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# SmartWay DrayFLEET, Truck Drayage Environment and Energy Model

Version 2.0 User's Guide

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## Version 2.0 User's Guide

Transportation and Climate Division  
Office of Transportation and Air Quality  
U.S. Environmental Protection Agency

Prepared for EPA by  
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EPA Project Order No. EP 11H000338

## **Contents**

<b>1.0</b>	<b>SYSTEM REQUIREMENTS, INSTALLATION, AND SET-UP</b>	<b>1</b>
1.1	Introduction	1
1.2	Changes in Version 2.0	1
1.3	System Requirements	2
1.4	Installation	2
1.5	Model Set-Up	2
<b>2.0</b>	<b>QUICK-START GUIDE</b>	<b>3</b>
2.1	Using the Primary Inputs & Outputs Worksheet	3
2.2	Model Application and Scenario Information	3
2.3	Key Input Values	4
2.4	Initiative Inputs	4
2.5	Activity Outputs	5
2.6	Outputs	5
2.7	Changing and Reversing Scenario Inputs	6
2.8	Using DrayFLEET Macros to Manage Inputs	7
<b>3.0</b>	<b>INPUTTING DEFAULT VALUES</b>	<b>9</b>
3.1	Creating a Base Case	9
3.2	Primary Inputs	9
3.3	Primary Port Inputs	10
3.4	Primary Marine Terminal Inputs	10
3.5	Primary Rail Terminal Inputs	11
3.6	Primary Container Depot Inputs	11
3.7	Primary Shipper/Receivers Inputs	12
3.8	Primary Trucker Yard Inputs	12
3.9	Drayage Cost Inputs	13
3.10	Initiative Inputs	13
3.11	Using DrayFLEET Macros to Manage Primary Inputs and Outputs	14
3.12	Secondary Inputs	15
3.13	Secondary Input Marcos	18
3.14	Drayage Fleet Inputs	19
3.15	Drayage Technology and Strategy Inputs	21
3.16	Cell and Sheet Protection	24
<b>4.0</b>	<b>DRAYAGE COST AND FLEET REQUIREMENTS</b>	<b>25</b>
4.1	Cost & Capacity Worksheet	25
4.2	Drayage Cost	25
4.3	Productivity and Fleet Requirements	27
4.4	Technology Upgrade Costs	27
<b>5.0</b>	<b>MODEL OUTPUTS</b>	<b>28</b>
5.1	Resetting Base Case Default Outputs	28
5.2	Activity Outputs	28
5.3	Emissions Outputs	29

5.4	Activity Summary	29
<b>6.0</b>	<b>CREATING MODEL SCENARIOS</b>	<b>30</b>
6.1	Overview	30
6.2	Scenario-Default Comparisons	30
6.3	Scenario Comparisons	30
6.4	Changing and Reversing Scenario Inputs	31
<b>7.0</b>	<b>OPTIONAL DETAILED INPUT VALUES</b>	<b>33</b>
7.1	Drayage Activity Sheets: Common Features	33
7.2	Marine Terminal Worksheet	36
7.3	Off-Dock Rail Terminal Spreadsheet	37
7.4	Inter-Terminal Worksheet	38
7.5	Shipper/Receiver Spreadsheet	38
7.6	Container Depot Spreadsheet	39
7.7	Trucker Yard Worksheet	40
7.8	Other Port Trucks Worksheet	41
7.9	Resetting Base Case Default Outputs	42
<b>8.0</b>	<b>TROUBLESHOOTING</b>	<b>43</b>
8.1	Problem Types	43
8.2	Model and Data Issues	43
8.3	Error Messages	44
8.4	Problems with Excel Functionality	45
<b>9.0</b>	<b>APPENDIX: INPUT SUMMARY TABLES</b>	<b>46</b>
9.1	Primary Inputs	46
9.2	Drayage Fleet Inputs	50
9.3	Secondary Inputs	51

## **1.0 System Requirements, Installation, and Set-Up**

### **1.1 Introduction**

The objective of the DrayFLEET emissions and activity model is to accurately depict drayage activity in terms of VMT, emissions, cost, and throughput, and reliably reflect the impact of changing management practices, terminal operations, and cargo volume. Drayage of marine containers is now widely recognized as a critical emissions, congestion, and capacity issue for major container ports and rail intermodal terminals. Ports, technologists, and local planning agencies are struggling to reduce emissions, reduce congestion, and increase productivity so that growing cargo flows can coexist with port and terminal area communities.

The DrayFLEET model is activity based, not statistical, and directly reflects activity changes in response to new patterns and requirements. The model attempts to capture all container drayage movements within the port system: loaded and empty containers on chassis, bare chassis, and bobtail (tractor only) moves.

In simplest terms, the model allows users to input data values typical of their port or terminal (such as annual TEU or distance to major customers) to create a base case activity and emissions estimate. The user can then make further input choices to create “what if” scenarios.

*Note: Variable and output values used as examples in this user’s guide may differ slightly from the current model version.*

### **1.2 Changes in Version 2.0**

There are a few significant changes between DrayFLEET Version 1.0F (2008) and Version 2.0.

- The emission calculations have been updated to incorporate emission factors from EPA’s MOVES model.
- PM 2.5 is the primary measure for particulate emissions from diesel emissions. Therefore, separate emissions estimates for PM10 are no longer shown.
- The Secondary Inputs spreadsheet has been expanded to incorporate additional factors in empty container, bare chassis, and bobtail tractor movements.
- A Trucker Yard activity tally sheet has been added. This change gives the model additional flexibility in accommodating new patterns of empty container and chassis logistics.
- The former Crosstown activity center and spreadsheet has been eliminated, and its functions combined with other model elements.
- Simplification of the emissions calculations has materially reduced the size of the model Excel file and the time required for recalculation and iterations.

### **1.3 System Requirements**

DrayFLEET 2.0 was updated to Microsoft Excel 2010. The nominal system requirements for Excel 2010 are:

**Computer:** Personal computer with an Intel Pentium 500-MHz or faster processor

**Memory:** 256 megabytes (MB) of RAM or greater

**Hard Disk:** 3.0 gigabytes of available hard-disk space (to install Office 2010)

**Drive:** CD-ROM or DVD drive

**Display:** Super VGA (800x600) or higher resolution monitor

**Operating System:** Microsoft Windows XP, or later

DrayFLEET 2.0 can be opened and used in Excel 2003 or Excel 2007 with the proper file conversion add-ins. Macro operation may be affected, so users of earlier Excel software should be particularly cautious.

The model itself occupies approximately 1 MB. Most users tend to save multiple copies reflecting multiple scenarios, so extensive model use may require up to 20 MB of hard disk space.

### **1.4 Installation**

No special installation steps are required.

The model may be copied directly from the source CD or download site (<http://www.epa.gov/smartway/partnership/drayage.htm> ) to a designated folder on the computer.

The model is distributed as a “read only” file to prevent accidental changes to default values, equations, or cell references. The model may be left as “read only” if the user prints out the results of each scenario. If the user wants to preserve scenario inputs or alter default values the easiest method is to create a new model copy without “read only” properties. To change the “read only” status of a copy, open the folder containing the copy, right click on the copy file name , and choose “Properties” from the menu. “Read only” status is shown on the “General” tab at the bottom.

### **1.5 Model Set-Up**

DrayFLEET is distributed as a generic model for a hypothetical container port handling 2,000,000 annual TEU

There are three basic steps to setting up the model for application to a specific port or terminal:

1. Inputting your port or terminal’s specific base case default values;
2. Resetting the default output values to create a port-specific base case; and
3. Creating scenarios as required.

## 2.0 Quick-Start Guide

### 2.1 Using the Primary Inputs & Outputs Worksheet

The Primary Inputs & Outputs worksheet is designed to be the main user interface, especially once the model has been set up with port-specific default values. This worksheet (shown in its entirety below) has five sections covering key input values, port or terminal management initiatives, activity outputs, emissions and cost outputs, and a note section to identify the model application and scenario. Note that this and other worksheet are fairly large, and it may be useful to set Excel's view at 75% of normal size to see all the fields at once.

SmartWay DrayFLEET Version 2.0 Primary Inputs & Outputs				DrayFLEET Version 2.0 of 6/12/12				
Primary Inputs		Default	Scenario					
<b>Port</b>				<b>Port</b>	Generic			
Calendar Year (Change manually)		2010	2010	<b>Terminal(s)</b>	Non-specific			
Annual TEU		2,000,000	2,000,000	<b>Scenario</b>				
Average TEU per Container		1.75	1.75					
Inbound Share		50%	50%					
Inbound Empty Share		5%	5%					
Outbound Empty Share		25%	25%					
Rail Intermodal Share		25%	25%					
<b>Marine Terminals</b>				<b>Date</b>	6/12/2012			
Average Inbound Gate Queue Minutes		20	20					
Average Marine Terminal Min. per Transaction		30	30					
<b>Rail Terminals</b>				<b>Activity Outputs</b>	Default	Scenario	Change	% Change
Weighted Average Miles from Port		5	5					
Average Inbound Gate Queue Minutes		5	5					
Average Rail Yard Min. per Transaction		15	15					
<b>Container/Chassis Depots</b>				Annual Activity				
Weighted Average Miles from Port		2	2					
Share of Empties Stored at Depots		10%	10%					
<b>Container Shippers/Receivers</b>				Number of Drayage Trip Legs				
Weighted Average Miles from Port		25	25					
Weighted Average Crosstown Trip Miles		10	10					
<b>Trucker Yard Operations</b>				Drayage Trip Legs per Container				
Weighted Average Miles from Port		10	10					
Trucker Yard Share of Port Bobtail Moves		50%	50%					
<b>Cost Factors</b>				Total Drayage VMT				
Average Drayage Labor Cost per Hour		\$ 15.00	\$ 15.00					
Average Diesel Fuel Price per Gallon		\$ 4.00	\$ 4.00					
<b>Initiative Inputs</b>		Default	Scenario	Drayage VMT per Container				
<b>Port/Terminal Initiatives</b>				Fleet Required (FTE Tractors)				
Stacked Terminal (% stacked)		0%	0%					
On-Dock Rail (% of rail on-dock)		0%	0%					
Automated Gates (% of gate transactions)		0%	0%					
Extended Gate Hours (% off-peak, 50% max)		0%	0%					
Container Info System (% used)		0%	0%					
Virtual Container Yard (% available)		0%	0%					
Neutral Chassis Pool (% used)		0%	0%					
				<b>Annual Duty Cycle Totals</b>				
				Idle/Stopped Hours				
				Creep Hours				
				Transient Hours				
				Cruise Hours				
				Total Drayage Hours				
				Drayage Hours per Container				
				<b>Outputs</b>				
				Default				
				Scenario				
				Change				
				% Change				
				<b>Pollutant (annual tons)</b>				
				HC				
				CO				
				NOx				
				PM <sub>2.5</sub>				
				CO <sub>2</sub>				
				<b>Fuel Use and Total Cost</b>				
				Fuel - Gallons				
				Total Drayage Cost				
				Drayage Cost per Container				

All of the input options are addressed in greater detail in subsequent sections of this user's guide.

### 2.2 Model Application and Scenario Information

The notes section at the upper right of the worksheet is provided as a convenience to the user and can be used to identify the default case, scenario, date, and other information associated with a DrayFLEET application. The entries here have no bearing on the activity or emissions estimates.

<b>Port</b> <b>Terminal(s)</b> <b>Scenario</b>	Generic
	Non-specific
<b>Date</b>	6/12/2012

### 2.3 Key Input Values

The port features shown in the Primary Inputs section (below) usually have the greatest impact on the emissions and cost estimates. The Default inputs (green column) represent the baseline for the port or terminal. Users can adjust the default values by entering new numbers in the scenario column and clicking on the green “ Set Default Inputs and Outputs to Scenario Values” macro button. Once a port default baseline has been established, a scenario can be created (yellow column) that modifies the default inputs. The blue “Restore Generic Default Inputs & Outputs” macro button can be used to restore the generic defaults if needed.

Primary Inputs		Default	Scenario
<b>Port</b>			
Calendar Year (Change manually)		2010	2010
Annual TEU		2,000,000	2,000,000
Average TEU per Container		1.75	1.75
Inbound Share		50%	50%
Inbound Empty Share		5%	5%
Outbound Empty Share		25%	25%
Rail Intermodal Share		25%	25%
<b>Marine Terminals</b>			
Average Inbound Gate Queue Minutes		20	20
Average Marine Terminal Min. per Transaction		30	30
<b>Rail Terminals</b>			
Weighted Average Miles from Port		5	5
Average Inbound Gate Queue Minutes		5	5
Average Rail Yard Min. per Transaction		15	15
<b>Container/Chassis Depots</b>			
Weighted Average Miles from Port		2	2
Share of Empties Stored at Depots		10%	10%
<b>Container Shippers/Receivers</b>			
Weighted Average Miles from Port		25	25
Weighted Average Crosstown Trip Miles		10	10
<b>Trucker Yard Operations</b>			
Weighted Average Miles from Port		10	10
Trucker Yard Share of Port Bobtail Moves		50%	50%
<b>Cost Factors</b>			
Average Drayage Labor Cost per Hour		\$ 15.00	\$ 15.00
Average Diesel Fuel Price per Gallon		\$ 4.00	\$ 4.00

The Scenario cells are initially set equal to the Default cells. They will change as new default values are entered, or as the initial Scenario values are changed to create a new Scenario.

### 2.4 Initiative Inputs

The second section of the worksheet covers Initiative Inputs.

Initiative Inputs		Default	
<b>Port/Terminal Initiatives</b>			
Stacked Terminal (% stacked)		0%	0%
On-Dock Rail (% of rail on-dock)		0%	0%
Automated Gates (% of gate transactions)		0%	0%
Extended Gate Hours (% off-peak, 50% max)		0%	0%
Container Info System (% used)		0%	0%
Virtual Container Yard (% available)		0%	0%
Neutral Chassis Pool (% used)		0%	0%

The user has the option to “dial in” the extent to which these various port or terminal management and operations initiatives have been implemented by entering an appropriate percentage in the scenario column. The defaults are all zero. Since most ports have undertaken at least some of these measures, the default should be adjusted to match the base case.

The model can be used to analytically “back out” the estimated effects of a measure already taken by setting the default value to the current condition (50% stacked terminals, for example) and setting the scenario input to zero. The model will then be estimating the difference between activity and emissions with and without the initiative at issue.

## 2.5 Activity Outputs

The lower portion of the Primary Inputs and Outputs worksheet provides high-level comparisons of Default and Scenario drayage activity (below). Any change in the drayage activity will be mirrored in an emissions change.

Activity Outputs	Default	Scenario	Change	% Change
<b>Annual Activity</b>				
Number of Drayage Trip Legs	2,326,869	2,326,869	0	0.0%
Drayage Trip Legs per Container	2.0	2.0	0.0	0.0%
Total Drayage VMT	57,716,318	57,716,318	0	0.0%
Drayage VMT per Container	50.5	50.5	0.0	0.0%
Fleet Required (FTE Tractors)	1,453	1,453	0	0.0%
<b>Annual Duty Cycle Totals</b>				
Idle/Stopped Hours	1,778,148	1,778,148	0	0.0%
Creep Hours	766,963	766,963	0	0.0%
Transient Hours	509,949	509,949	0	0.0%
Cruise Hours	1,250,578	1,250,578	0	0.0%
Total Drayage Hours	4,305,638	4,305,638	0	0.0%
Drayage Hours per Container	3.8	3.8	0.0	0.0%

The major activity measures are the number of trip legs (e.g. one-way trips between port facilities), the total Vehicle Miles Traveled (VMT), and the time spent in each of four operating modes (Idle, Creep, Transient, and Cruise). Per container estimates are provided as a means of distinguishing the total impact of volume from the unit impact of operational changes. The number of full-time equivalent (FTE) drayage tractors required is provided as an indication of changing fleet requirements.

## 2.6 Outputs

The pollutant outputs (below) give estimated annual tons for five different pollutants. As pollutant emissions mix varies with the duty cycle, the proportions will change under various scenarios. Fuel Use is listed under Outputs and it is also a major factor in the estimated cost. The total cost and cost

per unit provides a sense of the tradeoffs required to achieve some emissions reductions, and the cost savings possible with productivity improvements.

Outputs	Default	Scenario	Change	% Change
<b>Pollutant (annual tons)</b>				
HC	68.5	68.5	-	0.0%
CO	314.5	314.5	-	0.0%
NOx	1,046.4	1,046.4	-	0.0%
PM <sub>2.5</sub>	71.4	71.4	-	0.0%
CO <sub>2</sub>	191,892.6	191,892.6	-	0.0%
<b>Fuel Use and Total Cost</b>				
Fuel - Gallons	18,601,572	18,601,572	-	0.0%
Total Drayage Cost	\$ 203,641,934	\$ 203,641,934	\$ -	0.0%
Drayage Cost per Container	\$ 178	\$ 178	\$ -	0.0%

## 2.7 Changing and Reversing Scenario Inputs

Individual scenario input values can be easily changed to observe the impact on model outputs using standard Excel features. For example, the graphic below shows a change from 25% rail intermodal (default) to a scenario with 50% rail intermodal, resulting in reduced emissions.

SmartWay DrayFLEET Version 2.0 Primary Inputs & Outputs				DrayFLEET Version 2.0 of 6/12/12			
Primary Inputs		Default	Scenario				
<b>Port</b>				Port Generic			
Calendar Year (Change manually)				Terminal(s) Non-specific			
Annual TEU				Scenario			
Average TEU per Container				Date 6/12/2012			
Inbound Share				<b>Activity Outputs</b>			
Inbound Empty Share				Default			
Outbound Empty Share				Scenario			
Rail Intermodal Share				Change			
				% Change			
<b>Marine Terminals</b>				Annual Activity			
Average Inbound Gate Queue Minutes				Number of Drayage Trip Legs			
Average Marine Terminal Min. per Transaction				Drayage Trip Legs per Container			
				Total Drayage VMT			
				Drayage VMT per Container			
				Fleet Required (FTE Tractors)			
				Annual Duty Cycle Totals			
<b>Rail Terminals</b>				Idle/Stopped Hours			
Weighted Average Miles from Port				Creep Hours			
Average Inbound Gate Queue Minutes				Transient Hours			
Average Rail Yard Min. per Transaction				Cruise Hours			
				Total Drayage Hours			
				Drayage Hours per Container			
<b>Container/Chassis Depots</b>				<b>Outputs</b>			
Weighted Average Miles from Port				Pollutant (annual tons)			
Share of Empties Stored at Depots				HC			
				CO			
				NOx			
				PM <sub>2.5</sub>			
				CO <sub>2</sub>			
<b>Container Shippers/Receivers</b>				<b>Fuel Use and Total Cost</b>			
Weighted Average Miles from Port				Fuel - Gallons			
Weighted Average Crosstown Trip Miles				Total Drayage Cost			
				Drayage Cost per Container			
<b>Trucker Yard Operations</b>							
Weighted Average Miles from Port							
Trucker Yard Share of Port Bobtail Moves							
<b>Cost Factors</b>							
Average Drayage Labor Cost per Hour							
Average Diesel Fuel Price per Gallon							
<b>Initiative Inputs</b>							
Default							
Scenario							
Stacked Terminal (% stacked)							
On-Dock Rail (% of rail on-dock)							
Automated Gates (% of gate transactions)							
Extended Gate Hours (% off-peak, 50% max)							
Container Info System (% used)							
Virtual Container Yard (% available)							
Neutral Chassis Pool (% used)							

Where available, a second monitor or a wide-aspect monitor will allow the user to open a second Excel window. With the Primary Inputs & Outputs worksheet open in one window and a second DrayFLEET worksheet open in another, the user can see the results of scenario changes as they are made.

To reverse changes use Excel's Undo Command, either by choosing "Undo" from the Excel ribbon, or via the CTRL+Z keyboard shortcut. Excel can track and undo up to 15 changes of this type, although other activity in the interim may prevent undoing the changes. To restore the Base Case value, set the Scenario cell equal to the corresponding Default cell.

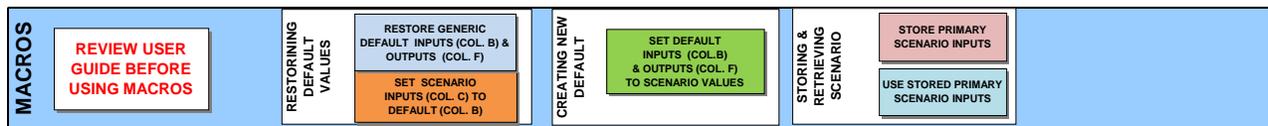
DrayFLEET Version 2.0 will store one scenario internally, using the macro buttons on the Primary Inputs & Outputs worksheet

There are multiple other ways to save a copy of the Primary Inputs & Outputs worksheet as a record of scenario inputs and outputs.

- Print a hard copy<sup>1</sup> of the worksheet.
- Use Paste Special in Word to insert an image of the worksheet into a Word document as a Picture<sup>2</sup>.
- Use Adobe Acrobat®, Scansoft PDF Create!®, or other software to save an image of the worksheet as a PDF file.
- Save a copy of the entire DrayFLEET model with an appropriate filename.

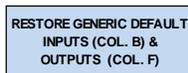
## 2.8 Using DrayFLEET Macros to Manage Inputs

There are five macro buttons at the bottom of the Primary Inputs and Outputs worksheet (below).

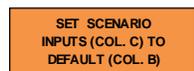


These buttons can be used to manage default and scenario inputs on the Primary Inputs and Outputs worksheet.

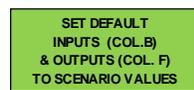
*In DrayFLEET Version 2.0 these macros do not affect inputs on the Drayage Fleet Inputs, Cost and Capacity, or individual activity tally worksheets. Those inputs must still be managed manually.*



**Restore Generic Default Inputs (Col. B) & Outputs (Col. F).** This macro, activated by clicking the button, will replace the current default input and output values (green cells) on the *primary* input page with the original generic defaults stored in the model. Any customized default values will be overwritten. To preserve a customized base case, either save a separate version of the model (recommended) or do not use this button.



**Set Scenario Inputs (Col. C) to Default (Col. B).** As the model comes the scenario values are set equal to the default values. Inputting new scenario values will override these formulas. Use this button to reset the *primary* scenario values equal to the *current* defaults. To set the scenario values to the *generic* defaults, use the Restore Generic Default Inputs & Outputs button first.



**Set Default Inputs (Col. B) and Outputs (Col. F) to Scenario Values.** The easiest way to create a customized default or base case model is to create a customized scenario and then, once the user is satisfied, click this button to reset the *primary* default values to the new scenario. The Restore Generic Default Inputs and Outputs button (above) will reverse this process.

<sup>1</sup> This will not, however, show any changes that have been made on other model worksheets, such as the detailed inputs on the drayage activity sheets.

<sup>2</sup> Do not attempt to paste the worksheet as a Microsoft Excel Object.

STORE PRIMARY  
SCENARIO INPUTS

**Store Primary Scenario Inputs.** DrayFLEET Version 2.0 will save one set of primary scenario inputs internally. Use this button to store those primary input values in the model for reuse later. *Note that this button does not affect the scenario calendar year, which must be reset manually.*

USE STORED  
PRIMARY SCENARIO  
INPUTS

**Use Stored Primary Scenario Inputs.** This button will replace the Scenario inputs on the Primary Inputs and Outputs worksheet with the stored scenario values. The default outputs can be set to the stored scenario values by using this button first, then using the green Set Default Inputs and Outputs to Scenario Values button above.

*DrayFLEET Version 2.0 does not have safeguards against accidental use of these buttons and resulting loss of data. The user is urged to use them cautiously.*

### 3.0 Inputting Default Values

#### 3.1 Creating a Base Case

With one the generic port versions as a starting point, the next step is to input new default values as necessary to create a base case for the terminal or port being modeled. For example, you will want to input your annual TEU numbers instead of the default values. The default value should be replaced whenever more accurate local estimates are available.

It is recommended that the user start by saving a working copy of the model with a new file name such as “Myport Drayage Model.xlsm”.

The Secondary Inputs worksheet, discussed in a later section, has additional Marine Terminal options.

#### 3.2 Primary Inputs

Setting up a base case for the port or terminal being modeled requires inputting new default values where local conditions differ from the initial model version chosen. The Primary Inputs & Outputs spreadsheet is used to assemble the basic model inputs, as indicated in the Quick Start section. For each of the Primary Inputs there is a Default value and a Scenario value. The model uses the Default value unless it is superseded by a different user entry in the Scenario columns.

SmartWay DrayFLEET Version 2.0 Primary Inputs & Outputs				DrayFLEET Version 2.0 of 6/12/12				
Primary Inputs		Default	Scenario	Port		Generic		
Port				Terminal(s)		Non-specific		
Calendar Year (Change manually)	2010	2010		Scenario				
Annual TEU	2,000,000	2,000,000		Date		6/12/2012		
Average TEU per Container	1.75	1.75		Activity Outputs		Default	Scenario	
Inbound Share	50%	50%		Annual Activity		Change	% Change	
Inbound Empty Share	5%	5%		Number of Drayage Trip Legs	2,326,869	2,091,393	-235,476	-10.1%
Outbound Empty Share	25%	25%		Drayage Trip Legs per Container	2.0	1.8	-0.2	-10.1%
Rail Intermodal Share	25%	50%		Total Drayage VMT	57,716,318	44,742,845	-12,973,473	-22.5%
Marine Terminals				Drayage VMT per Container	50.5	39.1	-11.4	-22.5%
Average Inbound Gate Queue Minutes	20	20		Fleet Required (FTE Tractors)	1,453	1,205	-248	-17.1%
Average Marine Terminal Min. per Transaction	30	30		Annual Duty Cycle Totals				
Rail Terminals				Idle/Stopped Hours	1,778,148	1,525,101	-253,047	-14.2%
Weighted Average Miles from Port	5	5		Creep Hours	766,963	659,744	-107,218	-14.0%
Average Inbound Gate Queue Minutes	5	5		Transient Hours	509,949	430,676	-79,273	-15.5%
Average Rail Yard Min. per Transaction	15	15		Cruise Hours	1,250,578	955,602	-294,977	-23.6%
Container/Chassis Depots				Total Drayage Hours	4,305,638	3,571,124	-734,515	-17.1%
Weighted Average Miles from Port	2	2		Drayage Hours per Container	3.8	3.1	-0.6	-17.1%
Share of Empties Stored at Depots	10%	10%		Outputs		Default	Scenario	
Container Shippers/Receivers				Pollutant (annual tons)		Change	% Change	
Weighted Average Miles from Port	25	25		HC	68.5	55.5	(13.1)	-19.1%
Weighted Average Crosstown Trip Miles	10	10		CO	314.5	250.2	(64.2)	-20.4%
Trucker Yard Operations				NOx	1,046.4	828.0	(218.4)	-20.9%
Weighted Average Miles from Port	10	10		PM <sub>2.5</sub>	71.4	57.0	(14.4)	-20.2%
Trucker Yard Share of Port Bobtail Moves	50%	50%		CO <sub>2</sub>	191,892.6	152,320.9	(39,571.7)	-20.6%
Cost Factors				Fuel Use and Total Cost				
Average Drayage Labor Cost per Hour	\$ 15.00	\$ 15.00		Fuel - Gallons	18,601,572	14,765,597	(3,835,975)	-20.6%
Average Diesel Fuel Price per Gallon	\$ 4.00	\$ 4.00		Total Drayage Cost	\$ 203,641,934	\$ 170,104,650	\$(33,537,284)	-16.5%
Port/Terminal Initiatives				Drayage Cost per Container	\$ 178	\$ 149	\$(29)	-16.5%
Initiative Inputs		Default	Scenario					
Stacked Terminal (% stacked)	0%	0%						
On-Dock Rail (% of rail on-dock)	0%	0%						
Automated Gates (% of gate transactions)	0%	0%						
Extended Gate Hours (% off-peak, 50% max)	0%	0%						
Container Info System (% used)	0%	0%						
Virtual Container Yard (% available)	0%	0%						
Neutral Chassis Pool (% used)	0%	0%						

The Scenario value cells are initially set equal to the Default cells, and will change as new default values are entered. All user data is entered in the yellow Scenario cells. The Default can be updated with the Scenario values by clicking on the green “Set Default Inputs and Outputs to Scenario Values” button.

The key port and terminal inputs specify the overall volume and pattern of container movements. The generic model version offers the user convenient starting points to avoid having to input every variable.

### 3.3 Primary Port Inputs

Primary Inputs		Default	Scenario
<b>Port</b>			
Calendar Year (Change manually)	2010	2010	▼
Annual TEU	2,000,000	2,000,000	
Average TEU per Container	1.75	1.75	
Inbound Share	50%	50%	
Inbound Empty Share	5%	5%	
Outbound Empty Share	25%	25%	
Rail Intermodal Share	25%	25%	

**Calendar Year – Default 2010.** Choose the calendar year for the analysis using the drop-down menu. Users can estimate historic emissions (to develop a baseline), current emissions, or future emissions.

**Annual TEU – Default 2,000,000 TEU.** Enter the total annual Twenty-foot Equivalent Units (TEU) handled by the port or terminal in question.

**Average TEU/Container – Default 1.75.** Enter the appropriate factor to convert the TEU data to an equivalent container count. The value is usually between 1.5 (equivalent to half 20’ and half 40’) and 1.9 (equivalent to a predominance of 40’ and 45’ containers).

**Inbound Share – Default 50%.** Enter the percentage of TEU or containers moving inbound from vessel to port or terminal, whether loaded or empty, import or domestic cargo. The inbound share should be based on TEU or container count, not tonnage or revenue.

**Inbound Empty % – Default 5%.** Enter the percentage of import TEU or containers that arrive empty. This factor is usually small, but is included for comprehensiveness.

**Outbound Empty % – Default 25%.** Enter the percentage of outbound TEU or containers that depart empty. This factor typically ranges from a low of near 10% at ports with nearly balanced trade to a high of around 60%-70% at very imbalanced ports.

**Rail Intermodal Share – Default 25%.** Enter the total percentage of on-dock and off-dock rail intermodal movement of port containers (in % of TEU or containers, not tonnage), both loaded and empty. This percentage should not include cargo transloaded to domestic containers or trailers, or domestic freight moved in international containers. The split between on-dock and off-dock rail is entered under Initiative Inputs.

### 3.4 Primary Marine Terminal Inputs

Marine Terminals		
Average Inbound Gate Queue Minutes	20	20
Average Marine Terminal Min. per Transaction	30	30

**Average Inbound Gate Queue Minutes – Default 20 minutes.** Enter the average minutes that drayage drivers spend waiting in queues outside terminal gates. Typical values could range from 5 to 60 minutes. The time spent at the gate and the time spent transacting business inside the terminal are separate variables.

**Average Marine Terminal Minutes per Transaction – Default 30 minutes.** Enter the average minutes required inside the marine terminal container yard to complete a single transaction. Such transactions include picking up or draying a loaded or empty container or chassis, locating or draying a bare chassis, switching containers between chassis (a “chassis flip”), or live lifts of containers on or off a chassis. The model default uses the same time for each of these transactions, with 30 minutes being a common rule of thumb, except for longer times for chassis flips. The user can specify different times for individual activities on the Marine Terminal Spreadsheet if desired.

### 3.5 Primary Rail Terminal Inputs

The primary rail terminal inputs characterize movements at off-dock rail intermodal facilities.

Rail Terminals		
Weighted Average Miles from Port	5	5
Average Inbound Gate Queue Minutes	5	5
Average Rail Yard Min. per Transaction	15	15

**Weighted Average Miles from Marine Terminal – Default 5 miles.** Where there is only one marine terminal and one off-dock rail terminal, enter the distance between them. In a port complex system with multiple off-dock rail terminals and marine terminals, enter a weighted average distance. Distances should be weighted by the approximate relative volumes of containers to each off-dock rail terminal.

**Average Inbound Gate Queue Minutes – Default 5 minutes.** Enter the average time draymen spend waiting to enter the inbound gates at off-dock rail terminals. Time spent at the gate and in the terminal are separate factors.

**Average Rail Yard Minutes per Transaction – Default 15 minutes.** Enter the average time required in the rail terminal yard (after passing through the gate) for a single transaction: e.g. picking up or dropping off a loaded container, empty container, or bare chassis. The transaction time for rail terminals is typically faster than for marine terminals.

### 3.6 Primary Container Depot Inputs

Container depots are off-terminal storage and maintenance facilities for containers (and sometimes chassis). The use of off-terminal storage varies widely – highest at ports with large accumulations of empty containers and limited on-terminal capacity, lowest where loaded container flows balance and terminals have more space.

Container/Chassis Depots		
Weighted Average Miles from Port	2	2
Share of Empties Stored at Depots	10%	10%

**Weighted Average Miles from Marine Terminal – Default 2 miles.** Where there is just one marine terminal and one depot, enter the distance between them. Where there are multiple terminals and multiple depots the input value should be the weighted average

**Share of Empties Stored at Depots – Default 10%.** Enter the percentage of empty containers that are either returned to a leasing company depot (“off-hired”) or stored at a depot for other reasons.

### 3.7 Primary Shipper/Receivers Inputs

At most ports local and regional shipper (exporter) and receiver (consignee, importer) facilities are the most common end points for port drayage trips.

Container Shippers/Receivers		
Weighted Average Miles from Port	25	25
Weighted Average Crosstown Trip Miles	10	10

**Weighted Average Miles from Port – Default 25 miles.** Enter the average distance traveled to local and regional shippers and consignees. Ideally, the input value should be an average of distances weighted by the volume of containers traveling each distance. Users are encouraged to consult with their states or local air quality planners to determine the appropriate geographic area to assess drayage emissions.

**Weighted Average Crosstown Miles – Default 10 miles.** Enter the average distance between shipper/receiver locations, container depots, trucker yards, and rail terminals. This input should ideally be the weighted average of all crosstown trips.

### 3.8 Primary Trucker Yard Inputs

Many port truckers (drayage firms) maintain off-terminal operating locations or storage lots (trucker yards). These facilities are used to store and sometimes maintain truck tractors, and to store or stage empty or loaded containers on chassis (or bare chassis) for short periods. Typical uses include overnight parking for containers on chassis that could not be delivered that day, exchanging containers on chassis between long-haul and local drivers, and temporary staging of empty containers for subsequent use by export customers. These facilities do not ordinarily have lift equipment (except when combined with container depots), so containers remain on their chassis there. The use of trucker yard staging and storage is increasing in ports with complex movement patterns. Where and when truckers take over chassis supply responsibility trucker yard activity is expected to expand accordingly.

Trucker Yard Operations		
Weighted Average Miles from Port	10	10
Trucker Yard Share of Port Bobtail Moves	50%	50%

**Weighted Average Miles from Marine Terminal – Default 10 miles.** Where there are multiple terminals and multiple trucker yards the input value should be the weighted average distance between them.

**Trucker Yard Share of Port Bobtail Moves – Default 50%.** Enter the percentage of bobtail tractor moves within the port area that start or end at a trucker yard. .

### 3.9 Drayage Cost Inputs

There are two drayage cost inputs in the Primary Inputs section; others are on the Cost & Capacity worksheet.

Cost Factors			
Average Drayage Labor Cost per Hour	\$	15.00	\$ 15.00
Average Diesel Fuel Price per Gallon	\$	4.00	\$ 4.00

**Average Labor Cost per Hour – Default \$15.00.** Enter the average hourly cost of drayage labor (truck drivers). For owner-operators, this would be the average hourly earnings after expenses. For employee drivers, this would be wages plus benefits.

**Average Fuel Price – Default \$4.00.** Enter the average price per gallon for diesel fuel.

### 3.10 Initiative Inputs

This section of the input worksheet allows users to specify the extent to which various port and terminal management initiatives have been implemented. **Users are encouraged to review the DrayFLEET model technical report (available on the SmartWay website <http://www.epa.gov/smartway/publications/index.htm>) for more detail on these management initiatives.**

Initiative Inputs	Default	
<b>Port/Terminal Initiatives</b>		
Stacked Terminal (% stacked)	0%	0%
On-Dock Rail (% of rail on-dock)	0%	0%
Automated Gates (% of gate transactions)	0%	0%
Extended Gate Hours (% off-peak, 50% max)	0%	0%
Container Info System (% used)	0%	0%
Virtual Container Yard (% available)	0%	0%
Neutral Chassis Pool (% used)	0%	0%

**Stacked Terminal – Default 0%.** Enter the percentage of containers (loaded and empty) that are typically stacked at the marine terminal(s) rather than parked on chassis. Because a stacked terminals requires drayman to make additional in-terminal moves to pick up and drop bare chassis, increasing the percentage of stacking will increase total drayage activity and emissions unless accompanied by a neutral chassis pool (see below) to rationalize the chassis supply.

**On-Dock Rail – Default 0%.** Enter the percentage of rail intermodal containers or TEU that are transferred at on-dock rail facilities rather than at off-dock or near-dock facilities. The model assumes no truck drayage at on-dock rail facilities.

**Automated Gates – Default 0%.** Enter the percentage of container or TEU that are handled at automated terminal gates (e.g. via OCR, swipe card, RFID, or other technology that reduces time at the gates). Alternately, the user can enter the percentage of gates that are automated, assuming that each gate handles the same percentage of containers.

**Extended Gate Hours – Default 0%.** Enter the percentage of containers or TEU that pass through terminal gates in off-peak hours, up to a maximum of 50%.

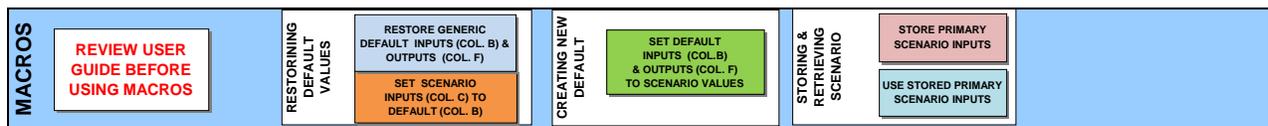
**Container Information System – Default 0%.** Enter the percentage of containers or TEU whose movement or handing is covered by a port or terminal information system accessible to draymen (e.g. eModal, VoyagerTrack). This value is usually less than 100% because some drayage firms or infrequent truckers do not use such systems.

**Virtual Container Yard – Default 0%.** Enter the percentage of containers or TEU for which a Virtual Container Yard (VCY) or other container status and interchange system is available (even if the container in question is not listed as available). This value is usually less than 100% because some drayage firms do not use available systems. Note that a VCY can make very little difference if crosstown relocation distances between importers and exporters are long (comparable to shipper-to-port distances) or if a very few container are being reused to begin with (Default 1%, see Secondary Inputs).

**Neutral Chassis Pool – Default 0%.** Enter the percentage of containers or TEU handled at terminals with neutral chassis pools (or alternately, the percentage of containers or TEU mounted on neutral pool chassis). Use of a neutral chassis pool will change the impact of a stacked terminal from negative (more activity and emissions) to positive (less activity and reduced emissions).

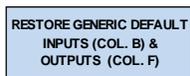
### 3.11 Using DrayFLEET Macros to Manage Primary Inputs and Outputs

There are five macro buttons at the bottom of the Primary Inputs and Outputs worksheet (below).

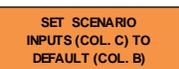


These buttons can be used to manage default and scenario inputs on the Primary Inputs and Outputs worksheet.

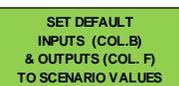
*In DrayFLEET Version 2.0 these macros do not affect inputs on the Drayage Fleet Inputs, Cost and Capacity, or individual activity tally worksheets. Those inputs must still be managed manually.*



**Restore Generic Default Inputs (Col. B) & Outputs (Col. F).** This macro, activated by clicking the button, will replace the current default input and output values (green cells) on the *primary* input page with the original generic defaults stored in the model. Any customized default values will be overwritten. To preserve a customized base case, either save a separate version of the model (recommended) or do not use this button.



**Set Scenario Inputs (Col. C) to Default (Col. B).** As the model comes the scenario values are set equal to the default values. Inputting new scenario values will override these formulas. Use this button to reset the *primary* scenario values equal to the *current* defaults. To set the scenario values to the *generic* defaults, use the Restore Generic Default Inputs & Outputs button first.



**Set Default Inputs (Col. B) and Outputs (Col. F) to Scenario Values.** The easiest way to create a customized default or base case model is to create a customized scenario and then, once the user is satisfied, click this button to reset the

primary default values to the new scenario. The Restore Generic Default Inputs and Outputs button (above) will reverse this process.

**STORE PRIMARY SCENARIO INPUTS**

**Store Primary Scenario Inputs.** DrayFLEET Version 2.0 will save one set of primary scenario inputs internally. Use this button to store those primary input values in the model for reuse later. *Note that this button does not affect the scenario calendar year, which must be reset manually.*

**USE STORED PRIMARY SCENARIO INPUTS**

**Use Stored Primary Scenario Inputs.** This button will replace the Scenario inputs on the Primary Inputs and Outputs worksheet with the stored scenario values. The default outputs can be set to the stored scenario values by using this button first, then using the green Set Default Inputs and Outputs to Scenario Values button above.

*DrayFLEET Version 2.0 does not have safeguards against accidental use of these buttons and resulting loss of data. The user is urged to use them cautiously.*

### 3.12 Secondary Inputs

The Secondary Inputs worksheet (below) provides an opportunity to fine-tune several aspects of port and terminal container flow and drayage operations. The model contains typical or generic default values for all these inputs. Wherever data is available to set these parameters to port-specific or terminal-specific values, the accuracy of the DrayFLEET model will be improved.

SmartWay DrayFLEET Version 2.0 Secondary Inputs				
This worksheet allows the user to specify drayage activity parameters in greater detail where information is available.				
	Default	Scenario		
<b>Port Operations</b>			<b>Shipper/Receiver Operations</b>	
Barge/transshipment share	0%	0%	% bobtail moves	20%
Inter-terminal dray percentage	1%	1%	% of drivers waiting for load/unload	50%
<b>Marine Terminal Operations</b>			% of empties supplied from depots	1%
% of bobtails using bypass gate	90%	90%	% of empties returned to depots	3%
% bobtail tractors at gates	20%	20%	% of empties reused for loads	2%
<b>Rail Terminal Operations</b>			% of empties drayed to trucker yards	2%
% bobtail tractors at gates	20%	20%	% of empties drayed from trucker yards	2%
% of bobtails using bypass gate	90%	90%	<b>Trucker Yard Operations</b>	
% live lift	0%	0%	% of imp. loads staged at trucker yards	1%
% of rail empties returned to depots	1%	1%	% of exp. loads staged at trucker yards	1%
<b>Container Depot Operations</b>			<b>Other Port Truck Operations</b>	
% bobtail moves	20%	20%	Weighted average miles from port	25
% live lift at depots	80%	80%	Export tons trucked	-
% of depot empties sent to rail	1%	1%	Average export tons per truck	20
% of import loads drayed to depots	0%	0%	Import tons trucked	-
% of export loads drayed to depots	0%	0%	Average import tons per truck	20
<b>Chassis Supply</b>			% bobtail moves	10%
% of chassis based at depots	10%	10%		
% of chassis based at trucker yards	0%	0%		
Average outgate container moves per chassis use	1.0	1.0		
Frequency of non-trucker chassis staging at trucker yard	0%	0%		

The multiple variables in the Secondary Inputs worksheet affect the estimated flows of containers, chassis, and bobtail tractors between port-area facilities. The interactions of these movements means that few of the variables are ever zero or 100%. It is possible to enter conflicting values on this worksheet. For example, setting the percentage of chassis based at container depots to zero while setting the percentage of chassis returned to depots from shipper and receivers at 100% is likely to lead to anomalous results. Caution and cross-checking is therefore advisable in developing scenarios that depart significantly from industry norms. Users should only enter their data in the yellow Scenario cells.

### 3.12.1 Port Operations

**Barge/Transshipment Share – Default 0%.** If containers are transferred to or from barges at the facility or if there is transshipment performed, enter the percentage of TEU or containers affected. If the barge or vessel transfers involve drayage to another terminal, those trips should be considered part of inter-terminal drayage.

**Inter-Terminal Dray Share – Default 1%.** For a port analysis, enter the percentage of containers that are drayed between port terminals. For a single terminal analysis, enter zero.

### 3.12.2 Marine Terminal Operations

**% of Bobtails using Bypass Gate – Default 90%.** Many marine terminals have a bypass gate for bobtail trips to reduce congestion at the main gates. Enter the percentage of bobtail trips using such bypass gates.

**% of Bobtail Tractors at Gates – Default 20%.** If available, enter the port-specific percentage of bobtail trips at marine terminal gates as a percentage of total gate movements.

### 3.12.3 Rail Terminal Operations

**% of Bobtail Tractors at Gates – Default 20%.** If available, enter the average percentage of bobtail trips at rail terminal gates as a percentage of total gate movements.

**% of Bobtails using Bypass Gate – Default 90%.** Many rail terminals have a bypass gate for bobtail trips to reduce congestion at the main gates. Enter the percentage of bobtail trips using such bypass gates.

**% Live Lifts – Default 0%.** The norm for rail terminals is for drayman to park containers on chassis for subsequent loading by the terminal operator, and to pick up parked containers on chassis that have been previously unloaded from trains. “Live lifts” occur when the drayman waits to have the container transferred from chassis to rail car (or vice versa).

**% of Rail Empties Returned to Depots – Default 1%.** Enter the percentage of empty containers that arrive at off-dock rail terminals and are drayed to off-dock container depots for storage rather than being drayed to the marine terminals.

### 3.12.4 Container Depot Operations

**% of Bobtail Moves – Default 20%.** If available, enter the percentage of bobtail trips at container depot gates as a percentage of total depot gate movements.

**% Live Lift at Depots – Default 80%.** The norm for container depots is to store containers in stacks, off their chassis. “Live lifts” occur when the drayman waits to have the container transferred from chassis to stack (or vice versa).

**% of Depot Empties Sent to Rail – Default 1%.** Enter the percentage of empty containers sent to rail intermodal terminals from off-dock container depots rather than being sent to marine terminals.

**% of Import Loads Drayed to Depots – Default 0%.** Ordinarily, only empty containers are drayed to off-terminal depots for storage. If import loads are ever drayed to off-dock depots, enter the percentage here.

**% of Export Loads Drayed to Depots – Default 0%.** Ordinarily, only empty containers are drayed to off-terminal depots for storage. If export loads are ever drayed to off-dock depots, enter the percentage here.

### **3.12.5 Shipper/Receiver Operations**

**% of Bobtail Moves – Default 20%.** If available, enter the percentage of bobtail trips at shipper/receiver gates as a percentage of total shipper/receiver gate movements.

**% of Drivers Waiting for Load/Unload – Default 50%.** The norm for most shippers and receivers is for drayman to park loaded or empty containers on chassis for subsequent handling by the customer, and to pick up parked containers on chassis that are ready to go to marine terminals or elsewhere. These are generally referred to as “drop and pick” operations. “Stay with” trips occur when the drayman waits to have a loaded import container unloaded or an empty export container loaded. Where information on the prevalence of “stay with” waits is available, enter the appropriate percentage.

**% of Empties Supplied from Depots – Default 1%.** Enter the percentage of empty containers for export loads supplied from off-dock container depots rather than from marine terminals. This percentage can vary widely between ports.

**% of Empties Returned to Depots – Default 3%.** Enter the percentage of emptied import containers that are drayed to off-dock container depots rather than to the marine terminals. This percentage can vary widely between ports.

**% of Empties Reused for Loads – Default 2%.** Enter the percentage of emptied import containers that are repositioned and used for an export load, either by the original drayman or by another firm. This percentage tends to be low, less than 5% at most ports. The VCY initiative input on the Primary Inputs and Outputs worksheet will double this value, but will have minimal impact if the opportunity to reuse empties is itself minimal.

**% of Empties Drayed to Trucker Yards – Default 2%.** Enter the percentage of emptied import containers that are drayed to trucker yards rather than to the marine terminals. This percentage can vary widely between ports.

**% of Empties Drayed from Trucker Yards – Default 2%.** Enter the percentage of empty containers for export loads supplied from trucker yards rather than from marine terminals or depots. This percentage can vary widely between ports.

### **3.12.6 Trucker Yard Operations**

**% of Import Loads Staged at Trucker Yards – Default 1%.** Loaded import container are occasionally staged for short periods at trucker yards before delivery to the actual customer. Enter the percentage staged here.

**% of Export Loads Staged at Trucker Yards – Default 1%.** Loaded export container are occasionally staged for short periods at trucker yards before delivery to the marine terminal. Enter the percentage staged here.

### 3.12.7 Other Port Trucks

This section of the secondary inputs worksheet is provided to enable users to account for significant movements of port-related trucks handling commodities other than containerized cargo. These movements could include bulk or break-bulk cargoes.

Other Port Truck Operations		
Weighted average miles from port	25	25
Export tons trucked	-	-
Average export tons per truck	20	20
Import tons trucked	-	-
Average import tons per truck	20	20
% bobtail moves	10%	10%

**Weighted Average Miles from Port – Default 25 miles.** Enter the average distance other trucks travel to and from the Port. A weighted average would be ideal.

**Export Tons Trucked – Default 0.** Enter the annual short tons of export cargo moved to the port by truck. Do not include tonnage moving by rail.

**Average Export Tons per Truck – Default 20 tons.** Enter the average export cargo load per truck in short tons. This average will be used to calculate the number of other port trucks carrying export cargo.

**Import Tons Trucked – Default 0.** Enter the annual short tons of import cargo moved from the port by truck. Do not include tonnage moving by rail.

**Average Import Tons per Truck – Default 20 tons.** Enter the average import cargo load per truck in short tons. This average will be used to calculate the number of other port trucks carrying import cargo.

**% Bobtail Moves – Default 10%.** Enter the percentage of bobtail tractor moves in the Other Port Trucks activity. Note that only tractor-trailer operations will generate bobtail moves. Activity using straight trucks (such as conventional single-unit dump trucks or flatbed trucks delivering steel) will not generate bobtail moves.

### 3.13 Secondary Input Marcos

The Secondary Input worksheet has five macro buttons, shown below, analogous to those on the Primary Inputs & Outputs worksheet. These are used to create a new default model and to manage scenarios.



**RESTORE GENERIC DEFAULT INPUTS (COL. B&F)**

**Restore Generic Default Inputs (Col. B&F).** This macro button will reset the default secondary input values (green cells) to the stored generic values.

**SET DEFAULTS (COL. B&F) TO SCENARIO VALUES (COL C&G)**

**Set Defaults (Col. B&F) to Scenario Values (Col C&G).** creates a new default base case (green cells) by copying the scenario values (yellow cells). The scenario values can then be changed to create variations on the new base case scenario.

**SET SCENARIO INPUTS (COL. C&G) TO DEFAULTS (COL. B&F)**

**Set Scenario Inputs (Col. C&G) to Defaults (Col. B&F).** The button does the opposite of the previous button by equating the scenario (yellow cell) values to the current defaults (green cells)

**STORE SECONDARY SCENARIO INPUTS**

**Store Secondary Scenario Inputs.** This option allows the user to store one set of secondary scenario inputs (yellow cells). Each time the button is used the previous stored set will be overridden.

**USE STORED SCENARIO INPUTS**

**Use Stored Scenario Inputs.** This button will overwrite the current scenario values (yellow cells) with the stored values.

### 3.14 Drayage Fleet Inputs

The drayage fleet inputs are on a separate worksheet and consist of a drayage fleet age distribution, fleet technology and strategy inputs as shown below.

**SmartWay DrayFLEET Version 2.0 - Drayage Fleet Inputs**

Values on this worksheet are not affected by reset macros

**Fleet Age Distribution**

Model Year	Scenario		Default		US VIUS Default	
	Age	%	Age	%	Age	%
2010	0	26 2.0%	0	26 2%	0	26 2%
2009	1	72 5.5%	1	72 5%	1	72 5%
2008	2	107 8.1%	2	107 8%	2	107 8%
2007	3	172 13.0%	3	172 13%	3	172 13%
2006	4	129 9.7%	4	129 10%	4	129 10%
2005	5	100 7.6%	5	100 8%	5	100 8%
2004	6	71 5.4%	6	71 5%	6	71 5%
2003	7	83 6.3%	7	83 6%	7	83 6%
2002	8	93 7.0%	8	93 7%	8	93 7%
2001	9	66 5.0%	9	66 5%	9	66 5%
2000	10	53 4.0%	10	53 4%	10	53 4%
1999	11	43 3.2%	11	43 3%	11	43 3%
1998	12	45 3.4%	12	45 3%	12	45 3%
1997	13	55 4.2%	13	55 4%	13	55 4%
1996	14	36 2.8%	14	36 3%	14	36 3%
1995	15	27 2.0%	15	27 2%	15	27 2%
1994	16	22 1.7%	16	22 2%	16	22 2%
1993	17	38 2.9%	17	38 3%	17	38 3%
1992	18	34 2.6%	18	34 3%	18	34 3%
1991	19	11 0.9%	19	11 1%	19	11 1%
1990	20	8 0.6%	20	8 1%	20	8 1%
1989	21	6 0.5%	21	6 0%	21	6 0%
1988	22	6 0.5%	22	6 0%	22	6 0%
1987	23	5 0.4%	23	5 0%	23	5 0%
1986	24	13 1.0%	24	13 1%	24	13 1%
<b>Total</b>		<b>1,322 100%</b>	<b>Total</b>	<b>1,322 100%</b>	<b>Total</b>	<b>1,322 100%</b>

**Age Distribution Curves**

**Drayage Fleet Technology and Strategy Inputs**

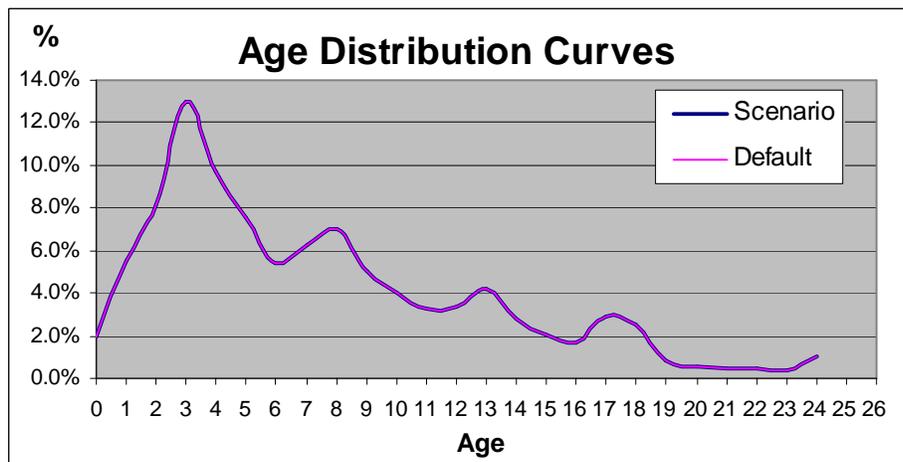
<b>Technology Retrofits</b>		
<input checked="" type="checkbox"/> Particulate Filter/Trap	% of eligible fleet retrofit	50%
<input checked="" type="checkbox"/> Oxidation Catalyst	% of eligible fleet retrofit	50%
<input checked="" type="checkbox"/> Flow-Through Filter	% of eligible fleet retrofit	50%
<b>Idle Reduction</b>		
<input checked="" type="checkbox"/> Idling Control Strategies	% reduction in idle	50%
<b>Fuel Conservation</b>		
<input checked="" type="checkbox"/> Single-Wide Tires	% of fleet	50%
<input checked="" type="checkbox"/> Automatic Tire Inflation	% of fleet	50%
<input checked="" type="checkbox"/> Tare Weight Reduction	% of fleet	50%
<input checked="" type="checkbox"/> Low Friction Engine Lubricant	lbs of weight saved	2,000
<input checked="" type="checkbox"/> Low Friction Drive Train Lubricant	% of fleet	50%
<input checked="" type="checkbox"/> Direct Drivetrain	% of fleet	50%
<input checked="" type="checkbox"/> Single Axle Drive (vs. Dual Axle)	% of fleet	50%
<input checked="" type="checkbox"/> Speed Management Policy (55 mph)	% of fleet	50%

**Default.** The Default Age Distribution Menu offers a choice between three pre-set age distributions shown below.

Age in Years	LALB Default	Houston Default	US VIUS Default
0	0.3%	0.0%	2.0%
1	0.4%	0.0%	5.5%
2	0.7%	2.0%	8.1%
3	0.9%	1.0%	13.0%
4	1.1%	2.0%	9.7%
5	2.6%	1.0%	7.6%
6	5.3%	5.9%	5.4%
7	7.2%	14.9%	6.3%
8	9.5%	13.9%	7.0%
9	9.3%	5.0%	5.0%
10	6.5%	5.9%	4.0%
11	6.9%	15.8%	3.2%
12	7.2%	8.9%	3.4%
13	8.5%	9.9%	4.2%
14	5.9%	5.0%	2.8%
15	4.4%	0.0%	2.0%
16	3.6%	2.0%	1.7%
17	6.2%	0.0%	2.9%
18	5.5%	2.0%	2.6%
19	1.8%	4.0%	0.9%
20	1.3%	0.0%	0.6%
21	1.0%	1.0%	0.5%
22	1.0%	0.0%	0.5%
23	0.8%	0.0%	0.4%
24	2.1%	0.0%	1.0%

**Scenario.** The Scenario menu offers two choices: a distribution equal to the default or a user-specified custom distribution (which must total 100%). Enter the number of trucks in each age group, and the model will calculate the percentages.

The chart to the right of the drop-down menus (below) compares the chosen Default and Scenario cases. This chart can be very useful in verifying the reasonableness of user-specified distributions.



### 3.15 Drayage Technology and Strategy Inputs

Drayage trucks can be retrofit with technologies to save fuel and reduce emissions. The DrayFLEET model accounts for the emission reductions from retrofitting drayage trucks with exhaust after treatment, the impact that retrofits have has on fuel economy; and the emission reductions and fuel savings from strategies to improve fuel economy. Controls for modeling the effect of equipping or retrofitting portions of the drayage fleet with advanced emission control and fuel economy technologies are on the Drayage Fleet Inputs worksheet as shown below.

Drayage Fleet Technology and Strategy Inputs		
<b>Technology Retrofits</b>		
<input type="checkbox"/> Particulate Filter/Trap	% of eligible fleet retrofit	50%
<input type="checkbox"/> Oxidation Catalyst	% of eligible fleet retrofit	50%
<input type="checkbox"/> Flow-Through Filter	% of eligible fleet retrofit	50%
<b>Idle Reduction</b>		
<input type="checkbox"/> Idling Control Strategies	% reduction in idle	50%
<b>Fuel Conservation</b>		
<input type="checkbox"/> Single-Wide Tires	% of fleet	50%
<input type="checkbox"/> Automatic Tire Inflation	% of fleet	50%
<input type="checkbox"/> Tare Weight Reduction	% of fleet	50%
	lbs of weight saved	2,000
<input type="checkbox"/> Low Friction Engine Lubricant	% of fleet	50%
<input type="checkbox"/> Low Friction Drive Train Lubricant	% of fleet	50%
<input type="checkbox"/> Direct Drivetrain	% of fleet	50%
<input type="checkbox"/> Single Axle Drive (vs. Dual Axle)	% of fleet	50%
<input type="checkbox"/> Speed Management Policy (55 mph)	% of fleet	50%

Each strategy can be selected for analysis by activating the adjacent checkbox. Additionally, the user needs to specify the technology penetration rate (%) indicating the extent to which the chosen strategy or technology has been adopted. In a each case, the percentage applies to the portion of the fleet or duty cycle to which the strategy is applicable. Reflashing, for example, is only applicable to a narrow range of tractors in the 1993-1998 model years while operating in Cruise mode. A 50% penetration rate would mean that half of these eligible tractors were reflashed, not that half of the fleet had been reflashed.

Additional insights can be gained from the DrayFLEET model technical report and the SmartWay Partnership website.

#### 3.15.1 Particulate Filter/Trap (also know as Diesel Particulate Filter or DPF)

**Effects:** Reduces emissions of PM, HC and CO.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of eligible vehicles that implement the retrofit.

**Notes:** Engines certified to meet 2007 or later standards require exhaust aftertreatment and the presence of diesel particulate filters is already assumed in the emission rates from MOVES. Therefore only pre-2007 model year trucks are eligible for this retrofit technology. DrayFLEET does not apply any benefit for 2007 or newer trucks.

### **3.15.2 Oxidation Catalyst**

**Effects:** Reduces emissions of PM, HC and CO; no impact on NO<sub>x</sub>.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of eligible vehicles that implement the retrofit.

**Notes:** A Diesel Oxidation Catalyst is an exhaust system device that reduces emissions of particulates and other pollutants. Engines certified to meet 2007 or later standards already require exhaust after treatment. Therefore only pre-2007 model year trucks are eligible for this retrofit technology.

### **3.15.3 Flow-Through Filter**

**Effects:** Reduces emissions of PM, HC, and CO; no impact on NO<sub>x</sub> or fuel use.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of eligible vehicles that implement the retrofit.

**Notes:** A Flow-Through Filter is an exhaust system device that reduces emissions of particulates and other pollutants. Engines certified to meet 2007 or later standards already require exhaust after treatment. Therefore only pre-2007 model year trucks are eligible for this retrofit technology.

### **3.15.4 Idle Reduction**

**Effects:** Reduces emissions of PM, HC, CO, saves fuel which is reflected in reduced CO<sub>2</sub>

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of applicable idling that is eliminated.

**Notes:** The benefits from reduced idle are only applied to idle mode activity (e.g., extended waiting). Idle occurring as part of other operating modes (e.g. queuing in Creep mode) would not be affected. For example, idling from delay at arterial intersections as part of transient mode would not be eliminated.

### **3.15.5 Single-Wide Tires**

**Effects:** Reduces fuel consumption and CO<sub>2</sub> emissions.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of the drayage fleet that implements the technology.

**Notes:** The modeled emission benefit from single-wide tires already accounts for the weight reduction associated with switching single rim/tire configurations. To avoid double-counting, that weight reduction should not be included in analysis of Tare Weight Reduction.

#### **3.15.6 Automatic Tire Inflation**

**Effects:** Reduces fuel consumption and CO<sub>2</sub> emissions.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of the drayage fleet that implements the technology.

**Notes:** Automatic tire inflation systems monitor and continually adjust the level of pressurized air to tires, maintaining proper tire pressure even when the truck is moving.

#### **3.15.7 Tare Weight Reduction**

**Effects:** Reduces fuel consumption and CO<sub>2</sub> emissions.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of the drayage fleet that implements the technology. For reduction in tare weight, a second input box is provided for the user to specify the weight reduction achieved (in lb).

**Notes:** Since drayage tractors are usually second hand they often have features such as aerodynamic fairings and sleeper cabs that add weight but provide no benefit in drayage service. By removing unneeded features or buying a tractor without them, tare weight can be reduced and fuel conserved.

#### **3.15.8 Low Friction Engine Lubricant**

**Effects:** Reduces fuel consumption and CO<sub>2</sub> emissions.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of the drayage fleet that implements the technology.

**Notes:** Low-friction engine lubricants are usually synthetic, low-viscosity compounds.

#### **3.15.9 Low Friction Drivetrain Lubricant**

**Effects:** Reduces fuel consumption and CO<sub>2</sub> emissions.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of the drayage fleet that implements the technology.

**Notes:** Low-friction drivetrain lubricants are usually synthetic, low-viscosity compounds.

#### **3.15.10 Direct Drivetrain**

**Effects:** Reduces fuel consumption and CO<sub>2</sub> emissions.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of the drayage fleet that implements the technology.

**Notes:** Direct drivetrain technologies reduce weight and transmission losses, thereby conserving fuel.

#### **3.15.11 Single-Axle Drive (vs. Dual Axle)**

**Effects:** Reduces fuel consumption and CO<sub>2</sub> emissions.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of the drayage fleet that implements the technology.

**Notes:** Most tractors built for highway service have two rear axles, both powered. Where a tractor in urban service can dispense with the second powered axle, there is an opportunity to reduce weight and transmission losses.

#### **3.15.12 Speed Management Policy (55 mph)**

**Effects:** Reduces fuel consumption and CO<sub>2</sub> emissions.

**User Input:** The measure is activated by checking the control box. The user provides an estimate of the fraction of the drayage fleet that implements the strategy.

**Notes:** Whether implemented as a policy via driver training or through speed governors, a maximum speed management strategy conserves fuel. Emission benefits from speed management are only applied to Cruise Mode vehicle operation. The effect on drayage operations is limited, however, as very little of the time is spent at highway speeds.

### **3.16 Cell and Sheet Protection**

Cell locks and sheet protection are used where applicable in DrayFLEET to reduce the chance of inadvertently overwriting formulas. If necessary, the user can unprotect the sheet and unlock the cells by going to the Excel 2010 Review ribbon and selecting *Unprotect Sheet*. The default password is “shadow” (case sensitive). The process can be reversed on the Excel 2010 Review ribbon by selecting *Protect Sheet* using the user’s choice of password. The user is advised to save a spare copy of the DrayFLEET analysis before unprotecting cell formulas.

## 4.0 Drayage Cost and Fleet Requirements

### 4.1 Cost & Capacity Worksheet

The Cost and Capacity worksheet (below) covers drayage cost, productivity, and the cost of technology upgrades.

SmartWay DrayFLEET Version 2.0 - Drayage Cost and Capacity															
Annual Average Drayage Cost and Fleet Requirement Estimates					Technology Upgrades										
Time-Based Costs		Distance-Based and Overhead Costs			Drayage Fleet Inputs		Capital Cost		Annual Maintenance		Implementation %				
Driver Labor Costs		Mileage Based Costs			Technology Retrofits		Default	Scenario	Default	Scenario	Default	Scenario			
Labor Cost per Hour		Fuel Cost/Gallon		Total Annual Fuel Gallons		Particulate Filter/Trap		\$ 7,000	\$ 7,000	\$ 100	\$ 100	0%	0%		
Tractor Costs		Total Annual Fuel Cost		Average MPG, Incl. Idling		Oxidation Catalyst		\$ 1,200	\$ 1,200	\$ -	\$ -	0%	0%		
Average Cost of Tractor		Implied Fuel Cost/Mile		Avg. Tires/Mile		Flow-Thorough Filter		\$ 5,500	\$ 5,500	\$ -	\$ -	0%	0%		
Avg. Technology Upgrades		Avg. Admin. Cost per Load		Total Costs		Idle Reduction		Idle Control Strategy		\$ -	\$ -	\$ -	\$ -	0%	0%
Interest Rate		Time-Based Costs		Mileage-Based Costs		Fuel Conservation		Single Wide Wheels & Tires		\$ 5,600	\$ 5,600	\$ -	\$ -	0%	0%
Avg. Economic Life (yrs.)		Load-Based (Admin) Costs		Annual Drayage Cost		Automatic Tire Inflation		\$ 900	\$ 900	\$ -	\$ -	\$ -	\$ -	0%	0%
Avg. Residual Value (%)		Avg. Cost per Load		Average Cost per TEU		Low Friction Engine Lubricant		\$ -	\$ -	\$ 198	\$ 198	\$ -	\$ -	0%	0%
Implied Annual Payment		Productivity		Avg. Tractor Hours per day		Low Friction Drive Train Lubricant		\$ -	\$ -	\$ 33	\$ 33	\$ -	\$ -	0%	0%
Avg. Insurance per Tractor		Avg. Tractor Hours per week		Avg. Tractor days per week		Direct Drivetrain		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%	0%
Licenses & Fees per Tractor		Avg. Tractor Availability		Total Avg. Tractor Cost Per Hour		Single Axle Drive (vs. Dual Axle)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%	0%
Fed User's Tax per Tractor		Avg. Annual Hours per Tractor		Average Hourly Cost		Speed Management Policy (55mph)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%	0%
Avg. Maintenance/Tractor/Year		Fleet Size Req. (FTE Tractors)				Weight Reduction - Lbs		2,000	2,000	\$ -	\$ -	\$ -	\$ -	0%	0%
Upgrade Maintenance						Average Upgrade Cost		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%	0%
Avg. Tractor days per week															
Avg. Tractor hours per day															
Avg. Tractor availability															

### 4.2 Drayage Cost

The drayage cost model is in three sections: Time-Based Costs, Distance-Based and Overhead Costs, and a Total Cost Estimate.

The Time-Based Costs, below, include labor, tractor ownership, and time-based tractor maintenance.

Time-Based Costs	
<b>Driver Labor Costs</b>	
Labor Cost per Hour	\$ 15.00
<b>Tractor Costs</b>	
Average Cost of Tractor	\$ 60,000
Avg. Technology Upgrades	\$ -
Interest Rate	10%
Avg. Economic Life (yrs.)	6
Avg. Residual Value (%)	20%
Implied Annual Payment	\$ 10,671
Avg. Insurance per Tractor	\$ 6,000
Licenses & Fees per Tractor	\$ 1,500
Fed User's Tax per Tractor	\$ 550
Avg. Maintenance/Tractor/Year	\$ 5,000
Upgrade Maintenance	\$ -
Avg. Tractor days per week	5
Avg. Tractor hours per day	12
Avg. Tractor availability	95%
Total Avg. Tractor Cost Per Hour	\$ 8.00
<b>Average Hourly Cost</b>	<b>\$ 23.00</b>

**Labor Cost per Hour – Default \$15.00.** Linked to Primary Inputs worksheet.

**Financial Variables.** The financials variables shown in the tan shaded cells above are typical industry defaults. Enter new default values if more specific information is available on prevalent local practices.

The average hourly cost is the sum of labor and other time-based costs above.

The Distance-Based and Overhead costs below include fuel, tires, and administrative costs.

Distance-Based and Overhead Costs	
<b>Mileage Based Costs</b>	
Fuel Cost/Gallon	\$ 4.00
Total Annual Fuel Gallons	17,748,208
Total Annual Fuel Cost	\$ 70,992,830
Average MPG, Incl. Idling	3.0
Implied Fuel Cost/Mile	\$ 1.32
Avg. Tires/Mile	\$ 0.10
Average cost per mile	\$ 1.42
<b>Avg. Admin. Cost per Load</b>	<b>\$ 25</b>

**Fuel Cost/Gallon – Default \$4.00.** Linked to the Primary Inputs worksheet.

**Annual Fuel Gallons** – Calculated by the Emissions model based on consumption rates in each operating mode. This value is not calculated from the average MPG value.

**Average MPG, Including Idling** – Calculated from total miles traveled and total fuel consumed. This is a model output, not an input.

**Implied Fuel Cost per Mile** – Calculated by the model.

**Tires/Mile – Default \$0.10 per mile.** The default is an industry norm. Enter more precise data if available. Note that this value is for the tractor tires only, not the chassis tires.

**Overhead Cost per Load – Default \$25.00.** The default is an industry rule-of-thumb. Enter more precise local data if available. Note that overhead is only assessed against loaded moves.

The Total Cost estimate below is calculated by the model. There are no user entries.

Total Costs	
Time-Based Costs	\$ 96,457,542
Mileage-Based Costs	\$ 76,363,301
Load-Based (Admin) Costs	\$ 24,421,429
Annual Drayage Cost	\$ 197,242,271
Average Cost per Load	\$ 202
Average Cost per TEU	\$ 99

Averages are displayed for convenience, and the results are linked to the Primary Inputs and Outputs worksheet.

### 4.3 Productivity and Fleet Requirements

The fleet requirement analysis below is straightforward and entails no user entries. The tractor hours per week, tractor days per week, and tractor availability are linked to the cost model discussed above. These three factors together yield the annual operating hours available from each tractor.

Productivity	
Avg. Tractor Hours per day	12
Avg. Tractor days per week	5
Avg. Tractor Availability	1
Avg. Annual Hours per Tractor	2,964
Fleet Size Req. (FTE Tractors)	1,415

Dividing the total drayage hours (estimated by the model) by the hours available from a tractor engaged full-time in drayage yields the number of full-time-equivalent (FTE) tractors required. This result is displayed on the Primary Inputs and Outputs worksheet.

The FTE estimate provided by the model is most useful in comparing the fleet requirements of default and scenario cases. Note that the actual drayage fleet in most ports consist of a mix of tractors used full-time in port drayage and tractors whose time is split with other uses. The actual number of tractors in the fleet thus varies widely, and includes both full-time and part-time units.

### 4.4 Technology Upgrade Costs

This worksheet also includes cost estimates for the various emissions control and fuel conservation technologies discussed in an earlier section. For each technology option there is a capital cost, an annual maintenance cost, and an implementation percentage as applicable.

Drayage Fleet Inuts	Capital Cost		Annual Maintenance		Implementation %	
	Default	Scenario	Default	Scenario	Default	Scenario
<b>Technology Retrofits</b>						
Particulate Filter/Trap	\$ 7,000	\$ 7,000	\$ 100	\$ 100	0%	0%
Oxidation Catalyst	\$ 1,200	\$ 1,200	\$ -	\$ -	0%	0%
Flow-Thorough Filter	\$ 5,500	\$ 5,500	\$ -	\$ -	0%	0%
<b>Idle Reduction</b>						
Idle Control Strategy	\$ -	\$ -	\$ -	\$ -	0%	0%
<b>Fuel Conservation</b>						
Single Wide Wheels & Tires	\$ 5,600	\$ 5,600	\$ -	\$ -	0%	0%
Automatic Tire Inflation	\$ 900	\$ 900	\$ -	\$ -	0%	0%
Low Friction Engine Lubricant	\$ -	\$ -	\$ 198	\$ 198	0%	0%
Low Friction Drive Train Lubricant	\$ -	\$ -	\$ 33	\$ 33	0%	0%
Direct Drivetrain	\$ -	\$ -	\$ -	\$ -	0%	0%
Single Axle Drive (vs. Dual Axle)	\$ -	\$ -	\$ -	\$ -	0%	0%
Speed Management Policy (55mph)	\$ -	\$ -	\$ -	\$ -	0%	0%
Weight Reduction - Lbs	2,000	2,000	\$ -	\$ -	0%	0%
Average Upgrade Cost	\$ -	\$ -	\$ -	\$ -		

The yellow-shaded cells provide options for user input. The implementation percentages are linked to the Drayage Fleet Inputs.

## 5.0 Model Outputs

### 5.1 Resetting Base Case Default Outputs

As noted above, changing the default values will automatically change the scenario values, thereby changing the scenario outputs. Once a complete set of default input values has been entered, the scenario outputs correspond to the new inputs and the default output values must be reset accordingly.

To reset the default output values to the generic defaults, click the blue “Restore Generic Inputs & Outputs” button. The green “Set Default Inputs and Outputs to Scenario Values” button will reset the default outputs to equal the scenario outputs.

At this point the model provides a base case estimate of drayage activities, costs, and emissions for the port or terminal being modeled. This base case, which should be saved under a new file name, then becomes the default against which new scenarios can be compared.

### 5.2 Activity Outputs

The measures of physical drayage activity are shown below.

Activity Outputs	Default	Scenario	Change	% Change
<b>Annual Activity</b>				
Number of Drayage Trip Legs	2,326,869	2,326,869	0	0.0%
Drayage Trip Legs per Container	2.0	2.0	0.0	0.0%
Total Drayage VMT	57,716,318	57,716,318	0	0.0%
Drayage VMT per Container	50.5	50.5	0.0	0.0%
Fleet Required (FTE Tractors)	1,453	1,453	0	0.0%
<b>Annual Duty Cycle Totals</b>				
Idle/Stopped Hours	1,778,148	1,778,148	0	0.0%
Creep Hours	766,963	766,963	0	0.0%
Transient Hours	509,949	509,949	0	0.0%
Cruise Hours	1,250,578	1,250,578	0	0.0%
Total Drayage Hours	4,305,638	4,305,638	0	0.0%
Drayage Hours per Container	3.8	3.8	0.0	0.0%

The Annual Activity measures gauge the work being performed by drayage tractors and drivers to transfer containers between facilities. The Fleet Required is measured in full-time equivalents (FTE); typical port drayage fleets are a mix of full-time and part-time participants and will be larger than the FTE shown. Total cost covers labor, fuel, tractors, maintenance, etc. The Duty Cycle Totals are particularly significant as they determine the emissions estimates.

### 5.3 Emissions Outputs

Outputs		Default	Scenario	Change	% Change
<b>Pollutant (annual tons)</b>					
HC		68.5	68.5	-	0.0%
CO		314.5	314.5	-	0.0%
NOx		1,046.4	1,046.4	-	0.0%
PM <sub>2.5</sub>		71.4	71.4	-	0.0%
CO <sub>2</sub>		191,892.6	191,892.6	-	0.0%
<b>Fuel Use and Total Cost</b>					
Fuel - Gallons		18,601,572	18,601,572	-	0.0%
Total Drayage Cost	\$	203,641,934	\$ 203,641,934	\$ -	0.0%
Drayage Cost per Container	\$	178	\$ 178	\$ -	0.0%

The emissions outputs give estimated annual tons of five different pollutants. As pollutant emissions mix varies with the duty cycle, the proportions will change under various scenarios. Fuel Use is listed under Emissions and it is also a major factor in the estimated cost.

### 5.4 Activity Summary

The Activity Summary worksheet assembles the results from the drayage activity sheets. The number of trips is summed, and connected to remove double-counting. Otherwise, for example, a marine terminal-to-rail trip would be counted on both ends. There are no user inputs for this page.

SmartWay DrayFLEET Version 2.0 - Summary of Detailed Drayage Activity											
Activity Group	Number of Trips	Distance (Miles)	Idle (%)	Creep (%)	Transient (%)	Cruise (%)	Idle (hours)	Creep (hours)	Transient (hours)	Cruise (hours)	Total (hours)
<b>Loaded Drayage</b>											
Marine Terminal	976,857	827,999	69%	26%	5%	0%	503,710	191,389	39,789	-	734,887
Inter-Terminal	5,429	21,714	17%	7%	19%	58%	141	60	157	491	850
Off-Dock Rail Terminal	242,857	1,465,760	44%	7%	25%	24%	50,411	8,326	28,236	27,463	114,436
Container Depot	-	-	0%	0%	0%	0%	-	-	-	-	-
Shippers & Receivers	723,143	18,204,317	31%	9%	15%	45%	279,655	85,819	136,266	408,878	910,618
Trucker Yards	19,429	196,714	27%	18%	13%	41%	2,885	1,962	1,409	4,394	10,650
Other Port Trucks	-	-	0%	0%	0%	0%	-	-	-	-	-
<b>Net Subtotal*</b>	<b>990,857</b>	<b>19,888,506</b>	<b>47%</b>	<b>16%</b>	<b>12%</b>	<b>25%</b>	<b>836,802</b>	<b>287,556</b>	<b>205,857</b>	<b>441,226</b>	<b>1,771,440</b>
<b>Empty/Chassis/Bobtail Drayage</b>											
Marine Terminal	1,461,353	10,978,541	44%	28%	9%	19%	541,035	347,342	105,918	226,399	1,220,695
Inter-Terminal	1,000	4,000	17%	7%	19%	58%	26	11	29	90	157
Off-Dock Rail Terminal	108,113	621,730	39%	8%	24%	29%	16,455	3,263	10,165	12,226	42,109
Container Depot	68,788	159,886	54%	35%	3%	9%	19,386	12,692	998	3,112	36,188
Shippers & Receivers	900,806	22,658,992	31%	9%	15%	45%	345,271	106,903	168,320	509,331	1,129,826
Trucker Yards	257,305	2,576,663	18%	9%	18%	55%	19,173	9,195	18,662	58,194	105,224
Other Port Trucks	-	-	0%	0%	0%	0%	-	-	-	-	-
<b>Net Subtotal*</b>	<b>1,336,012</b>	<b>26,021,271</b>	<b>37%</b>	<b>19%</b>	<b>12%</b>	<b>32%</b>	<b>941,346</b>	<b>479,407</b>	<b>304,092</b>	<b>809,352</b>	<b>2,534,198</b>
<b>Total Drayage</b>											
Marine Terminal	2,438,210	11,806,540	53%	28%	7%	12%	1,044,745	538,731	145,707	226,399	1,955,582
Inter-Terminal	6,429	25,714	17%	7%	19%	58%	168	71	187	582	1,006
Off-Dock Rail Terminal	350,970	2,087,490	43%	7%	25%	25%	66,865	11,589	38,401	39,689	156,544
Container Depot	68,788	159,886	54%	35%	3%	9%	19,386	12,692	998	3,112	36,188
Shippers & Receivers	1,623,949	40,863,309	31%	9%	15%	45%	624,926	192,723	304,586	918,209	2,040,443
Trucker Yards	276,733	2,773,378	19%	10%	17%	54%	22,058	11,157	20,071	62,588	115,874
Other Port Trucks	-	-	0%	0%	0%	0%	-	-	-	-	-
<b>Net Total*</b>	<b>2,326,869</b>	<b>57,716,318</b>	<b>41%</b>	<b>18%</b>	<b>12%</b>	<b>29%</b>	<b>1,778,148</b>	<b>766,963</b>	<b>509,949</b>	<b>1,250,578</b>	<b>4,305,638</b>

\* Subtotals and Total are corrected to remove double-counting of marine terminal trips

The large amount of information displayed here is primarily useful for identifying differences between scenarios and for tracing the impact of changes throughout the drayage duty cycle.

## 6.0 Creating Model Scenarios

### 6.1 Overview

It is recommend that the user take an organized and deliberate approach to creating new model scenarios. In principle, any change to a scenario value creates a new scenario. The model is sufficiently sensitive that adding a single TEU to an annual total of over 15 million TEU will add minutes, miles, fuel gallons, costs, and emissions. The user is encouraged to consult the project report on the SmartWay Website (<http://www.epa.gov/smartway/publications/index.htm>) for information on data sources.

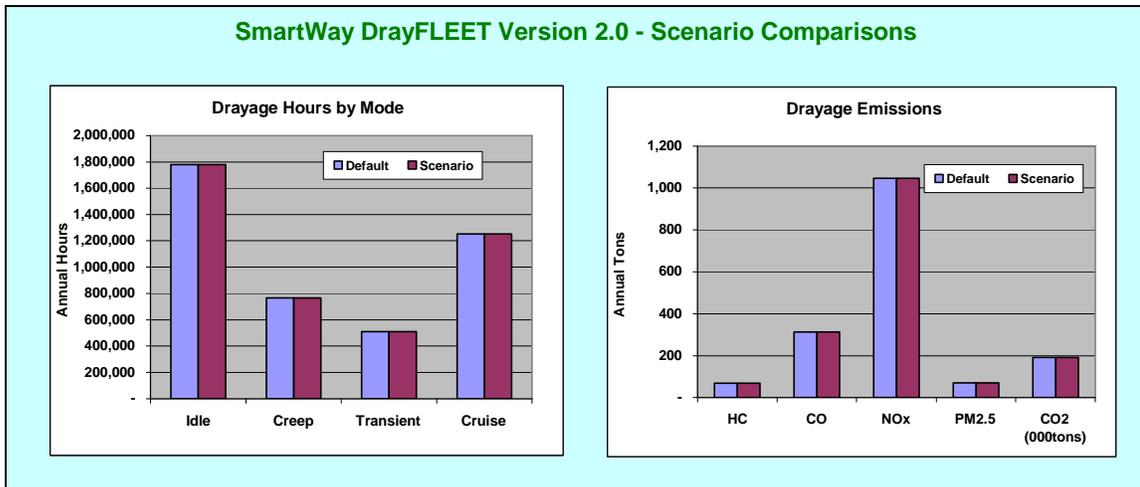
### 6.2 Scenario-Default Comparisons

The Primary Inputs & Outputs worksheet provides high-level comparisons of Default and Scenario activity and emissions estimates (below).

Activity Outputs		Default	Scenario	Change	% Change
<b>Annual Activity</b>					
Number of Drayage Trip Legs		2,326,869	2,326,869	0	0.0%
Drayage Trip Legs per Container		2.0	2.0	0.0	0.0%
Total Drayage VMT		57,716,318	57,716,318	0	0.0%
Drayage VMT per Container		50.5	50.5	0.0	0.0%
Fleet Required (FTE Tractors)		1,453	1,453	0	0.0%
<b>Annual Duty Cycle Totals</b>					
Idle/Stopped Hours		1,778,148	1,778,148	0	0.0%
Creep Hours		766,963	766,963	0	0.0%
Transient Hours		509,949	509,949	0	0.0%
Cruise Hours		1,250,578	1,250,578	0	0.0%
Total Drayage Hours		4,305,638	4,305,638	0	0.0%
Drayage Hours per Container		3.8	3.8	0.0	0.0%
Outputs		Default	Scenario	Change	% Change
<b>Pollutant (annual tons)</b>					
	HC	68.5	68.5	-	0.0%
	CO	314.5	314.5	-	0.0%
	NOx	1,046.4	1,046.4	-	0.0%
	PM <sub>2.5</sub>	71.4	71.4	-	0.0%
	CO <sub>2</sub>	191,892.6	191,892.6	-	0.0%
<b>Fuel Use and Total Cost</b>					
	Fuel - Gallons	18,601,572	18,601,572	-	0.0%
	Total Drayage Cost	\$ 203,641,934	\$ 203,641,934	\$ -	0.0%
	Drayage Cost per Container	\$ 178	\$ 178	\$ -	0.0%

### 6.3 Scenario Comparisons

This worksheet displays two graphs comparing two model outputs: drayage hours by operating mode, and emissions (CO<sub>2</sub> is shown in thousands of annual tons, since its scale is radically different). The example shows an instance which increased on-dock rail intermodal handling has reduced drayage hours and emissions.



## 6.4 Changing and Reversing Scenario Inputs

Individual scenario input values can be easily changed to observe the impact on model outputs using standard Excel features. For example, the graphic below shows a change from a 30 minute average for container yard transactions (default) to a scenario with a 15-minute average, resulting in reduced emissions and cost savings.

SmartWay DrayFLEET Version 2.0 Primary Inputs & Outputs				DrayFLEET Version 2.0 of 6/12/12				
Primary Inputs		Default	Scenario					
Port				Port: Generic				
Calendar Year (Change manually)		2010	2010	Terminal(s): Non-specific				
Annual TEU		2,000,000	2,000,000	Scenario:				
Average TEU per Container		1.75	1.75	Date: 6/12/2012				
Inbound Share		50%	50%					
Inbound Empty Share		5%	5%					
Outbound Empty Share		25%	25%					
Rail Intermodal Share		25%	25%					
Marine Terminals				Activity Outputs				
Average Inbound Gate Queue Minutes		20	20	Default	Scenario	Change	% Change	
Average Marine Terminal Min. per Transaction		30	15	Annual Activity				
Rail Terminals				Number of Drayage Trip Legs				
Weighted Average Miles from Port		5	5	2,326,869	2,326,869	0	0.0%	
Average Inbound Gate Queue Minutes		5	5	Drayage Trip Legs per Container				
Average Rail Yard Min. per Transaction		15	15	2.0	2.0	0.0	0.0%	
Container/Chassis Depots				Total Drayage VMT				
Weighted Average Miles from Port		2	2	57,716,318	57,716,318	0	0.0%	
Share of Empties Stored at Depots		10%	10%	Drayage VMT per Container				
Container Shippers/Receivers				50.5	50.5	0.0	0.0%	
Weighted Average Miles from Port		25	25	Fleet Required (FTE Tractors)				
Weighted Average Crosstown Trip Miles		10	10	1,453	1,395	-148	-10.2%	
Trucker Yard Operations				Annual Duty Cycle Totals				
Weighted Average Miles from Port		10	10	Idle/Stopped Hours	1,778,148	1,339,344	-438,804	-24.7%
Trucker Yard Share of Port Bobtail Moves		50%	50%	Creep Hours	766,963	766,963	0	0.0%
Cost Factors				Transient Hours	509,949	509,949	0	0.0%
Average Drayage Labor Cost per Hour		\$ 15.00	\$ 15.00	Cruise Hours	1,250,578	1,250,578	0	0.0%
Average Diesel Fuel Price per Gallon		\$ 4.00	\$ 4.00	Total Drayage Hours	4,305,638	3,866,834	-438,804	-10.2%
Initiative Inputs				Drayage Hours per Container	3.8	3.4	-0.4	-10.2%
Port/Terminal Initiatives				Outputs				
Stacked Terminal (% stacked)		0%	0%	Default	Scenario	Change	% Change	
On-Dock Rail (% of rail on-dock)		0%	0%	Pollutant (annual tons)				
Automated Gates (% of gate transactions)		0%	0%	HC	68.5	63.6	(4.9)	-7.2%
Extended Gate Hours (% off-peak, 50% max)		0%	0%	CO	314.5	302.0	(12.5)	-4.0%
Container Info System (% used)		0%	0%	NOx	1,046.4	1,010.3	(36.1)	-3.5%
Virtual Container Yard (% available)		0%	0%	PM <sub>2.5</sub>	71.4	69.0	(2.4)	-3.4%
Neutral Chassis Pool (% used)		0%	0%	CO <sub>2</sub>	191,892.6	187,138.7	(4,753.9)	-2.5%
				Fuel Use and Total Cost				
				Fuel - Gallons	18,601,572	18,140,746	(460,827)	-2.5%
				Total Drayage Cost	\$ 203,641,934	\$ 191,704,814	\$ (11,937,120)	-5.9%
				Drayage Cost per Container	\$ 178	\$ 168	\$ (10)	-5.9%

To reverse changes use Excel's Undo Command, either by choosing "Undo" from the Excel ribbon, or via the CTRL+Z keyboard shortcut. Excel can track and undo up to 15 changes of this type, although other activity in the interim may prevent undoing the changes. To restore an individual Base Case value, set the Scenario cell (yellow) equal to the corresponding Default (green) cell. To restore them all, use the orange "Set Scenario Inputs to Defaults" button.

There are multiple ways to save a copy of the Primary Inputs & Outputs worksheet as a record of scenario inputs and outputs.

- Print a hard copy<sup>3</sup> of the worksheet.
- Use Paste Special in Word to insert an image of the worksheet into a Word document as a Picture<sup>4</sup>.
- Use Adobe Acrobat®, Scansoft PDF Create!®, or other software to save an image of the worksheet as a PDF file.

This simple approach is convenient and useful for exploring the impact of one or two variables, but quickly becomes unmanageable for more complex scenarios.

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<sup>3</sup> This will not, however, show any changes that have been made on other model worksheets, such as the detailed inputs on the drayage activity sheets.

<sup>4</sup> Do not attempt to paste the worksheet as a Microsoft Excel Object.

## 7.0 Optional Detailed Input Values

### 7.1 Drayage Activity Sheets: Common Features

Drayage Activity sheets track the drayage miles and minutes for each activity and allocate them between idle, creep, transition, and cruise duty cycles. Each tally sheet uses trip data from the default values or the user scenario and outputs activity and duty cycle data to a summary sheet.

Detailed default values on the tally sheets (e.g. the time needed to transfer a container between two chassis) can be changed by the user if desired. The default values for each of the four model versions are based on a combination of regional data and industry rules-of-thumb. Wherever the user can input more accurate values for local conditions, the accuracy and realism of the model will improve.

All of the activity tally spreadsheets employ a common format and approach, with changes in the nomenclature and content to suit the application. The Marine Terminal tally sheet, which is the most complex, is shown below as an example.

Marine Terminal Drayage Activity						
This worksheet reflects movements of loaded containers, empty containers, bare chassis, and bobtail tractors to and from marine container terminals						RESTORE GENERIC DEFAULTS
<b>Note: OB/Export Containers come IN to the Marine Terminal Gate, and vice versa</b>						
Activity	Trips	%	Duration (Minutes)	Waiting Time (Minutes)	Travel Time (minutes)	Distance (Miles)
<b>Outbound/Export Containers</b>						
= user changeable inputs						
Total Containers Entering Terminal Gate	877,609					
Loaded Containers	434,000	39%	(over-the-road movement shown on other worksheets)			
Empty Containers	443,609	40%				
Bare Chassis	11,601	1%	12	-	12	5
Bobtail Tractors	218,728	20%	35	-	35	15
<b>Total Trips</b>	<b>1,107,937</b>	<b>100%</b>				
<b>Entry Gate Transactions</b>						
Entry Gate Transaction	911,082	82%	3	3	-	-
Outside Queuing	911,082	82%	20		20	0.6
Trouble Window	55,397	5%	45	45	-	0.1
Bypass Entrance	196,855	18%	2	-	2	0.1
<b>Container Yard Activity</b>						
Pick Up Loaded Container on Chassis	542,857	30%	12	10	2	0.5
Pick Up Empty Container on Chassis	334,751	19%	12	10	2	0.5
Locate & Pick Up Bare Chassis	11,860	1%	15	15	2	0.5
Drop Loaded Container on Chassis	434,000	24%	12	10	2	0.5
Drop Empty Container on Chassis	443,609	25%	12	10	2	0.5
Drop Bare Chassis	11,601	1%	5	5	2	0.5
Chassis Flip/Transfer	8,776	0%	42	40	2	0.5
Live Lift Container onto Chassis	-	0%	12	12	0	0.1
Live Lift Container off of Chassis	-	0%	12	12	0	0.1
<b>Total Transactions</b>	<b>1,787,454</b>	<b>100%</b>				
<b>Container Yard Delays</b>						
Trouble Window	89,373	5%	30	30	0	0.1
Equipment Issue	44,473	5%	60	59	1	0.3
<b>Inbound/Import Containers</b>						
Total Containers Exiting Terminal Gate	877,609					
Loaded Containers	542,857	49%	(over-the-road movement shown on other worksheets)			
Empty Containers	334,751	30%				
Bare Chassis	11,860	1%	12	-	12	5
Bobtail Tractors	218,468	20%	35	-	35	15
<b>Total Trips</b>	<b>1,107,937</b>	<b>100%</b>				
<b>Exit Gate Transactions</b>						
Exit Gate Transaction	911,316	82%	3	3	-	-
Inside Queuing	714,694	65%	5		18	0.5
Trouble Window	45,566	5%	30	30	-	0.1
Bypass Exit	196,622	18%	2	-	2	0.1
<b>Loaded Subtotal</b>	<b>976,857</b>	<b>44%</b>	<b>31,764,489</b>	<b>16,055,468</b>	<b>15,709,022</b>	<b>881,085</b>
<b>Bobtail/Chassis/Empty Subtotal</b>	<b>1,239,018</b>	<b>56%</b>	<b>52,025,355</b>	<b>18,663,891</b>	<b>33,361,463</b>	<b>7,616,498</b>
<b>Marine Terminal Total</b>	<b>2,215,875</b>	<b>100%</b>	<b>83,789,844</b>	<b>34,719,359</b>	<b>49,070,485</b>	<b>8,497,583</b>

On the left the tally sheets list possible activities. The list is similar across the various facility types, although not all activities take place in every location. The cells hold either values linked to other sheets, calculated values, output values, or optional input variables, as shown above. Cells containing calculated values and output values are locked. Cells shaded in tan allow user inputs.

The outputs are totaled separately for loaded containers and for unloaded equipment (bobtails, bare chassis, and empty containers). The tally sheets contain hidden cells in which the minutes by duty cycle phase are multiplied by the number of trips in each category and totaled. The output cells are ultimately linked to the Primary Inputs and Outputs and Activity Summary sheets.

**Operating Modes.** This section of each activity tally spreadsheet (below), which is ordinarily hidden, is a critical factor in the emissions estimates. Duty cycle data are scarce, so the model supplies a series of appropriate default values. The default duty cycle for over-the-road trips on this and other spreadsheets is the California Air Resources Board (CARB) Highway Heavy Duty Diesel Truck (HHDDT) test cycle of 16.6% Idle, 7.0% creep, 15.4% transient, and 57.8% Cruise.

Average speeds for each mode are consistent with the MOVES methodology: 0 mph for Idle, 1.7 mph for Creep, 12.5 mph for Transient, and 40 mph for Cruise.

The complete duty cycle is applied only to the over-the-road activities within the drayage activity model, not to terminal activities or queuing. For most activities the tally sheet tracks waiting time (modeled at Idle) separately from movement time. The movement time is modeled at Creep (average of 1.7 mph, for gate transactions and queuing) or at Transient (average of 12.5 mph, for movement within the yard and through bypass gates).

The tally sheet tracks the minutes accumulated in each operating mode and the total distance traveled. These results are reported separately for loaded moves and for empty, bare chassis, and bobtail moves combined.

Each activity tally sheet has a comparable operating cycle section which is normally hidden as there are no user inputs or displays of results.

The sections that follow cover the individual Drayage Activity sheets and the detailed input options.

OPERATING MODE SPEEDS

CUMULATIVE OPERATING MILEAGE

Activity	Trips	%	Duration (Minutes)	Walking Time (Minutes)	Travel Time (minutes)	Distance (Miles)	Idle %	Creep %	Transient %	Creuse %	Avg. Travel MPH	Idle (minutes)	Creep (minutes)	Transient (minutes)	Cruise (minutes)	Total Miles
= user changeable inputs																
(over-the-road movement shown on other worksheets)																
<b>Outbound/Export Containers</b>							0.0	1.7	12.5	40.0						
Total Containers Entering Terminal Gate	877,609															
Loaded Containers	434,000	39%														
Empty Containers	443,609	40%														
Bare Chassis	11,601	1%			12	12	16.6%	7.0%	18.5%	57.8%	25.6	22,672	9,560	25,242	78,711	136,185
Bobball Tractors	218,728	20%			35	35	16.6%	7.0%	18.5%	57.8%	25.6	1,282,444	540,764	1,427,788	4,452,219	7,703,215
<b>Total Trips</b>	<b>1,107,937</b>	<b>100%</b>				<b>5</b>										<b>58,003</b>
<b>Entry Gate Transactions</b>																
Entry Gate Transaction	911,082	82%			3	3	100%	0%	0%	0%	0.0	2,733,246	18,221,641	-	-	2,733,246
Inside Queuing	911,082	82%			20	20	100%	0%	0%	0%	1.7	2,492,869	-	-	-	18,221,641
Trouble Window	55,397	5%			45	45	100%	0%	0%	0%	0.0	383,711	-	-	-	6,925
Bypass Entrance	196,855	18%			2	2	100%	0%	0%	0%	1.7	-	-	-	-	393,711
<b>Container Yard Activity</b>																
Pick Up Loaded Container on Chassis	542,957	30%			12	12	0%	0%	100%	0%	12.5	1,302,857	-	-	-	6,514,286
Pick Up Empty Container on Chassis	334,751	19%			12	12	0%	0%	100%	0%	12.5	814	-	-	-	4,017,017
Locate & Pick Up Bare Chassis	11,860	1%			15	15	0%	0%	100%	0%	12.5	7,906	-	-	-	206,371
Drop Loaded Container on Chassis	434,000	25%			1	1	0%	0%	0%	0%	1,041,600	-	-	-	5,205,000	
Drop Empty Container on Chassis	443,609	25%			1	1	0%	0%	0%	0%	1,064,661	-	-	-	5,323,303	
Drop Bare Chassis	11,601	1%			1	1	0%	0%	0%	0%	27,842	-	-	-	221,604	
Chassis Flip/Transfer	8,176	0%			4	4	100%	0%	0%	0%	12.5	347,533	-	-	-	85,646
Live Lift Container on Chassis	-	0%			12	12	0%	0%	100%	0%	12.5	-	-	-	-	5,600
Live Lift Container off of Chassis	-	0%			12	12	0%	0%	100%	0%	12.5	-	-	-	-	4,386
<b>Total Transactions</b>	<b>1,787,454</b>	<b>100%</b>														
<b>Container Yard Delays</b>																
Trouble Window	89,373	5%			30	30	100%	0%	100%	0%	12.5	2,681,181	-	-	-	2,681,181
Equipment Issue	44,473	5%			59	59	100%	0%	100%	0%	12.5	2,668,407	-	-	-	2,668,407
<b>Inbound/Import Containers</b>																
(over-the-road movement shown on other worksheets)																
<b>Total Containers Exiting Terminal Gate</b>	<b>877,609</b>						16.6%	7.0%	18.5%	57.8%	25.6	23,180	9,774	25,807	80,473	59,302
Loaded Containers	542,957	49%														
Empty Containers	334,751	30%														
Bare Chassis	11,860	1%			12	12	16.6%	7.0%	18.5%	57.8%	25.6	1,280,921	540,122	1,426,092	4,446,932	7,694,067
Bobball Tractors	218,468	20%			35	35	16.6%	7.0%	18.5%	57.8%	25.6	1,280,921	540,122	1,426,092	4,446,932	7,694,067
<b>Total Trips</b>	<b>1,107,937</b>	<b>100%</b>				<b>15</b>										<b>3,277,027</b>
<b>Exit Gate Transactions</b>																
Exit Gate Transaction	911,316	82%			3	3	100%	0%	0%	0%	0.0	2,733,947	-	-	-	2,733,947
Inside Queuing	714,694	65%			18	18	0%	0%	0%	0%	1.7	12,612,250	-	-	-	12,612,250
Trouble Window	45,566	5%			30	30	100%	0%	0%	0%	0.0	1,366,974	-	-	-	1,366,974
Bypass Exit	196,622	18%			2	2	0%	0%	0%	0%	1.7	-	-	-	-	393,243
<b>Loaded Subtotal</b>	<b>976,857</b>	<b>44%</b>			<b>16,055,468</b>	<b>16,055,468</b>	<b>16,055,468</b>	<b>13,317,397</b>	<b>2,391,625</b>	<b>9,058,334</b>	<b>-</b>	<b>16,055,468</b>	<b>13,317,397</b>	<b>2,391,625</b>	<b>-</b>	<b>31,717,321</b>
<b>Bobball/Chassis/Empty Subtotal</b>	<b>1,239,018</b>	<b>56%</b>			<b>33,361,463</b>	<b>33,361,463</b>	<b>18,663,891</b>	<b>19,403,669</b>	<b>4,899,461</b>	<b>9,058,334</b>	<b>9,058,334</b>	<b>18,663,891</b>	<b>19,403,669</b>	<b>4,899,461</b>	<b>9,058,334</b>	<b>51,976,256</b>
<b>Marine Terminal Total</b>	<b>2,215,875</b>	<b>100%</b>			<b>34,719,359</b>	<b>34,719,359</b>	<b>34,719,359</b>	<b>32,721,065</b>	<b>7,291,086</b>	<b>9,058,334</b>	<b>9,058,334</b>	<b>34,719,359</b>	<b>32,721,065</b>	<b>7,291,086</b>	<b>9,058,334</b>	<b>83,693,577</b>

OPERATING MODE ASSIGNMENT

CUMULATIVE OPERATING MODE TIMES

## Operating Mode and Activity Tallies

## 7.2 Marine Terminal Worksheet

The Marine Terminal sheet covers the drayage activity within the marine terminal and at the marine terminal gates. Trips to and from the marine terminals are covered in other sheets.

Marine Terminal Drayage Activity							RESTORE GENERIC DEFAULTS
This worksheet reflects movements of loaded containers, empty containers, bare chassis, and bobtail tractors to and from marine container terminals							
<b>Note: OB/Export Containers come IN to the Marine Terminal Gate, and vice versa</b>							
Activity	Trips	%	Duration (Minutes)	Waiting Time (Minutes)	Travel Time (minutes)	Distance (Miles)	
<b>Outbound/Export Containers</b>							
Total Containers Entering Terminal Gate	877,609		= user changeable inputs				
Loaded Containers	434,000	39%	(over-the-road movement shown on other worksheets)				
Empty Containers	443,609	40%					
Bare Chassis	11,601	1%	12	-	12	5	
Bobtail Tractors	218,728	20%	35	-	35	15	
<b>Total Trips</b>	<b>1,107,937</b>	<b>100%</b>					
<b>Entry Gate Transactions</b>							
Entry Gate Transaction	911,082	82%	3	3	-	-	
Outside Queuing	911,082	82%	20	-	20	0.6	
Trouble Window	55,397	5%	45	45	-	0.1	
Bypass Entrance	196,855	18%	2	-	2	0.1	
<b>Container Yard Activity</b>							
Pick Up Loaded Container on Chassis	542,857	30%	12	10	2	0.5	
Pick Up Empty Container on Chassis	334,751	19%	12	10	2	0.5	
Locate & Pick Up Bare Chassis	11,860	1%	15	15	2	0.5	
Drop Loaded Container on Chassis	434,000	24%	12	10	2	0.5	
Drop Empty Container on Chassis	443,609	25%	12	10	2	0.5	
Drop Bare Chassis	11,601	1%	5	5	2	0.5	
Chassis Flip/Transfer	8,776	0%	42	40	2	0.5	
Live Lift Container onto Chassis	-	0%	12	12	0	0.1	
Live Lift Container off of Chassis	-	0%	12	12	0	0.1	
<b>Total Transactions</b>	<b>1,787,454</b>	<b>100%</b>					
<b>Container Yard Delays</b>							
Trouble Window	89,373	5%	30	30	0	0.1	
Equipment Issue	44,473	5%	60	59	1	0.3	
<b>Inbound/Import Containers</b>							
Total Containers Exiting Terminal Gate	877,609		(over-the-road movement shown on other worksheets)				
Loaded Containers	542,857	49%					
Empty Containers	334,751	30%					
Bare Chassis	11,860	1%	12	-	12	5	
Bobtail Tractors	218,468	20%	35	-	35	15	
<b>Total Trips</b>	<b>1,107,937</b>	<b>100%</b>					
<b>Exit Gate Transactions</b>							
Exit Gate Transaction	911,316	82%	3	3	-	-	
Inside Queuing	714,694	65%	5	-	18	0.5	
Trouble Window	45,566	5%	30	30	-	0.1	
Bypass Exit	196,622	18%	2	-	2	0.1	
<b>Loaded Subtotal</b>	<b>976,857</b>	<b>44%</b>	<b>31,764,489</b>	<b>16,055,468</b>	<b>15,709,022</b>	<b>881,085</b>	
<b>Bobtail/Chassis/Empty Subtotal</b>	<b>1,239,018</b>	<b>56%</b>	<b>52,025,355</b>	<b>18,663,891</b>	<b>33,361,463</b>	<b>7,616,498</b>	
<b>Marine Terminal Total</b>	<b>2,215,875</b>	<b>100%</b>	<b>83,789,844</b>	<b>34,719,359</b>	<b>49,070,485</b>	<b>8,497,583</b>	

**Activity Percentages.** This column contains the percentage of all movements through the marine terminal that are involved in specific activities, such as trips to a trouble window to resolve paperwork problems. Values with tan shading can be replaced by the user. All the other percentages are driven by the model.

**Activity Durations.** This column assigns the appropriate number of minutes to each drayage activity. The cells shaded in tan are defaults but may be changed by the user.

**Distances.** The distances on this sheet are within the terminal or at the terminal gates, not between terminals or other facilities. The tan values may be replaced by the user – others are calculated.

Note that the marine terminal worksheet has its own “Restore Generic Defaults” button, as some of the tan cells that might be changed by the user contain formulas that would otherwise be lost.

### 7.3 Off-Dock Rail Terminal Spreadsheet

The Off-Dock Rail Terminal portion of the model reflects drayage trips to and from port terminals, and port-related activity at and within the rail facility.

Off-Dock Rail Terminal Drayage Activity							RESTORE GENERIC DEFAULTS
This worksheet reflects moves of loaded containers, empty containers, bare chassis, and bobtail tractors to and from off-dock rail terminals							
<b>Note: Inbound/Import containers come IN to the Rail Terminal Entry Gate, and vice versa</b>							
Activity	Trips	%	Duration (Minutes)	Waiting Time	Travel Time	Distance (Miles)	
<b>Inbound/Import Containers</b>							
Total Containers Entering Terminal Gate	142,929		= user changeable inputs				
Loaded Containers	135,714	77%	12	-	12	5.0	
Empty Containers	7,215	4%	12	-	12	5.0	
Bare Chassis	13,178	8%	12	-	12	5.0	
Bobtail Tractors	19,378	11%	12	-	12	5.0	
<b>Total Trips</b>	<b>175,485</b>	<b>100%</b>					
<b>Entry Gate Transactions</b>							
Entry Gate Transaction	158,045	90%	2				
Outside Queuing	158,045	90%	2	-	2	0.1	
Trouble Window	1,755	1%	30	30	-	-	
Bypass Entrance	17,440	10%	2	-	2	0.4	
<b>Rail Intermodal Yard Activity</b>							
Pick Up Loaded Container on Chassis	107,143	34%	15	10	5	1.0	
Pick Up Empty Container on Chassis	36,075	12%	15	10	5	1.0	
Locate & Pick Up Bare Chassis	12,890	4%	15	10	5	1.0	
Drop Loaded Container on Chassis	135,714	43%	15	10	5	1.0	
Drop Empty Container on Chassis	7,215	2%	15	10	5	1.0	
Drop Bare Chassis	13,178	4%	15	10	5	1.0	
Chassis Flip/Transfer	1,432	1%	30	25	5	1.0	
Live Lift Container onto Chassis	-	0%	15	13	2	0.5	
Live Lift Container off of Chassis	-	0%	15	13	2	0.5	
<b>Total Transactions</b>	<b>313,647</b>	<b>100%</b>					
<b>Yard Delay &amp; Repair</b>							
Trouble Window	1,200	1%	30	-	4	0.1	
Equipment Issue	2,401	2%	60	-	35	1.0	
<b>Outbound/Export Containers</b>							
Total Containers Exiting Terminal Gate	143,218						
Loaded Containers	107,143	61%	12	-	12	5.0	
Empty Containers	36,075	21%	12	-	12	5.0	
Bare Chassis	12,890	7%	12	-	12	5.0	
Bobtail Tractors	19,378	11%	12	-	12	5.0	
<b>Total Trips</b>	<b>175,485</b>	<b>100%</b>					
<b>Exit Gate Transactions</b>							
Exit Gate Transaction	158,045	90%	3	-	-	-	
Inside Queuing	158,045	90%	5	-	5	0.1	
Trouble Window	1,755	1%	30	30	-	-	
Bypass Exit	17,440	10%	2	-	2	0.4	
<b>Loaded Subtotal</b>							
	242,857	69%	6,866,130	3,024,639	3,841,491	1,465,760	
<b>Bobtail/Chassis/Empty Subtotal</b>							
	108,113	31%	2,526,525	987,271	1,539,255	621,730	
<b>Off-Dock Rail Terminal Total</b>							
	350,970	100%	9,392,655	4,011,909	5,380,746	2,087,490	

**Activity Percentages.** This column contains the percentage of all movements through the off-dock rail terminal that are involved in specific activities. Values with tan shading can be replaced by the user.

**Activity Durations.** This column assigns the appropriate number of minutes to each drayage activity. The cells shaded in tan are defaults based on case studies but may be changed by the user.

**Distances.** The key input for the over-the-road trips is the distance. As with analogous inputs in other model segments the ideal input value would be a weighted set of distances and volumes. Lacking terminal-by-terminal trip data, the next-best input value would be the distances to rail facilities (if there is more than one) weighted by their relative volumes of port-related activity.

## 7.4 Inter-Terminal Worksheet

The format of the Inter-Terminal drayage spreadsheet is abbreviated and used differently. Instead of reflecting activity at gates and container yards, this model section represents over-the-road movements between marine terminals. No in-terminal activities are covered.

<b>Inter-Terminal Drayage Mileage &amp; Time</b>						
<input type="button" value="RESTORE GENERIC DEFAULTS"/>						
This worksheet reflects time and distance travelled in movements of loaded containers, empty containers, bare chassis, and bobtail tractors between marine container terminals						
Activity	Trips	%	Duration (Minutes)	Waiting Time	Travel Time	Distance (Miles)
<b>Inter-Terminal Drayage Trips</b>			= user changeable inputs			
Total Inter-Terminal Container Movements	<b>5,714</b>					
Loaded Containers	<b>5,429</b>	84%	9	-	9	<b>4</b>
Empty Containers	<b>286</b>	4%	9	-	9	<b>4</b>
Bare Chassis	-	0%	9	-	9	<b>4</b>
Bobtail Tractors	<b>714</b>	11%	9	-	9	<b>4</b>
<b>Total Trips</b>	<b>6,429</b>	<b>100%</b>				
<b>Loaded Subtotal</b>	<b>5,429</b>	<b>84%</b>	<b>50,983</b>	<b>8,488</b>	<b>42,495</b>	<b>21,714</b>
<b>Bobtail/Chassis/Empty Subtotal</b>	<b>1,000</b>	<b>16%</b>	<b>9,392</b>	<b>1,564</b>	<b>7,828</b>	<b>4,000</b>
<b>Inter-Terminal Total</b>	<b>6,429</b>	<b>100%</b>	<b>60,374</b>	<b>10,051</b>	<b>50,323</b>	<b>25,714</b>

**Activity Percentages.** There are no user options in this column.

**Activity Durations.** The durations on this worksheet are calculated from the distances and the average speeds in the duty cycle, and are not user-changeable.

**Distances.** The key input is the distance between terminals, which has a default value of 4 miles. As in other cases, where there are only two facilities the input value should be the distance between them. In a multi-terminal complex, the ideal input would be the various distances weighted by the number of trips between each pair. The values may be replaced by the user.

## 7.5 Shipper/Receiver Spreadsheet

Shippers (exporters) and receivers (importers) are the underlying customers for container transportation and in most ports will account for the majority of drayage trips and mileage. This worksheet calculates the over-the-road and on-site mileage and time required to serve those customers.

Shipper & Receiver Drayage Activity						
This worksheet reflects movements of loaded containers, empty containers, and bobtail tractors to and from shippers (exporters) and receivers (importers)						RESTORE GENERIC DEFAULTS
Activity	Trips	%	Duration (Minutes)	Waiting Time	Travel Time	Distance (Miles)
<b>Inbound/Import Containers</b>			= user changeable inputs			
Containers Entering Shipper/Receiver Gate	723,143					
Loaded Containers	401,714	49%	59	-	59	25.0
Empty Containers	321,429	40%	59	-	59	25.0
Bobtail Tractors	88,832	11%	59	-	59	25.0
<b>Total Trips</b>	<b>811,974</b>	<b>100%</b>				
<b>Entry Gate Transactions</b>						
Entry Gate Transaction	811,974	100%	2	2		
Outside Queuing	811,974	100%	3		3	0.1
Trouble Window	4,060	0.5%	30	30	-	-
<b>Loading/Unloading</b>						
Pick Up Loaded Container on Chassis	241,071	19%	10	10	0	0.1
Pick Up Empty Container on Chassis	301,286	24%	10	10	0	0.1
Drop Loaded Container on Chassis	301,286	24%	10	10	0	0.1
Drop Empty Container on Chassis	241,071	19%	10	10	0	0.1
Wait for Container Loading	80,357	6%	60	60	0	0.1
Wait for Container Unloading	100,429	8%	30	30	0	0.1
<b>Total Transactions</b>	<b>1,265,500</b>	<b>100%</b>				
<b>Yard Delay</b>						
Yard Delay	4,060	0.5%	15	15	-	-
<b>Outbound/Export Containers</b>						
Containers Exiting Shipper/Receiver Gate	723,143	89%				
Loaded Containers	321,429	40%	59	-	59	25.0
Empty Containers	401,714	49%	59	-	59	25.0
Bobtail Tractors	88,832	11%	59	-	59	25.0
<b>Total Trips</b>	<b>811,974</b>	<b>100%</b>				
<b>Exit Gate Transactions</b>						
Exit Gate Transaction	811,974	100%	2	2		-
Outside Queuing	811,974	100%	3		3	0.1
Trouble Window	4,060	0.5%	30	30	-	-
<b>Loaded Subtotal</b>						
	723,143	45%	54,637,063	16,779,312	37,857,750	18,204,317
<b>Bobtail/Chassis/Empty Subtotal</b>						
	900,806	55%	67,789,539	20,716,255	47,073,284	22,658,992
<b>Shipper/Receiver Total</b>						
	1,623,949	100%	122,426,601	37,495,567	84,931,034	40,863,309

**Activity Percentages.** This column contains the percentage of all shipper/consignee movements involved in specific activities, such as dropping an empty container or waiting for an import container to be unloaded. Values with tan shading can be replaced by the user. A key factor is the split between “drop and pick” trips (where the drayman delivers one container and picks up another) and “stay with” trips (where the driver waits while the container is loaded or unload). This factor is addressed on the Secondary Inputs spreadsheet.

**Activity Durations.** This column assigns the appropriate number of minutes to each drayage activity. The cells shaded in tan are defaults but may be changed by the user.

**Distances.** The distances on this sheet refer to distances traveled to, from, and within shipper/consignee facilities. The values are derived from the Primary Inputs.

## 7.6 Container Depot Spreadsheet

The Container Depot spreadsheet uses the same overall format as the other activity sheets but is simpler because only a few of the functions are used.

<b>Container Depot Drayage Activity</b>							RESTORE GENERIC DEFAULTS
This worksheet reflects movements of loaded and empty containers, bare chassis, and bobtail tractors to and from off-dock container storage depots							
Activity	Trips	%	Duration (Minutes)	Waiting Time	Travel Time	Distance (Miles)	
<b>Containers to Depot</b>			= user changeable inputs				
Loaded Containers	-	0%	5	-	5	2.0	
Empty Containers	29,555	86%	5	-	5	2.0	
Bare Chassis	-	0%	5	-	5	2.0	
Bobtail Tractors	4,839	14%	5	-	5	2.0	
<b>Total Trips</b>	<b>34,394</b>	<b>100%</b>					
<b>Entry Gate Transactions</b>							
Entry Gate Transaction	34,394	100%	3	3	-	-	
Outside Queuing	34,394	100%	5	-	5	0.1	
Trouble Window	688	2%	15	15	-	-	
<b>Depot Yard Activity</b>							
Pick up Loaded Container on Chassis	-	0%	10	6	4	0.1	
Pick up Empty Container on Chassis	6,628	6%	10	6	4	0.1	
Locate & Pick up Bare Chassis	22,639	22%	10	6	4	0.1	
Drop Loaded Container on Chassis	-	0%	10	6	4	0.1	
Drop Empty Container on Chassis	5,911	6%	10	6	4	0.1	
Drop Bare Chassis	23,644	22%	10	6	4	0.1	
Live Lift Empty Container on Chassis	22,639	22%	15	11	4	0.1	
Live Lift Empty Container off Chassis	23,644	22%	15	11	4	0.1	
<b>Total Transactions</b>	<b>105,104</b>	<b>100%</b>					
<b>Depot Yard Delays</b>							
Trouble Window	2,102	2%	30	-	-	-	
Equipment Issue	2,102	2%	60	-	-	-	
<b>Containers from Depot</b>							
Loaded Containers	-	0%	5	-	5	2.0	
Empty Containers	29,266	85%	5	-	5	2.0	
Bare Chassis	-	0%	5	-	5	2.0	
Bobtail Tractors	5,128	15%	5	-	5	2.0	
<b>Total Trips</b>	<b>34,394</b>	<b>100%</b>					
<b>Exit Gate Transactions</b>							
Exit Gate Transaction	34,394	100%	3	-	3	-	
Inside Queuing	34,394	100%	3	-	3	0.1	
Trouble Window	344	1%	15	15	-	-	
<b>Loaded Subtotal</b>	-	0%	-	-	-	-	
<b>Bobtail/Chassis/Empty Subtotal</b>	<b>68,788</b>	<b>100%</b>	<b>2,171,254</b>	<b>1,163,169</b>	<b>1,008,086</b>	<b>159,886</b>	
<b>Container Depot Total</b>	<b>68,788</b>	<b>100%</b>	<b>2,171,254</b>	<b>1,163,169</b>	<b>1,008,086</b>	<b>159,886</b>	

**Activity Percentages.** This column contains the percentage of all movements through the container depot involved in specific activities, such as dropping a container for storage. Values with tan shading can be replaced by the user.

**Activity Durations.** This column assigns the appropriate number of minutes to each drayage activity. The cells shaded in tan are defaults but may be changed by the user.

**Distances.** The distances on this sheet refer to distances traveled to, from, and within off-dock container depots. The values are derived from the Primary Inputs.

### 7.7 Trucker Yard Worksheet

The Trucker Yard spreadsheet uses the same overall format as the other activity sheets but i only a few of the functions since container remain on their chassis at these facilities.

<b>Trucker Yard Drayage Activity</b>						
This worksheet reflects movements of loaded and empty containers, bare chassis, and bobtail tractors to and from off-dock trucker yards or equivalent locations						RESTORE GENERIC DEFAULTS
Activity	Trips	%	Duration (Minutes)	Waiting Time	Travel Time	Distance (Miles)
<b>Trips to Yard</b>			= user changeable inputs			
Loaded Containers	9,714	7%	23	-	23	10.0
Empty Containers	14,463	10%	23	-	23	10.0
Bare Chassis	-	0%	23	-	23	10.0
Bobtail Tractors*	114,190	83%	23	-	23	10.0
<b>Total Trips</b>	<b>138,367</b>	<b>100%</b>				
<b>Trucker Yard Activity</b>						
Pick up Loaded Container on Chassis	9,714	25%	10	5	4	0.1
Pick up Empty Container on Chassis	14,463	37%	10	5	4	0.1
Pick up Bare Chassis	-	0%	10	5	4	0.1
Drop Loaded Container on Chassis	9,714	25%	10	5	4	0.1
Drop Empty Container on Chassis	14,463	37%	10	5	4	0.1
Drop Bare Chassis	-	0%	10	5	4	0.1
<b>Total Transactions</b>	<b>38,640</b>	<b>100%</b>				
<b>Trips from Yard</b>						
Loaded Containers	9,714	7%	23	-	23	10.0
Empty Containers	14,463	10%	23	-	23	10.0
Bare Chassis	-	0%	23	-	23	10.0
Bobtail Tractors*	114,190	83%	23	-	23	10.0
<b>Total Trips</b>	<b>138,367</b>	<b>100%</b>				
<b>Loaded Subtotal</b>	<b>19,429</b>	<b>7%</b>	<b>639,017</b>	<b>173,085</b>	<b>465,932</b>	<b>196,714</b>
<b>Bobtail/Chassis/Empty Subtotal</b>	<b>257,305</b>	<b>93%</b>	<b>6,313,450</b>	<b>1,150,379</b>	<b>5,163,071</b>	<b>2,576,663</b>
<b>Trucker Yard Total</b>	<b>276,733</b>	<b>100%</b>	<b>6,952,467</b>	<b>1,323,464</b>	<b>5,629,002</b>	<b>2,773,378</b>
* Includes only bobtails to/from Marine Terminal to avoid double-counting cross-town moves						

**Activity Percentages.** This column contains the percentage of all movements through the to and from trucker yards involved in specific activities, such as dropping a container on chassis or bare chassis for storage. Values with tan shading can be replaced by the user.

**Activity Durations.** This column assigns the appropriate number of minutes to each drayage activity. The cells shaded in tan are defaults but may be changed by the user.

**Distances.** The distances on this sheet refer to distances traveled to, from, and within trucker yards. The values are derived from the Primary Inputs.

As noted in the graphic, the Trucker Yard worksheet picks up only the bobtails to and from marine terminals to avoid double-counting trips shown on other worksheets.

## 7.8 Other Port Trucks Worksheet

This worksheet is provided to account for movements of non-container port trucks, such as those moving bulk or break-bulk cargoes. The format of this worksheet is simpler than the others. The default model does not include such trips, so all such data must be added by the user.

**Activity Percentages.** This column contains the percentage of non-container truck movements by activity type. Values with tan shading can be replaced by the user.

**Activity Durations.** This column assigns the appropriate number of minutes to each drayage activity. Travel times are calculated by the model; waiting times can reflect user inputs.

**Distances.** The distances on this sheet refer to distances traveled by non-container trucks to and from port facilities and are linked to the Secondary Inputs worksheet. The tan values may be replaced by the user.

<b>Other Port Truck Activity</b>							RESTORE GENERIC DEFAULTS
This worksheet reflects movements of non-container trucks or other truck movements not covered in other worksheets							
Activity	Trips	%	Duration (Minutes)	Waiting Time	Travel Time	Distance (Miles)	
<b>Inbound/Import Trips</b>			= user changeable inputs				
Loaded Trucks	-	0%	0	-	0	0.0	
Empty Trucks	-	0%	0	-	0	0.0	
Bobtail	-	0%	23	-	23	10	
<b>Total Trips</b>	-	<b>0%</b>					
<b>Entry Gate Transactions</b>							
Entry Gate Transaction	-	99%	1	1	-	-	
Outside Queuing	-		2	-	2	0.1	
Trouble Window	-	1%	30	30	-	-	
<b>Yard Activity</b>							
Loading	-	0%	60	59	1	0.2	
Unloading	-	0%	30	29	1	0.2	
<b>Total Transactions</b>	-	<b>0%</b>					
<b>Yard Delay &amp; Repair</b>							
Yard Delay	-	1%	15	15	-	-	
<b>Outbound/Export Trips</b>							
Loaded Trucks	-	0%	59	-	59	25.0	
Empty Trucks	-	0%	59	-	59	25.0	
Bobtail	-	0%	23	-	23	10	
<b>Total Trips</b>	-	<b>0%</b>					
<b>Exit Gate Transactions</b>							
Exit Gate Transaction	-	99%	1	1	-	-	
Inside Queuing	-		2	-	2	0.1	
Trouble Window	-	1%	30	30	-	-	
<b>Loaded Subtotal</b>	-	<b>0%</b>	-	-	-	-	
<b>Bobtail/Empty Subtotal</b>	-	<b>0%</b>	-	-	-	-	
<b>Other Port Trucks Total</b>	-	<b>0%</b>	-	-	-	-	

## 7.9 Resetting Base Case Default Outputs

Once any default detailed input values have been replaced by more specific, local data, the default output values must be reset accordingly.

To reset the default output values, click the green “Set Default Inputs and Outputs to Scenario Values” button on the Primary Inputs and Outputs worksheet. At this point the model provides a new base case estimate of drayage activities, costs, and emissions for the port or terminal being modeled. This base case then becomes the new default against which new scenarios can be compared. (To restore the generic defaults, use the blue “Restore Generic Default Inputs & Outputs” button.)

## 8.0 Troubleshooting

### 8.1 Problem Types

The user may encounter problems of several different types, some of which are model issues, some data issues, and some Excel issues. Each type is discussed separately below.

### 8.2 Model and Data Issues

The model itself has been tested by multiple users across a wide variety of circumstances. It is possible, however, that users may encounter a problem with the model due to a combination of actions that did not occur or cause trouble in testing.

The user may also encounter problems after inputting scenario values outside the expected range.

**Using the Container Distribution worksheet.** The core of the activity model is the Container Distribution worksheet. This worksheet draws on the volume and distribution information from the input sheet to allocate flows of loaded containers, empty containers, bare chassis, and bobtail tractors among the various activity centers. The spreadsheet can also be used to troubleshoot apparent model errors or inaccuracies.

DrayFLEET Version 2.0 Port Container Distribution Worksheet						
Note: For clarity and consistency, all directions are Port orientation. Inbound=Import, Outbound=Export						
Marine Container Terminals (MT)			Port/Terminal Trips		Non-Port Trips	
To/From Vessels	Number	Port Share				
Annual Port TEU	2,000,000	100%				
Equiv. Containers	1,142,857	100%				
			Shipper/Receiver Trips		Shipper/Receiver Trips	
IB/Import Loads	542,857	48%	MT Trip Share 70%		Import Loads from Depot	
IB/Import Empties	28,571	3%	Total Import Loads Received		Import Loads from Trucker Yard	
OB/Export Loads	428,571	38%	Import Loads from MT		Export Loads to Depot	
OB/Export Empties	142,857	13%	Empties Created		Export Loads to Trucker Yard	
			Total Export Loads Generated		Import Containers Reused	
			Export Loads to MT		Empties from Import Reuse	
			Empties Required for Export Loads		Empties to Export Reuse	
			Empties from MT		Empties from Depot	
			Empties to MT		Empties from Trucker Yard	
IB/Import Loads	-	-	Bobtails to Shipper/Receiver		Empties to Depot	
IB/Import Empties	-	-	Bobtails from Shipper/Receiver		Empties to Trucker Yard	
OB/Export Loads	-	-			Total Moves	
OB/Export Empties	-	-			1,623,949	
Non-gate Container Moves						
			Container/Chassis Depot Trips		Container/Chassis Depot Trips	
			MT Trip Share 2%		MT Trip Share 2%	
			Import Loads from MT		Chassis from Trucker	
			Empties from MT		Chassis to Trucker	
			Chassis from MT		Empties from Rail	
			Export Loads to MT		Empties to Rail	
			Empties to MT		Empties from S/R	
			Chassis to MT		Import Loads to S/R	
			Bobtails to Depots		Export Loads from S/R	
			Bobtails from Depots		Empties to S/R	
					Total Moves	
					68,788	
Container Terminal Gate Moves			Off-Dock Rail Intermodal Trips		Off-Dock Rail Intermodal Trips	
			MT Trip Share 16%		MT Trip Share 16%	
			Import Loads from MT		Chassis from Depots	
			Empties from MT		Chassis to Depots	
			Chassis from MT		Empties to Depots	
			Export Loads to MT		Empties from Depots	
			Empties to MT		Chassis from TY	
			Chassis to MT		Chassis to TY	
			Bobtails to Rail			
			Bobtails from Rail		Total Moves	
					350,970	
Trucker Yard Trips			Trucker Yard Trips		Trucker Yard Trips	
			MT Trip Share 11%		MT Trip Share 11%	
			Import Loads from MT		Empties from S/R	
			Empties from MT		Import Loads to S/R	
			Chassis from MT		Empties to S/R	
			Export Loads to MT		Export Loads from S/R	
			Empties to MT		Chassis to Depots	
			Chassis to MT		Chassis from Depots	
			Bobtails to Trucker Yard		Chassis to Rail	
			Bobtails from Trucker Yard		Chassis from Rail	
					Total Moves	
					276,733	

This spreadsheet functions as a check on the logic and completeness of the scenario inputs. The container distribution chart is driven by entries elsewhere, total TEU and proportional splits between activity and customer groups. There are no user entries on this worksheet.

- If the flows shown on the chart do not appear correct it is an indication of problems with input factors either on the primary input sheet or on one of the activity center sheets.
- If the overall container count is wrong either the TEU total, the inbound/outbound balance, the load/balance, and the containers per TEU conversion factors should be checked.
- If the barge or on-dock rail volumes appear wrong, the barge percentage, the rail percentage, and the on-dock rail shares should be checked.
- Negative values anywhere on this sheet are an indication of errors or conflicting scenario specifications. In these cases the values on the Primary Inputs and Secondary Inputs sheets should be checked for consistency.

If the totals and proportions in the marine terminal gate section of the flow chart do not agree with empirical data, the following issues should be considered (as well possible inaccuracy of the empirical data).

- Proportions and volumes of containers moved via barge or on-dock rail. In particular, the load/empty balances of barge or rail flows may differ significantly from the overall port balance. (see the Secondary Inputs worksheet)
- Proportions of bobtail or bare chassis moves (on the Marine Terminal activity center sheet). There may be local reasons for higher or lower percentages of bobtail or bare chassis moves, such as off-terminal or storage, a higher number of inter-terminal moves. (see the Secondary Inputs worksheet)
- The existence of bypass gates, inter-terminal or depot moves by yard tractors, or other reasons why some moves are not reflected in terminal gate counts. (see the Secondary Inputs worksheet)
- A mismatch between the pattern reflected in gate counts and the overall annual port drayage pattern. This mismatch might occur if a monthly or weekly sample includes non-typical activity such as service disruptions or large-scale equipment repositioning.

The marine terminal gate flow numbers on the flow chart are matched on the marine terminal activity center sheet. The relationships on that sheet should be reviewed in detail if the flow chart numbers appear incorrect.

### **8.3 Error Messages**

The Excel **#DIV/0!** message may appear if the user inserts zero into a cell where zero is not a valid value, such as in the Annual TEU or Avg./TEU Container fields.

The Excel **#VALUE!** message usually indicates that the user has entered a non-numerical character in a numerical field, such as inputting the letter “a” for the Outbound Empty %. A particularly common error of this type is typing the letter “O” for the number zero.

The Excel **Circular Reference** error message may appear if the user inadvertently sets a default value equal to the corresponding scenario value, since the scenario value is ordinarily equal to the default already.

#### **8.4 Problems with Excel Functionality**

Correct model functioning depends on numerous Excel functions and features, including several macros. Where difficulties with the model are traceable to Excel itself, standard software troubleshooting procedures apply. Suggestions include:

- Consulting the Excel Help file (keyboard shortcut F1).
- Using the Formula Auditing tools under Formulas on the Excel 2010 ribbon.
- Using the Open and Repair option when opening the model file.
- Entering a brief description of the problem into an Internet search engine (e.g. Google).

## 9.0 Appendix: Input Summary Tables

### 9.1 Primary Inputs

The tables below summarize the major input variables on the Primary Inputs & Outputs worksheet. The tables can be used as a paper version of the worksheet to assemble the necessary data.

<b>Primary Inputs for DrayFLEET Model 2.0</b>			
<b>Input</b>	<b>Default</b>	<b>Scenario</b>	<b>Comment</b>
<b>Primary Port Inputs</b>			
Annual TEU	2,000,000		Enter the total annual Twenty-foot Equivalent Units (TEU) handled by the port or terminal in question
Average TEU per Container	1.75		Enter the appropriate factor to convert the TEU data to an equivalent container count
Inbound Share	50%		Enter the percentage of TEU or containers moving inbound from vessel to port or terminal, whether loaded or empty, import or domestic cargo
Inbound Empty Share	5%		Enter the percentage of import TEU or containers that arrive empty
Outbound Empty Share	25%		Enter the percentage of outbound TEU or containers that depart empty
Rail Intermodal Share	25%		Enter the total percentage of on-dock and off-dock rail intermodal movement of port containers (in % of TEU or containers, not tonnage), both loaded and empty

<b>Primary Marine Terminal Inputs</b>			
Average Inbound Gate Queue Minutes	20 minutes		Enter the average minutes that drayage drivers spend waiting in queues outside terminal gates
Average Container Yard Minutes per Transaction	30 minutes		Enter the average minutes required inside the marine terminal container yard to complete a single transaction
<b>Primary Rail Terminal Inputs</b>			
Weighted Average Miles from Marine Terminal	5 miles		Where there is only one marine terminal and one off-dock rail terminal, enter the distance between them
Average Inbound Gate Queue Minutes	5 minutes		Enter the average time draymen spend waiting to enter the inbound gates at off-dock rail terminals
Average Rail Yard Minutes per Transaction	15 minutes		Enter the average time required in the rail terminal yard (after passing through the gate) for a single transaction

<b>Primary Container Depot Inputs</b>			
Weighted Average Miles from Marine Terminal	2 miles		Where there is just one marine terminal and one depot, enter the distance between them. Where there are multiple terminals and multiple depots the input value should be the weighted average
Share of Empties Stored at Depots	10%.		Enter the percentage of empty containers that are either returned to a leasing company depot (“off-hired”) or stored at a depot for other reasons.
<b>Primary Shipper/Receivers Inputs</b>			
Weighted Average Miles from Port	25 miles		Enter the average distance traveled to local and regional shippers and consignees
Weighted Average Crosstown Miles	10 miles		Enter the average distance between shipper/receiver locations, container depots, trucker yards, and rail terminals
<b>Primary Trucker Yard Inputs</b>			
Weighted Average Miles from Marine Terminal	2 miles		Where there are multiple terminals and multiple trucker yards the input value should be the weighted average distance between them
Trucker Yard Share of Port Bobtail Moves	50%		Enter the percentage of bobtail tractor moves within the port area that start or end at a trucker yard
<b>Drayage Cost Inputs</b>			
Average Labor Cost per Hour	\$15.00		Enter the average hourly cost of drayage labor (truck drivers).
Average Fuel Price	\$4.00		Enter the average price per gallon for diesel fuel.

<b>Initiative Inputs</b>			
Stacked Terminal	0%		Enter the percentage of containers (loaded and empty) that are typically stacked at the marine terminal(s) rather than parked on chassis
On-Dock Rail	0%		Enter the percentage of rail intermodal containers or TEU that are transferred at on-dock rail facilities rather than at off-dock or near-dock facilities.
Automated Gates	0%		Enter the percentage of container or TEU that are handled at automated terminal gates (e.g. via OCR, swipe card, RFID, or other technology that reduces time at the gates).
Extended Gate Hours	0%		Enter the percentage of containers or TEU that pass through terminal gates in off-peak hours, up to a maximum of 50%.
Container Information System	0%		Enter the percentage of containers or TEU whose movement or handing is covered by a port or terminal information system accessible to draymen (e.g. eModal, VoyagerTrack).
Virtual Container Yard	0%		Enter the percentage of containers or TEU for which a Virtual Container Yard (VCY) or other container status and interchange system is available
Neutral Chassis Pool	0%		Enter the percentage of containers or TEU handled at terminals with neutral chassis pools (or alternately, the percentage of containers or TEU mounted on neutral pool chassis).

## 9.2 Drayage Fleet Inputs

The table below lists the most critical data items for the Drayage Fleet Inputs worksheet.

<b>Drayage Fleet Inputs</b>			
Drayage Fleet			Number of drayage trucks by model year
Drayage Truck Emission Control Strategies	0%		Percent of trucks with various types of control strategies including DPFs, DOCs, APUs, single-wide tires, etc.

### 9.3 Secondary Inputs

The following tables summarize the input options available on the Secondary Inputs worksheet.

<b>Secondary Inputs for DrayFLEET Model 2.0</b>			
<b>Input</b>	<b>Default</b>	<b>Scenario</b>	<b>Comment</b>
<b>Port Operations</b>			
Barge/Transshipment Share	0%		If containers are transferred to or from barges at the facility or if there is transshipment performed, enter the percentage of TEU or containers affected
Inter-Terminal Dray Share	1%		For a port analysis, enter the percentage of containers that are drayed between port terminals. For a single terminal analysis, enter zero
<b>Marine Terminal Operations</b>			
% of Bobtails using Bypass Gate	90%		Many marine terminals have a bypass gate for bobtail trips to reduce congestion at the main gates. Enter the percentage of bobtail trips using such bypass gates
% of Bobtail Tractors at Gates	20%.		If available, enter the port-specific percentage of bobtail trips at marine terminal gates as a percentage of total gate movements
<b>Rail Terminal Operations</b>			
% of Bobtail Tractors at Gates	20%		If available, enter the average percentage of bobtail trips at rail terminal gates as a percentage of total gate movements
% of Bobtails using Bypass Gate	90%		Many rail terminals have a bypass gate for bobtail trips to reduce congestion at the main gates. Enter the percentage of bobtail trips using such bypass gates
% Live Lifts	0%		The norm for rail terminals is for drayman to park containers on chassis for subsequent loading by the terminal operator, and to pick up parked containers on chassis that have been previously unloaded from trains. "Live lifts" occur when the drayman waits to have the container transferred from chassis to rail car (or vice versa).
% of Rail Empties Returned to Depots	1%		Enter the percentage of empty containers that arrive at off-dock rail terminals and are drayed to off-dock container depots for storage rather than being drayed to the marine terminals

<b>Container Depot Operations</b>			
% of Bobtail Moves	20%		If available, enter the percentage of bobtail trips at container depot gates as a percentage of total depot gate movements
% Live Lift at Depots	80%		The norm for container depots is to store containers in stacks, off their chassis. "Live lifts" occur when the drayman waits to have the container transferred from chassis to stack (or vice versa).
% of Depot Empties Sent to Rail	1%		Enter the percentage of empty containers sent to rail intermodal terminals from off-dock container depots rather than being sent to marine terminals
% of Import Loads Drayed to Depots	0%		Ordinarily, only empty containers are drayed to off-terminal depots for storage. If import loads are ever drayed to off-dock depots, enter the percentage here
% of Export Loads Drayed to Depots	0%		Ordinarily, only empty containers are drayed to off-terminal depots for storage. If export loads are ever drayed to off-dock depots, enter the percentage here

<b>Shipper/Receiver Operations</b>			
% of Bobtail Moves	20%		If available, enter the percentage of bobtail trips at shipper/receiver gates as a percentage of total shipper/receiver gate movements
% of Drivers Waiting for Load/Unload	50%		The norm for most shippers and receivers is for drayman to park loaded or empty containers on chassis for subsequent handling by the customer, and to pick up parked containers on chassis that are ready to go to marine terminals or elsewhere. These are generally referred to as “drop and pick” operations. “Stay with” trips occur when the drayman waits to have a loaded import container unloaded or an empty export container loaded. Where information on the prevalence of “stay with” waits is available, enter the appropriate percentage.
% of Empties Supplied from Depots	1%		Enter the percentage of empty containers for export loads supplied from off-dock container depots rather than from marine terminals. This percentage can vary widely between ports.
% of Empties Returned to Depots	3%		Enter the percentage of emptied import containers that are drayed to off-dock container depots rather than to the marine terminals. This percentage can vary widely between ports
% of Empties Reused for Loads	2%		Enter the percentage of emptied import containers that are repositioned and used for an export load, either by the original drayman or by another firm. This percentage tends to be low, less than 5% at most ports
% of Empties Drayed to Trucker Yards	2%		Enter the percentage of emptied import containers that are drayed to trucker yards rather than to the marine terminals. This percentage can vary widely between ports.
% of Empties Drayed from Trucker Yards	2%		Enter the percentage of empty containers for export loads supplied from trucker yards rather than from marine terminals or depots. This percentage can vary widely between ports.
<b>Trucker Yard Operations</b>			
% of Import Loads Staged at Trucker Yards	1%		Loaded import containers are occasionally staged for short periods at trucker yards before delivery to the actual customer. Enter the percentage staged here.
% of Export Loads Staged at Trucker Yards	1%		Loaded export containers are occasionally staged for short periods at trucker yards before delivery to the marine terminal. Enter the percentage staged here.