING TO THE FUTURE, WE WILL CONTINUE TO FOCUS ON INITIATIVES THAT TAKE CARE OF OUR PEOPLE. FULL PARITY AS MEMBERS OF THE ARMED FORCES WILL CONTINUE TO BE AN AREA OF EMPHASIS. INCENTIVES WILL INCLUDE ADVANCEMENT AND LEADERSHIP OPPORTUNITIES, A WIDE, FLEXIBLE SELECTION OF CAREER-LONG EDUCATION OPTIONS, AND COMPREHENSIVE BENEFITS THAT MIRROR THE BEST THE WORKPLACE CAN OFFER. COAST GUARD MEMBERS DEPLOYED AWAY FROM HOME CAN BE CONFIDENT THAT THE SERVICE WILL ATTENTIVELY PROVIDE FOR THEIR FAMILIES.**

THE COAST GUARD OF THE 21ST CENTURY WILL BE STRUCTURED TO PERFORM ITS CRITICAL TASKS BETTER, AND AT LESS COST. THE COAST GUARD OF THE FUTURE WILL BE A WORLD CLASS QUALITY ORGANIZATION, EMPOWERING ITS PEOPLE TO MAKE THE DECISIONS THAT COUNT. THE WORKFORCE WILL ADEPTLY ANTICIPATE AND RESPOND TO CHANGE. SAVINGS WILL COME FROM MORE EFFECTIVE BUSINESS PRACTICES, THUS ENABLING THE SERVICE TO RECAPITALIZE ITS PLATFORMS, SYSTEMS, AND STATIONS. THE COAST GUARD UNDERSTANDS THE POWER OF PARTNERSHIPS AND WILL STRATEGICALLY EMPLOY THEM IN A VARIETY OF WAYS TO BEST SERVE THE AMERICAN PUBLIC.

TWENTY-FIRST CENTURY WOMEN AND MEN WILL BE WELL-GROUNDED IN MARITIME COMPETENCIES, WITH THE SKILLS TO OPERATE SAFELY UNDER ALL CONDITIONS AND CIRCUMSTANCES. KNOWLEDGE WILL BE CRUCIAL TO THE WORKPLACE. EMPLOYEES WILL HONE PROFESSIONAL COMPETENCIES



THROUGH CONTINUAL LEARNING. FUTURE TRAINING WILL BE INDIVIDUALIZED, TECHNOLOGY-BASED, AND DELIVERED JUST-IN-TIME TO THE WORKPLACE TO PRESERVE READINESS. TO CONTINUE OUR CHALLENGE TO BE THE PREMIER MARITIME SERVICE IN THE WORLD WILL REQUIRE THE BEST WORKFORCE IN AMERICA. COAST GUARD MEN AND WOMEN WILL BE PROUD TO BE A MEMBERS OF THAT WORKFORCE.

IN CONCLUSION, OUR COURSE AHEAD IS WELL PLANNED! MORE THAN EVER BEFORE IN OUR NATION'S HISTORY, THE SEA WILL BE AMERICA'S GATEWAY TO THE WORLD AND THE WORLD'S GATEWAY TO AMERICA. AS THE COAST GUARD LOOKS TO THE HORIZON AND BEYOND TO MAP A STRATEGY FOR ITS THIRD CENTURY OF SERVICE, IT SEES AN INCREASINGLY COMPLEX AND CHANGING MARITIME ENVIRONMENT THAT WILL CHALLENGE THE SERVICE AS NEVER BEFORE. THE NATION WILL NEED SAFE, EFFICIENT, AND RELIABLE WATERWAYS AND IT WILL NEED SENTINELS AT ITS OCEAN BORDERS, ALONG THE COASTS, AND IN THE INLAND WATERWAYS AND ON THE HIGH SEAS. AMERICA WILL NEED A COAST GUARD ABLE TO PERFORM JOINTLY WITH OUR SISTER ARMED SERVICES AND PREPARED TO ADAPT AND USE TECHNOLOGIES THAT TODAY ARE ONLY CONCEPTS.

I SEE A BRIGHT FUTURE AHEAD FOR THE MEN AND WOMEN OF THE UNITED STATES COAST GUARD! WE ARE UNDERWAY, ON COURSE, TO MEET THE CHALLENGES OF THE 21ST CENTURY. THE CG IS MORE ACTIVE AND EFFECTS MORE AMERICAN LIVES ON A DAILY BASIS THAN AT ANY TIME IN OUR 207 YEAR HISTORY. WE HAVE AND WE WILL REMAIN SEMPER PARATUS IN ANSWERING OUR NATION'S CALL. OUR SUCCESS IS BASED ON A SINGLE INGREDIENT, OUR PEOPLE! YOU ARE THE HEART AND SOUL OF THE CG. YOUR FUTURE IS AS BRIGHT AS OUR PAST. AS THE NEW MILLENNIUM UNFOLDS, COASTIES SUCH AS FN KEVIN PUES AND CADET ABE BANKS WILL WRITE NEW CHAPTERS OF CG HISTORY. CHAPTERS THAT WILL FIND THE CG OF 21ST CENTURY "SEMPER PARATUS" ALWAYS READY TO ANSWER OUR NATION'S CALL, WHENEVER AND WHEREVER THE CALL COMES IN. I WOULD LIKE TO CLOSE WITH A PRAYER.

PRAYER

ETERNAL GOD, I GIVE YOU THANKS FOR THE MEN AND WOMEN OF THE UNITED STATES COAST GUARD. THROUGHOUT THIS JOURNEY, THEY HAVE FAITHFULLY STOOD THE WATCH IN DEFENSE OF OUR NATION AND THEIR SHIPMATES. WE THANK YOU:

**FOR THE STANDARD OF EXCELLENCE THEY HAVE ESTABLISHED;
FOR THEIR WILLINGNESS TO MAKE SACRIFICES AND FACE
HARDSHIPS; BOTH PERSONALLY AND PROFESSIONALLY; AND
FOR THEIR UNTIRING BELIEF IN HONOR, RESPECT, AND
DEVOTION TO DUTY. WE THANK YOU.**



**WITHOUT THEM, OUR MISSION COULD NEVER BE ACCOMPLISHED.
AS THE JOURNEY OF TEAM COAST GUARD CONTINUES, GRANT TO THESE
MEN AND WOMEN:**

**THE ENDURANCE TO MASTER THE RIGORS OF THEIR DUTIES;
THE COURAGE TO FACE THE FIERCE AND HOSTILE WATERS
THAT MAY LIE AHEAD;
AND YOUR DIVINE PROTECTION WHEN THEY ARE CALLED UPON
TO GO IN HARMS WAY TO ACCOMPLISH THEIR MISSION.**

**AS WE GO INTO THE NEXT CENTURY, MAY YOU CONTINUE TO BLESS US IN
ALL WE DO, WHEREVER WE MAY BE, IN WHATEVER THE CIRCUMSTANCES WE
MAY FIND OURSELVES AND TO KEEP US ALWAYS READY...SEMPER
PARATUS.
ALL THIS I ASK IN YOUR NAME. AMEN...**