



A System
In the
Making



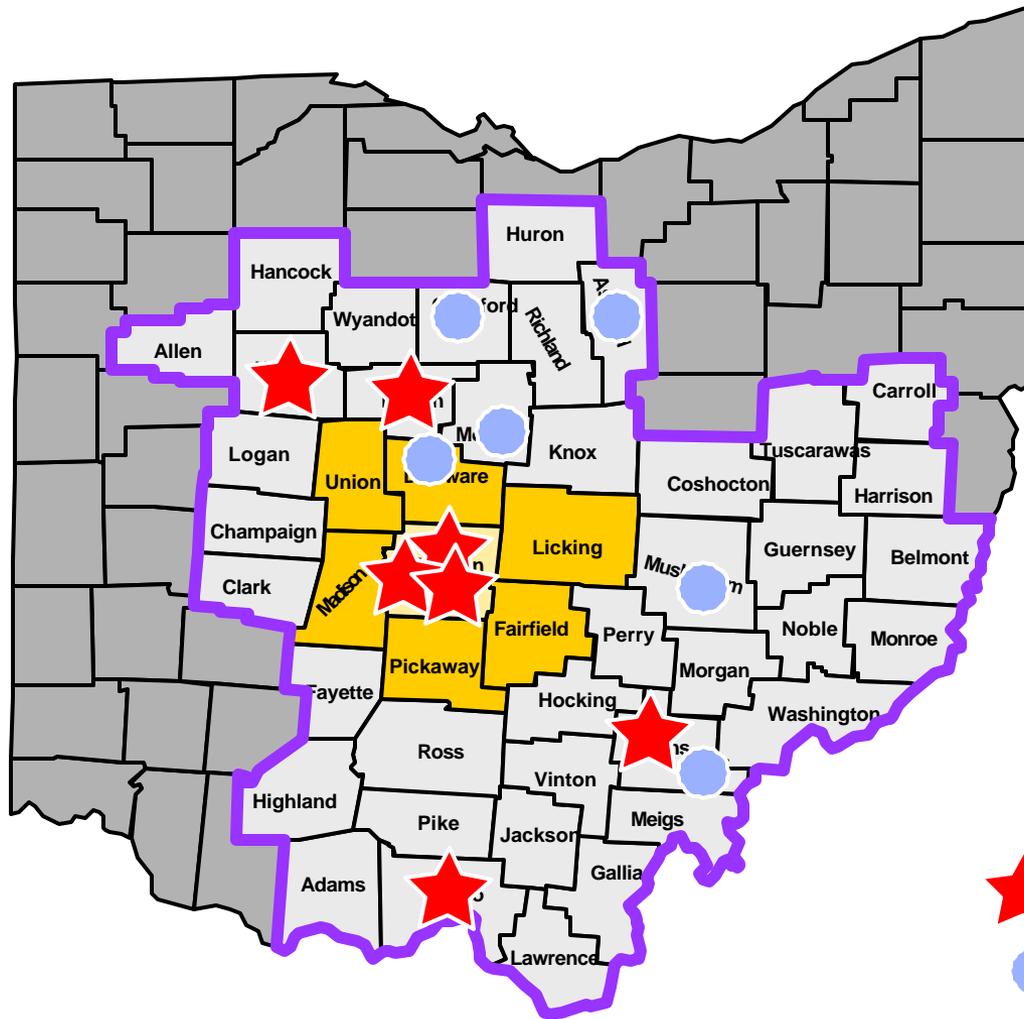
- **Who we are**
- **What we've done**
- **Challenges we face**



Who we are:



OhioHealth



- ★ Member
- Affiliate

Large / Small



Riverside Methodist Hospital



Doctors Nelsonville



Breadth

DO/MD

Mission

Teaching/Non-Teaching

Location

Urban/Rural



What we've done to support community needs:

- Developed a regional hospital network
- Salvaged member hospitals



Regional Hospital Network

- **Urban referral/community hospitals**
 - Level 1 trauma center
 - Service lines of excellence
- **Urban ambulatory centers**
 - Ambulatory Surgery Centers
 - Imaging Centers
 - Urgent Care Clinics
 - Others
- **Rural regional hospitals**
 - Framework for communication/cooperation



Supporting Member Hospitals:

- **Rural hospital**
 - Sustained operations with loan
 - Consolidated three facilities to one
 - Supported journey toward excellence (Baldrige)
- **Urban hospital**
 - Rescued foundering hospital
 - Inserted new management
 - Preserved high quality trauma center
 - Sustained an essential inner city hospital



Challenges:

- Personnel shortages – physicians, nurses, technicians
- Escalating costs – technology, drugs and salaries
- Shrinking reimbursements
- Aging infrastructures
- Older & sicker patients
- Growing uninsured population
- Liability insurance costs & accessibility
- RELATIONSHIPS